LEPHALALE LOCAL MUNICIPALITY



First quarter Performance Report

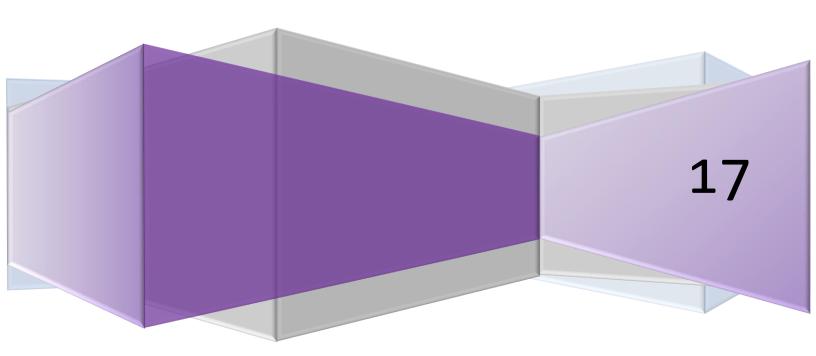


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Acronyms and abbreviations

IDP Integrated Development Plan

SDBIP Service Delivery and Budget Implementation Plan

KPA Key Performance Area

MIG Municipal Infrastructure Grant

MSIG Municipal Service Infrastructure Grant

KPI Key Performance Indicator

POE Portfolio of Evidence

SLA Service Level Agreement

VIP Ventilated Improved Pit Latrine

LLM Lephalale Local Municipality

YTD Year To Date

AVG Average

AG Auditor General

i.t.o. In Terms Of

SCM Supply Chain Management

BSC Bid Specification Committee

BAC Bid Adjudication Committee

Infra Infrastructure Department

BTO Budget and Treasury Office

Dev-plan Development Planning Department

Social Community Social Services Department

Corp Corporate Support Services Department

Strategic Services Department

1. Purpose

The purpose of this report is to give feedback regarding the performance of Lephalale Local Municipality for the first quarter of the 2017-18 financial year and to be in compliance with the following legislative requirements:

- Section 41 (1) (e) of the Municipal Systems Act No. 32 of 2000 prescribes that a municipality must establish a process of regular reporting to-
- The Council, other political structures, political office bearers and staff of the municipality; and
- The public and appropriate organs of state".
- Section 41 (2) further prescribes that the system applied by the municipality in compliance with subsection 1) (c) must be devised in such a way that it may serve as an early warning indicator of underperformance.
- National Treasury Circular 13, Component 31 that requires from municipalities that the targets and indicators contained in their SDBIP should be reported on for in-year reporting (quarterly and mid-year) and the annual report.

This First quarter performance report contains information about:

- Quarterly performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP for 2017-18 Financial Year contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2017-18 was developed to reflect *cumulative performance*, therefore the status of indicators are a reflection of the overall performance level achieved year to date.
- Challenges that were experienced in achieving targets, especially in cases where targets were not met.
- ▶ Measures taken to improve performance
 - Corrective action is included for each KPI or Project Target not achieved
 - Section on improvement from challenges in previous financial year's Annual Report as per the Annual Performance Report from the previous financial year

2. Components of the Report

The following is reported on in this report:

- Summary of SDBIP KPAs and Indicators
- Performance Highlights
- ▶ SDBIP performance of service delivery and performance indicators and targets
- SDBIP Project Implementation
- ▶ SDBIP Budget Statement Components

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¹ National Treasury MFMA Circular No. 13 of 2005

Summary of SDBIP KPAs and Indicators

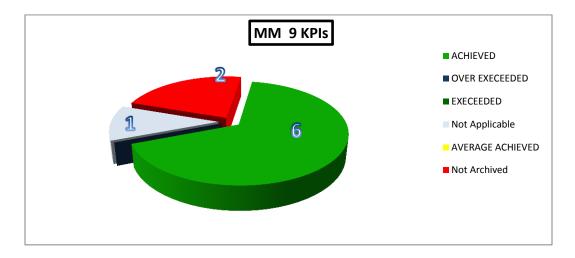
Overall SDBIP		2017-18 Q	1 Indicator Pe	rformance	Percentage Performance
	Number of KPIs	Target Achieved	Target Not Achieved	N/A	%
SDBIP KPAS and Functions (Votes)		Acilieveu	Acilieved		
Office of the Municipal Manager	9 indicators	6	2	1	75%
KPA6: Good Governance and Public Participation	9 indicators				
Strategic Services	21 indicators	7	4	10	81%
KPA6: Good Governance and Public Participation	17			8	
KPA4: Local Economic Development	4	2	0	2	
Corporate and Support Services	15 Indicators	8	2	5	80%
KPA5: Transformation and Organisational Development	10				
KPA6: Good Governance and Public Participation	5				
Development Planning	11 Indicators	6	1	4	85%
KPA1: Spatial Rationale	11				
Budget and Treasury	19 Indicators	8	3	8	72%
KPA3: Financial Viability and Financial Management	17				
KPA6: Good Governance and Public Participation	2				
Social Services	17 Indicators	13	1	3	92%
KPA2: Service Delivery and Infrastructure Development	17				
Infrastructure Services	16 Indicators	8	1	7	88%
KPA2: Service Delivery and Infrastructure Development	16				
Overall Capital Projects	13 projects	6 projects	7		46%
Own Funding Capital Projects					
MIG & DWS Funding Capital Projects		6			

3. Detailed Performance per Department or Vote

3.1. Office of the Municipal Manager

The departments share the accountability of the strategic indicators as indicated in the approved SDBIP, therefore as those indicators are also duplicated under each department in following sections, they will not be repeated hereunder. All indicators that are followed by an asterisk (*) are Strategic Indicators under each Department / Vote and all indicators that are followed by two asterisks (**) are the General key Performance Indicators as prescribed by section 43 of the MSA and the Regulation 796 section 10.

Office of the Municipal Manager has 9 indicators, on the higher SDBIP this are operational deliverables from the Municipal manager's offices. The Municipal Manager is equally responsible for all the indicators in other departments. Out the 9 indicators 1 is not applicable for quarter one, 2 indicators did not achieve the target and 6 indicators achieved target.



Only indicators related to the following units within the Office of the Municipal Manager are highlighted in this section:

- Internal Auditing
- > Risk Management

The following were noted:

- Audit Committee established and functional
- One Audit Committee meeting was held in the first quarter
- > Back to basics monthly and quarterly reports are submitted to National Cogta and Cogshtata
- Risk committee is established and functional
- ➤ The Annual Performance Report for 2016-17 was submitted to the Auditor-General ,COGSHTA, National and Provincial Treasury by 31st August 2017
- > AFS was compiled and submitted to AG on time
- A weekly Rapid Response teleconference with the district municipality

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RATEGY	Number	PERFORMANCE	0	(JUNE	ANNUAL	INPUT				QRT1	QRT1
		INDICATOR	M	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Responsible,	М	Number of fraud	N	0	0	Count number	Finalized	Clean	0	Number of	No fraud and
accountable, effective	_2	and corruption	u			of fraud and	Fraud and	Governance		Cases	Corruption
and efficient	4	cases investigated	m			corruption	Corruption			Reported	cases were
corporate			b			cases	Cases				reported in
governance\ Anti-			er			attended					the first
corruption											quarter
											quarter
Responsible,	М	Percentage of	Р	100	100	Divide the	Mitigation	Mitigation of	25	Risk	27%
accountable, effective	_6	strategic risks that	er			number of	of Risk	risk		Register	achieved
and efficient	_ 67	were identified in	ce			strategic risks					(Number of
corporate	Α	the Risk Plan that	nt			that were					mitigating
governance\ Risk		were successfully	ag			controlled by					
Management		controlled	е			the number					controls=114
						risks identified					Number of
						in the risk plan					m. controls
											achieved=31
Responsible,	M	Percentage of	Р	100	100	Divide the	Mitigation	Mitigation of	25	Risk	35%
accountable, effective		Operational risks	er	100	100	number of	of Risk	risk	25	Register	achieved
and efficient	_6 67	that were	ce			strategic risks	OI NISK	113K		Negistei	(Number of
corporate	B	identified in the	nt			that were					mitigating
governance\ Risk		Risk Plan that were	ag			controlled by					controls=184
Management		successfully	e			the number					Number of
		controlled				risks identified					m. controls
		33				in the risk plan					achieved=56

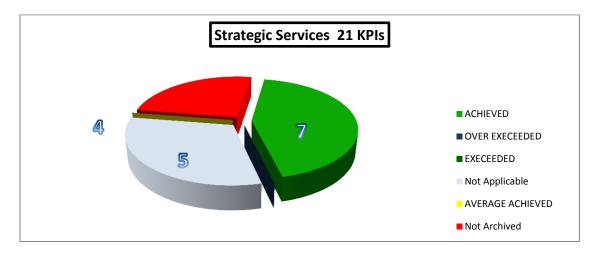
Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M _6 48	Number of Audit committee meetings held	N u m b er	1	4	Count the Number of Audit committee meetings held	Functional Audit Committee	Compliance with Legislation	1	Attendance Registers Minutes	1
Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M _2 6	Percentage of Auditor General's queries resolved per quarter	P er ce nt ag e	90	100	Divide the number queries resolved by number of queries raised by AG on quarterly basis.	Reduction on outstandin g queries	Responsive and accountable institution	50	Responses to Manageme nt Letters Updated Action Plan	94
Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M _6 52	Number of audit committee reports to Council per quarter	N u m b er	0	4	Count the number of reports submitted to Council	Responsibl e, accountabl e, effective and efficient corporate governance	Responsible, accountable, effective and efficient corporate governance	1	Report to council	1
Responsible, accountable, effective and efficient corporate governance\ Internal Audit	M _6 59	Number of internal audit findings against the municipality resolved	N u m b er	41	41	Count the Number of internal audit findings against the municipality resolved	Responsibl e, accountabl e, effective and efficient corporate governance	Responsible, accountable, effective and efficient corporate governance	5	Number of findings raised	9

Responsible, accountable, effective and efficient corporate governance\ Auditor General	M _6 51	Number of Unqualified Performance Opinion per annum	N u m b er	1	1	Count the Number of Unqualified Performance Opinion for a Financial Year	Unqualified Performanc e Audit Opinion	Adherance to the performance regulations	n/a	n/a	n/a
Responsible, accountable, effective and efficient corporate governance\ Auditor General	M _6 50	Number of Unqualified Audit Opinion received from AG	N u m b er	1	1	Count the Number of Unqualified Audit Opinion received from AG	Unqualified Audit Opinion	Striving toward a clean audit opinion	1	Auditor General's Report	N/A

3.2 Strategic Management Services

- Performance Management
- > IDP
- Public Participation
- Communication
- ▶ LED
- Special Programs

Strategic Services has 21 indicators, on the higher SDBIP this are operational deliverables from the Mayor. Out the 21 indicators 10 were not applicable for quarter one, 4 indicators did not achieve the target and 7 indicators achieved target



The following were noted.

- A total of 3 special projects were completed successfully in the first quarter
- One HIV /Aids campaign was done during the Mayoral tournament at Thabo Mbeki
- A total of 6 media releases were issued in the first quarter of 2017/18.
- Twitter and Face book are utilised as media platforms to keep the stake holder and community abreast with matters of civil interest
- One (1) IDP rep forum was held in the first quarter of 2017/18 financial year
- The SDBIP was signed by the Mayor on the 20th of June 2017
- In the 2017-18 one (1) Audit Performance Committee meeting was held
- Communication Strategy is implemented, where by three monthly internal newsletters and one quarterly 23newsletter distributed.
- A total of 1555 jobs were created through strategic partners, municipal LED and capital projects in the first quarter;
- A total of 900 jobs were created through municipal LED and capital projects in the first quarter, and about 655 jobs created through CWP programmes.

The detailed performance for the department follows:

		KPA6: Good Gove	rnar	nce and Pub	lic Participa	ation					
EGY	mber	KEY		BASELINE					QUART	ERLY TARGET	-s
STRATEGY	KPI Number	PERFORMANCE INDICATOR	0 M	(JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Capacitate disadvantaged groups\ Special Projects	M - 3 2 2	Number of HIV/Aids campaigns held	N u m b e r	0	4	Count the Number of HIV/Aids campaigns held	Capacitated Groups	Capacitated Groups	1	Attendance Registers	2
Capacitate disadvantaged groups\ Special Projects	M -6 4 1	Number of special projects awareness campaigns held	N u m b e r	0	12	Count the Number of special projects awareness campaigns held	successful Projects	successful Projects	3	Attendance Registers	5
Responsible, accountable, effective and efficient corporate governance\ Communication	M - 3 3 5	Number of media releases published	N u m b e r	20	20	Count the Number of media releases published	Communication with Citizens	Well informed Citizens	5	Copy of Media Release	6
Responsible, accountable, effective and efficient corporate governance\	M - 6 5 4	Number social media platforms utilised for communication at given time in	N u m b	3	4	Count the Number social media platforms being	Communication with Citizens	Well informed Citizens	3	Payment for slots	3

		KPA6: Good Gove	rnar	nce and Pub	lic Participa	ation					
λĐΞ	nber								QUART	ERLY TARGET	s
STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Communication		Financial year	r			utilised for communicati on at given time in a year					
Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M - 2 6 2	Number of IDP Rep forums meetings successfully held	N u m b e r	4	4	Count the Number of IDP Rep forums meetings successfully held	Well Co- ordinated IDP	Community Participation	1	Attendance Registers	1
Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M - 3 2 5	Number of IDP road shows successfully held	N u m b e r	3	3	Count the Number of IDP road shows successfully held	Compliance with the MSA, MFMA and the Municipal Planning and Performance Management Regulations, 2001	Compliance with the MSA, MFMA and the Municipal Planning and Performance Management Regulations, 2001	n/a	n/a	n/a

accountable, effective and efficient corporate governance\ IDP approved by Council by end b Bay		_	KPA6: Good Gove	rnar	nce and Pub	lic Participa	ation					
Responsible, accountable, effective and efficient corporate 5 movernance accountable, effective and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 6 movernance between the final management services and efficient corporate 7 movernance 8 between the final management services and efficient 8 movernance between the final management services and efficient 8 movernance between the final management services and efficient 8 movernance between the final management services and efficient 8 movernance between the final management services and efficient 8 movernance between the final management services and efficient 8 movernance between the final management such that the final management such the final management such that the final management such tha	EGY	nber								QUART	ERLY TARGET	rs
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and efficient corporate governance\ Integrated Development Planning Responsible, accountable, effective and efficient corporate governance\ Management March 2017 Responsible, accountable, effective and efficient corporate governance\ Management Management Management May M Number of Final Number of Final Annual Reports of previous financial year approved by Council by Council Responsible, accountable, effective and efficient corporate governance\ Management Management M Number of Draft Annual Reports M Number of Draft Annual Reports O tabled to Council by end May M Number of Final Annual Reports of previous financial year approved by Council Number of Draft Annual Reports tabled Neports tabled Neport	Responsible,	Μ		1 -	1	1		Approved IDP	•	n/a	n/a	n/a
corporate governance\	•	_		1					1			
governance\ Integrated Development Planning Responsible, accountable, effective and efficient corporate Management Management Management Management March 2017 Responsible, accountable, effective and efficient corporate Management Management Management March 2017 Responsible, accountable, effective and efficient corporate Management Management Management March 2017 Responsible, accountable, effective and efficient corporate Management Managem			•									
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corporate governance\ performance Game G	accountable, effective	_	Annual Reports	u			Number of	Report Tabled	with Section			
governance\ Performance Management March 2017 e r management March 2017 e r management March 2017 e r management management March 2017 e r management Draft Annual Reports tabled March 2017 March 2017 e r Draft Annual Reports tabled March 2017 March 2017 March 2017 March 2017 March 2017 March 2017 e r March 2017 March 2017 E r March 2017 March 201	and efficient	0	approved by	m			Final Annual		121 of the			
Performance Management r financial year approved by Council Responsible, accountable, effective and efficient corporate governance\ Performance Performance r financial year approved by Council Tount the Number of Number of Draft Annual Reports u u Draft Annual Reports tabled Performance P Possible Performance r Number of Council by Performance P Possible P Po	corporate	6	Council by end of	b			Reports of		MFMA			
Management approved by Council Responsible, accountable, effective and efficient corporate governance\ Performance Management approved by Council Draft Annual Reports approved by Council Draft Annual Reports approved by Council Number of Number of Number of Draft Annual Reports tabled Draft Annual Reports tabled Neports tabled to Council by NFMA Now Draft Annual Reports approved by Council Now Draft Annual Reports tabled Now Draft Annual Reports t	governance\		March 2017	е			previous					
Responsible, accountable, effective and efficient corporate governance\ Performance Mathematical Number of Draft Number of Draft Number of Draft Annual Reports U Draft Annual Reports Draft Annual Number of Draft Annual N	Performance			r			•					
Responsible, accountable, effective and efficient corporate governance\ Performance M Number of Draft N 1 1 Count the Number of Number of Draft Annual Reports u U tabled to Council m Performance N Number of Draft Annual Reports u U tabled to Council m Sovernance\ N Number of Draft Annual Reports tabled Number of Draft Annual Reports tabled Tabled to Council by N Number of Draft Annual Reports tabled Sovernance Normal Reports tabled Tabled to Council by	Management						, · ·					
accountable, effective and efficient corporate governance\ Performance Annual Reports u m by 31st of January b governance\ Annual Reports u m by 31st of January b council by Number of Draft Annual Reports tabled with Section 121 of the MFMA Reports tabled to Council by										_	_	
and efficient of tabled to Council m by 31st of January performance of tabled to Council m by 31st of January be governance of tabled to Council by	•	M			1	1			·	n/a	n/a	n/a
corporate 9 by 31st of January b e Reports tabled to Council by		_	•	_				Reports tabled				
governance\ 2017 e tabled to Council by												
Performance r Council by	· ·	9	•				•		MIFMA			
			2017	e								
ivianagement				r			•					
2017	ivianagement						,					

		KPA6: Good Gove	rnar	nce and Pub	lic Participa	ation					
IEGY	KPI Number	KEY	C	BASELINE					QUART	ERLY TARGET	rs .
STRATEGY	PI Nu	PERFORMANCE	0	(JUNE	ANNUAL	INPUT				QRT1	QRT 1
		INDICATOR	M	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Responsible,	М	Number of final	N	1	1	Count the	Approved	Compliance	n/a	n/a	n/a
accountable, effective	_	SDBIP approved	u			Number of	SDBIP	with section			
and efficient	4	by the Mayor	m			final SDBIP		69 on the			
corporate	3	within 28 days	b			approved by		MFMA			
governance\		after the approval	е			the Mayor					
Performance		of budget and the	r			within 28					
Management		IDP				days after					
						the approval					
						of budget					
						and the IDP					
Responsible,	М	Number of Annual	Ν	1	1	Count the	Annual	Compliance	1	Performanc	1
accountable, effective		Performance	u			Number of	Performance	with the		e Reports	
and efficient	_ 4	Reports submitted	m			Annual	Report	Municipal		-	
corporate	8	to auditor general	b			Performance		Performance			
governance\		by August 30th	е			Reports		Regulations			
Performance			r			submitted to					
Management						auditor					
						general by					
						August 30th					
Responsible,	М	Number of	N	4	4	Count the	Quarterly	Compliance	1	Assessment	1
accountable, effective		quarterly	u			Number of	Performance	with the		outcome	
and efficient	_ 3	performance	m			performance	assessments	Municipal			
corporate	1	assessments	b			assessments		Performance			
governance\	5	performed	e			performed		Regulations			
Performance			r					_			
Management											

		KPA6: Good Gove	rnaı	nce and Pub	lic Participa	ation					_
STRATEGY	KPI Number	KEY	U	BASELINE		INPUT			QUART	ERLY TARGET	-S
STRA	ζΡΙ Νι	PERFORMANCE INDICATOR	о м	(JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M - 4 0	Number of Quarterly Performance Reports submitted to Audit Committee	N u m b e r	4	4	Count the Number of Quarterly Performance Reports submitted to Audit Committee	Quarterly Performance assessments to Audit Committee	Compliance with the Municipal Performance Regulations	1	Assessment outcome reported to the Audit Committee	1
Responsible, accountable, effective and efficient corporate governance\ Performance Management	M -4 4	Number of Section 72 (mid-year performance) reports submitted to MM by 25th of January and to council by 31st January	N u b e r	1	1	Count the Number of Section 72 (mid-year performance) reports submitted to MM by 25th of January and to Council by 31st January	Section 72 Report created and submitted	Compliance to Section 72 of the MFMA	n/a	n/a	n/a
Responsible, accountable, effective and efficient corporate governance\ Public Participation	M -6 6 4	Number of public participation policies reviewed and approved by Council	N u m b e r	1	1	Count the Number of public participation policies reviewed and	Public Participation in Policy Making	Compliance with the MSA and MFMA	n/a	n/a	n/a

, ,	nber								QUART	ERLY TARGET	s
STRATEGY	KPI Number	KEY PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
						approved by Council					
Responsible, accountable, effective and efficient corporate governance\ Ward Committees	M - 2 0 8	Number of ward committees that are functional	N u m b e r	13	13	Count the Number of ward committees that are functional and having meetings at least once per quarter and submit reports of such meetings	Functional Ward Committees	Compliance with the MSA	12	Attendance Registers	26

		КРА	4: Lo	ocal Econom	ic Develop	ment					
.	ber	KEY PERFORMANCE INDICATOR	υοм	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	ОUТРUТ	OUTCOME	QUART	ERLY TARGETS	
STRATEGY	IDP Number			2027,					QRT 1	QRT1 Evidence	
Create a conducive environment for businesses to invest and prosper\ Job Creation	M - 5 1	Number of jobs created through strategic partners	N u m b	8785	850	Count the Number of jobs created through strategic partners	Productive and Employed Society	Sustainable Job Creation	213	Reports to Council and Department of Labor	1555
Create a conducive environment for businesses to invest and prosper\ Job Creation	M - 6 8 8	Number of jobs created through municipal LED initiatives and capital projects	N u m b er	1280	1500	Count the Number of jobs created through municipal LED and capital projects	Productive and Employed Society	Sustainable Job Creation	320	WSP Reports	900
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M - 6 9 5	Number of Public Private Partnerships established	N u m b er	1	2	Count the Number of Public Private Partnerships established	Business Confidence	Conducive environme nt for businesses	n/a	n/a	n/a

		KPA KEY	4: Lo	ocal Econom		ment INPUT	OUTPUT	OUTCOME	QUART	ERLY TARGETS	
∂ 5	Number	PERFORMANCE INDICATOR	О М	(JUNE 2017)	TARGET						
STRATEGY	IDP Nun								QRT 1	QRT1 Evidence	
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M - 6 9 6	Number of meetings held with strategic partners	N u m b	2	2	Count the Number of meetings held with strategic partners	Well Informed Strategic Partnes	Well Informed Strategic Partnes	1	Attendance Registers	2
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M - 6 9 2	Number of marketing materials developed	N u m b er	1	1	Count the Number of marketing materials developed	Marketing of Lephalale	Investment Attraction	1	Marketing Material Developed	1
Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M - 6 9 4	Number of exhibitions held or attended	N u m b er	3	3	Count the Number of exhibitions held or attended	Marketing of Lephalale	Investment Attraction	1	Exhibitions held or attended	3

<u></u>)er	KEY PERFORMANCE	4: Local Economic U BASELINE O (JUNE M 2017)			ment INPUT	OUTPUT	OUTCOME	QUART	ERLY TARGETS	
STRATEGY	IDP Number	INDICATOR	IVI	2017)					QRT 1	QRT1 Evidence	
Create a conducive environment for businesses to invest and prosper\ SMME's	M - 9 7	Number of SMME's support workshops / incubation interventions conducted in conjunction with other stakeholders	N u m b er	15	12	Count the Number of SMME's support workshops / incubation interventions conducted in conjunction with other stakeholders	SMME Developme nt	SMME Developme nt	3	Minutes and attendance registers	2
Create a conducive environment for businesses to invest and prosper\ Tourism Development	M -6 9 7	Number of tourists assisted (phone calls, walk in visitors, e-mails) by the Lephalale Tourism Association YTD	N u m b er	1390	1450	Count the Number of tourists assisted (phone calls, walk in visitors, e- mails) by the Lephalale Tourism Association	Tourism Developme nt	Tourism Developme nt	430	Vistors Registers/Tel ephone Logs and Copies of emails	300

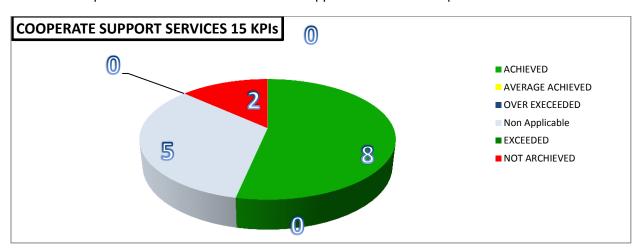
3.3 Corporate support services

The department has the following units:

- Administration and Secretariats
- Human Resources
- Legal Services

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Corporate Support Services has 15 indicators in the higher SDBIP2016/17. Out the 15 indicators 8 achieved target, and 1 indicator did not achieve a fair performance. 5 indicators were not applicable for the first quarter



The following were noted.

- OHS drills were conducted as expected
- 30 positions out of a target of 34 managerial positions were filled at end of the first quarter
- About 0, 25 Percent of the Municipal Operating budget was spent on implementing workplace skills plan against a target of 0, 25%
- The municipal personnel budget spent is 24,6% against a target of 20%
- A total of 45 staff members were enrolled in the certificate for minimum financial competencies in Lephalale local Municipality.
- Two (2) Ordinary and 1 Special Council Meetings were held in the first quarter financial year
- One (1)LLF special meeting was held in the first quarter

- The number of personnel with infrastructural technical skills is 18 against a target of 14
- Competency assessment is done on all successful candidates for sec 54 positions and positions in budget and treasury.

The detailed performance for the department follows:

		KPA5: Transform	atio	n and Organis	ational De	velopment					
STRATEGY	Number	KEY PERFORMANC	U	BASELINE (JUNE	ANNUAL	INPUT			QUARTE	ERLY TARGETS QRT1	QRT 1
ST	Z	E INDICATOR	M	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Improve functionality, performance and professionalism\ Human Resource Management	M -4 0 4	Number of people from employment equity groups employed in the three highest levels of management	N u m b e r	29	31	Count the Number of people from employment equity groups employed in the three highest levels of the municipal organizational structure	Compliance with the Employment Equity Act	Compliance with the Employment Equity Act	29	Employment Contracts	From a total of 34 positions,30 are filled and 4 are vacant. From 4 vacant positions, 3 has been advertised and 1 has been shortlisted

		KPA5: Transform	natio	n and Organis	ational De	velopment					
TEGY	per	KEY	U	BASELINE		INDLIT			QUARTI	ERLY TARGETS	i
STRATEGY	Number	PERFORMANC E INDICATOR	О М	(JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Improve	М	Percentage of	Р	54	60	Calculate the	Employee	Employee	60	Survey	0
functionality,	_	Employee	е			overall	Wellness	Wellness		Forms	
performance and	6	Satisfaction	r			employee	Suerveys				
professionalism\	7	rating	С			satisfaction					
Labour Relations	2		е			rating					
and EAP			n			obtained from					
			t			all completed					
			a			employee					
			g			satisfaction					
			е			surveys received from					
						employees					

		KPA5: Transform	natio	on and Organis	ational Dev	velopment					
STRATEGY	Number	KEY PERFORMANC E INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QUARTI	ERLY TARGETS QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Labour Relations and EAP	M -6 7 3	Number of EAP policies Developed/ Reviewed and approved by Counci	N u m b e r	2	4	Count the Number of EAP policies reviewed and approved by Council	Reviewed EAP Policies	Reviewed EAP policies	n/a	n/a	n/a
Improve functionality, performance and professionalism\ Labour Relations and EAP	M -6 7 8	Number of LLF meetings held	N u m b e r	10	10	Count the Number of LLF meetings held	Employee Wellness	Employee Wellness	3	Attendance Registers	None. Two meetings were scheduled but postponed.

		KPA5: Transform	natio	n and Organis	sational Dev	velopment					
STRATEGY	Number	KEY	U	BASELINE		INDUIT			QUARTI	ERLY TARGETS	i
STRA	Nun	PERFORMANC E INDICATOR	О М	(JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Improve functionality, performance and professionalism\ Occupational health and Safety	M -6 8 0	Number of OHS audits conducted annually	N u f b e r	1	2	Count the Number of OHS audits conducted annually	Compliance with the OHS Act	Compliance with the OHS Act	n/a	n/a	n/a
Improve functionality, performance and professionalism\ Training and Development	M - 2 1 2	Percentage of total municipality's budget actually spent on implementing its workplace skills plan	P e r c e n t a g e	1	1	R-value municipality's budget actually spent YTD on implementing its workplace skills plan	Skilled Employees	Skills Retention	n/a	n/a	25%

		KPA5: Transform	natio	n and Organis	ational De	velopment					
STRATEGY	Number	KEY	C	BASELINE		INPUT			QUARTE	RLY TARGETS	
IRA	Zun	PERFORMANC	0	(JUNE	ANNUAL	INFO				QRT1	QRT 1
		E INDICATOR	M	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Improve	М	Percentage of	Р	0	100	Divide the	Compliance	Compliance	100	Copies of	100%
functionality,	_	municipal new	е			number of	to the	to the		Competency	
performance and	1	personnel	r			staff enrolled	Minumum	Minumum		Certificates	
professionalism\	8	appointed and	С			by number of	Competency				
Training and		enrolled to meet	е			staff	Regulations	Regulations			
Development		the financial	n			appointed					
		minimum	t								
		competency	a								
		requirements	g								
			е								

		KPA5: Transform	atio	n and Organis	ational Dev	velopment					
STRATEGY	Number	KEY	U	BASELINE		INDUT			QUARTE	RLY TARGETS	;
IRA.	Vur	PERFORMANC	0	(JUNE	ANNUAL	INPUT				QRT1	QRT 1
		E INDICATOR	M	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Improve	M	Number of	N	0	14	Count the	Ensuring	Best fit and	14	Skills Audit	18 total
functionality,	_	municipal	u			number of	Properly	competent			number of
performance and	1	personnel with	m			personnel	Skilled	Technicians			positions, 15
professionalism\	9	technical skills/	b			with technical	Technicians	as per the			filled and 3
Training and		capacity	е			skills against		Organization			are vacant
Development			r			the positions		al Structure			and all 3
						on					have been
						organasational					advertised
						structure.					

		KPA5: Transform	atio	n and Organis	ational De	velopment	I	I			
STRATEGY	Number	KEY	U	BASELINE		INPUT			QUARTE	RLY TARGETS	
RA	lun	PERFORMANC	0	(JUNE	ANNUAL	INPUT				QRT1	QRT 1
LS	V	E INDICATOR	M	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Improve	Μ	Percentage of	Р	0	97	Divide the	Fully Trained	Staff	23	Attendance	30%
functionality,	_	municipal	е			actual value	Personnel	Retention		Registers	
performance and	2	personnel	r			spent on					
professionalism\	1	budget spent	С			personnel					
Training and			е			remuneration					
Development			n			s by Total					
			t			Budget for the					
			а			Year					
			g								
			е								

		KPA5: Transform	atio	n and Organis	ational De	velopment					
STRATEGY	Number	KEY PERFORMANC	U	BASELINE (JUNE	ANNUAL	INPUT			QUARTE	ERLY TARGETS QRT1	QRT 1
STR	N	E INDICATOR	M	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
functionality, performance and professionalism\ Training and Development	e w	newly appointed managers who have gone through the competency assessment	e r c e n t a g e			number of newly appointed managers by the number of competency assessment conducted	to the Minumum Competency Regulations	to the Minumum Competency Regulations		Competency Certificates	

		KPA5: Transform	natio	n and Organis	ational Dev	elopment					
STRATEGY	Number	KEY	U	BASELINE		INPUT			QUARTE	RLY TARGETS	;
STRA	Nun	PERFORMANC E INDICATOR	О М	(JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Bylaws	M -6 5 3	Number of by- laws Drafted/or reviewed, taken for public participation concluded and Adopted by Council		2	Count the Number of by-laws Drafted/o r reviewed, taken for public participati on concluded and Adopted by Council	Council Approved Bylaws	Compliance with the MSA	n/a	n/a	n/a	n/a

		KPA5: Transform	natio	n and Organis	sational Dev	velopment					
STRATEGY	Number	KEY	U	BASELINE		INPUT			QUARTE	RLY TARGETS	;
STRA	Nun	PERFORMANC E INDICATOR	О М	(JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Responsible, accountable, effective and efficient corporate governance\ Governance and Administration	M -6 5 5	Number of ordinary Council meetings held		10	Count the Number of ordinary Council meetings held	Functional Council	Functional Council	2	2	Notice of Meetings and Attendance Registers	29 August 2017 & 28 July 2017
Responsible, accountable, effective and efficient corporate governance\ IT and Support	M - 1 3 5	Number of ICT related policies and plans Developed/ Reviewed and adopted by Council		9	Count the Number of ICT related policies and plans Develope d/ Reviewed and adopted by Council	ICT Policies	ITC Policies	n/a	n/a	Council resolution on approval	n/a

		KPA5: Transformation and Organisational Development										
STRATEGY	Number	KEY PERFORMANC E INDICATOR	U O M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS QRT 1 QRT 1 QRT 1 Progres			
Responsible, accountable, effective and efficient corporate governance\ Legal Services	M - 3 1			0	Count the number of by-laws submitted for vetting and Gazzettin g	Published By- laws	Published	n/a	n/a		n/a	

		KPA5: Transformation and Organisational Development											
STRATEGY	Number	KEY PERFORMANC	00	BASELINE (JUNE	ANNUAL	INPUT				RLY TARGETS QRT1	QRT 1		
Responsible, accountable, effective and efficient corporate governance\ Legal Services	M -1 3 6	Percentage of Service Level Agreements (SLAs) drafted/or reviewed within 2 weeks of receipt of notice of appointment from Municipal Manager	M	2017) 0	Number of Service Level Agreeme nts (SLAs) drafted /or reviewed within 2 weeks of receipt of notice of appointm ent from Municipal Manager	Approved Service Level Agreements	Ensuring compliance to SCM and Value for Money	90	QRT 1 90	Number of agreement s requested and/or reviewed	All agreements received were drafted /reviewed within 2 weeks of requests.		

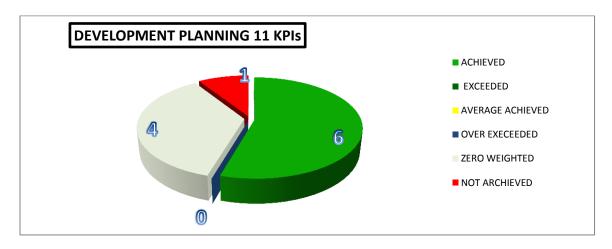
		KPA5: Transformation and Organisational Development											
VOLUMENTE	nber	KEY PERFORMANC		BASELINE		INPUT			QUARTERLY TARGETS				
\ \d	<u> </u>	PERFORMANC	О М	(JUNE	ANNUAL TARGET	INFOI				QRT1	QRT 1		
5	;	E INDICATOR		2017)			OUTPUT	OUTCOME	QRT 1	Evidence	Progress		
Responsible,	М	Percentage of		0	Divide the	Client	Public	80	80	Number of	80		
accountable,	_	complaints			number	Satisfaction	Participatio			compliants			
effective and	2	received on the			of		n			received			
efficient	3	electronic			complaint					and			
corporate		system and			S					resolved			
governance\ IT		successfully			attended								
and Support		attended to by			to by the								
		customer care			number								
		unit			of								
					complaint								
					s received								

3.4 Development planning

The department has the following units:

- Building Control
- ▶ Land Use Management
- Human Settlements
- GIS

Development Planning has 11 indicators on the higher SDBIP. Out of the 11 indicators 6 indicators achieved the set target, 1 indicator did not achieve target, and 4 indicators are not applicable for the first quarter. The pie chart below here graphically represents performance in the department of planning and development.



The following were noted:

- The housing beneficiary list was updated 8 times in the first quarter
- All 14 building contraventions were attended to on time and notices issued against defaulters within the given time frame;
- All the 18 building plans submitted were assessed within the prescribed time frame of 30 working days of receipt;
- All of Land use application received in quarter one were considered in terms of delegated powers within 10 weeks against a target of 14 weeks;
- The compilation of LUMS and the SDF with LSDF is completed and in circulation for comments.

- The establishment of SPLUMA by-laws is on scheduled progress
- Thirteen (13) notices were served within 6 weeks of detection of land use scheme contraventions
- No applications received for land development and land use to considered by the municipal tribunal

The detailed performance for the department follows:

		KPA6: Spatial Rationale										
EGY	er				ANNUAL TARGET	INPUT	OUTPUT		QUARTERLY TARGETS			
STRATEGY	Number	KEY PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)				OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress	
	М	Number of times	N	12	96	Count the	Updated	Quarterly	24	Council	8	
lanning to bridge first and	_	Housing	u			Number	Beneficiar	updated		Approved		
second economies and	1	Beneficiary list	m			of times	y List	beneficiary		Beneficiary		
ovide adequate land for	8	updated Per	b			Housing		list		List		
development\ Socio	6	quarter	е			Beneficiar						
Economic Surveys			r			y list						
						updated						
						on						
						Quarterly						
						basis						

		KPA6: Spatial Rat	<u>iona</u>	le							
EGY	ber	KEY	U	BASELINE					QUARTE	RLY TARGETS	
STRATEGY	Number	PERFORMANCE INDICATOR	0 M	(JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
Planning to bridge first and second economies and provide adequate land for development\ Sustainable and Integrated Rural Development	M - 7 0 7	Number of human settlement development plans reviewed and approved by Council	N u m b er	1	1	Count the number of human settlement developm ent plans reviewed and approved by Council	Settleme nt Developm ent Plans	Human Settlement Developme nt Plans reviewed and approved by Council	n/a	n/a	n/a
Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M - 1 1 4 4	Percentage of building contraventions attended (submitted for legal action) within 6 weeks from detection	P er ce nt ag e	100	100	Number of building contravent ions attended to within 6 weeks from detection	Building contraven tions handed over for legal action	Compliance to building Regulations	100	Number of Contraventi on Notices Issued	transgression s were identified and 14 Contraventio n Notices were issued upon detection and one (1) notice was reffered to Legal Services. See attached

		KPA6: Spatial Rat	iona	le							
λSi	er								QUARTE	RLY TARGETS	
STRATEGY	Number	KEY PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
											copy of the memo.
: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M _ 7 5 9	Average turn around time (weeks) for assessment of building plans YTD	W or ki n g D ay s	30	30	Count the number working days from receipt of building plan to conclusion of assessmen t for each building plan received and calculate the average working days	Assessed Building Plans	Approved Building Plans and Compliance with the Building Regulations	30	Plans Submitted and signed off	18 building plans were submitted and all were assessed within the prescribed period of 30 days. See attached Building Plan register as POE
planning to bridge first	М	Average	W	14	14	Average	Complian	Controlled	14	Number of	A total of 14
and second economies and provide adequate	_ 7	turnaround time (weeks) related to	e e			turnaroun d time	ce to LUMS	Human Settlements		application s received	applications were

		KPA6: Spatial Rat	iona	le							
YĐΞ	er								QUARTE	RLY TARGETS	6
STRATEGY	Number	KEY PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
land for development\ Land use	6 0	applications for land development and land use from time of receipt until consideration by the delegated official	ks			related to application s of land use from time of receipt until considerati on by the delegated official		and Land Use			received: i. 5 applications for building line relaxation; ii. 4 applications for Special Consent; iii. 5 for rezoning and simultaneous applications. Two application considered within 2 weeks and others pend circulation for comments and conclusion of assessment reports

		KPA6: Spatial Rat	iona	le							
Y	er								QUARTE	RLY TARGETS	
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U 0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	ОИТСОМЕ	QRT 1	QRT1 Evidence	Q1 Progress
planning to bridge first and second economies and provide adequate land for development\ Land use	M - 7 5 5 5	Average turn round time (weeks) related to applications for land development and land use from time of receipt until consideration by the Municipal Planning Tribunal	W e e ks	16	16	Count the number of weeks from receipt of application s for land developm ent and land use received until considerati on by the Municipal Planning Tribunal took place, for each application	Complian ce to LUMS	Controlled Land Use and Land Developme nt	16	Date stamped application s	No application was received between the 01st of July and 30 September 2017 seeking attention of MPT

		KPA6: Spatial Rat	iona	le							
EGY	ber	KEY	U	BASELINE					QUARTE	RLY TARGETS	
STRATEGY	Number	PERFORMANCE INDICATOR	0 M	(JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
planning to bridge first and second economies and provide adequate land for development\ Land use	M -7 6 1	Average turnaround time (weeks) related to attend to (notices/directive s issued) land use contraventions YTD	W e e ks	6	6	Count the number of weeks from detection of land use contravent ions until notices or directives have been issued, for each contravent ion and calculate the average weeks	Time taken to deal with Contrave ntions	Compliance to LUMS	6	Time taken between Detection and servicing of Notice/dire ctive	A total of 13 notices were served on the date of detection
planning to bridge first and second economies and provide adequate land for development\ Land use	M - 7 3 3	Number of Land Use Scheme compiled, approved by Council YTD	N u m b er	0	1	Count the Number of Land Use Scheme compiled, approved by Council YTD	Land Use Scheme compiled	Council Approved Land Use Scheme	n/a	n/a	Draft Land Use Scheme concluded and in circulation for comments - public participation

		KPA6: Spatial Rat	iona	le							
STRATEGY	Number	KEY PERFORMANCE INDICATOR	υ o M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE QRT 1	QRT1 Evidence	Q1 Progress
											process
planning to bridge first and second economies and provide adequate land for development\ Land use	M -7 3 4	Number of the SDF compiled and approved by Council YTD	N u m b er	0	1	Count the Number of the SDF compiled and approved by Council YTD	SDF Compiled	Council Approved SDF	n/a	n/a	Proposed SDF and LSDF concluded and in circulation for comments - public participation process

		KPA6: Spatial Rat	iona	le							
EGY	ber	KEY	U	BASELINE					QUARTE	RLY TARGETS	
STRATEGY	Number	PERFORMANCE INDICATOR	0 M	(JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	ОИТСОМЕ	QRT 1	QRT1 Evidence	Q1 Progress
Rational planning to bridge first and second economies and provide adequate land for development\ GIS	M -7 3 0	Number of GIS that is functional	N u m b er	0	1	Count the Number of GIS functionin g in the Municipal space	Functiona I GIS	Proper spatial Planning	n/a	n/a	Spatial data analysis and guidance provided as evidence by mapping produced; incorporation of services layout plans for Marapong Extension 2 and 4; public and technical enquiries addressed as per request
Rational planning to bridge first and second economies and provide adequate land for development\ Land Acquisition	M -7 3 2	Number of times COGHSTA (HDA) / other stakeholders engaged for acquiring developmental land	N u m b er	1	3	Count the Number of times COGHSTA (HDA) / other stakeholde rs engaged for	Co- Operative Governan ce	Co- Operative Governance	n/a	n/a	

		KPA6: Spatial Rat	iona	le							
TEGY	per	KEY	U	BASELINE		INDUT			QUARTE	RLY TARGETS	
STRATEGY	Number	PERFORMANCE INDICATOR	0 M	(JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
						acquiring developm ental land					
Rational planning to bridge first and second economies and provide adequate land for development\ Land Acquisition	M - 7 3 2	Number of times COGHSTA (HDA) / other stakeholders engaged for acquiring developmental land	N u m b er	1	3	Count the Number of times COGHSTA (HDA) / other stakeholde rs engaged for acquiring developm ental land	Develope d Land	Co- Operative Governance	n/a	n/a	n/a
Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M - 2	Reviewed spatial development strategy	N u m b er	0	1	Count the Number of Spatial Developm ent Strategy reviewed	Spatial Developm ent	Compliance to the Town Planning Scheme	n/a	n/a	n/a

		KPA6: Spatial Rati	iona	le							
EGY	oer	VEV		DACELINE					QUARTE	RLY TARGETS	
STRATEGY	Number	KEY PERFORMANCE INDICATOR	U 0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
Rational planning to bridge first and second economies and provide adequate land for	M -3	Average turn around time (weeks) related to land use (consolidations, special consent for second dwelling unit, building line relaxation) applications considered	W e e ks	6	6	Count the number of weeks from receipt of consolidati ons, special consent for second dwelling unit, building line relaxation application received until considerati on took place, for each application and calculate the average weeks	Spatial Developm ent	Compliance with the Town Planning Scheme	6	Concent request Received	

		KPA6: Spatial Rat	iona	le							
EGY	ber	KEY	U	BASELINE					QUARTE	RLY TARGETS	
STRATEGY	Number	PERFORMANCE INDICATOR	О М	(JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	M - 1 8 6	Number of times Beneficiary list updated on quarterly basis		12	96	Count the Number of times Beneficiar y list updated on quarterly basis	Updated Beneficiar y List	Updated Beneficiary List	24	Beneficiary List	3
Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M _ 1	Average turn around time (hours) for inspections conducted from time of booking appointment	H o ur s	24	24	Count the number working hours from receipt of request for inspection to conclusion of inspection for each request for inspection received and calculate	Complian ce with the Building Regulatio ns	Compliance with the Building Regulations	24	Number of receipts and inspections carried out	

		KPA6: Spatial Rat	iona	le							
EGY	er	WEW.		DACELINE					QUARTE	RLY TARGETS	
STRATEGY	Number	KEY PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	Q1 Progress
						the average working hours					
Rational planning to bridge first and second economies and provide adequate land for development\ Outdoor advertising	M - 4	Number of audits conducted on outdoor advertising	N u m b er	0	1	Count the Number of audits conducted on outdoor advertising	Enforcem ent of advertisin g by-law	Enforcemen t of advertising by-law	n/a	n/a	n/a
Rational planning to bridge first and second economies and provide adequate land for development\ Outdoor advertising	M -7 3 6	Number of advertising structure database updated	N u m b er	0	4	Count the Number of advertising structure database updated	Updated database	Updated database	1	Updated database	

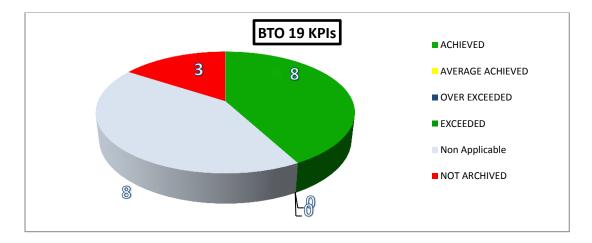
		KPA6: Spatial Rat	iona	le							
EGY	er	WEW.		DACELINE					QUARTE	RLY TARGETS	
STRATEGY	Number	KEY PERFORMANCE	0	BASELINE (JUNE	ANNUAL	INPUT				QRT1	
S		INDICATOR	М	2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Q1 Progress
Rational planning to	М	Percentage of	Р	100	100	Number of	Complian	Compliance	100	Number of	
bridge first and second	_	building	er			building	ce with	with the		Contraventi	
economies and provide	1	contraventions	ce			contravent	the	Building		ons	
adequate land for	1	attended	nt			ions	Building	Regulations		detected	
development\ Building	4	(submitted for	ag			attended	Regulatio				
Plans Administration and		legal action)	е			to within 6	ns				
Inspectorate		within 6 weeks				weeks					
		from detection				from					
						detection					

3.5 Budget and Treasury

The department has the following units:

- Budget and Reporting
- Expenditure
- Income
- Supply Chain Management

Budget and Treasury has 19 indicators on the higher SDBIP. From the 19 indicators 8 were not applicable for the first quarter, 8 achieved targets, and 3 indicators did not achieve the set target.



Successes that were noted from this department are as follows:

- The liquidity ratio stood at 254% against the target of 200% as the value of assets far outweigh the value of liabilities;
- Quarterly financial report were prepared submitted to Council on time;
- The annual financial statements (AFS 2016/17) were compiled and submitted to the Auditor-General on time;
- Percentage debt coverage was a staggering 392% against a target of 200%;

- 1470 households have been registered as indigents and all 1470 receive free basic services
- Percentage cost coverage was reduced from 646% at the end of the third quarter to 37% by year end against a target of 200%
- The Percentage of Capital budget spent at the end of quarter one is 21% with roll over projects included.
- Percentage debt collected for quarter is 81% and Percentage outstanding serviced debtors is 19%
- Percentage of MIG fund spent at the end of quarter 1 is 22%

The detailed performance for the department follows:

		KPA 3: Financial	Viab	ility and Fina	ancial Mana	gement					
TEGY	2042	KEY PERFORMANCE	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGETS	
STRATEGY	1 14	INDICATOR	М	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Asset Management	N - 1 7	Number of Asset Verification conducted	N u m b	1	1	Count the Number of Asset Verification conducted	Assets Register	Accountabilit y for all assets	n/a	n/a	N/A
Enhance revenue and financial management\ Asset Management	N -6 3 0	Liquidity ratio	P er ce nt a g e	200	200	R-value current assets / R- value current liabilities as percentage	Liquidity Ratio Test	Financial Viability	200	Calculation Proof	254%
Enhance revenue and financial management\ Budget and Reporting	N - 2 5	quarterly financial reports	N u m b e	4	4	Count the Number of quarterly financial reports submitted to Council	Section 72 Reports	Legislative Compliance	1	Section 72 Report and Item Tabled	N/A

		KPA 3: Financial	Viab	ility and Fina	ancial Mana	gement					
ТЕĞҮ	nhor	KEY PERFORMANCE	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGETS	
STRATEGY	I Mire	INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Budget and Reporting	M -7 5 6	Number of Interim financial statements prepared and submitted to Audit Committee	N u m b er	1	2	Count the Number of Interim financial statements prepared and submitted to Audit Committee	Interim Financial Statements Produced	Financial Viability Reporting	n/a	n/a	N/A
Enhance revenue and financial management\ Budget and Reporting	M -2 8 1	Number of Annual Financial Statements submitted to the Auditor General by 31 August	N u m b er	1	1	Count the Number of Annual Financial Statements submitted to the Auditor General by 31 August 2017	Annual Financial Statements Produced	Compliance to section 122 of the MFMA	1	Draft Annual Financial Statements	1
Enhance revenue and financial management\ Budget and Reporting	M -3 9 7	Percentage Cost coverage	P er ce nt a g e	646.44	200	R-value all cash at a particular time plus R- value investments, divided by R- value	Cost Coverage Ratio	Financial Viability	200	Calculation Proof	37%

		KPA 3: Financial	Viab	ility and Fina	ancial Mana	agement					
regy	100	KEY PERFORMANCE	U	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGETS	
STRATEGY		INDICATOR	М	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress
						monthly fixed operating expenditure					.
Enhance revenue and financial management\ Expenditure Management	M - 1 1	Percentage of municipal infrastructure grant (MIG)	P er ce nt a g	100	100	Divide the Actual MIG R/ value spent by Total MIG grant allocation for the Year	Total Grant Expenditur e	Service Delivery in terms of MIG allocation	20	MIG Reports and Expenditure Report	22%
Enhance revenue and financial management\ Expenditure Management	2 0 5	Percentage Debt coverage	P er ce nt a g e	1367	200		Debt Coverage Ratio	Financial Viability	200	Calculation Proof	392%

		KPA 3: Financial	Viab	ility and Fina	ancial Mana	gement					
TEGY	nhor	KEY PERFORMANCE	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGETS	
STRATEGY	N	INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Expenditure Management	M -3 9 8	Percentage Capital budget actually spent on capital projects identified for financial year	P er ce nt a g e	74.61	100	R-value capital budget actually spent YTD / R-value capital projects on IDP	Capital Expenditur e in terms of the budget	Improved Service Delivery	15	Capital Budget and Expenditure Report	21%
Enhance revenue and financial management\ Free Basic Services	M - 6 3 8	Number of updated and credible indigents register in place	N u m b er	1	1	Count the Number of updated and credible indigents register in place	Credible indigents register	Free Basic Services Provision	n/a	n/a	n/a
Enhance revenue and financial management\ Revenue Management	M - 3 3	Percentage debt collected	P er ce nt a g e	96.89	95	R-value debt collected YTD / R-value debt owed to the municipality	Improved Revenue Collection	Reduction in outstanding Debts	98	Debtors Control Report	81%

		KPA 3: Financial	Viab	ility and Fina	ancial Mana	gement					
TEGY	nhor	KEY PERFORMANCE	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGETS	
STRATEGY	N	INDICATOR	М	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Revenue Management	M -3 9 6	Percentage outstanding service debtors to revenue	P er ce nt a g e	33.62	12	R-value total outstanding service debtors divided by R-value annual revenue actually received for services	Liquidity Ratio Test	Revenue Management	30	Interim Financial Statements	19%
Enhance revenue and financial management\ Revenue Management	M -6 3 7	Number of credit control policies reviewed and approved by Council	N u m b er	1	1	Count the Number of credit control policies reviewed and approved by Council	Reviewed and approved credit control policy	Compliance with Section 21 of The MFMA	n/a	n/a	n/a

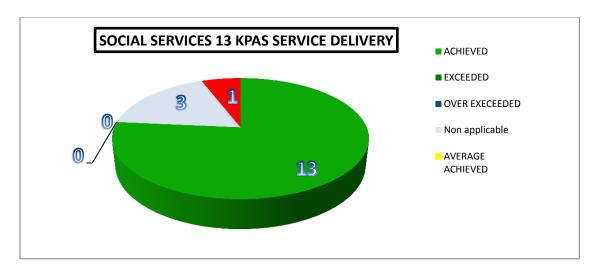
		KPA 3: Financial	Viab	1		gement					
TEGY	nhor	KEY PERFORMANCE	U	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	ERLY TARGETS	•
STRATEGY	I Mumb	INDICATOR	М	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress
Enhance revenue and financial management\ Revenue Management	M	Number of awareness campaign on payment of services and registration of indigent consumers	N u m b er	1	1	Count the Number of awareness campaigns on payment of services and registration of indigent consumers	Increased Revenue Collection	Decrease in Indigent Debts	n/a	n/a	n/a

3.6 Social Services

The department has the following units:

- Traffic
- Registration
- Waste Management
- Parks
- Libraries

Social Services have 17 indicators on the higher SDBIP and 3indicators are not applicable for first quarter. 13 Indicators achieved the set target, 0 exceeded target, 0 indicators over exceeded target and 1 indicators had average achieved target.



The following were noted from this vote:

- One (1) meeting held with stakeholders in the public transport sector as scheduled;
- A total of 100 trees were planted in the first quarter of the financial year against a target of 400;
- A total of 2 Library campaigns against 2 targeted were realised;

- Turnaround times of leaner license applicants to be tested were achieved at 1 week.
- Six (6) joint law enforcement campaigns was held with sector department, SAPS and Provincial traffic.
- A total of 3 safety and security forums were held successfully in the first quarter of the financial year.
- The number speed checks performed on municipal roads by municipal traffic officers is 36
- General non-hazardous waste collected in all 19942 households in urban areas and additional 6759 households at rural villages has access to refuse removal
- Refuse removal services provided in 10 villages namely: Setateng, Mmatladi, Ga-Monyeki, Mokuruenyane, Ga-Seleka, Melville, Ditloung , Dubs, Tshetlhong and Ditaung.
- About 9 environmental education campaign were conducted in the Municipal borders in the first quarter
- About 78% of households has access to solid waste removal
- Eight (8) government services are established and offered at Thusong centres

The detailed performance for the department follows:

				К	PA 2: Service	Delivery and In	frastructure	Development	t		
TEGY	umber	1/5/							QUARTE	RLY TARGETS	
STRAT	P Nur	KEY PERFORMANCE	0	BASELINE	ANNUAL	INPUT				QRT1	QRT 1
[S	□	INDICATOR	М	(JUNE 2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Protect the	М	Number of trees	N	1541	500	Count the	Protected	Healthy	n/a	n/a	100
environment and	_	planted per	u			Number of	environme	Environme			
improve	1	quarter, year to	m			trees planted	nt	nt			
community well-	7	date	b			per quarter					
being\	0		е								
Environmental			r								
Management											

				K	PA 2: Service	Delivery and In	frastructure I	Development	t		
EGY.	mber	KEY	U						QUARTE	RLY TARGETS	
STRATEGY	IDP Number	PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress
Protect the	М	Number of	N	4	48	Count the	Successful	Healthy	12	Notice of	9x waste
environment and	_	waste awareness	u			Number of	Waste	Environme		Meetings	education
improve	7	campaigns	m			waste	Campains	nt		and	and
community well-	0	implemented	b			awareness				Attendance	awareness
being\	2	per quarter	е			campaigns				Registers	campaigns
Environmental			r			implemented					conducted
Management						per quarter					
Protect the	М	Number of	Ν	4	4	Count the	Successful	A Litiral	1	Notice of	2x
environment and	_	library	u			Number of	Library	Society		Meetings	succesful
improve	1	campaigns held	m			library	Campaigns			and	library
community well-	7	per quarter	b			campaigns				Attendance	campaings
being\ Library	2		е			held per				Registers	held to
			r			quarter					date
Protect the		Number of	N	0	4	Count the	Services	Service	1	Notice of	1x Thusong
environment and		Thusong Centre	u			Number of	Community	Delivery		Meetings	Centre
improve		services	m			Thusong				and	Campaign
community well-		campaigns held	b			Centre				Attendance	held to
being\ Library		per quarter	е			services				Registers	date.
Services			r			campaigns					
						held per					
						quarter					

			KPA 2: Service Delivery and Infrastructure Development									
EGY	mber	KEY							QUARTE	RLY TARGETS		
STRATEGY	IDP Number	PERFORMANCE INDICATOR	υ 0 Μ	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress	
Protect the environment and improve community wellbeing\ Library Services		Number of reports on education activities per quarter sent to Council	N u m b e r	0	4	Count the Number of reports on education activities per quarter sent to Council	Educational Activities	Literal Society	1	Educational Activities Report	1	
Protect the environment and improve community well-being\ Registry	M - 3 9 5	Average number of weeks turnaround time between application for learner license test until actually being tested	W e e k s	3	3	Count number of weeks between application for learner license test until actually being tested for each application	Issued Learners Licenses	Increase in Revenue	3	Application s Received	Average turnaround time between application and testing of applicant for learners license is one week	

				К	PA 2: Service	Delivery and In	frastructure I	Development	t		
EGY	IDP Number	KEY	U						QUARTE	RLY TARGETS	
STRATEGY	P Nu	PERFORMANCE	0	BASELINE	ANNUAL	INPUT				QRT1	QRT 1
· · · · · · · · · · · · · · · · · · ·		INDICATOR	M	(JUNE 2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Protect the	М	Average number	W	3	3	Count number	Licensed	Increased	2	Application	Average
environment and	_	of weeks	е			of weeks	Drivers	Revenue		s Received	turnaround
improve	n	turnaround time	е			between		and a safer			time
community well-	е	between	k			application for		Public			between
being\ Registry	W	application for	S			driver's license					application
		driver's license				test until					and testing
		test until actually				actually being					of applicant
		being tested				tested for					for driver's
						each					license is
				_		application					one week
Protect the	М	Number of	N	0	4	Count the	Safer Public	Improved	1	Report	1x report
environment and	_	reports on public	u			number of	Transport	Community		Submitt ed	on public
improve	n	transport	m			reports on		Well-being			transport
community well-	е	activities sent to	b			public					activities
being\ Registry	W	Council per	е			transport					sent to
		quarter	r			activities sent					council.
						to Council per					
Protect the	М	Number of	N	80	144	quarter Count the	Road	Road	36	Occurrence	36
environment and	IVI	speed checks	u	80	144	Number of	Safety	Safety and	30	Book	30
improve	_ 7	held per quarter	u m			speed checks	Jaiety	Law		DOOK	
community well-	0	neiu pei quartei	b			held per		Enforceme			
being\ Road Safety	3		e			Quarter		nt			
/ Law Enforcement	ر		r			Quarter		110			
, Law Lindicement											

				К	PA 2: Service	Delivery and In	frastructure	Developmen	t		
FGY	mber	KEY	U						QUARTE	RLY TARGETS	
STRATEGY	IDP Number	PERFORMANCE INDICATOR	о М	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	ОИТРИТ	ОИТСОМЕ	QRT 1	QRT1 Evidence	QRT 1 Progress
Protect the environment and improve community wellbeing\ Road Safety / Law Enforcement	M -7 0 4	Number of joint law enforcement operations with other law enforcement agencies undertaken held per Quarter	N u m b e r	4	4	Count the Number of joint law enforcement operations with other law enforcement agencies undertaken held per Quarter	Road Safety	Road Safety and Law Enforceme nt	1	Occurrence Book	6
Protect the environment and improve community wellbeing\ Safety and Security	M - 7 0 6	Number of safety and security forums that are functional	N u m b e r	3	12	Count the Number of functional safety and security forums that meet regularly as planned	Improved community well-being	Improved Community well-being	3	Attendance Registers	3
Protect the environment and improve community well-being\ Thusong Centre	M - 3 8 0	Number of services rendered at Thusong centers	N u m b e r	10	8	Count the Number of services rendered at Thusong centers per quarter	Constant Services Rendered	Improved Community well-being	8	Proof of services being rendered	8

				К	PA 2: Service	Delivery and In	frastructure	Development	t		
STRATEGY	IDP Number	KEY	U						QUARTE	RLY TARGETS	
RA.	Ž	PERFORMANCE	0	BASELINE	ANNUAL	INPUT				QRT1	QRT 1
ST	립	INDICATOR	М	(JUNE 2017)	TARGET		OUTPUT	OUTCOME	QRT 1	Evidence	Progress
Protect the	М	Number of	N	13652	9942	Count the	Protected	Improved	19942	Billing	19942
environment and	_	urban household	u			Number of	environme	Community		Report	
improve	2	provided with	m			urban	nt	well-being			
community well-	5	weekly refuse	b			household					
being\ Waste	0	removal	е			provided with					
Management			r			weekly refuse					
						removal					
Protect the	М	Percentage	Р	70	75	Number of	Solid Waste	Improved	70	Billing	62
environment and	_	households with	е			households	Removal	Community		report	
improve	4	access to basic	r			with access to		well-being			
community well-	0	level of solid	С			basic level					
being\ Waste	2	waste removal	е			(weekly					
Management			n			kerbside					
			t			collection) of					
			а			solid waste					
			g			removal					
			е								
Protect the	М	Number of	N	0	4	Count the	Co-	Improve	1	Attendance	1
environment and	_	meetings held	u			Number of	Ordinated	Public		Registers	
improve	6	with	m			meetings held	Public	Well-being			
community well-	9	stakeholders in	b			with	Transport				
being\	9	the public	е			stakeholders					
Coordination of		transport sector	r			in the public					
Public Transport						transport					
Services						sector YTD			İ		

				К	PA 2: Service	Delivery and In	frastructure	Development	t			
EGY	mber	WEW							QUARTERLY TARGETS			
STRATEGY	IDP Number	KEY PERFORMANCE INDICATOR	0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress	
Protect the environment and improve community wellbeing\ Coordination of Public Transport Services	M - 2 4 8	Number of quarterly reports on public transport activities submitted to Council	N u b e r	4	4	Count the Number of quarterly reports on public transport activities submitted to Council	Co- Ordinated Public Transport	Improved Public Well-being	1	Report to council	1	
Protect the environment and improve community wellbeing\ Environmental Management	M - 7 0 1	Number of new parks constructed in rural areas	N u m b e r	1	1	Number of new parks constructed in rural areas	New Parks Constructe d	A Protected Environme nt	n/a	n/a		
Protect the environment and improve community wellbeing\ Environmental Management	M - 1 7 0	Number of trees planted per year, year to date (operational budget)	N u m b e r	533	500	Count the Number of trees planted per year	A Protected Environme nt	A Protected Environme nt and Improved Community	100	Purchase Orders	100	

			KPA 2: Service Delivery and Infrastructure Development											
				K	PA 2: Service	Delivery and in	trastructure	Developmen	t					
EGY	mber	KEY	U						QUARTE					
STRATEGY	IDP Number	PERFORMANCE INDICATOR	о М	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress			
Protect the environment and improve community wellbeing\ Environmental	M - 7 0 2	Number of environmental education programmes implemented	N u m b e r	4	4	Count the Number of environmental education programmes implemented	Protected environme nt	A Protected Environme nt and Improved Community	1	Attendance Registers	1			
Management Protect the environment and improve community well- being\ Environmental Management	M - 3 7 0	Number of cemeteries maintained as per maintenance schedule	N u m b e r	5	6	Count the Number of cemeteries maintained as per maintenance schedule	Well maintained cemeteries	Environme ntal Protection and a Improved Community	5	Schedule register	5			
Protect the environment and improve community wellbeing\ Environmental Management	M - 3 7 1	Number of invasive alien plant clean -up programme Implemented	N u m b e r	0	1	Count the Number of invasive alien plant clean-up programme Implemented	Protected environme nt	Environme ntal Protection and a Improved Community	n/a	n/a	1			
Protect the environment and improve community wellbeing\ Fire Protection Services	M - 3 6 0	Number of fire prevention awareness campaigns conducted	N u m b e r	21	12	Count the Number of fire prevention awareness campaigns conducted	Safety Conscious Society	Improved Community well-being	3	Attendance Registers	0			

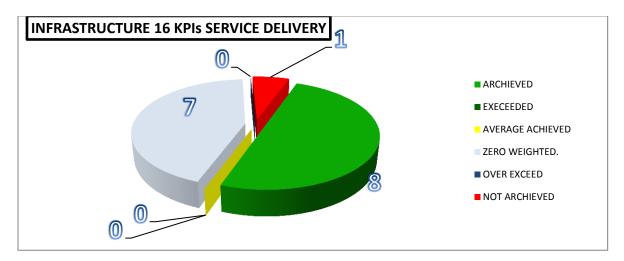
			KPA 2: Service Delivery and Infrastructure Development										
EGY	Number	KEY	Ω						QUARTE	RLY TARGETS	RLY TARGETS		
STRATEGY	IDP Nu	PERFORMANCE INDICATOR	0 0 M	BASELINE (JUNE 2017)	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QRT 1	QRT1 Evidence	QRT 1 Progress		
Protect the	М	Number of rural	N	5	10	Count the	Solid Waste	Improved	10	Billing	6759 rural		
environment and	_	villages with	u			Number of	Removal	Community		Report	villages		
improve	7	access to weekly	m			rural villages		well-being			provided		
community well-	0	refuse removal	b			provided with					with		
being\ Waste	8	services through	e			weekly refuse					weekly		
Management		roll-on, roll-off	r			removal services					refuse removal		
		system				through roll-					services		
						on, roll-off					3CI VICC3		
						system and							
						community							
						contractors							
Protect the	М	Number of	N	1	1	Count the	Reviewed	Co-	n/a	n/a	n/a		
environment and	_	Integrated	u			Number of	Waste	Ordinated					
improve	7	Waste	m			Integrated	Manageme	Waste					
community well-	0	Management	b			Waste	nt Plan	Manageme					
being\ Waste	9	Plan reviewed	е			Management		nt					
Management		Per annum	r			Plans							
						reviewed							

3.7 Infrastructure Services

The department has the following units:

- Water
- Sanitation
- Project Management Unit
- Electrical
- Roads and Storm water

Infrastructure Services have 16 indicators on higher SDBIP and out the 16 indicators 7 indicators were not applicable for the first quarter. From the 9 measured indicators 8 achieved target, no indicators exceeded target and only 1 indicators had an average performance



The following were noted:

- Water loss for the first quarter 1 was calculated as 12% against a target of 14% loss
- Seven (7) villages, internal streets were graded during the first quarter of the financial year 2017/18
- A total of 775 new electrical connections were done in the first quarter of 2017-18
- \bullet 94% of the households have access to basic level of sanitation, AG verification is 68 %

- 94% of the households have access to basic level of water by end of first quarter; AG verification is 69%. The municipality is busy with projects to address the backlog.
- 90% of households have access to electricity, AG verification is 72%.
- Electricity loss was calculated to be at 15% electrical loss at the end of quarter one against a target of 20%
- A total of 3, 5 Km asphalt road was completed at Ga- Monyeki Village.
- Percentage of Municipal Infrastructure Grant Spent by end quarter 1 is 25%
- Percentage of maintenance budget spent on infrastructure maintenance by public works is 25

The detailed performance for the department follows:

KPA 2: Service Delivery and Infrastructure Development												
EGY	ber	KEY PERFORMANC	0 C	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	IE QUARTERLY TARGE		ETS	
STRATEGY	P Number	E INDICATOR	M	2017)	17.11.02.1				QRT 1	QRT1 Evidence	QRT 1 Progress	
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M -7 1 0	Number of urban transformers upgraded YTD	N u b e r	3	2	Count the Number of urban transformer s upgraded YTD	Upgraded Transforme rs	Uninterrupte d Electrical Supplies	n/a	n/a	n/a	

	KPA 2: Service Delivery and Infrastructure Development												
EGY	Number	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	S			
STRATEGY	P Nun	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress		
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading	M - 3 4 0	Percentage of Electrical losses YTD	P e rc e n ta g e	10.8	5	Monitor and reduce Electrical Losses	Reduction in Electrical Losses	A Well maintained infrastructur al service	20	Eskom Account and Billing Report	15		
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure	M - 4 0 1	Percentage households with access to basic level of electricity	P e rc e n ta g e	90	95	Number of households with access to basic level of electricity	Increase in the number of electrical connection s	Increase in the number of electrical house holds	90	Progress Certificat es	90		
Provide quality and well maintained infrastructural services in all municipal areas\ Energy Efficiency	M -7 1 3	Number of energy efficiency audits conducted	N u m b e r	0	1	Count the Number of energy efficiency audits conducted	Efficiency audit	Well maintained infrastructur al services	n/a	n/a	n/a		

	KPA 2: Service Delivery and Infrastructure Development												
EGY	Number	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET	-S		
STRATEGY	P Nun	E INDICATOR	М	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress		
Provide quality and well maintained infrastructural services in all municipal areas\ Free Basic Services	M -7 5 3	Percentage (registered) households earning less than R3 500 per month with access to free basic electricity	P e rc e n ta g e	100	100	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic electricity / Percentage households earning less than R3 500 (as per indigent policy) as %	Free Basic Services to poor house holds	Basic Service Delivery	100	Number of applicatio ns received and approved	100		
Provide quality and well maintained infrastructural services in all municipal areas\ Infrastructure Planning	M - 7 5 7	Number of infrastructure master plans reviewed	N u m b e r	0	1	Count the Number of infrastructu re master plans reviewed	Reviewed infrastructu re master plan	Reviewed infrastructur e master plan	n/a	n/a	n/a		

	KPA 2: Service Delivery and Infrastructure Development											
EGY	Number	KEY PERFORMANC	0 C	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGETS			
STRATEGY	P Nun	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress	
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water — Maintenance and Upgrading	M - 2 1 8	Number of villages in which access roads are bladed	N u m b e r	40	40	Count the Number of villages in which access roads bladed during period of review	Bladed Access Roads	Bladed Access Roads	7	Works Orders	7	
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M - 7 4	Total length of kilometers upgraded from gravel road to surfaced road	Ki lo M et e rs	4.2	3.5	Measure the Length of kilometers of gravel roads upgraded to Surfaced road	Surfaced Roads	Upgraded Surfaced Roads	n/a	n/a	n/a	

	KPA 2: Service Delivery and Infrastructure Development												
GΥ	er	KEY	U	BASELINE	ANNUAL	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET	·s		
STRATEGY	Number	PERFORMANC E INDICATOR	0 M	(JUNE 2017)	TARGET				QRT 1	QRT1	QRT 1		
STR	A			,						Evidence	Progress		
Provide quality and	N	Total	Р	0	90	Divide the	Maintained	Maintained	15	Expenditu	25		
well maintained	M	Percentage of	е			amount of	Municipal	Municipal		re			
infrastructural	_	maintenance	rc			money	Infrastructu	Infrastructur		Reports			
services in all	0	budget spent	е			spent on	re	е					
municipal areas\	0	on	n			maintenanc							
Roads and Storm	1	infrastructure	ta			e by the							
water –		maintenance by	g			total							
Maintenance and		Public works	е			allocated							
Upgrading		unit				maintenanc							
						e budget							
Provide quality and	M	Percentage	Р	94	95	Count	Provision of	Healthy	94	level of	94		
well maintained	_	households	е			Number of	basic level	Environment		service			
infrastructural	4	with access to	rc			household	of			report			
services in all	0	basic level of	е			with access	sanitation						
municipal areas\	0	sanitation	n			to basic							
Sanitation - New			ta			level of							
Infrastructure			g			sanitation							
5 11 12			e			0			,	,	,		
Provide quality and	М	Number of	N	0	1	Count the	Green Drop	Improved 	n/a	n/a	n/a		
well maintained	_	Green drop	u			Number of	Risk Rating	wast water					
infrastructural	7	assessment	m			Green drop		quality					
services in all	5	report	b			assessment							
municipal areas\	8	submitted to	e			report							
Waste Water Quality		DWS for green	r			submitted							
(Green Drop)		drop risk rating				to DWS for							
						green drop							
						risk rating							

	KPA 2: Service Delivery and Infrastructure Development												
}	er	KEY	U BASELINE ANNUAL INPUT OUTPUT OUTCOME QUARTERLY				RLY TARGET	'S					
TE	Number	PERFORMANC	0	(JUNE	TARGET				ODT 4	ODT4	ODT 4		
STRATEGY	PN	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT 1 Progress		
Provide quality and	M	Percentage	P	100	100	Percentage	Free Basic	Basic Service	100	Number	100		
well maintained		(registered)	e	100	100	households	Services to	Delivery	100	of	100		
infrastructural	7	households	rc			earning less	poor house	Denver,		applicatio			
services in all	5	earning less	e			than R3 500	holds			ns			
municipal areas\	2	than R3 500 per	n			(as per				received			
Sanitation \ Free		month with	ta			indigent				and			
Basic Services		access to free	g			policy) per				approved			
		basic sanitation	e			month with							
						access to							
						free basic							
						sanitation/							
						Percentage							
						households							
						earning less							
						than R3 500							
						(as per							
						indigent							
						policy) as %							
Provide quality and	M	Percentage	Р	94	94	Number of	Access to	Basic Service	94	_	94		
well maintained	_	households	е			household	basic level	Delivery		Reports			
infrastructural	3	with access to	rc			with access	of water						
services in all	9	basic level of	е			to basic							
municipal areas\	9	water	n			level of							
Water – Supply			ta			water							
			g			(within							
			е			200m from							
						dwelling)							

		KPA 2: Servi	ce De	elivery and Inf	rastructure D	evelopment					
, in the second	ber	KEY PERFORMANC	U U	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET	ΓS
STRATEGY	P Number	E INDICATOR	M	2017)	TANGET				QRT 1	QRT1 Evidence	QRT 1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply Provide quality and	M -7 2 6	Number of feasibility studies / technical report conducted	N u m b e r	12.78	10	Count Number of feasibility studies / technical report conducted Balancing	Feasibility Studies and Technical Reports	Value for Money	n/a 14		n/a 12
well maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	- 8 1	water losses	e rc e n ta g e			of water stock	in Water Losses	maintained infrastructur al service		Reports and Water Purchases	
Provide quality and well maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	M - 7 2 8	Number of Blue drop assessment report submitted to DWS for Blue drop rating	N u m b e r	1	1	Count the Number of Blue drop assessment reports submitted to DWS for Blue drop rating	Blue drop assessment	Blue Drop Rating	n/a	n/a	n/a

EGY	per	KEY PERFORMANC	U	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTERLY TARGE		RGETS	
STRATEGY	P Numb	E INDICATOR	M	2017)	.,				QRT 1	QRT1 Evidence	QRT 1 Progress	
Enhance revenue and financial management\ Expenditure Management	M - 1 1	Percentage of municipal infrastructure grant (MIG)	P e rc e n ta g e	100	100	Divide the Actual MIG R/ value spent by Total MIG grant allocation for the Year	Total Grant Expenditur e	Service Delivery in terms of MIG allocation	20	MIG Reports and Expenditu re Report	25	

4 Project Implementation

The projects related to each Vote or Function follows below:

4.2 Office of the Municipal Manager

No major projects for the function to report on.

4.3 Corporate Support Services

No major projects for the function to report on.

4.4 Development Planning

No major projects for the function to report on.

4.5 Budget and Treasury

No major projects for the function to report on.

4.6 Social Services

No major projects for the function to report on.

4.7 Infrastructure Development

Summary on Major projects for financial year 2017-18

Project name	Start	Completion	Budgeted Amount	% Progress	% Exp.	Comments
Refurbishment of Shongoane Stadium & Construction of access road to stadium	-	30 June 2017	R 32 083 637.09	98%	95%	The project is practically completed.
Thabo Mbeki Sewer Network Sanitation	26 January 2017	09 February 2018	R 35 765 282.70	50%	31.8%	The project is in progress
Thabo Mbeki Water Network	26 January 2017	28 August 2017	R 6 615 500.00	82%	85.5%	The project is practically completed.
Mokuruanyane Access Road	04 September 2017	04 May 2018	R 17 800 000.00	9%	13%	The project is in progress
Lerupurupung Access Road	06 September 2017	06 March 2018	R 22 080 000.00	19%	7.7%	The project is in progress

Project name	Start	Completion	Budgeted Amount	% Progress	% Exp.	Comments
Maletswai Access Road	17 October 2017	30-Apr 2018	13 950 000.00	10%	0%	Contractor has been appointed
Melvel Access Road	-	-	27 500 000.00	0%	0%	Consultant has been appointed, still busy with design
Lephalale Town and onverwacht: Replacement of ageing AC pipe	-	-	25 000 000	0%	0%	Tender was readvertised on 01 Oct 2016 for consultants
Mothlasedi: 2x Boreholes (electricity incl), 400kl storage, 1.5km connector pipe, 6.5km Reticulation & 22x taps with 11 tap repairs	July 2017	30-Jun-18	5 000 000	0%	0%	Consultant has been appointed still busy with design
Ga-Phahladira: 4x Boreholes (electricity incl), 1xElevated Steel Tank 400KL storage, 2.5km connector pipe, 5km reticulation extention & 25 taps	July 2017	30-Jun-18	6 500 000	0%	0%	Consultant has been appointed still busy with design

Project name	Start	Completion	Budgeted Amount	% Progress	% Exp.	Comments
Replace ageing Sewer AC pipes (consider expansion) and Refurbishment of Sewer Pump Station 25	July 2017	30-Jun-18	1 600 000.00	0%	0%	Consultant has been appointed still busy with design
Seleka, Mohlasedi and Mukuruanyane (Matnique): VIP Sanitation Project	-	-	5 000 000	0%	0%	not yet advertised

	KPA 2: Service Delivery and Infrastructure Development KEY U BASELINE ANNUAL INPUT OUTPUT OUTCOME QUARTERLY TARGETS													
EGY	oer	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET:	S			
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress			
Roads and Storm water – New infrastructure	P - 0 1	Provide quality and well maintained infrastructural services in all municipal areas		Refurbishment of Shogoane stadium & Construction of access road to stadium	100				96	minutes of the meeting	96			
Sanitation	P - 0 2	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g		70	Upgrade of sewer	Upgraded Sewer Works	Well Maintained Sewer Works	20	Progress Certificate	45			
Water- supply	P -0 3	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g		100	Upgrade of water network	Upgraded Water Works	Well Maintained Water Works	55	Progress Certificate	80			

		KPA 2: Se	rvice	Delivery and	Infrastructure	e Development	t				
EGY	oer	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	ОИТРИТ	ОUТСОМЕ	QUARTE	RLY TARGETS	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
Roads and Storm water – New infrastructure	P - 0 4	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g e		100	Upgrading of Mokuruanya ne Access road	Mokuruany ane Access Road Upgraded	Decent Road Net Work	30	Progress Certificate	20
Roads and Storm water – New infrastructure	P - 0 5	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g e		100	Upgrading of Lerupurupun g Access road	Lerupurupu ng Access road Upgraded	Decent Road Net Work	30	Progress Certificate	20
Sanitation - Maintenance and upgrading	P - 2 0	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g e		100	Upgrading of Maletswai Access road	Maletswai Access road Upgraded	Decent Road Net Work	30	Progress Certificate	20

		KPA 2: Se	rvice	Delivery and	Infrastructure	e Development	t				
EGY	ber	KEY PERFORMANC	U	BASELINE (JUNE	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
Roads and Storm water – New infrastructure	P - 2 1	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g		100	Upgrading of Melvel Access road	Melvel Access road upgraded	Decent Road Net Work	30	Progress Certificate	15
Water supply	P - 0 6	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g		100	Replacement of ageing AC pipes	Lephalale AC pipes upgraded	Reduction in water leaks	15	Progress Certificate	0
Water supply	P - 0 7	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g e			Extension of water supply network and additional storage	Extended Water Supply and Storage	Extended Water Supply and Storage	10	Advet and Appointm ent Letter of PSP	10

		KPA 2: Se	rvice	Delivery and	Infrastructur	e Developmen	t				
EGY	er	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
Water supply	P - 0 9	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g e			Extension of water supply network and additional storage	Extended Water Supply and Storage	Extended Water Supply and Storage	10	Advet and Appointm ent Letter of PSP	10
Water supply	P - 1 0	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g e			Replace existing AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	10	Advert and Appointm ent Letter of PSP	10
Water supply	P - 1 3	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta			Provide VIP toilet for indigents	VIP Toilets Provided	Promote a healthier environme nt for citizens	10	Advert and Appointm ent Letter of Service Provider	0

		KPA 2: Se	rvice	Delivery and	Infrastructure	e Developmen	t				
EGY	er	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	ОUТСОМЕ	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
			е								
Water supply	P15	Provide quality and well maintained infrastructural services in all municipal areas	P e rc e n ta g e			Replace existing AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	Replaced AC pipes with uPVC pipes	10	Advert and Appointm ent Letter of Service Provider	0
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M - 7 1 0	Number of urban transformers upgraded YTD	N u m b e r	3	2	Count the Number of urban transformers upgraded YTD	Upgraded Transforme rs	Uninterrup ted Electrical Supplies	n/a	n/a	n/a

	KPA 2: Service Delivery and Infrastructure Development KEY U BASELINE ANNUAL INPUT OUTCOME QUARTERLY TARGETS													
EGY	ber	PERFORMANC	0	(JUNE	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QUARTE	RLY TARGET	S			
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress			
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading	M - 3 4 0	Percentage of Electrical losses YTD	P e rc e n ta g e	10.8	5	Monitor and reduce Electrical Losses	Reduction in Electrical Losses	A Well maintained infrastructu ral service	20	Eskom Account and Billing Report	15			
Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure	M - 4 0 1	Percentage households with access to basic level of electricity	P e rc e n ta g e	90	95	Number of households with access to basic level of electricity	Increase in the number of electrical connection s	Increase in the number of electrical house holds	90	Progress Certificate s	90			
Provide quality and well maintained infrastructural services in all municipal areas\ Energy Efficiency	M - 7 1 3	Number of energy efficiency audits conducted	N u m b e r	0	1	Count the Number of energy efficiency audits conducted	Efficiency audit	Well maintained infrastructu ral services	n/a	n/a	n/a			

EGY)er	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	Development INPUT	ОИТРИТ	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	М	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Free Basic Services	M - 7 5 3	Percentage (registered) households earning less than R3 500 per month with access to free basic electricity	P e rc e n ta g e	100	100	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic electricity / Percentage households earning less than R3 500 (as per indigent policy) as %	Free Basic Services to poor house holds	Basic Service Delivery	100	Number of applicatio ns received and approved	
Provide quality and well maintained infrastructural services in all municipal areas\ Infrastructure Planning	M - 7 5 7	Number of infrastructure master plans reviewed	N u m b e r	0	1	Count the Number of infrastructur e master plans reviewed	Reviewed infrastructu re master plan	Reviewed infrastructu re master plan	n/a	n/a	n/a

		KPA 2: Se	rvice	Delivery and	Infrastructure	e Development					
EGY	er	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M - 2 1 8	Number of villages in which access roads are bladed	N u m b e r	40	40	Count the Number of villages in which access roads bladed during period of review	Bladed Access Roads	Bladed Access Roads	7	Works Orders	7
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M - 7 4	Total length of kilometers upgraded from gravel road to surfaced road	Ki lo M et e rs	4.2	3.5	Measure the Length of kilometers of gravel roads upgraded to Surfaced road	Surfaced Roads	Upgraded Surfaced Roads	n/a	n/a	n/a

		KPA 2: Se	rvice	e Delivery and	Infrastructure	e Development	t				
EGY	ber	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	ОИТРИТ	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water — Maintenance and Upgrading	N M - 0 0 1	Total Percentage of maintenance budget spent on infrastructure maintenance by Public works unit	P e rc e n ta g e	0	90	Divide the amount of money spent on maintenance by the total allocated maintenance budget	Maintained Municipal Infrastructu re	Maintained Municipal Infrastructu re	15	Expenditu re Reports	25
Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	M -4 0 0	Percentage households with access to basic level of sanitation	P e rc e n ta g	94	95	Count Number of household with access to basic level of sanitation	Provision of basic level of sanitation	Healthy Environme nt	94	level of service report	94
Provide quality and well maintained infrastructural services in all municipal areas\ Waste Water Quality (Green Drop)	M - 7 5 8	Number of Green drop assessment report submitted to DWS for green drop risk rating	N u m b e r	0	1	Count the Number of Green drop assessment report submitted to DWS for green drop	Green Drop Risk Rating	Improved wast water quality	n/a	n/a	n/a

		KPA 2: Se	rvice	e Delivery and	Infrastructure	e Development	t				
EGY	oer	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	ОUТРUТ	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
						risk rating					
Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation \ Free Basic Services	M 7 5 2	Percentage (registered) households earning less than R3 500 per month with access to free basic sanitation	P e rc e n ta g e	100	100	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic sanitation/ Percentage households earning less than R3 500 (as per indigent policy) as %	Free Basic Services to poor house holds	Basic Service Delivery	100	Number of applications received and approved	0
Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	Δ α 9 9	Percentage households with access to basic level of water	P e rc e n ta	94	94	Number of household with access to basic level of water (within 200m	Access to basic level of water	Basic Service Delivery	94	Billing Reports	94

		KPA 2: Se	rvice	e Delivery and	Infrastructure	e Development	t				
EGY	oer	KEY PERFORMANC	U O	BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Number	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
			g e			from dwelling)					
Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M - 7 2 6	Number of feasibility studies / technical report conducted	N u m b e	0	1	Count Number of feasibility studies / technical report conducted	Feasibility Studies and Technical Reports	Value for Money	n/a	n/a	n/a
Provide quality and well maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	M - 8 1	Percentage of water losses	P e rc e n ta g e	12.78	10	Balancing of water stock	Reduction in Water Losses	A Well maintained infrastructu ral service	14	Billing Reports and Water Purchases	12
Provide quality and well maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	M -7 2 8	Number of Blue drop assessment report submitted to DWS for Blue drop rating	N u m b e r	1	1	Count the Number of Blue drop assessment reports submitted to DWS for Blue	Blue drop assessment	Blue Drop Rating	n/a	n/a	n/a

			1	-		Development					-
EGY	ber	PERFORMANC		BASELINE (JUNE	ANNUAL TARGET	INPUT	OUTPUT	OUTCOME	QUARTE	RLY TARGET	S
STRATEGY	Numb	E INDICATOR	M	2017)					QRT 1	QRT1 Evidence	QRT1 Progress
						drop rating					
Enhance revenue and financial management\ Expenditure Management	M - 1 1	Percentage of municipal infrastructure grant (MIG)	P e rc e n ta g e	100	100	Divide the Actual MIG R/ value spent by Total MIG grant allocation for the Year	Total Grant Expenditur e	Service Delivery in terms of MIG allocation	20	MIG Reports and Expenditu re Report	25

5. SDBIP budget statements

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The Finance Department has submitted the following:

- 1. Table C1 Summary
- 2. Table C2 Financial Performance (standard classification)
- 3. Table C3 Financial Performance (revenue and expenditure by municipal vote)
- 4. Table C4 Financial Performance (revenue and expenditure)
- 5. Table C5 Capital Expenditure (municipal vote, standard classification and funding)
- 6. Table C6 Financial Position
- 7. Table C7 Cash Flow

5.2 Table C1 - Summary

	2015/16				Budget Ye	ar 2017/18			
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year
	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Forecast
R thousands								%	
Financial Performance									
Property rates	0	48380588	0	5066949	15201000	12713911	2487089	20%	-
Service charges	0	190065631	0	14752133	46503000	51545992	-5042992	-10%	-
Investment revenue	0	7782752	0	383066	1139453	2070898	-931445	-45%	-
Transfers recognised - operational	0	106721000	0	232724	37887170	38801818	-914648	-2%	_
Other own revenue	0	44170858.98	0	2544793.74	6232838.11	7270326	-1037487.89	-14%	-
Total Revenue (excluding capital transfers and contributions)	0	397120830	0	22979665.74	106963461.1	112402945	-5439483.89	-5%	-
Employee costs	0	148331168	0	11643628	34192179	38190673	-3998494	-10%	_
Remuneration of Councillors	0	7583986.286	0	643143	1929431	2081448	-152017	-7%	_
Depreciation & asset impairment	0	60158231	0	5593093	17152161	16831910	320251	2%	_
Finance charges	0	11590975.78	0	192616	2142451	1882890	259561	14%	_
Materials and bulk purchases	0	111891664.3	0	9750049	34869563	37105379	-2235816	-6%	_
Transfers and grants	0	1234043	0	79678	320297	320000	297	0%	_
Other expenditure	0	96560664.51	0	7339141	25214871	20491252	4723619	23%	_
Total Expenditure	0	437350732.9	0	35241348	115820953	116903552	-1082599	-1%	_
Surplus/(Deficit)	0	- 40229902.94	0	- 12261682.26	-8857491.89	-4500607	-4356884.89	97%	_
Transfers recognised - capital	0	48154000	0	6084242.39	14476914.68	15111000	-634085.32	-4%	_
Contributions & Contributed assets	0	0	0	0	0	0	0		-
Surplus/(Deficit) after capital transfers & contributions	0	7924097.059	0	-6177439.87	5619422.79	10610393	-4990970.21	-47%	-
Share of surplus/ (deficit) of associate	0	0	0	0	0	0	0		_
Surplus/ (Deficit) for the year	0	7924097.059	0	-6177439.87	5619422.79	10610393	-4990970.21	-47%	-
Capital expenditure & funds sources									
Capital expenditure	0	75903660	0	7906520.2	18826043.2	15110970	3715073.2	25%	_
Capital transfers recognised	0	48154050	0	6084242.39	14476914.68	15111000	-634085.32	-4%	_
Public contributions & donations	0	0	0	0	0	0	0		_
Borrowing	0	0	0	0	0	0	0		_
Internally generated funds	0	27749610	0	1822278.8	4349130.74	4349000	130.74	0%	_
Total sources of capital funds	0	75903660	0	7906521.19	18826045.42	19460000	-633954.58	-3%	_

	2015/16				Budget Ye	ar 2017/18			
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Financial position									
Total current assets	0	162296266.8	0		249112633.3				_
Total non-current assets	0	1103124816	0		1198263319				-
Total current liabilities	0	64348168.9	0		68038305				_
Total noncurrent liabilities	0	135922565.9	0		132333378				-
Community wealth/Equity	0	1065150348	0		1247004724				-
Cash flows									
Net cash from (used) operating	0	52966103.76	0	-9288559.86	9798531	5085376	-4713155	-93%	1
Net cash from (used) investing	0	-75904660	0	-7906520.2	-18826043.2	-15110970	3715073.2	-25%	-
Net cash from (used) financing	0	0	0	0	-713944	-714000	-56	0%	_
Cash/cash equivalents at the									
month/year end	0	67804443.76	67804000	0	55362977.8	57064406	1701428.2	3%	65 104
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	11133001.8	8738370.18	6419891.65	6027865.07	4535520.19	4572804.05	24006113.16	92 813	158 247
Creditors Age Analysis									
Total Creditors	0	0	0	0	0	0	0	-	-

5.3 Table C2 - Financial Performance (standard classification)

	2015/16				Budget Ye	ear 2017/18			
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Revenue - Standard									
Governance and									
administration	0	82240000	0	7958701	28189674	20560077	7629597	37%	_
Executive and council	0	25181000	0	1432884	7984258	6295280	1688978	27%	_
Budget and treasury office	0	54804000	0	6378314	19815639	13701025	6114614	45%	_
Corporate services	0	2255000	0	147503	389777	563772	-173995	-31%	_
Community and public safety	0	3213000	0	38556	109858	803161	-693303	-86%	_
Community and social									
services	0	268000	0	37679	68018	66925	1093	2%	_
Sport and recreation	0	0	0	0	0	0	0		_
Public safety	0	2945000	0	877	41840	736236	-694396	-94%	_
Housing	0	0	0	0	0	0	0		_
Health	0	0	0	0	0	0	0		_
Economic and environmental									
services	0	37556000	0	4806983	9285389	8343758	941631	11%	_
Planning and development	0	982000	0	112604	177487	245452	-67965	-28%	_
Road transport	0	36574000	0	4694379	9107902	8098306	1009596	12%	_
Environmental protection	0	0	0	0	0	0	0		_
Trading services	0	322267000	0	16259668	83856072	117806949	-33950877	-29%	_
Electricity	0	164511000	0	9458531	41220233	78368012	-37147779	-47%	_
Water	0	101026000	0	4355021	25521812	25256402	265410	1%	_
Waste water management	0	31581000	0	1438028	9317377	7895298	1422079	18%	_
Waste management	0	25149000	0	1008088	7796650	6287237	1509413	24%	_
Other	0	0	0	0	0	0	0		_
Total Revenue - Standard	0	445276000	0	29063908	121440993	147513945	-26072952	-18%	-
Expenditure - Standard									
Governance and									
administration	0	122265000	0	9112787.33	32627229.92	30225903.25	2401326.67	8%	_
Executive and council	0	49683000	0	3772223	15504986	12420895	3084091	25%	_
Budget and treasury office	0	36450000	0	2680161	8171485	9112377	-940892	-10%	_

	2015/16				Budget Ye	ear 2017/18			
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Corporate services	0	36132000	0	2660403.33	8950758.92	8692631.25	258127.67	3%	_
Community and public safety	0	31153800	0	2230389	5899195	7961315	-2062120	-26%	_
Community and social									
services	0	25615800	0	1763140	4431979	6576740	-2144761	-33%	_
Sport and recreation	0	0	0	0	0	0	0		-
Public safety	0	2944000	0	231185	850632	736123	114509	16%	_
Housing	0	2594000	0	236064	616584	648452	-31868	-5%	_
Health	0	0	0	0	0	0	0		-
Economic and environmental									
services	0	59567200	0	8255747	15222977	14320325	902652	6%	_
Planning and development	0	8565200	0	605530	1769762	1569796	199966	13%	_
Road transport	0	51002000	0	7650217	13453215	12750529	702686	6%	_
Environmental protection	0	0	0	0	0	0	0		-
Trading services	0	224365000	0	15642424	62071551	64055295	-1983744	-3%	-
Electricity	0	131787000	0	7622465	39995877	40910590	-914713	-2%	_
Water	0	60193000	0	6461223	13768397	15048352	-1279955	-9%	_
Waste water management	0	18569000	0	484180	4850630	4642357	208273	4%	-
Waste management	0	13816000	0	1074556	3456647	3453996	2651	0%	-
Other	0	0	0	0	0	0	0		-
Total Expenditure - Standard	0	437351000	0	35241347.33	115820952.9	116562838.3	-741885.33	-1%	-
Surplus/ (Deficit) for the year	0	7925000	0	-6177439.33	5620040.08	30951106.75	25331066.67	-82%	_

5.4 Table C3 - Financial Performance (revenue and expenditure by municipal vote)

	2015/16				Budget Ye	ear 2017/18			
Vote Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Revenue by Vote									
Vote 1 - MUNICIPAL									
MANAGER	0	6218909	0	191918	2017585	1554727	462858	29.8%	_
Vote 2 - BUDGET AND									
TREASURY	0	73766315	0	7619280	25782312	18441578	7340734	39.8%	_
Vote 3 - CORPORATE									
SERVICES	0	401142	0	56578	75233	100285	-25052	-25.0%	
Vote 4 - SOCIAL SERVICES	0	36781194	0	1140310	9643467	8150147	1493320	18.3%	_
Vote 5 - INFRASTRUCTURE									
SERVICES	0	327126063	0	19943218	83744909	119021756	-35276847	-29.6%	_
Vote 6 - PLANNING									
DEVELOPMENT	0	981811	0	112604	177487	245452	-67965	-27.7%	_
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		_
Total Revenue by Vote	0	445275434	0	29063908	121440993	147513945	-26072952	-17.7%	
Formation by Mate									
Expenditure by Vote									
Vote 1 - MUNICIPAL MANAGER	0	32028660	0	2042032.33	10806633.92	8007164.25	2799469.67	35.0%	
Vote 2 - BUDGET AND	U	32020000	U	2042032.33	10000033.92	0007 104.23	2199409.01	33.0%	
TREASURY	0	49519680	0	3332380	9741193	12379919	-2638726	-21.3%	_
Vote 3 - CORPORATE	U	49319000	U	3332300	3741133	12373313	-2030720	-21.5/0	
SERVICES	0	22247368	0	1905186	6137198	5561841	575357	10.3%	_
Vote 4 - SOCIAL SERVICES	0	62495291	0	4852984	13844522	15623820	-1779298	-11.4%	
Vote 5 - INFRASTRUCTURE	0	02433231	0	4032304	13044322	13023020	-1113230	-11.470	
SERVICES	0	249535349	0	21740644	70921469	70347566	573903	0.8%	_
Vote 6 - PLANNING		2-100000-0		21170077	7 002 1700	70047000	0.0000	0.070	_
DEVELOPMENT	0	8008482	0	714119	2112394	2002118	110276	5.5%	_
Vote 7 - STRATEGIC SERVICE	0	10561641	0	654002	2257543	2640410	-382867	-14.5%	_
Total Expenditure by Vote	0	434396471	0	35241347.33	115820952.9	116562838.3	-741885.33	-0.6%	_
	-		1			1111111111111	-	0.070	
Surplus/ (Deficit) for the year	0	10878963	0	-6177439.33	5620040.08	30951106.75	25331066.67	-81.8%	_

5.5 Table C4 – Financial Performance (revenue and expenditure)

Ribousands Rib	5.5 Tabl	2015/16		CITOIII	ance (re			ruitui e j		
Revenue By Source	Description		Original	Adjusted	Monthly			YTD	YTD	Full Year
Revenue No.				Budget		7.7	7.7			
Properly rates — penalties & displayed properly rates — penalties & collection durages — electricity — revenue — 128321405 — 8841793 — 20022000 — 35051132 — 3019132 — 39% — 20022000 — 35051132 — 3019132 — 39% — 20022000 — 35051132 — 3019132 — 39% — 20022000 — 35051132 — 3019132 — 39% — 20022000 — 35051132 — 3019132	R thousands								%	
Property rates - penalises & collection charges	Revenue By Source									
Collection charges			48380588		5066949	15201000	12713911	2487089	20%	
Service charges - electricity 128321405 9841793 3032000 35051132 -3019132 -9%										
18871405 18871730 30020000 35651132 -3019132 -9%							0	0		
Service charges - water revenue S5271990										
Service charges - sanitation 18867513 1245967 3718000 4180719 462719 -111%										
15867513			35271590		2790057	8181000	9513806	-1332806	-14%	
16089123	revenue		15867513		1245967	3718000	4180719	-462719	-11%	
Rental of facilities and equipment 269883964 23596.56 61330.4 76534 15203.6 -20%	revenue		10605123						-8%	
equiment Interest samed - external investments					0	0	0	0		
Investments			269883.964		23536.36	61330.4	76534	-15203.6	-20%	
debtors	investments		7782752		383066	1139453	2070898	-931445	-45%	
Dividends received										
Fines			19878226						-44%	
Licences and permits 8259598.692 55925 1667351 1019749 647602 64% Agency services 0 0 0 0 0 0 0 Transfers recognised 0 0 0 0 Transfers recognised 0 0 0 Transfers recognised 0 0 0 Transfers recognised 0 0 0 Transfers recognised 0 0 0 Transfers recognised 0 0 0 Transfers recognised 0 0 0 Transfers recognised 0 0 0 0 0 0 Transfers recognised 0 0 0 0 0 0 Transfers recognised 0 0 0 0 0 0 0 Transfers recognised 0 0 0 0 0 0 0 0 0 Transfers recognised 0 0 0 0 0 0 0 0 0						-				
Agency services										
Transfers recognised 106721000 232724 37887170 38801818 -914648 -2%			8259598.692						64%	
Operational 106721000 232724 37887170 38801818 914648 2% 2% 2884973 3277548 392575 -12%					0	0	0	0		
Contracted services										
Gains or disposal of PPE										
Total Expenditure Cacularing capital Cap			15399339		1032944	2884973	3277548		-12%	
Itansfers and contributions								· ·		
Employee related costs 148331168 11643628 34192179 38190673 -3938494 -10%	transfers and contributions)	0	397120830	0	22979665.74	106963461.1	112402945	-5439483.89	-5%	-
Remuneration of councillors 7583986.286 643143 1929431 2081448 -152017 -7%										
Debt impairment										
Depreciation & asset impairment									-7%	
Impairment			1650000		0	0	0	0		
Finance charges			00450004			47450404	10001010	000054	00/	
Bulk purchases										
Other materials 0 0 0 0 0 Contracted services 18487102 1626934 2632795 3050954 418159 -14% Transfers and grants 1234043 79678 320297 320000 297 0% Other expenditure 76423562.51 5712207 22582076 17440298 5141778 29% Loss on disposal of PPE 0 437350732.9 0 35241348 115820953 116903552 -1082599 -1% - Surplus/(Deficit) 0 40229902.94 0 12261682.26 -8857491.89 -4500607 -4356884.89 0 - Transfers recognised - capital 48154000 6084242.39 14476914.68 15111000 -634085.32 (0) Contributions recognised - capital capital 7924097.059 0 -6177439.87 5619422.79 10610393 - - Surplus/(Deficit) after capital transfers & contributions 0 7924097.059 0 -6177439.87 5619422.79 10610393 - -										
Contracted services			111891664.3						-6%	
Transfers and grants			40407400		•		•	•	4.40/	
Other expenditure										
Loss on disposal of PPE										
Total Expenditure			76423562.51		5/1220/	22582076	17440298		29%	
Surplus/(Deficit) 0		0	407050700.0	0	25244240	445000050	440000550		40/	
Transfers recognised - capital 48154000 6084242.39 14476914.68 15111000 -634085.32 (0)	Total Expenditure	U	43/330/32.9	U	33241346	113020933	110903332	-1002399	-170	-
Contributions recognised -	Surplus/(Deficit)	0	40229902.94	0	12261682.26	-8857491.89	-4500607	-4356884.89	0	-
Capital 0 0 Contributed assets 0 0 Surplus/(Deficit) after capital transfers & contributions 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Taxation 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Surplus/(Deficit) after taxation 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Surplus/(Deficit) attributable to minorities 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Share of surplus/ (deficit) of associate 0 -6177439.87 5619422.79 10610393 -			48154000		6084242.39	14476914.68	15111000	-634085.32	(0)	
Surplus/(Deficit) after capital transfers & contributions	capital									
Taxation 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Attributable to minorities 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Surplus/(Deficit) attributable to municipality 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Share of surplus/ (deficit) of associate 0 -6177439.87 5619422.79 10610393 -			7004007 075		0477 100 05	5010100 50	10015555	U		
Surplus/(Deficit) after taxation 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Attributable to minorities 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Surplus/(Deficit) attributable to municipality 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Share of surplus/ (deficit) of associate 0 -6177439.87 5619422.79 10610393 -	transfers & contributions	U	/924097.059	U	-61/7439.87	5619422.79	10610393			-
Attributable to minorities Surplus/(Deficit) attributable to 0 7924097.059 0 -6177439.87 5619422.79 10610393 - municipality Share of surplus/ (deficit) of associate								0		
Surplus/(Deficit) attributable to municipality 0 7924097.059 0 -6177439.87 5619422.79 10610393 - Share of surplus/ (deficit) of associate 0 4 </td <td></td> <td>0</td> <td>7924097.059</td> <td>0</td> <td>-6177439.87</td> <td>5619422.79</td> <td>10610393</td> <td></td> <td></td> <td></td>		0	7924097.059	0	-6177439.87	5619422.79	10610393			
municipality Share of surplus/ (deficit) of associate										
associate	municipality	0	7924097.059	0	-6177439.87	5619422.79	10610393			-
Surplus/ (Deficit) for the year 0 7924097.059 0 -6177439.87 5619422.79 10610393 -										
	Surplus/ (Deficit) for the year	0	7924097.059	0	-6177439.87	5619422.79	10610393			_

5.6 Table C5 - Capital Expenditure (municipal vote, standard classification and funding)

	2015/16				Budget Ye	ear 2017/18			
Vote Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	VTD	YTD	Full Year
•	Outcome	Budget	Budget	actual	actual	budget	YTD variance	variance	Forecast
R thousands								%	
Multi-Year expenditure								•	
<u>appropriation</u>									
Vote 1 - MUNICIPAL MANAGER	0	0	0	0	0	0	0		0
Vote 2 - BUDGET AND								1	
TREASURY	0	0	0	0	0	0	0		0
Vote 3 - CORPORATE SERVICES	0	0	0	0	0	0	0		0
Vote 4 - SOCIAL SERVICES	0	0	0	0	0	0	0		0
Vote 5 - INFRASTRUCTURE								1	
SERVICES	0	53664820	0	7732836	18623507	15110970	3512537	0.232449	0
Vote 6 - PLANNING								•	
DEVELOPMENT	0	0	0	0	0	0	0		0
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		0
Vote 8 - [NAME OF VOTE 8]	0	0	0	0	0	0	0		0
Vote 9 - [NAME OF VOTE 9]	0	0	0	0	0	0	0		0
Vote 10 - [NAME OF VOTE 10]	0	0	0	0	0	0	0		0
Vote 11 - [NAME OF VOTE 11]	0	0	0	0	0	0	0		0
Vote 12 - [NAME OF VOTE 12]	0	0	0	0	0	0	0		0
Vote 13 - [NAME OF VOTE 13]	0	0	0	0	0	0	0		0
Vote 14 - [NAME OF VOTE 14]	0	0	0	0	0	0	0	·	0
Vote 15 - [NAME OF VOTE 15]	0	0	0	0	0	0	0	1	0
Total Capital Multi-year									
expenditure	0	53664820	0	7732836	18623507	15110970	3512537	0.232449	0
								1	
Single Year expenditure								1	
appropriation									
Vote 1 - MUNICIPAL MANAGER	0	930000	0	173684.2	173684.2	0	173684.2	#DIV/0!	0
Vote 2 - BUDGET AND								1	
TREASURY	0	100000	0	0	0	0	0		0
Vote 3 - CORPORATE SERVICES	0	1283610	0	0	26302	0	26302	#DIV/0!	0
Vote 4 - SOCIAL SERVICES	0	10703000	0	0	0	0	0	1	0
Vote 5 - INFRASTRUCTURE								1	
SERVICES	0	6168230	0	0	2550	0	2550	#DIV/0!	0
Vote 6 - PLANNING								1	
DEVELOPMENT	0	2275000	0	0	0	0	0		0
Vote 7 - STRATEGIC SERVICE	0	779000	0	0	0	0	0		0
Vote 8 - [NAME OF VOTE 8]	0	0	0	0	0	0	0		0
Vote 9 - [NAME OF VOTE 9]	0	0	0	0	0	0	0		0
Vote 10 - [NAME OF VOTE 10]	0	0	0	0	0	0	0		0
Vote 11 - [NAME OF VOTE 11]	0	0	0	0	0	0	0		0
Vote 12 - [NAME OF VOTE 12]	0	0	0	0	0	0	0		0
Vote 13 - [NAME OF VOTE 13]	0	0	0	0	0	0	0		0
Vote 14 - [NAME OF VOTE 14]	0	0	0	0	0	0	0		0
Vote 15 - [NAME OF VOTE 15]	0	0	0	0	0	0	0		0
Total Capital single-year								· — — — — — — — — — — — — — — — — — — —	1
expenditure	0	22238840	0	173684.2	202536.2	0	202536.2	#DIV/0!	0
Total Capital Expenditure	0	75903660	0	7906520.2	18826043.2	15110970	3715073	0.245853	0
Capital Expenditure - Standard								·	1
Classification									<u> </u>
Governance and administration	0	3094000	0	173684.2	199986.2	0	199986.2	#DIV/0!	0
Executive and council		1710000		173684.2	173684.2	0	173684.2	#DIV/0!	
Budget and treasury office		100000				0	0		
Corporate services		1284000		0	26302	0	26302	#DIV/0!	
Community and public safety	0	5703000	0	0	0	0	0		0
						0	0		
Community and social services		1703000		V Company		0	1	·'	
Sport and recreation		1703000					0		

	2015/16	Budget Year 2017/18							
Vote Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Housing		4000000		0	0	0	0		
Health							0		
Economic and environmental									
services	0	32767000	0	4000595	8663248	9574095	-910847	-0.09514	0
Planning and development		2275000		0	0	0	0		
Road transport		30492000		4000595	8663248	9574095	-910847	-0.09514	
Environmental protection							0		
Trading services	0	34340000	0	3732241	9962809	5536875	4425934	0.799356	0
Electricity		2893000		0	2550	0	2550	#DIV/0!	
Water		23172000		3732241	9960259	5536875	4423384	0.798895	
Waste water management		3275000		0	0	0	0		
Waste management		5000000		0	0	0	0		
Other							0		
Total Capital Expenditure -									
Standard Classification	0	75904000	0	7906520.2	18826043.2	15110970	3715073	0.245853	0
Funded by:									
National Government		48154050		6084242.39	14476914.68	15111000	-634085	-0.04196	
Provincial Government							0		
District Municipality							0		
Other transfers and grants							0		
Transfers recognised - capital	0	48154050	0	6084242.39	14476914.68	15111000	-634085	-0.04196	0
Public contributions &									
donations							0		
Borrowing							0		
Internally generated funds		27749610		1822278.8	4349130.74	4349000	130.74	3.01E-05	
Total Capital Funding	0	75903660	0	7906521.19	18826045.42	19460000	-633955	-0.03258	0

5.6. Table C6 - Financial Position

	2015/16	2015/16 Budget Year 2017/18					
Description	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast		
R thousands							
<u>ASSETS</u>							
Current assets							
Cash				55363434.26			
Call investment deposits		67804443.76		0			
Consumer debtors		94491823.01		142965714			
Other debtors				48873055			
Current portion of long-term receivables							
Inventory				1910430			
Total current assets	0	162296266.8	0	249112633.3	0		
Non-current assets							
Long-term receivables							
Investments				22887			
Investment property							
Investments in Associate							
Property, plant and equipment		1103124816		1197577623			
Agricultural							
Biological assets							
Intangible assets				585809			
Other non-current assets				77000			
Total non-current assets	0	1103124816	0	1198263319	0		
TOTAL ASSETS	0	1265421083	0	1447375952	0		
LIABILITIES							

	2015/16	2015/16 Budget Year 201					
Description	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast		
Current liabilities							
Bank overdraft							
Borrowing		4617455.04		12466527			
Consumer deposits				11081563			
Trade and other payables		59730713.86		40031328			
Provisions				4458887			
Total current liabilities	0	64348168.9	0	68038305	0		
Noncurrent liabilities							
Borrowing		135922565.9		86734378			
Provisions				45599000			
Total noncurrent liabilities	0	135922565.9	0	132333378	0		
TOTAL LIABILITIES	0	200270734.8	0	200371683	0		
NET ASSETS	0	1065150348	0	1247004269	0		
COMMUNITY WEALTH/EQUITY							
Accumulated Surplus/(Deficit)		1065150348		1247004724			
Reserves							
TOTAL COMMUNITY WEALTH/EQUITY	0	1065150348	0	1247004724	0		

Table C7 - Cash Flow **5.7.**

	2015/16				Budget	Year 2017/18			
Description	Audited	Original	Adjusted	Monthly	YearTD	YearTD	YTD	YTD	Full Year Forecast
	Outcome	Budget	Budget	actual	actual	budget	variance	variance	Tuli Teal Tolecast
R thousands								%	
CASH FLOW FROM OPERATING									
ACTIVITIES									
Receipts									
Property rates, penalties &									
collection charges		45961558.6		3984998.6	6541970	6700000	-158030	-2%	
Service charges		180562350		14676230.54	34485017	45140587	-10655570	-24%	
Other revenue		39326943.78		1156709	4691552	12527070	-7835518	-63%	
Government - operating		106721000		158691	38496000	26680250	11815750	44%	
Government - capital		48154000		0	23113000	12038500	11074500	92%	
Interest		7782752		383066	1139453	2070898	-931445	-45%	
Dividends							0		
Payments									
		-							
Suppliers and employees		362717482.6		-29375961	-96185000	-97848039	-1663039	2%	
Finance charges		-11590975		-192616	-2142451	-1882890	259561	-14%	
Transfers and Grants		-1234043		-79678	-341010	-341000	10	0%	
NET CASH FROM/(USED)									
OPERATING ACTIVITIES	0	52966103.76	0	-9288559.86	9798531	5085376	-4713155	-93%	-
CASH FLOWS FROM INVESTING									
ACTIVITIES									
Receipts									
Proceeds on disposal of PPE							0		
Decrease (Increase) in non-									
current debtors							0		
Decrease (increase) other non-									
current receivables							0		
Decrease (increase) in non-									
current investments							0		
Payments									
Capital assets		-75904660		-7906520.2	-18826043.2	-15110970	3715073.2	-25%	
NET CASH FROM/(USED)									
INVESTING ACTIVITIES	0	-75904660	0	-7906520.2	-18826043.2	-15110970	3715073.2	-25%	-

	2015/16	Budget Year 2017/18							
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans							0		
Borrowing long term/refinancing							0		
Increase (decrease) in consumer deposits							0		
Payments									
Repayment of borrowing					-713944	-714000	-56	0%	
NET CASH FROM/(USED) FINANCING ACTIVITIES	0	0	0	0	-713944	-714000	-56	0%	-
NET INCREASE/ (DECREASE) IN CASH HELD	0	- 22938556.24	0	- 17195080.06	-9741456.2	-10739594			-
Cash/cash equivalents at beginning:		90743000	67804000		65104434	67804000			65 104
Cash/cash equivalents at month/year end:	0	67804443.76	67804000		55362977.8	57064406			65 04

6 Conclusion

The SDBIP for 2017-18 Financial Year contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2017-18 was developed to reflect *cumulative performance*, therefore the status of indicators are a reflection of the overall performance level achieved year to date.

For the first quarter of this financial year overall performance of the municipality is satisfactory in terms the planned targets and predetermined objectives, there are challenges of revenue reduction and low cost coverage which need special attention.

7 Report Approval

Approval by:	
Ma F M THYAYCOMO	Date
Ms. E.M. TUKAKGOMO Municipal Manager	Date: