

# LEPHALALE LOCAL MUNICIPALITY



## Mid-year Performance Report

16/17

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## Acronyms and abbreviations

A summary of acronyms and abbreviations used in this report are being supplied below:

ACRONYM / ABBREVIATION	MEANING
AFS	Annual Financial Statements
AG	Auditor General
AG	Auditor-General
AVG	Average
BAC	Bid Adjudication Committee
BSC	Bid Specification Committee
BTO	Budget and Treasury Office
CDW	Community Development Workers
CoGHSTA	Department of Cooperative Government, Human Settlements and Traditional Affairs
Corp	Corporate Support Services Department
Dec	December
Dev. Plan	Development Planning Department
DWA	Department of Water Affairs
EAP	Employee Assistance Programme
EM	Executive Manager
EPWP	Expanded Public Works Programme
HR	Human Resources
i.t.o.	In Terms Of
IDP	Integrated Development Plan
Infra	Infrastructure Department
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
LDF	Local development Forum
LLF	Local labour forum
LLM	Lephalale Local Municipality
LUMS	Land Use Management System
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPCC	Multi-Purpose Community Centre
MSIG	Municipal Service Infrastructure Grant
N/A	Not applicable to this quarter
PMU	Project Management Unit

ACRONYM / ABBREVIATION	MEANING
POE	Portfolio of Evidence
Rep	Representative
R-value	Rand value
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
Sept	September
SLA	Service Level Agreement
Social	Social Services Department
Strat.	Strategic Services Department
UOM	Unit of Measure, for example: # is number of, % is percentage
VIP	Ventilated Improved Pit Latrine
YTD	Year To Date

## 1. Purpose

The purpose of this report is to give feedback regarding the non-financial performance of Lephalale Local Municipality for the mid-year of the 2016/17 financial year. This report is in compliance with section 72 (1) of the Municipal Financial Management Act (MFMA)<sup>1</sup> whereby:  
The Accounting Officer must by 25 January of each year –

- (a) assess the performance of the municipality during the first half of the financial year, taking into account –
  - (i) the monthly statements referred to in section 71 for the first half of the financial year;
  - (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
  - (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
- (b) submit a report on such assessment to—
  - (i) the mayor of the municipality;
  - (ii) the National Treasury; and
  - (iii) the relevant provincial departments, i.e. Treasury, Cogshita and Office of the Premier

This non-financial first quarter performance report contains information about:

- Quarterly performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP for 2016-2017 contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 15 was developed to reflect ***cumulative performance***,

therefore the status of indicators are a reflection of the overall performance level achieved year to date.

- Measures taken to improve performance
  - Corrective action is included for each KPI
  - Section on improvement from challenges in previous financial year's Annual Report as per the Annual Performance Report from the previous financial year
- Comparison of performance against set targets and performance in previous financial year
  - Calculations to calculate the variance between actual quarterly performance and annual targets are included for each KPI in the form of colour coded scoring.
  - Comparisons of performance against quarterly targets are highlighted in the form of colours based on scores which were calculated using an automated system adapted to comply with the Lephalale Local Municipality's performance management requirements. The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

Colour code	Scoring	% Target achieved	
Rating	Score	Low	High
Unsatisfactory	1-1.99	0.0%	66%
Below target	2 -2.99	66.7%	99.9%
Achieved target	3 -3.99	100%	132%
Achieved/ exceeded target	4 -4.99	133%	166.9%
Outstanding / far exceeds target	5+	167.0%	+

## 2. Components of the Report

The following is reported on in this report:

- Performance Highlights
- SDBIP performance of service delivery and performance indicators and targets
- SDBIP Project Implementation
- SDBIP Budget Statement Components
- Risks and Recommendations
- Annual Report 2015/16 progress
- Approval of this Report

## 3. Overall Municipal Performance / Executive Summary

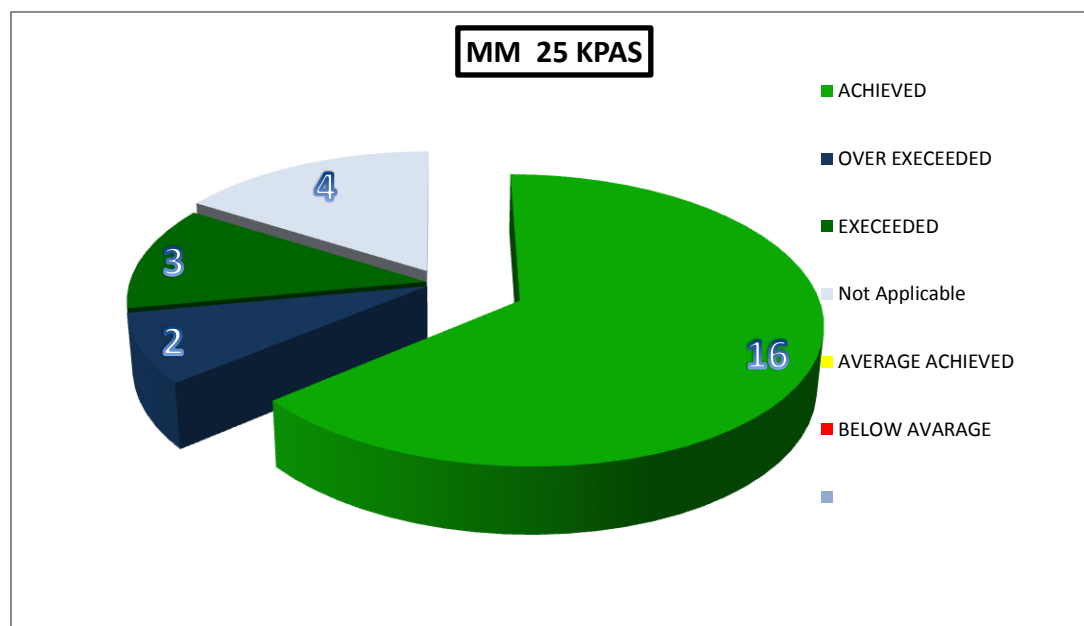
The second quarter of 2016/17 financial year, standard operating procedures and management resolutions as well as recommendation by the Audit committee will apply. Performance information

submitted without supporting documents (POE and Corrective Action evidence) will not be saved or be recognized.

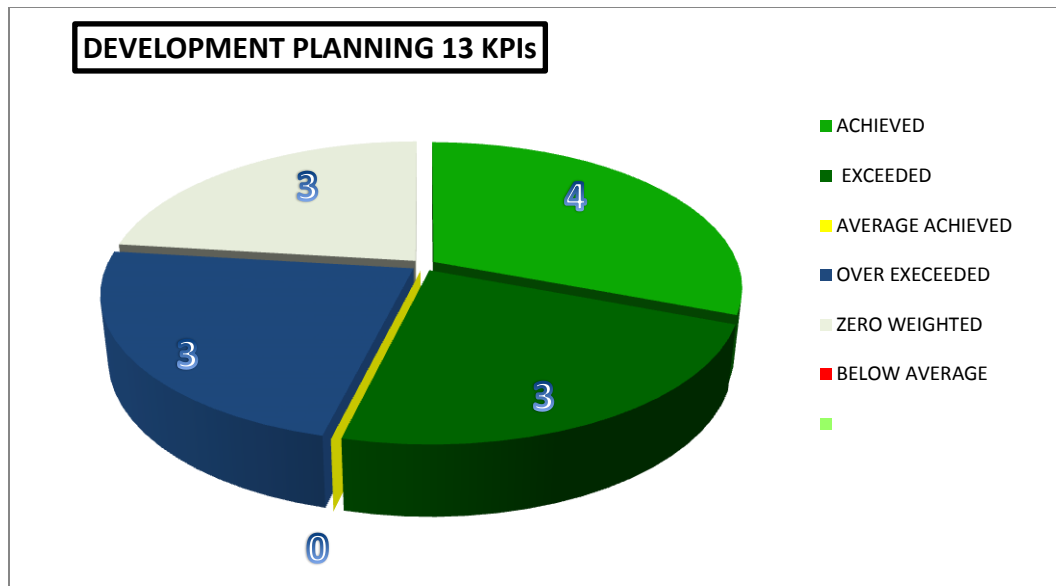
There are 100 indicators in the 2016/17 Higher level SDBIP, 22 from this total is not applicable for the second quarter

The Overall SDBIP achievement is 48 indicators achieved target as predetermined, 15 indicators exceed target, whereas 11 indicators over exceeded target by big margins and only 5 indicators had an average performance which is a good Performance for the institution as a whole; the institutional performance is at 3.6 for key performance indicators and 3.2 for project implementation.

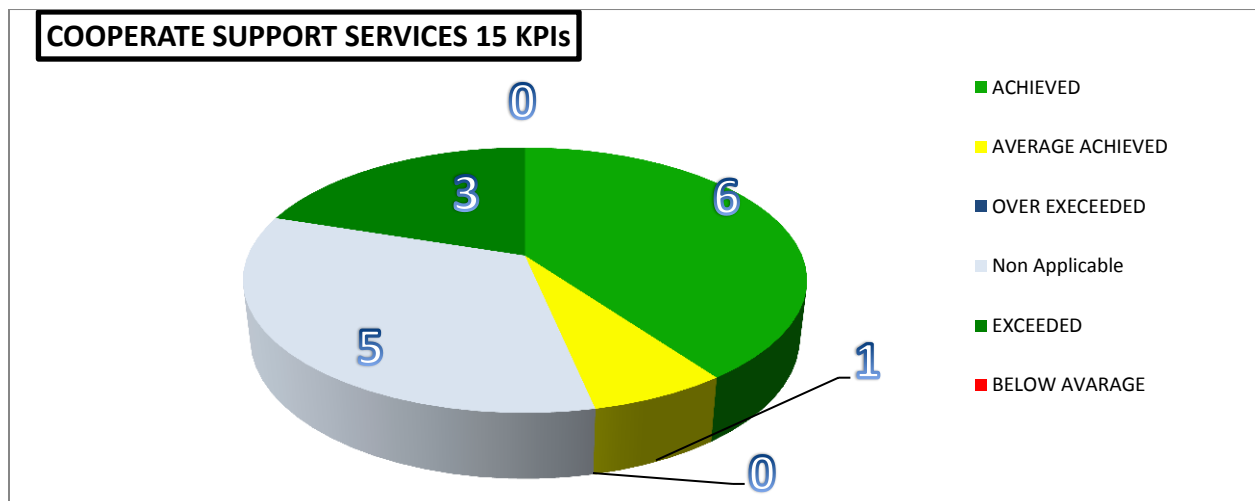
**Office of the Municipal Manager** has 25 indicators, on the higher level SDBIP these are operational deliverables from both the Mayor and the Municipal manager's offices. The Municipal Manager is equally responsible for all the indicators in other departments. Out of the 25 indicators 4 were not applicable for quarter two, three (3) indicators exceeded the target, 16 indicators achieved target, 2 indicators had over exceeded the set targets



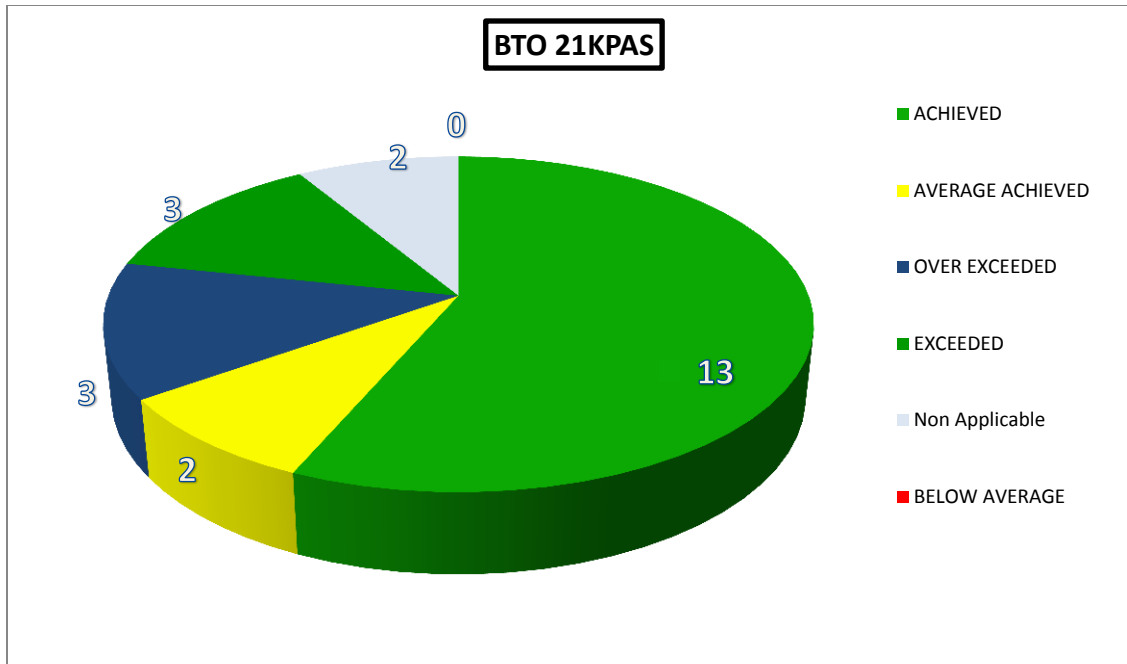
**Development Planning** has 13 indicators on the higher level SDBIP. Out of the 13 measured indicators 4 indicators achieved the set target, 3 indicators exceeded the set target 3 indicators over exceeded target, and 3 indicators are not applicable for the second quarter. The pie chart below here graphically represents performance in the department of planning and development.



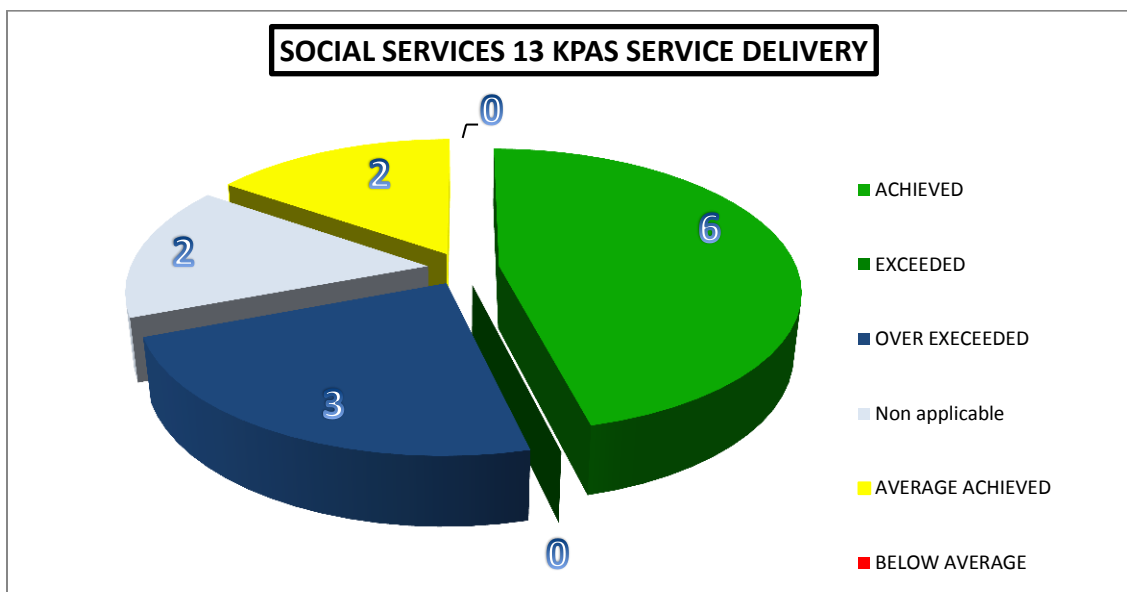
**Corporate Support Services** has 15 indicators in the higher level SDBIP2016/17. Out the 15 indicators 6 achieved target, 1 indicators had an average performance. No indicators over exceeded the set targets and 3 indicators exceeded target. 5 indicators were not applicable for the second first quarter



**Budget and Treasury** has 21 indicators on the higher level SDBIP. From the 21 indicators 2 were not applicable for the second quarter, 13 achieved targets, 2 indicators had an average performance, 3 indicator exceeded target, and 3 indicators over exceeded the set target.

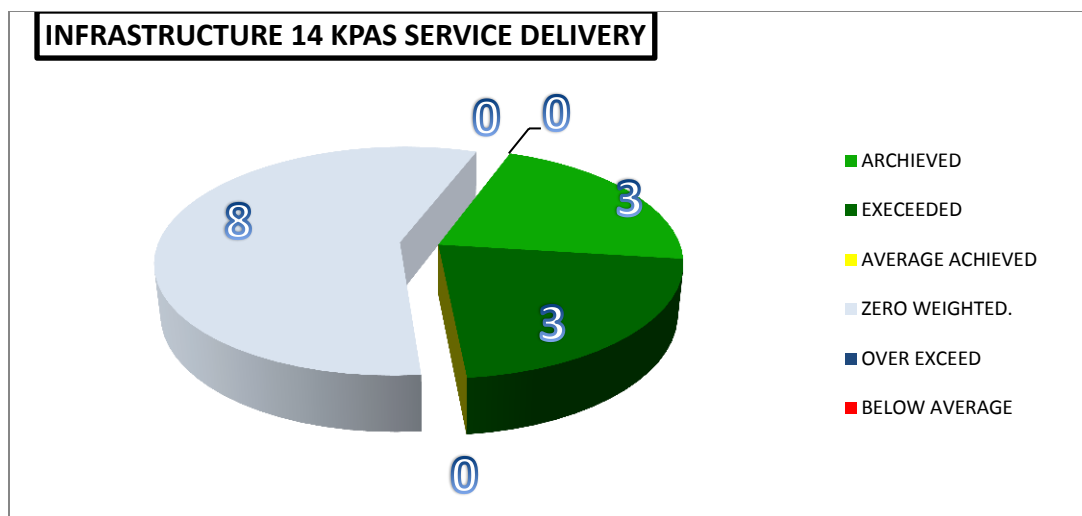


**Social Services** have 13 indicators on the higher level SDBIP and 2 indicators are not applicable for second quarter. 6 Indicators achieved the set target, 2 indicators had an average performance, 3 indicators over exceeded target. Weekly refuse removal is enjoyed by over 19126 households at urban areas plus 5 rural villages estimated at 6759 households.



**Infrastructure Services** have 14 indicators on higher level SDBIP and out the 14 indicators 8 indicators were not applicable for the second quarter. From the 6 measured indicators 3 achieved targets, 3 exceeded target,





#### 4. SDBIP Service Delivery and Performance Indicators

The total number of indicators in the SDBIP 2016/17 is 100. The average overall performance calculated from the key performance indicators and projects is 3.6

Out the 100 indicators, the Overall SDBIP achievement is 48 indicators achieved target as predetermined, 15 indicators exceed target, whereas 11 indicators over exceeded target by big margins and only 5 indicator had an average performance which is a good Performance for the institution as a whole; the institutional performance is at 3.6 for key performance indicators and 3, 2 for project implementation.

For service delivery performance statistics the number of households used in this report is 29800 from the 2011 South African statistics, however it is acknowledged that since 2011 there is a change to higher number which was not counted. Based on the records for new installation on electrical connections the estimated total number of households is 34249.

The outcomes of the average performance per department and per KPA are indicated in the table below:

Overall SDBIP	Number of KPIs	Qtr. 2			Overall Score
		KPI	PRJ	AVG	
SDBIP Overall Average Achieved					3.6
Office of the Municipal Manager	25				3.7
KPA6: Good Governance and Public Participation	25	3.7		3.7	
Corporate and Support Services	15				3.4
KPA5: Transformation and Organisational Development	9	3,6		3,6	
KPA6: Good Governance and Public Participation	6	3,0		3,0	
Development Planning	13				3.8
KPA1: Spatial Rationale	9	3.5		3,5	
KPA4: Local Economic Development	4	4		4	
Budget and Treasury	21				3,7
KPA3: Financial Viability and Financial Management	19	3,2		3.2	
KPA6: Good Governance and Public Participation	2	4		4	
Social Services	13				3.6
KPA2: Service Delivery and Infrastructure Development	13	3.6		3,6	
Infrastructure Services	14				3.4
KPA2: Service Delivery and Infrastructure Development	14	3.4		3.4	
Overall Capital Projects			3,2	3.2	
Own Funding Capital Projects			3.0	3.0	
MIG Funding Capital Projects			3.4	3.4	

## 5. Detailed Performance per Department or Vote

### 5.1. OFFICE OF THE MUNICIPAL MANAGER

Office of the municipal manager has taken over all the divisions which belong with the office of Executive Manager Strategic services, since council reviewed the position to Manager Office of the Mayor.

Although departments share the accountability of the below mentioned strategic indicators mentioned in their departmental scorecards, only indicators related to the following units within the Office of the Municipal Manager are highlighted in this section:

- Performance Management
- Internal Auditing
- Risk Management
- IDP
- Public Participation
- Communication

The following non- SDBIP and SDBIP achievements were noted:

- One audit committee meeting held in the second quarter where the Audit management letter and the Audit Report were discussed with the Auditor General. 3 Meetings were held YTD;
- One Performance assessment was done in the second quarter( 1<sup>st</sup> quarter assessment )
- Two campaigns about HIV/Aids was held in conjunction with the department of health at municipal premises
- 3 special projects done in the second quarter
- 13 ward committees are functional and submits their monthly reports
- 6 media releases were done and 6 media briefing
- 3 social media platforms is used to engage and communicate with communities about services
- IDP rating for Lephalale Municipality is highly credible.
- The Audit Action Plan was completed in December 2016
- Complaints received were attend on time by municipal staff
- Audit findings were reduced from 96 to 34 and 6 internal audit queries were issued for the financial 2015/16
- The audit opinion was maintained as unqualified
- 10 special projects were done in the second quarter against a target 6

Audit opinion in the auditing of predetermined objectives from the Annual Performance Report has improved.

IDP representative forum was Postponed to January due commitment of other stake holders

The detailed strategic scorecard follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	M-322	Number of HIV/Aids campaigns held YTD	#	Lep_MP P	0	1	1	2	3	2 campaigns done in the second quarter	none	none	4	One campaign was done jointly with the department of health
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	M-641	Number of special projects awareness campaigns held YTD	#	Lep_MP P	12	3	3	6	13	10 special projects were conducted in the second quarter	none	none	12	Special Project from the other spheres of government were included
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	M-23	Percentage (%) of complaints resolved	%	Lep_MI A	0	100	100	100	100	all the raised queries were attended	none	none	100	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Anti-corruption	M-24	Number of fraud and corruption cases investigated YTD	#	Lep_MRisk	0	0	0	0	2	Two fraud and corruption cases were investigated	None	none	0	Target for fraud will always be 0
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M-648	Number of Audit committee reports submitted to Council YTD	#	Lep_MIA	1	1	1	2	2	Reports for final quarter and first are submitted	None	None	4	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M – 2 6	% AG queries resolved.	%	Lep_MIA	90	50	100	70	100	Audit report was issued in November and Action plan developed on 2nd December , follow up not yet conducted	N/A	Implement the actions in the plan and monitor progress in addressing the findings raised	100	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M – 6 5 2	Number of audit findings against the municipality YTD	#	Lep_MIA	96	0	0	0	34	Findings reduced from 96 to 34	N/A	Address the issues raised and avoid the recurrence	0	The target for audit queries will always be zero

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-651	Number of Unqualified Performance Opinion	#	Lep_MIA	1	N/A	N/A	1	1	An unqualified audit opinion has been issued	N/A	effective evaluations of controls to provide proper assurance of the effectiveness of controls	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	M-335	Number of media releases published YTD	#	Lep_MCom	20	5	6 Media releases	10	12	6 six more media releases were done in the second quarter	None	none	20	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	M - 6 5 4	Number social media platforms utilised for communication	#	Lep_MC om	3	3	3 Social Media	3	5	What's up , Bulk SMS ,face book, twitter and Instagram are used to keep the community abreast with Municipal Information	none	none	4	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M - 2 6 2	Number of IDP Rep forums meetings successfully held YTD	#	Lep_MI DP	4	1	1	2	1	1 rep forum was to held at end of November	Dates for the forum were shifted due to engagement of other government departments and salga	Dates postponed to 18th January	4	One rep forum was postponed to 18 January



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M – 3 2 5	Number of IDP road shows successfully held YTD	#	Lep_MI DP	3	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M – 6 5 7	MEC IDP credibility rating	%	Lep_MI DP	100	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M – 6 5 8	Number of Final IDP approved by Council by end May	#	Lep_MI DP	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Internal Audit	M – 6 5 9	Number of internal audit findings against the municipality YTD	#	Lep_MI A	41	5	11	10	6	Two audits were conducted and a total of 6 findings were issued during both audits	Lack of Internal Audit Staff	Speed up the appointment of Manager Internal Audit	20	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-06	Number of Final Annual Reports approved by Council	#	Lep_PMS	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-09	Number of Draft Annual Reports tabled to Council	#	Lep_PMS	1	N/A	N/A	1	1	Annual is ready for tabling by the 24th of January	None	none	1	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-43	Number of final SDBIP approved by the Mayor within 28 days after the approval of budget and the IDP	#	Lep_PMS	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-48	Number of Annual Performance Reports submitted to auditor general by August 30th YTD	#	Lep_PMS	1	1	1	1	1	The APR was submitted to Auditor General	none	none	1	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-315	Number of quarterly performance assessments performed YTD	#	Lep_PMS	4	1	1	2	2	Last quarter and first quarter assessment done	None	none	4	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M-40	Number of Quarterly Performance Reports submitted to Audit Committee	#	Lep_PMS	4	1	1	2	2	The first quarter report and the APR were submitted to Audit Committee	None	None	4	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M – 4 4	Number of Section 72 (mid-year performance) reports submitted to MM by 25th of January and to council by 31st January	#	Lep_PM S	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Public Participation	M – 6 6 4	Number of public participation policies reviewed and approved by Council	#	Lep_MP P	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable,	M – 6 6 7	Percentage of risks that were identified for each quarter in the Risk	%	Lep_MR isk	100	25	30	50	50	<u>Formula used</u> Total controls achieved/ total risks	None	None	100	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Actions		
effective and efficient corporate governance\ Risk Management		Plan that were attended to successfully YTD								identified multiply by 100  29/57 *100=50%				
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Ward Committees	M-208	Number of ward committees that are functional	#	Lep_MP P	12	12	12	13	13	13 ward committees were established and are functional	None	None	13	N/A

\* Note: The General key Performance Indicators as prescribed by section 43 of the MSA and the Regulation 796 section 10.

## 5.2. DEVELOPMENT PLANNING

The department has the following units:

- Building Control
- Economic Development and International Relations
- Land Use Management
- Housing

The following were noted:

- Average turnaround time (weeks) related to attend to (notices/directives issued) land use contraventions YTD is 6 week s;
- An average turnaround time for land use applications to considered by EXCO was reduced from 16 weeks to 10 weeks.
- Number of jobs created through strategic partners (energy generation, new mines and other business proposals) in the second quarter is 1036 against a target of 425, whereas in the first quarter performance was at 2791 jobs;
- Number of jobs created through municipal LED initiatives and capital projects (from municipal budget) YTD is 645 against a target of 640 whereas in the first quarter performance was at 351 jobs;
- 2 contraventions detected and all the notices were issued, thus resulting in 100% performance
- 36 Building plans were assessed within a month after submission;
- Eight (8) meetings were held with strategic partners on LED against a target of 1 meeting for the quarter;
- All the building contraventions were attended timeously, 14 contraventions were detected and 14 notices were issued; and
- Four Public Private Partnerships were concluded with Afrimat, Exxaro, RAL and Waterberg coal
- The Beneficiary list for housing accessibility was updated 18 times against a target of 6 times

The challenges for the department is inability to enforce by- laws regulating spatial planning,



The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	M _ 1 8 6	Number of times Beneficiary list updated on monthly basis YTD	#	Lep_MHS	12	3	24	6	18	beneficiary list is updated twice a week	None	N/A	12	The updated was increased by the special list updates for the Joe Slovo human settlement

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M-114	Percentage of building contraventions attended (submitted for legal action) within 6 weeks from detection	%	Lep_MBC	100	100	100%	100	100%	14 contraventions were detected and 14 notices were issued	None	N/A	100	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M 7 5 9	Average turnaround time (weeks) for assessment of building plans YTD	# working days	Lep_MBC	30 working days	30 working days	30 working days	30 working days	28 working days	36 building plan applications were received and 36 building plan applications were assessed within the specified period	None	N/A	30 working days	N/A
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M 7 6 0	Average turnaround time (weeks) related to applications of land use (rezoning, special consent or other uses) from time of receipt	# weeks	Lep_MLU	14 weeks	14 weeks	14 weeks	14 weeks	14 weeks	10 (ten) applications have been received year-to-date favourable for further assessment by the Waterberg District	Administration systems and calendar dates - District Municipal Planning Tribunal	1. Arrangements made for the replacement of the vacated District Municipal Planning Tribunal Member; list of application	14 weeks	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
		until consideration by EXCO YTD								Planning Tribunal in terms of SPLUMA 16 of 2013 and its prescripts		s requiring conclusion of reports favourable for the Tribunal seating concluded; 2. Arrangements made for the consideration of town planning applications received prior 2015 July 01st (SPLUMA 16 of 2013 effective date)		

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M 7 5 5	Average turnaround time (weeks) related to applications of land use (township establishment) from time of receipt until consideration by EXCO YTD	# weeks	Lep_MLU	16 weeks	16 weeks	10 weeks	16 weeks	10 weeks	2 (two) applications received year-to-date {Proposed Lesedi Township awaits the conclusion of the SDF Review/L SDF for Node 3 and the Proposed Marapong Extension 7 awaits the lapsing of the objection s/representations period prior being	1. Administration systems and calendar dates - District Municipal Planning Tribunal; 2. Finalisation of the LSDF for Node 3	1. Request to be lodged for administration systems and calendar dates - District Municipal Planning Tribunal; 2. Finalisation of the LSDF for Node 3 (or the Review of the Broad SDF)	16 weeks	The application of SPLUMA By-Laws and use of the district tribunal is swift

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
										referred to the Waterberg District Municipal Planning Tribunal}				
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M 7 6 1	Average turnaround time (weeks) related to attend to (notices/directives issued) land use contraventions YTD	# weeks	Lep_MLU	6	6 weeks	No contravention was detected during the subject quarter	6 weeks	6 weeks	1. 2 (two) contravention notices were issued; 2. a site visit was conducted assessing the existing land use activities within a 10km radius along Road R33 - an applicatio	Low HR capacity (prolonged filling of vacant positions)	To request HR to assist in fast-tracking the recruitment processes associated with the filling of vacant positions	6	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
										n relevant to several activities lodged during April 2016 awaiting further considera tion by the WDMPT				

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M 7 3 3	Number of LUMS compiled, approved by Council and promulgated	#	Lep_MLU	0	N/A	Not applicable this quarter	N/A	N/A	The appointed Service Provider is progressing with the project supported by the relevant Project Steering Committee Members ( Phase 1- Project Inception and Phase 2- Research analysis and recommendation) - equivalent to 42% in expenditure - (a) Progress report referred to Council; (b) Subsequent engagement with the Traditional Leadership	None	None	1	N/A



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M 7 3 4	Number of policies/plans to complement the implementation of the SDF compiled and approved by Council	#	Lep_MLU	0	N/A	Not applicable this quarter	N/A	N/A	The appointed Service Provider is progressing with the project supported by the relevant Project Steering Committee Members ( Phase 1- Project Inception; Phase 2- Issues and Vision including Phase 3- Spatial Analysis) - equivalent to 34% in expenditure - (a) Progress report referred to Council; (b) Subsequent engagement with the Traditional Leadership	None	None	1	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Sustainable and Integrated Rural Development	M - 7 0 7	Number of human settlement development plans reviewed and approved by Council	#	Lep_MHS	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	M - 5 1	Number of jobs created through strategic partners (energy generation, new mines and other business proposals) YTD	#	Lep_MLE D	8785	213	895	425	1036	Exxaro - 111; Enel - 30 total 141	Some of the Strategic partners did not submit their reports.	Follow up emails were send but not yet responded to. Awaiting responses from them.	850	The target was set anticipating the demobalization of workers from Medupi

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	M – 6 8 8	Number of jobs created through municipal LED initiatives and capital projects (from municipal budget) YTD	#	Lep_MLE D	1 280	320	404	640	645	Joe Slovo Housing Dev - 39; EPWP waste – 12, Ga-Monyeki access road 39, Shongoane sport Complex 30. Total 120	No report received from respective division currently implementing projects.	Email were send to remind them to submit reports	1 500	N/A
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M – 6 9 5	Number of Public Private Partnerships established YTD	#	Lep_MLE D	1	N/A	1	1	0	The LLM Mayor has signed the agreement already.	MEC was not available to finalise/sign the LIBRA agreement	Awaiting feedback from LEDET regarding the agreement	2	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M - 6 9 6	Number of meetings held with strategic partners YTD	#	Lep_MLE D	2	N/A	5	5	8	LED working group, LDF, DHS, Nafcoc, Lephalale Crossing, Dinyala Project - DEA and Participants, Agri park	None	None	2	N/A

### 5.3. CORPORATE SUPPORT SERVICES

The department has the following units:

- Administration and Secretariats
- Human Resources
- Legal Services

The following were noted.

- Number of people from employment equity groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan 28 against a target of 30
- Number of staff members with financial competency levels is 45 against a target of 38
- Number of ordinary Council meetings held by YTD is 3.
- 0, 36 % was spending from the operational budget to improve the work skill development in the municipality.
- Three LLF meeting was held in the second quarter
- The OHS and EAP unit are functional , a fire or disaster escape drill was performed
- Voluntary HIV and other chronic disease testing was done for employees
- % of municipal personnel budget spent is 46 against a target of 40
- Number of municipal personnel with technical skills/ capacity (engineer and technicians is 17 against a target of 18
- Number of municipal personnel with financial minimum competency requirements is 45 against a target of 38
-

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Human Resource Management	M – 4 0 4	Number of people from employment equity groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	#	Lep_MH R	29	29	27	30	28	28 people are occupying the top 3 levels	Slow recruitment. Lack of interest due to published upper limits for S56 Managers positions.	To speed up the recruitment processes and give priority to these EE targets.	31	Slow recruitment processes
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Labour Relations and EAP	M – 6 7 2	Employee Satisfaction rating	%		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	50	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Labour Relations and EAP	M – 6 7 3	Number of EAP policies reviewed and approved by Council	#	Lep_MH R	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Labour Relations and EAP	M – 6 7 8	Number of LLF meetings held YTD	#	Lep_MH R	10	3	1	5	3 LLF meetings held	1 Meeting in 2 sessions on 9 Nov and 11 Nov. Total 3	Postponements due to other commitments	Schedule must be followed	10	Other commitments on the same dates.

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Occupational health and Safety	M – 6 8 0	Number of OHS audits conducted annually	#	Lep_MH R	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M – 2 1 2	Percentage municipality's budget actually spent on implementing its workplace skills plan	%	Lep_MH R	2	0	0.20	0,50	0,36	0.36 of budget is spent	Under spending	Training must be booked and paid in advance to avoid last minute changes.	1	Directorates experience budget constraints with accommodation.



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M – 18	Number of municipal personnel with financial minimum competency requirements	#	Lep_MH R	0	38	45	38	45	45 staff members completed the course, results of 35 been received and 10 waited.	The results came through very slowly.	N/a	40	Waiting for results
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M – 19	Number of municipal personnel with technical skills/ capacity (engineer and technicians)	#	Lep_MH R	0	14	18	14	17 positions filled 1 vacant	None	None	None	15	None

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M – 21	% of municipal personnel budget spent	%	Lep_MHR	0	20	24.62	40	46	46% of the Personnel budget is spent by end of December 2016.	There are positions vacant however there process to fill them	Adhere to the schedule of filling positions	90	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ By-laws	M – 653	Number of by-laws Drafted/or reviewed, taken for public participation concluded and Adopted by Council YTD	#	Lep_MLegal	5	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Governance and Administration	M – 29	% of MPAC resolutions implemented	%	Lep_MAdmin	100	30	N/A	N/A	N/A	N/A	N/A	N/A	100	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Governance and Administration	M – 655	Number of ordinary Council meetings held YTD	#	Lep_MAdmin	10	1	1	2	3	25 Oct 2016 and 8 Dec 2016 total is 3	None	None	4	None

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Legal Services	M – 6 5 6	Number of delegation of powers and functions reviewed to be in line with Constitutional requirements	#	Lep_MLegal	0	N/A	N/A	N/A	N/A	Reviewed on 8 December 2016.	None	None	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	M – 1 3 5	Number of ICT related policies and plans reviewed YTD	#	Lep_Admin	9	N/A	N/A	N/A	N/A	N/A	N/A	N/A	9	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons for Variance
						Target	Actual	Target	Actual	Actual notes	Challenges	Corrective Action		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Legal Services	M-31	Number of by-laws submitted for vetting and Gazetting for promulgation	#	Lep_MLegal	0	0	0	0	0	0	N/A	N/A	2	N/A

## 5.4. BUDGET AND TREASURY

The department has the following units:

- Budget and Reporting
- Expenditure
- Income
- Supply Chain Management

Successes that were noted from this department are as follows:

- Liquidity ratio (R-value assets / R-value liabilities as %) is 559 % against a target of 200%
- Two financial Reports were submitted to council
- The annual financial statements received an unqualified opinion
- The average number of days taken between closing of tender and adjudication is 87 days and target is 90day.
- Percentage Cost coverage (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure is 155% against a target of 200%
- Percentage Capital budget actually spent on capital projects identified for financial year i.t.o. IDP is 43.62% against a target of 40%
- Debt coverage (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption) due within financial year is at 572%
- Percentage debtors collection rate YTD is at 92,7% against a target 98% and its 6% below target
- Percentage outstanding service debtors to revenue (R-value total outstanding service debtors divided by R-value annual revenue actually received for services is 8% a
- % of municipal infrastructure grant (MIG) spent is 46%

Challenges experienced in the Budget and treasury department were the failure to conduct an awareness campaign in time as planned.

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	M-17	Number of Asset Verification conducted YTD	#	Lep_MB &R	1	N/A		1	1	it is expected to be finalized in February	human capital in a form contract workers	Appointment of contract workers to assist with the verifications	2	N/A
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	M-630	Liquidity ratio (R-value assets / R-value liabilities as %)	%	Lep_MB &R	200	200	562	200	559	Value of assets = R1 459 711 divided by liability of R260 864	None	None	200	The target is prescribed by treasury and municipality cannot set a different target

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M-25	Number of quarterly financial reports submitted to Council YTD	#	Lep_MB &R	4	1	1	1	2	Report submitted for Agenda	None	None	4	N/A
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M-756	Number of quarterly financial statements prepared and submitted to Audit Committee	#	Lep_MB &R	0	1	0	1	1	IFS to be finalized in February	None	None	4	N/A
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M-281	Number of Annual Financial Statements submitted to the Auditor General on time (by end August)	#	Lep_MB &R	1	1	N/A	N/A	None	N/A	N/A	None	1	N/A



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M-397	Percentage Cost coverage (R-value all cash at a particular time plus R-value investment s, divided by R-value monthly fixed operating expenditure)	%	Lep_MB &R	646.44	200	138%	200	155%	R-value all cash = 37 775 000 divided by fixed monthly expenditure of R23 319 000	None	None	200	Revenue collection has declined
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	M-11	% of municipal infrastructure grant (MIG) spent	%	Lep_ME xp	100	20	41%	50	46	None	Slow SCM processes	SCM processes should be speeded up	100	Budget percentage is lower due to the roll over budget amounts that was added

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	M – 205	Debt coverage (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption ) due within financial year)	%	Lep_ME xp	1367	200	348	200	572	None	None	Debt coverage is sound	200	Target on debt coverage is prescribed by treasury and cannot be altered.

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	M-398	Percentage Capital budget actually spent on capital projects identified for financial year i.t.o. IDP	%	Lep_ME xp	74.61	15	43%	40	33	None	Slow SCM processes	SCM processes should be speeded up	100	Budget percentage is lower due to the roll over budget amounts that was added
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M-638	Number of updated and credible indigents register in place	#	Lep_MR ev	1	N/A	N/A	N/A	N/A	Updating of indigent register to be done in the 3rd quarter	Updating of indigent register to be done in the 3rd quarter	Updating of indigent register to be done in the 3rd quarter	1	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M-751	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free basic water	%	Lep_MRev	100	100	100	100	100	1470 indigent consumers receiving indigent subsidy	Indigent register is outdated	Indigent register to be updated in the 3rd quarter	100	N/A
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M-752	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free basic sanitation	%	Lep_MRev	100	100	100	100	100	1470 indigent consumers receiving indigent subsidy	Indigent register is outdated	Indigent register to be updated in the 3rd quarter	100	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M – 7 5 3	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free basic electricity	%	Lep_MR ev	100	100	100	100	100	1470 indigent consumers receiving indigent subsidy	Indigent register is outdated	Indigent register to be updated in the 3rd quarter	100	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M-754	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free solid waste removal	%	Lep_MRev	100	100	100	100	100	1470 indigent consumers receiving indigent subsidy	Indigent register is outdated	Indigent register to be updated in the 3rd quarter	100	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M — 3 3	Percentage debt collected	%	Lep_MR ev	96.87	98	89	98	92.7	83.4 Million billed and 77.4 Million Collected	Collection challenges in Marapong, Thabo Mbeki and Farms	Awareness campaign to be done in the 3rd quarter. Revenue enhancement strategy to be developed in the third quarter	98	The collection for the farms and Marapong declined more than expected
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M — 3 9 6	Percentage outstanding service debtors to revenue (R-value total outstanding service debtors divided by R-value annual revenue actually received for services)	%	Lep_MR ev	33.62	30	11	30	11	Awareness campaign to be done in the 3rd quarter. Revenue enhancement strategy to be developed in the third quarter	Collection challenges in Marapong, Thabo Mbeki and Farms	Awareness campaign to be done in the 3rd quarter. Revenue enhancement strategy to be developed in the third quarter	25	The target could not be met due to challenges of collection in Marapong and farms

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M - 6 3 7	Number of credit control policies reviewed and approved by Council	#	Lep_MR ev	1	N/A	N/A	N/A	N/A	NONE	Credit Control policy to be updated in the 4th quarter	Credit Control policy to be updated in the 4th quarter	1	N/A
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M - 1 4	% of revenue collected monthly at least at (95%) per month	%	Lep_MR ev	98	98	89	95	91	83.4 Million billed and 77.4 Million Collected	Collection challenges in Marapong, Thabo Mbeki and Farms	Awareness campaign to be done in the 3rd quarter. Revenue enhancement strategy to be developed in the third quarter	98	The collection for the farms and Marapong declined more than expected



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M - 6 3 6	Number of awareness programmes on payment for services	#	Lep_MRe v	1	N/A	N/A	1	N/A	Awareness campaign to be done in the 3rd quarter. Revenue enhancement strategy to be developed in the third quarter	N/A	Awareness campaign to be done in the 3rd quarter. Revenue enhancement strategy to be developed in the third quarter	1	N/A
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M - 6 5 0	Number of Unqualified Audit Opinion received from AG	#	Lep_CFO	1	N/A	N/A	1	1	None	None	None	1	None

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reason for Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M 7 4 0	Number of audit findings against the municipality regarding financial statements	#	Lep_CFO	45	N/A	N/A	0	34	None	As per audit action plan	Audit action plan	0	As per audit report from Auditor General

## 5.5. SOCIAL SERVICES

The department has the following units:

- Traffic
- Registration Authority and Licensing
- Waste Management
- Parks
- Libraries and Thusong Centres
- Fire and disaster management units

The following successes were noted from this department:

- Number of trees planted through the greening project is 376 YTD and 245 were planted in the second quarter
- Number of urban household provided with weekly refuse removal is at 19125
- Percentage households with access to basic level of solid waste removal 87 % YTD
- Number of environmental education programmes implemented is 24 against a target of 2 for the second quarter, and 16 environmental awareness campaigns were done in the second quarter.
- Number of fire prevention awareness campaigns conducted is 15 against a target of 6 and 8 awareness campaign were done in the second quarter.
- Number of library campaigns held YTD is 4 against a target of 4, one campaign was held in the second quarter.
- Average number of weeks turnaround time between application for learner license test until actually being tested is 2 weeks against a target of 3 weeks
- Number of joint law enforcement operations with other law enforcement agencies undertaken YTD is 5 against a target of 2, and 4 joint law enforcement was done in the second quarter
- Number of functional safety and security forums is 4 against a target of 3
- Number of Service level agreement signed at the Thusong centres is 8 against a target of 14
- Number of speed checks held YTD is 38 against a target of 36 for the quarter

Challenges for the department are as follows:

The data for households who receive refuse removal at the villages is inaccurate and need to be updated

The detailed performance for the department follows:

Hierarchy (KPA \ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development \ Protect the environment and improve community well-being \ Environmental Management	M-170	Number of trees planted per year, year to date (operational budget)	#	Lep_MPar ks	1541	400	101	400	376	275 trees planted in the 2 <sup>nd</sup> quarter	No challenges	None	500	Inadequate resources
KPA2: Service Delivery and Infrastructure Development \ Protect the environment and improve community well-being \ Environmental Management	M-702	Number of environmental education programmes implemented YTD	#	Lep_Mwaste	4	1	8	2	24	16 Environmental Education awareness programs conducted in 2 <sup>nd</sup> quarter of financial year	No challenges	None	4	Additional Capacity from DEA to implement Environmental Educational Programs within Municipality

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Fire Protection Services	M — 3 6 0	Number of fire prevention awareness campaigns conducted YTD	#	Lep_Fire	21	3	7	6	15	Eight(8) awareness campaign conducted in the 2 <sup>nd</sup> quarter of the year 2016/17	No challenges+	None	12	Additional volunteers and establishment of satellite station in Witpoort
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	M — 1 7 2	Number of library campaigns held YTD	#	Lep_Mlib	4	2	3	4	4	One(1) awareness campaigns conducted in 2 <sup>nd</sup> quarter	No challenges	None	8	None

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry	M-395	Average number of weeks turnaround time between application for learner license test until actually being tested	# weeks	Lep_Mreg	3	3	1	3	1	Application for learners licensed processed and 61 household within one week	No challenges	None	3	Number of learners licenses testing days have increased
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	M-703	Number of speed checks held YTD	#	Lep_Mtraf	80	36	0	36	39	Thirty nine (39 ) speed checks/ operations were held in 2 <sup>nd</sup> quarter and 428 notices on speed contraventions issued	Inadequate machinery/ delay in calibration of speed measuring machine	Request additional funds to buy second speed measuring machine and ensure scope covers calibration costs	144	Inadequate funds to procure additional speed measuring machines

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	M – 7 0 4	Number of joint law enforcement operations with other law enforcement agencies undertaken YTD	#	Lep_Mtra f	4	1	1	2	7	Six(6) joint operations were conducted during the 2 <sup>nd</sup> quarter of the year 2017	No challenges	None	4	Additional law enforcement operation due to crime/road accidents

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	M-706	Number of functional safety and security forums	#	Lep_Mtra f	3	3	3	3	4	Four ( ) safety forums are functional and holding meetings on regular basis ( Rural Safety forum, Security Liaison Officers forum, Community Safety Forum, Crime Prevention forum)	No challenges	None	3	LLM is now a member of 3 NKP and is obliged to sit in Security Liaison Officers forum



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Thusong Centre	M – 3 8 0	Number of services (i.t.o. Lease Agreement ) established at Thusong Centres YTD	#	Lep_Thusong	10	8	8	8	8	Eight Services provided in two Thusong centers in Lephalale	There is no lease agreement between LLM and the service providers who occupied the offices.	Escalate the matter to National Department of Public Works	14	National Department of Public Works to be notified about delay in signing agreement
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M – 2 5 0	Number of urban household provided with weekly refuse removal	#	Lep_Mwaste	13652	19 942	19 126	19 942	19 125	Division collected waste at 19,125 households in the second quarter of the year	Lack of control over movement of people	Review of the target during Budget Adjustment	19942 (plus new developments)	Scaling down of workforce from some of the Major Projects in Lephalale

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M-402	Percentage households with access to basic level of solid waste removal	%	Lep_Mwaste	70%	70%	87%	80%	87%	87% of 65 households have access to basic solid waste removal	No challenges	None	80%	Solid waste removal programme extended to Rural areas
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M-708	Number of rural villages with access to weekly refuse removal services through roll-on, roll-off system and community contractors	#	Lep_Mwaste	5	10	5	10	5	Weekly refuse removal services were provided in five villages in 2 <sup>nd</sup> quarter of the year 2017	No challenges	None	10	Inadequate budget to extend services to other five ( 5 ) villages

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2					Annual Target 2016/17	Reasons For Variance
						Target	Actual	Target	Actual	Actual Notes	Challenges	Corrective Action		
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M-709	Number of Integrated Waste Management Plans reviewed	#	Lep_Mwaste	1	1	1	N/A	N/A	Integrated plan has been reviewed	No challenges	None	1	None

## 5.6. INFRASTRUCTURE SERVICES

The department has the following units:

- Water
- Sanitation
- Project Management Unit
- Electrical
- Roads and Storm water

The following were noted:

- Percentage of Electrical losses is -10.56% against a target of 20% which is a gain.
- Percentage households with access to basic level of electricity is 94% as per target predetermined
- Number of villages in which access roads blade is 21 villages against a target of 14
- Percentage households with access to basic level of sanitation 94% as per target predetermined
- Percentage households with access to basic level of water 94.5% as per target predetermined
- Percentage of water losses YTD is 12% against a target of 14%
- Percentage of expenditure on other grants is 46% and Percentage of expenditure per allocation =MIG 46
- The Ga- Monyeki Road project was completed in the second quarter, where 3,5 km of asphalt road was built .

Challenges experienced in the department is slow pace on the upgrade of transformers in Onverwacht

- Sanitation capacity challenges
- Water capacity challenges

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2						Annual Target 2016/17	Reason for Variance
							Actual		Actual	Actual Notes	Challenges	Corrective Action	POE		
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M – 7 1 0	Number of urban transformers upgraded YTD	#	Lep_MEI ec	3	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3	N/A
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M – 3 4 0	Percentage of Electrical losses	%	Lep_MEI ec	20	20	0.28	20	-10.56	The division managed to reduce the loss as a result they managed to achieve more than the target	No challenge	No corrective action	Monthly calculation spreadsheet on electrical losses	18	There no electrical loss due to the levels of billing and revenue collection

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2						Annual Target 2016/17	Reason for Variance
							Actual		Actual	Actual Notes	Challenges	Corrective Action	POE		
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	M - 4 0 1	Percentage households with access to basic level of electricity	%	Lep_MEI ec	90	90	connections is done on customer request on municipal licensed area	94	94	Achieved the target	No challenge	None	IDP	95	N/A
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Infrastructure Planning	M - 7 5 7	Number of infrastructure master plans reviewed	#	Lep_PM U	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2						Annual Target 2016/17	Reason for Variance
							Actual		Actual	Actual Notes	Challenges	Corrective Action	POE		
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Energy Efficiency	M – 7 1 3	Number of energy efficiency audits conducted	#	Lep_MEI ec	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	N/A
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 2 1 8	Number of villages in which access roads bladed	#	Lep_MP W	40	7	11	14	21	We managed to grade more than the targeted villages	None	None	Grader s Log Book	40	N/A

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2						Annual Target 2016/17	Reason for Variance
							Actual		Actual	Actual Notes	Challenges	Corrective Action	POE		
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 7 4	Number of kilometers of gravel roads upgraded to tar YTD	#	Lep_MP W	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	7.5	N/A
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	M – 1 6 6	Number of new VIPs constructed YTD	#	Lep_MSa nitation	46	N/A	0%	N/A	0%	WDM to appoint the service provider	delay in procurement by WDM	WDM to expedite appointment of service provider	Letter Sent to WDM for Benefiting Villages	612	Service provider not yet appointed



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2						Annual Target 2016/17	Reason for Variance
							Actual		Actual	Actual Notes	Challenges	Corrective Action	POE		
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	M - 4 0 0	Percentage households with access to basic level of sanitation	%	Lep_MSanitation	94	94	94	94	94	projects underway by WDM to address backlog	None	LLM to conduct verification of backlog	List of households serviced and approval letter for Mokuru anyane and Shongwane RWS funding	95	N/A
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Waste Water Quality (Green Drop)	M - 7 5 8	Green drop risk rating (only tested bi-annually)	%	Lep_MSanitation	N/A	N/A	0%	N/A	0%	no assessment conducted	Assessment conducted bi-Annually	DWS to conduct assessment	Email Correspondence from DWS	50	Assessment not conducted

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2						Annual Target 2016/17	Reason for Variance
							Actual		Actual	Actual Notes	Challenges	Corrective Action	POE		
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M – 3 9 9	Percentage households with access to basic level of water	%	Lep_MW ater	94	94	89	94	94	LLM busy with projects to address backlog	Additional budget required	Approval of revised technical reports by DWS	List of households serviced and approval letter for Mokur uanyane and Shongoane RWS funding	95	Awaiting approval of technical report for Witpoort Scheme
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M – 7 2 6	Number of surveys and feasibility studies for development of technical report and realistic funding requirements conducted	#	Lep_MW ater	0	N/A	0%	N/A	0%	Tender advertised on 25 September 2016 for consultants	None	LLM to expedite appointment of service provider	Copy of advertisement	4	Tender on evaluation stage

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline	Qtr. 1		Qtr. 2						Annual Target 2016/17	Reason for Variance
							Actual		Actual	Actual Notes	Challenges	Corrective Action	POE		
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	M – 8 1	Percentage of water losses YTD	#	Lep_MW ater	14	14	12	14	12	water loss calculation updated	None	None	Water loss report	14	N/A
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	M – 7 2 8	Blue drop water quality standard rating	%	Lep_MW ater	92.8	N/A	0%	N/A	0%	no assessment conducted	Assessment conducted bi-Annually	DWS to conduct assessment	Email Correspondence from DWS	92.8	Assessment not conducted

## 6. Project Implementation

### 6.1. Office of the Municipal Manager

No significant projects in this department, however the Accounting Officer is responsible for all the projects including the Public Private Partnership projects

### 6.2. Corporate Support Services

Project Name	No.	Quarter 1						Quarter 2							Annual Budget 2016-2017	Source of funding
		Description of deliverables	Start date	Completion date	% Prog	Activity /Milestone	Actual Progress	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
SERVER VIRTUALIZATION	P-02	Physical servers and its components and virtualization software	01-Jul-16	30-Dec-16	10%	Specifications to be formulated approved and advertised.	Tender advertised at BEC stage	100%	Installation of physical hardware and implementation of a Virtual environment.	BAC recommendation awaited approval of MM	Possibility of re advertisement	Lack of feedback from suppliers and suppliers reluctant to adhere to SCM regulations.	Re advert	None	2 200 000	LLM
MICROSOFT LICENSE	P-03	Registration of licenses	01-Jul-16	30-Dec-16	10%	Compiling specifications, approval and advertising.	Specs Approved awaiting advertising	100%	Activation of licenses	50%	Meeting of BEC for evaluation awaited	Procurement meetings delayed	Meetings of BEC to be speeded up.	None	200000	LLM

Project Name		Quarter 1						Quarter 2							Annual Budget 2016-2017	Source of funding
	No.	Description of deliverables	Start date	Completion date	% Prog	Activity /Milestone	Actual Progress	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
Electronic Record Management System - Phase 3 (Customer care module)	P-04	Activations of customer care module and training of end-users	01-Jul-16	31-Mar-17	35%	Activation of the customer care module by Muncomp	System activated and training given	65%	Training of end-users	95%	Program is implemented and training is provided on a continuous basis.	To train other Divisions	To set dates for training and discussion with other Divisions	R 197 442.30	226 895	LLM
HARDWARE (computers and Laptops)	P-05	Hardware equipment, i.e. Computers, laptops and printers for municipal officials	01-Jul-16	30-Dec-16	20%	Specifications to be formulated approved and advertised.	Specs Approved awaiting advertising	100%	Actual delivery of the hardware.	50%	Advertised wait for evaluation meeting.	Closing date of RFQ was 18 November 2016	Closing of RFQ in future must be in September/October	None	100 000	LLM

### 6.3. Development Planning

Project Name	No.	Description of deliverables	Start date	Completion date	Quarter 1			Quarter 2							Annual Budget 2016-2017	Source of funding
					% Prog	Activity /Milestone	Actual Progress	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
ESRI LICENCE	P 0 1	Renewal of the License Agreement	01 <sup>st</sup> July 2016	30 <sup>th</sup> June 2017	25%	Activation of the relevant licenses and continuous training of the end-users	Licenses maintained, 03 additional licenses installed and training to be attended by relevant officials	50%	Continuous maintenance of the relevant licenses and training of the end-users	20%	1. Service Level Agreement concluded for a period of 3 (three) years for License maintenance, 03 additional licenses installed and arrangements are being for training in favor of the relevant officials; 2. GIS Officer trained for ArcGIS Standard pending Basic GPS Knowledge, whereas 5 (five) municipal officials have been identified for Basic GPS Knowledge, ArcGIS Basic	None	None	R133 380.00	316 000	LLM

Project Name	No.	Description of deliverables	Start date	Completion date	Quarter 1			Quarter 2							Annual Budget 2016-2017	Source of funding
					% Prog	Activity /Milestone	Actual Progress	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
											and Standard training					
Construction of Palisade fencing						Palisade fencing	Project tender at Procurement stage.	0%	Palisade Fencing	The project tender finalized pending extension of lease agreement from Exira	None	None	None	None		
Review and Compilation of SDF and LSDF for rural villages						Updated framework, in line with SPLUMA		50%	Spatial analysis and synthesis	34%	The appointed Service Provider is progressing with the project supported by the relevant Project Steering Committee Members ( Phase 1- Project Inception; Phase 2- Issues and Vision including Phase 3- Spatial Analysis) - equivalent to 34% in	None	None	R758 100.00		

Project Name	No.	Description of deliverables	Start date	Completion date	Quarter 1			Quarter 2							Annual Budget 2016-2017	Source of funding
					% Prog	Activity /Milestone	Actual Progress	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
											expenditure					
Review and update of the LUS						Updated policy		50%	Research analysis and recommendations	42%	The appointed Service Provider is progressing with the project supported by the relevant Project Steering Committee Members ( Phase 1- Project Inception and Phase 2- Research analysis and recommendation) - equivalent to 42% in expenditure	None	None	R474 744.00		

#### 6.4. Budget and Treasury

There is no Project for the department in 2016/17 SDBIP



## 6.5. Social Services

There is no Project for the department in 2016/17 SDBIP

## 6.6. Infrastructure Development

Project Name	No.	Description of deliverables	Start date	Completion date	Quarter 1		Quarter 2							Annual Budget 2016-2017	Source of funding
					% Prog	Activity /Milestone	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
Marapong Satellite Office	P – 20	Purchase a Mobile Prefabricated Office.	01-Jul-16	31-Dec-16	30%	Compile Specifications and advertise	100%	Purchase the Mobile Office and install Offices at Marapong	None	None	None	None	0000	500 000	LLM
ELECTRIFICATION GRANTS	P – 07	Electrification Of houses at Rural Villages	01-Jul-16	30-Jun-17	10%	Procurement and Tendering process	30%	Detail designs to be completed and commence implementation	42%	Contractor arranged to go on site	None	None	0000	7000000	DoE
Refurbishment of Shongoane stadium & construction of access road to stadium	P – 06	Refurbishment of Shongoane stadium & construction of access road to stadium	01-Jul-16	30-Jun-17	10%	Procurement and Tendering process	30%	Detail designs to be completed and commence with Construction	50	Construction stage	none	None	10 106 040.45	12 598 399	MIG

Project Name	No.	Description of deliverables	Start date	Completion date	Quarter 1		Quarter 2							Annual Budget 2016-2017	Source of funding
					% Prog	Activity /Milestone	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
Ga-Monyeki Access road	P-09	A paved 3,5 Km Road at Ga-Monyeki	10-Apr-16	27-Jul-17	100%	Completion on Construction of the Road	100%	Issuing of completion certificates.	100%	Road completed	none	None	6 356 302	6 356 302	MIG
Thabo Mbeki sewer network sanitation	P-10	Construction of a new sewerage network for Thabo Mbeki	26-Apr-16	26-Dec-18	10%	Procurement and Tendering process, appointment of consultants	35%	Completion of designs and commence with physical construction	20%	Consultant Appointed. Tender advertised on 25 September 2016 for construction. Tender on evaluation stage	None	N/A	1 931 779.36	8 967 048	MIG
Thabo Mbeki water network	P-13	Planning and design for water network in Thabo Mbeki and Construction	May-16	30-Jun-17	50%	Scoping and preliminary design completed	100%	Design completed and approved. Procurement of contractor	20%	Consultant Appointed. Tender advertised on 25 September 2016 for construction. Tender on evaluation stage	None	N/A	R 1 068 101.92	6 615 500	MIG

Project Name	No.	Description of deliverables	Start date	Completion date	Quarter 1		Quarter 2							Annual Budget 2016-2017	Source of funding
					% Prog	Activity /Milestone	% Prog	Activity /Milestone	Actual Progress	Actual Notes	Challenges	Corrective Action	Expenditure		
REFURBISHMENT AC PIPES LEPHALALE TOWN	P – 15	Planning and design for water network in Thabo Mbeki and Construction	May-16	30-Jun-17	50%	Scoping and preliminary design completed	100%	Design completed and approved. Procurement of contractor	20%	Consultant Appointed. Tender advertised on 25 September 2016 for construction. Tender on evaluation stage	None	N/A	R 500 850.73	9 500 000	DWAS
REFURBISHMENT AC PIPES ONVERWACHT	P – 16	Planning and design for water network in Thabo Mbeki and Construction	May-16	30-Jun-17	50%	Scoping and preliminary design completed	100%	Design completed and approved. Procurement of contractor	20%	Consultant Appointed. Tender advertised on 25 September 2016 for construction. Tender on evaluation stage	None	N/A	R 500 850.73	5 000 000	DWS
TSHELAMMAKE 1BOREHOLE, 180KL STORAGE, 2KM CONNECTOR PIPE, 2K RETICULATION AND 10 TAPS	P – 18	Planning and design for water network in Thabo Mbeki and Construction	May-16	30-Jun-17	50%	Scoping and preliminary design completed	100%	Design completed and approved. Procurement of contractor	20%	Tender advertised on 25 September 2016 for consultants. Tender on Evaluation stage	None	N/A	R 0.00	6 500 000	DWS

## 7. SDBIP budget statements

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The Finance Department has submitted the following:

1. Table C1 – Summary
2. Table C2 – Financial Performance (standard classification)
3. Table C3 – Financial Performance (revenue and expenditure by municipal vote)
4. Table C4 – Financial Performance (revenue and expenditure)
5. Table C5 – Capital Expenditure (municipal vote, standard classification and funding)
6. Table C6 – Financial Position
7. Table C7 – Cash Flow

## 7.1 Table C1 – Summary

LIM362 Lephalale - Table C1 Monthly Budget Statement Summary - Q2 Second Quarter

Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>								%	
<b>Financial Performance</b>									
Property rates	46594873	48780304	0	5103645	27636379	24727453	2908926	12%	–
Service charges	212318644	209707323	0	20950372	116386216	109024325	7361891	7%	–
Investment revenue	3630755	4247120	0	161953	1702919	2005664	-302745	-15%	–
Transfers recognized - operational	106088000	99172000	0	20406704	60374198	67513509	-7139311	-11%	–
Other own revenue	25491642	48323484	0	3657911	17819588	21789951	-3970363	-18%	–
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>394123914</b>	<b>410230231</b>	<b>0</b>	<b>50280585</b>	<b>223919300</b>	<b>225060902</b>	<b>-1141602</b>	<b>-1%</b>	<b>–</b>
Employee costs	149879218	161092176	0	12726323	78655245	81983248	-3328003	-4%	–
Remuneration of Councilors	8922605	8554081	0	724430	4282962	3717686	565276	15%	–
Depreciation & asset impairment	70492240	68953856	0	5791958	34751751	34169064	582687	2%	–
Finance charges	17028021	11465570	0	-220625	4833903	5967127	-1133224	-19%	–
Materials and bulk purchases	128171993	124597479	0	9871405	71199388	63327034	7872354	12%	–
Transfers and grants	1774162	1315492	0	45877	341017	341017	0		–
Other expenditure	128052096	89599677	0	4306026	51681897	48267893	3414004	7%	–
<b>Total Expenditure</b>	<b>504320335</b>	<b>465578331</b>	<b>0</b>	<b>33245394</b>	<b>245746163</b>	<b>237773069</b>	<b>7973094</b>	<b>3%</b>	<b>–</b>
<b>Surplus/(Deficit)</b>	<b>-110196421</b>	<b>-55348100</b>	<b>0</b>	<b>17035191</b>	<b>-21826863</b>	<b>-12712167</b>	<b>-9114696</b>	<b>72%</b>	<b>–</b>
Transfers recognized - capital	58290000	62537000	0	2493727	34504844	29271053	5233791	18%	–
Contributions & Contributed assets	0	0	0	0	0	0	0		–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>-51906421</b>	<b>7188900</b>	<b>0</b>	<b>19528918</b>	<b>12677981</b>	<b>16558886</b>	<b>-3880905</b>	<b>-23%</b>	<b>–</b>
Share of surplus/ (deficit) of associate	0	0	0	0	0	0	0		–
<b>Surplus/ (Deficit) for the year</b>	<b>-51906421</b>	<b>7188900</b>	<b>0</b>	<b>19528918</b>	<b>12677981</b>	<b>16558886</b>	<b>-3880905</b>	<b>-23%</b>	<b>–</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>0</b>	<b>68080250</b>	<b>0</b>	<b>6153652</b>	<b>49464623</b>	<b>49464623.4</b>	<b>0</b>		<b>–</b>
Capital transfers recognized	0	62537250	0	2343978	38081885	28267000	9814885	35%	–
Public contributions & donations	0	0	0	0	0	0	0		–
Borrowing	0	0	0	0	0	0	0		–
Internally generated funds	0	5543000	0	3809674	11382742	11382742	0		–
<b>Total sources of capital funds</b>	<b>0</b>	<b>68080250</b>	<b>0</b>	<b>6153652</b>	<b>49464627</b>	<b>39649742</b>	<b>9814885</b>	<b>25%</b>	<b>–</b>
<b>Financial position</b>									
Total current assets	193893289	219566782.6	0		213193200				–
Total non-current assets	1231804771	1283998000	0		1.247E+09				–
Total current liabilities	119012259	70900973	0		126073265				–
Total noncurrent liabilities	140444306	129238352	0		134790926				–
<b>Community wealth/Equity</b>	<b>1166241515</b>	<b>1303425458</b>	<b>0</b>		<b>1.199E+09</b>				<b>–</b>
<b>Cash flows</b>									
Net cash from (used) operating	68799779	88009119.59	0	36223338	64185455	21281607	42903848	-202%	–
Net cash from (used) investing	-75610763	-68080250	0	-6153652	-49464627	-28267000	21197627	-75%	–
Net cash from (used) financing	-19472785	-4187278	0	0	0	0	0		–
<b>Cash/cash equivalents at the month/year end</b>	<b>33479422</b>	<b>75504782.59</b>	<b>0</b>	<b>0</b>	<b>37774848</b>	<b>52777798</b>	<b>15002950</b>	<b>28%</b>	<b>23 054</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dyes</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	28369192.58	14591165.77	9352084.1	6316701.7	5085238.8	4606598.94	22167788	98 047	188 536
<b>Creditors Age Analysis</b>									
Total Creditors	149059	0	0	0	0	0	0	–	149

## 7.2 Table C2 – Financial Performance (standard classification)

LIM362 Lephalale - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Q2 Second Quarter									
Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
<b>Revenue - Standard</b>									
<b>Governance and administration</b>	<b>79031000</b>	<b>82698414.46</b>	<b>0</b>	<b>8734799</b>	<b>46204467</b>	<b>41349205</b>	4855262	12%	–
Executive and council	24727000	24959178.09	0	3778670	15617411	12479588	3137823	25%	–
Budget and treasury office	52852000	55547169	0	4806381	29499086	27773584	1725502	6%	–
Corporate services	1452000	2192067.372	0	149748	1087970	1096033	-8063	-1%	–
<b>Community and public safety</b>	<b>3803000</b>	<b>4083772.446</b>	<b>0</b>	<b>342455</b>	<b>449574</b>	<b>2041886</b>	-1592312	-78%	–
Community and social services	174000	288566.2	0	12439	92452	144283	-51831	-36%	–
Sport and recreation	0	0	0	0	0	0	0		–
Public safety	3629000	3795206.246	0	330016	357122	1897603	-1540481	-81%	–
Housing	0	0	0	0	0	0	0		–
Health	0	0	0	0	0	0	0		–
<b>Economic and environmental services</b>	<b>41705000</b>	<b>29963291.67</b>	<b>0</b>	<b>2138616</b>	<b>20119194</b>	<b>14981644</b>	5137550	34%	–
Planning and development	616000	1047143.526	0	31684	576927	523571	53356	10%	–
Road transport	41089000	28916148.15	0	2106932	19542267	14458073	5084194	35%	–
Environmental protection	0	0	0	0	0	0	0		–
<b>Trading services</b>	<b>327873044</b>	<b>356021751.1</b>	<b>0</b>	<b>41558442</b>	<b>191650642</b>	<b>203006140</b>	-11355498	-6%	–
Electricity	182156044	190634978.4	0	23390135	107908395	120312756	-12404361	-10%	–
Water	90705000	102734001.6	0	9633220	48418499	51367000	-2948501	-6%	–
Waste water management	29746000	35379567.64	0	4563884	19720293	17689783	2030510	11%	–
Waste management	25266000	27273203.52	0	3971203	15603455	13636601	1966854	14%	–
<b>Other</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		–
<b>Total Revenue - Standard</b>	<b>452412044</b>	<b>472767229.7</b>	<b>0</b>	<b>52774312</b>	<b>258423877</b>	<b>261378875</b>	<b>-2954998</b>	<b>-1%</b>	<b>–</b>
<b>Expenditure - Standard</b>									
<b>Governance and administration</b>	<b>149781000</b>	<b>122271233.6</b>	<b>0</b>	<b>5629010</b>	<b>56845000</b>	<b>61135607</b>	-4290607	-7%	–
Executive and council	76289000	50923429.96	0	3979217	21558000	25461711	-3903711	-15%	–
Budget and treasury office	34371000	33349295	0	-963141	15395000	16674646	-1279646	-8%	–
Corporate services	39121000	37998508.59	0	2612934	19892000	18999250	892750	5%	–
<b>Community and public safety</b>	<b>37810000</b>	<b>33428096.12</b>	<b>0</b>	<b>2593414</b>	<b>18485356</b>	<b>16714046</b>	1771310	11%	–
Community and social services	27929000	24230642.12	0	2126672	12467000	12115319	351681	3%	–
Sport and recreation	0	0	0	0	0	0	0		–
Public safety	3703000	3927794	0	257408	1891000	1963897	-72897	-4%	–
Housing	6178000	5269660	0	209334	4127356	2634830	1492526	57%	–
Health	0	0	0	0	0	0	0		–
<b>Economic and environmental services</b>	<b>63216000</b>	<b>68934459.57</b>	<b>0</b>	<b>6546705</b>	<b>53814000</b>	<b>68810803</b>	-14996803	-22%	–
Planning and development	8155000	10668119.57	0	496124	3419000	4925634	-1506634	-31%	–
Road transport	55061000	58266340	0	6050581	15643000	29133169	-13490169	-46%	–
Environmental protection	0	0	0	0	34752000	34752000	0		–
<b>Trading services</b>	<b>253510000</b>	<b>240944147</b>	<b>0</b>	<b>18476265</b>	<b>116600000</b>	<b>126213549</b>	-9613549	-8%	–
Electricity	148659000	143389304	0	11728036	77749000	77436129	312871	0%	–
Water	66151000	62320207	0	3763525	21952000	31160103	-9208103	-30%	–
Waste water management	21289000	20203287	0	1583794	8102000	10101643	-1999643	-20%	–
Waste management	17411000	15031349	0	1400910	8797000	7515674	1281326	17%	–
<b>Other</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		–
<b>Total Expenditure - Standard</b>	<b>504317000</b>	<b>465577936.2</b>	<b>0</b>	<b>33245394</b>	<b>245744356</b>	<b>272874005</b>	<b>-27129649</b>	<b>-10%</b>	<b>–</b>
<b>Surplus/ (Deficit) for the year</b>	<b>-51904956</b>	<b>7189293.464</b>	<b>0</b>	<b>19528918</b>	<b>12679521</b>	<b>-11495130</b>	<b>24174651</b>	<b>-210%</b>	<b>–</b>

### 7.3 Table C3 – Financial Performance (revenue and expenditure by municipal vote)

LIM362 Lephalale - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q2 Second Quarter									
Vote Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>								%	
<b>Revenue by Vote</b>									
Vote 1 - MUNICIPAL MANAGER	5530799	5132047.308	0	1773482	4753563	2566023	2187540	85.3%	–
Vote 2 - BUDGET AND TREASURY	72048169	75374300.7	0	6811569	40362934	37687149	2675785	7.1%	–
Vote 3 - CORPORATE SERVICES	228085	374317.372	0	0	0	187158	-187158	-100.0%	–
Vote 4 - SOCIAL SERVICES	37383673	40922877.44	0	5371450	17310580	20461437	-3150857	-15.4%	–
Vote 5 - INFRASTRUCTURE SERVICES	336605290	349916544.3	0	38786127	195419873	199953537	-4533664	-2.3%	–
Vote 6 - PLANNING DEVELOPMENT	615906	1047143.526	0	31684	576927	523571	53356	10.2%	–
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		–
<b>Total Revenue by Vote</b>	<b>452411922</b>	<b>472767230.6</b>	<b>0</b>	<b>52774312</b>	<b>258423877</b>	<b>261378875</b>	<b>-2954998</b>	<b>-1.1%</b>	<b>–</b>
<b>Expenditure by Vote</b>									
Vote 1 - MUNICIPAL MANAGER	56887233	32007360	0	2181338	16751652	16003678	747974	4.7%	–
Vote 2 - BUDGET AND TREASURY	41413216	38639122	0	-272114	18654434	19319559	-665125	-3.4%	–
Vote 3 - CORPORATE SERVICES	29666350	25043908	0	1759310	14217998	12521952	1696046	13.5%	–
Vote 4 - SOCIAL SERVICES	67849201	63811829.12	0	6916329	31336393	31905911	-569518	-1.8%	–
Vote 5 - INFRASTRUCTURE SERVICES	286128634	278384368.2	0	21276371	152658773	179685658	-27026885	-15.0%	–
Vote 6 - PLANNING DEVELOPMENT	14962902	17332976.57	0	774039	7928218	8258062	-329844	-4.0%	–
Vote 7 - STRATEGIC SERVICE	7412437	10358372.36	0	610121	4198640	5179185	-980545	-18.9%	–
<b>Total Expenditure by Vote</b>	<b>504319973</b>	<b>465577936.2</b>	<b>0</b>	<b>33245394</b>	<b>245746108</b>	<b>272874005</b>	<b>-27127897</b>	<b>-9.9%</b>	<b>–</b>
<b>Surplus/ (Deficit) for the year</b>	<b>-51908051</b>	<b>7189294.388</b>	<b>0</b>	<b>19528918</b>	<b>12677769</b>	<b>-11495130</b>	<b>24172899</b>	<b>-210.3%</b>	<b>–</b>

## 7.4 Table C4 – Financial Performance (revenue and expenditure)

LIM362 Lephalale - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q2 Second Quarter									
Vote Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>								%	
<b>Revenue by Vote</b>									
Vote 1 - MUNICIPAL MANAGER	5530799	5132047.308	0	1773482	4753563	2566023	2187540	85.3%	–
Vote 2 - BUDGET AND TREASURY	72048169	75374300.7	0	6811569	40362934	37687149	2675785	7.1%	–
Vote 3 - CORPORATE SERVICES	228085	374317.372	0	0	0	187158	-187158	-100.0%	–
Vote 4 - SOCIAL SERVICES	37383673	40922877.44	0	5371450	17310580	20461437	-3150857	-15.4%	–
Vote 5 - INFRASTRUCTURE SERVICES	336605290	349916544.3	0	38786127	195419873	199953537	-4533664	-2.3%	–
Vote 6 - PLANNING DEVELOPMENT	615906	1047143.526	0	31684	576927	523571	53356	10.2%	–
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		–
<b>Total Revenue by Vote</b>	<b>452411922</b>	<b>472767230.6</b>	<b>0</b>	<b>52774312</b>	<b>258423877</b>	<b>261378875</b>	<b>-2954998</b>	<b>-1.1%</b>	<b>–</b>
<b>Expenditure by Vote</b>									
Vote 1 - MUNICIPAL MANAGER	56887233	32007360	0	2181338	16751652	16003678	747974	4.7%	–
Vote 2 - BUDGET AND TREASURY	41413216	38639122	0	-272114	18654434	19319559	-665125	-3.4%	–
Vote 3 - CORPORATE SERVICES	29666350	25043908	0	1759310	14217998	12521952	1696046	13.5%	–
Vote 4 - SOCIAL SERVICES	67849201	63811829.12	0	6916329	31336393	31905911	-569518	-1.8%	–
Vote 5 - INFRASTRUCTURE SERVICES	286128634	278384368.2	0	21276371	152658773	179685658	-27026885	-15.0%	–
Vote 6 - PLANNING DEVELOPMENT	14962902	17332976.57	0	774039	7928218	8258062	-329844	-4.0%	–
Vote 7 - STRATEGIC SERVICE	7412437	10358372.36	0	610121	4198640	5179185	-980545	-18.9%	–
<b>Total Expenditure by Vote</b>	<b>504319973</b>	<b>465577936.2</b>	<b>0</b>	<b>33245394</b>	<b>245746108</b>	<b>272874005</b>	<b>27127897</b>	<b>-9.9%</b>	<b>–</b>
<b>Surplus/ (Deficit) for the year</b>	<b>-51908051</b>	<b>7189294.388</b>	<b>0</b>	<b>19528918</b>	<b>12677769</b>	<b>-11495130</b>	<b>24172899</b>	<b>-210.3%</b>	<b>–</b>



## 7.5 Table C5 – Capital Expenditure (municipal vote, standard classification and funding)

LIM362 Lephalale - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Q2 Second Quarter									
Vote Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>								%	
<b>Multi-Year expenditure appropriation</b>									
Vote 1 - MUNICIPAL MANAGER	0	0	0	0	0	0	0		0
Vote 2 - BUDGET AND TREASURY	0	0	0	0	0	0	0		0
Vote 3 - CORPORATE SERVICES	0	0	0	0	0	0	0		0
Vote 4 - SOCIAL SERVICES	0	0	0	954000	5744797	5744797	0		0
Vote 5 - INFRASTRUCTURE SERVICES	0	0	0	2343978	38172819	38172819	0		0
Vote 6 - PLANNING DEVELOPMENT	0	0	0	0	1863426	1863426	0		0
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		0
<b>Total Capital Multi-year expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3297978</b>	<b>45781042</b>	<b>45781042</b>	<b>0</b>		<b>0</b>
<b>Single Year expenditure appropriation</b>									
Vote 1 - MUNICIPAL MANAGER	0	0	0	192000	481410	481410	0		0
Vote 2 - BUDGET AND TREASURY	0	0	0	0	0	0	0		0
Vote 3 - CORPORATE SERVICES	0	2727000	0	346413	840208	840208	0		0
Vote 4 - SOCIAL SERVICES	0	0	0	303506	319348.43	319348.43	0		0
Vote 5 - INFRASTRUCTURE SERVICES	0	65037250	0	2013755	2042615	2042615	0		0
Vote 6 - PLANNING DEVELOPMENT	0	316000	0	0	0	0	0		0
Vote 7 - STRATEGIC SERVICE	0	0	0	0	0	0	0		0
<b>Total Capital single-year expenditure</b>	<b>0</b>	<b>68080250</b>	<b>0</b>	<b>2855674</b>	<b>3683581.43</b>	<b>3683581.43</b>	<b>0</b>		<b>0</b>
<b>Total Capital Expenditure</b>	<b>0</b>	<b>68080250</b>	<b>0</b>	<b>6153652</b>	<b>49464623.43</b>	<b>49464623.43</b>	<b>0</b>		<b>0</b>
<b>Capital Expenditure - Standard Classification</b>									
<b>Governance and administration</b>	<b>0</b>	<b>2727000</b>	<b>0</b>	<b>538413</b>	<b>1321618</b>	<b>1321618</b>	<b>0</b>		<b>0</b>
Executive and council		0	0	192000	481410	481410	0		
Budget and treasury office		0	0	0	0	0	0		
Corporate services		2727000	0	346413	840208	840208	0		
<b>Community and public safety</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>303506</b>	<b>319349</b>	<b>319349</b>	<b>0</b>		<b>0</b>
Community and social services		0	0	303506	319349	319349	0		
Sport and recreation						0	0		
Public safety						0	0		
Housing		0	0	0	0	0	0		
Health			0			0	0		
<b>Economic and environmental services</b>	<b>0</b>	<b>18414399</b>	<b>0</b>	<b>1030658</b>	<b>20032130</b>	<b>20032130</b>	<b>0</b>		<b>0</b>
Planning and development		316000	0	0	1863426	1863426	0		
Road transport		18098399	0	1030658	18168704	18168704	0		
Environmental protection							0		
<b>Trading services</b>	<b>0</b>	<b>46938851</b>	<b>0</b>	<b>4281075</b>	<b>27791527</b>	<b>27791527</b>	<b>0</b>		<b>0</b>
Electricity		7000000	0	2013755	2042615	2042615	0		
Water		29615500	0	1313320	18309572	18309572	0		
Waste water management		10323351	0	0	1694543	1694543	0		
Waste management		0	0	954000	5744797	5744797	0		
<b>Other</b>							0		
<b>Total Capital Expenditure - Standard</b>	<b>0</b>	<b>68080250</b>	<b>0</b>	<b>6153652</b>	<b>49464624</b>	<b>49464624</b>	<b>0</b>		<b>0</b>

LIM362 Lephalale - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Q2 Second Quarter									
Vote Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Classification									
<b>Funded by:</b>									
National Government		62537250	0	2343978	38081885	28267000	9814885	0.347220611	
Provincial Government							0		
District Municipality							0		
Other transfers and grants							0		
<b>Transfers recognized - capital</b>	<b>0</b>	<b>62537250</b>	<b>0</b>	<b>2343978</b>	<b>38081885</b>	<b>28267000</b>	<b>9814885</b>	<b>0.347220611</b>	<b>0</b>
<b>Public contributions &amp; donations</b>							0		
<b>Borrowing</b>							0		
<b>Internally generated funds</b>		5543000	0	3809674	11382742	11382742	0		
<b>Total Capital Funding</b>	<b>0</b>	<b>68080250</b>	<b>0</b>	<b>6153652</b>	<b>49464627</b>	<b>39649742</b>	<b>9814885</b>	<b>0.247539694</b>	<b>0</b>

## 7.6 Table C6 – Financial Position

LIM362 Lephalale - Table C6 Monthly Budget Statement - Financial Position - Q2 Second Quarter					
Description	2015/16	Budget Year 2016/17			
	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>					
<b>ASSETS</b>					
<b>Current assets</b>					
Cash	33479422	75504782.59	0	37774848	
Call investment deposits	0	0	0		
Consumer debtors	124741010	130000000	0	139983186	
Other debtors	33822093	11543000	0	33822093	
Current portion of long-term receivables	0		0		
Inventory	1850764	2519000	0	1613073	
<b>Total current assets</b>	<b>193893289</b>	<b>219566782.6</b>	<b>0</b>	<b>213193200</b>	<b>0</b>
<b>Non-current assets</b>					
Long-term receivables	0	0	0	0	
Investments	20824	23000	0	20824	
Investment property	0		0		
Investments in Associate	0		0		
Property, plant and equipment	1230288025	1283898000	0	1245000901	
Agricultural	0		0		
Biological assets	0		0		
Intangible assets	622422		0	622442	
Other non-current assets	873500	77000	0	873500	
<b>Total non-current assets</b>	<b>1231804771</b>	<b>1283998000</b>	<b>0</b>	<b>1246517667</b>	<b>0</b>
<b>TOTAL ASSETS</b>	<b>1425698060</b>	<b>1503564783</b>	<b>0</b>	<b>1459710867</b>	<b>0</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
Bank overdraft					
Borrowing	10614509	3835000	0	10614509	
Consumer deposits	11385573	11503000	0	11782763	
Trade and other payables	95198964	53541000	0	101862780	
Provisions	1813213	2021973	0	1813213	
<b>Total current liabilities</b>	<b>119012259</b>	<b>70900973</b>	<b>0</b>	<b>126073265</b>	<b>0</b>
<b>Noncurrent liabilities</b>					
Borrowing	88621440	86455722	0	82968060.4	
Provisions	51822866	42782630	0	51822866	
<b>Total noncurrent liabilities</b>	<b>140444306</b>	<b>129238352</b>	<b>0</b>	<b>134790926.4</b>	<b>0</b>
<b>TOTAL LIABILITIES</b>	<b>259456565</b>	<b>200139325</b>	<b>0</b>	<b>260864191.4</b>	<b>0</b>
<b>NET ASSETS</b>	<b>1166241495</b>	<b>1303425458</b>	<b>0</b>	<b>1198846676</b>	<b>0</b>
<b>COMMUNITY WEALTH/EQUITY</b>					
Accumulated Surplus/(Deficit)	1166241515	1303425458	0	1198846676	
Reserves					
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>1166241515</b>	<b>1303425458</b>	<b>0</b>	<b>1198846676</b>	<b>0</b>

## 7.7 Table C7 – Cash Flow

LIM362 Lephalale - Table C7 Monthly Budget Statement - Cash Flow - Q2 Second Quarter									
Description	2015/16	Budget Year 2016/17							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly ualact	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>								%	
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>									
<b>Receipts</b>									
Property rates, penalties & collection charges	46083506	46341288.8	0	4708154	23940304	23170644	769660	3%	
Service charges	227124609	199221957.4	0	23599116	121883398	99610978	22272420	22%	
Other revenue	1870108	30119951.3	0	1877551	15391630	18655946	-3264316	-17%	
Government - operating	91127415	99172000	0	20912000	62222000	49586000	12636000	25%	
Government - capital	98750000	62537000	0	12418000	50085000	31268500	18816500	60%	
Interest	3630755	4247120.052	0	161953	1702919	2123560	-420641	-20%	
Dividends		0					0		
<b>Payments</b>									
Suppliers and employees	-385000371	-340850136	0	-27628184	-205819000	-196476941	9342059	-5%	
Finance charges	-13012081	-11464570	0	220625	-4833903	-5967127	-1133224	19%	
Transfers and Grants	-1774162	-1315492	0	-45877	-386893	-689953	-303060	44%	
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>68799779</b>	<b>88009119.59</b>	<b>0</b>	<b>36223338</b>	<b>64185455</b>	<b>21281607</b>	<b>42903848</b>	<b>-202%</b>	<b>-</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>									
<b>Receipts</b>									
Proceeds on disposal of PPE							0		
Decrease (Increase) in non-current debtors							0		
Decrease (increase) other non-current receivables							0		
Decrease (increase) in non-current investments							0		
<b>Payments</b>									
Capital assets	-75610763	-68080250	0	-6153652	-49464627	-28267000	21197627	-75%	
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>-75610763</b>	<b>-68080250</b>	<b>0</b>	<b>-6153652</b>	<b>-49464627</b>	<b>-28267000</b>	<b>21197627</b>	<b>-75%</b>	<b>-</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>									
<b>Receipts</b>									
Short term loans							0		
Borrowing long term/refinancing	0						0		
Increase (decrease) in consumer deposits							0		
<b>Payments</b>									
Repayment of borrowing	-19472785	-4187278					0		
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>-19472785</b>	<b>-4187278</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>-</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>-26283769</b>	<b>15741591.59</b>	<b>0</b>	<b>30069686</b>	<b>14720828</b>	<b>-6985393</b>			<b>-</b>
Cash/cash equivalents at beginning:	59763191	59763191	0		23054020	59763191			23 054
Cash/cash equivalents at month/year end:	33479422	75504782.59	0		37774848	52777798			23 054

## 8. Progress from the Annual Performance Report

Some challenges were identified in the Annual Performance Report of 2015/16. These challenges, the status at mid-year, progress made and recommended corrective action to be taken are being enumerated upon per Directorate as follows:

DIRECTORATE	STATUS AT MID-YEAR 2016-2017	PROGRESS MADE (YES/NO)	RECOMMENDED CORRECTIVE ACTION TO BE TAKEN
<b>Office of the Municipal Manager:</b>			
There no significant challenges experienced in 20 15/16 Annual Report			
There 34 Audit finding on Management letter for the Municipality	The Audit Action Plan has been established	Yes	Address all Audit Queries
<b>Corporate Support Services:</b>			
The positions of CFO is vacant and 28 out 30 highest management post are occupied	Position of CFO re-Advertised and waiver of the upper limits application is requested	Yes	Always stay within prescribed times to fill vacant positions
A total of 10 LLF meetings during the financial year, only seven (7) were	Only three meeting held year to date	No	Schedule of meeting to be followed as planned
<b>Development Planning:</b>			
No human settlement plan developed	Not measured this financial year	Cogshta through HDA is on process of developing the Plan	N/A
<b>Budget and Treasury:</b>			
Percentage cost coverage has declined from 450% to 138%	Revenue collection is at 92% and the Percentage Cost coverage was 223%	Yes	Be Conservative in terms of Operating Expenditure
Indigent Register not updated in 2015-2016	Indigent Register is to updated in the third quarter of 2016/17 as planned	No	

DIRECTORATE	STATUS AT MID-YEAR 2016-2017	PROGRESS MADE (YES/NO)	RECOMMENDED CORRECTIVE ACTION TO BE TAKEN
<b>Social services:</b>			
The Implementation of Rural refuse removal is done in 5 major village instead of 10 as planned	Refuse removal has expanded to two more villages	Yes	N/A
<b>Infrastructure Services:</b>			
A total of 66 VIP units were constructed against a target of 300	Only applicable to the end of the financial year	N/A	To ensure that the responsible department (CoGHSTA) fast tracks the provision of VIPs
No roads has been resealed at Onverwacht	Process of resealing not done in this financial year	No	Procure external contractors to do the resealing
Service Provider for doing waste water sampling was appointed late, resulting in only 9 sampling of effluent was conducted at waste water treatment plants.	Service provider appointed to conduct the sampling	Yes	Service provider to be appointed on time to do the sampling on time

## 9. Risks and Recommendations

The Auditor-General evaluated the Annual Performance Report of 2015-16 against the overall criteria of usefulness and reliability. The usefulness of the reported information to determine whether it was presented in accordance with the National Treasury's annual reporting principles and whether the reported performance was consistent with the planned strategic objectives were evaluated.

Tests were also performed to determine whether indicators and targets were well defined, verifiable, specific, measurable, time bound and relevant as required by the National *Treasury's Framework for managing programme performance information (FMPP)*.

The reliability of the reported performance information to determine whether it was valid, accurate and complete was also assessed.

The audit conclusions were as follows:

Selected strategic objective	Usefulness	Reliability
• Electricity	• Unqualified	• Unqualified
• Water	• Unqualified	• Disclaimer
• Sanitation	• Qualified	• Qualified
• Refuse	• Unqualified	• Qualified
• Roads	• Unqualified	• Unqualified

The opinions show an improvement on predetermined objectives reporting, with electricity division achieving an unqualified Audit Opinion.

Regarding the disclaimer and qualified conclusion on reliability related to water, sanitation and refuse it was found that adequate and reliable corroborating evidence could not be provided for a significantly important target to assess the reliability of the reported performance information that was due to lack of frequent review of the validity of reported achievements against source documentation, although for the rest of performance information, it was found that in all material respects, is useful, except for sanitation, in accordance with the identified performance management and reporting framework.

As corrective action to address the concern rose by the Auditor-General, in future the validity of reported achievements against source documentation will be reviewed at least on quarterly basis.

## 10. Limitations of evaluation

1. There is no automated Performance Management used for implementation of performance Management , only manual collation of performance information on excel spread sheets

## 11. Approval

Reviewed by:

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E M TUKAKGOMO  
Municipal Manager

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Date: