

Lephalale Local Municipality

Mid-Year Performance Report

2012-2013



"To build a vibrant city and be the energy hub of Africa"

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1. Purpose

The purpose of this report is to give feedback to Council regarding the non financial performance of Lephalale Local Municipality. It is in compliance with section 72 of the Municipal Financial Management Act whereby the Accounting Officer should submit a Budget and Performance Assessment Report to the Mayor, National and Provincial Treasuries by 25 January of each year.

This non-financial mid-year performance report contains information about:

- ▶ Quarterly and annual performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP contains the objectives and indicators as per the Municipal IDP as well as National indicators. The SDBIP¹ for 12/13 was developed to reflect **cumulative performance**, therefore the status of indicators are a reflection of the overall performance level achieved year to date.
- ▶ Measures taken to improve performance
 - Corrective action is included for each KPI
 - Section on improvement from challenges in previous financial year's Annual Report as per the Annual Performance Report from the previous financial year
- ▶ Comparison of performance against set targets and performance in previous financial year
 - Calculations to calculate the variance between actual mid-year performance and annual targets are included for each KPI.
 - Calculations to calculate the variance between actual mid-year performance and baseline (previous financial year) performance are included for each KPI.
 - Comparisons of performance against quarterly targets are highlighted in the form of colours based on scores which were calculated using an automated system adapted to comply with the Lephalale Local Municipality's performance management requirements. The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

Colour code	% target achieved	
Rating	Low	High
Unsatisfactory	0.0%	66%
Below average	66.6%	99.9%
Achieved target	100%	132%
Achieved/ exceeded target	133%	166.9%
Outstanding	167.0%	+
NA – Not applicable for reporting in reporting period (excluded from performance measurement)		

¹ Service Delivery and Budget Implementation Plan

2. Components of the Mid-year Performance Report

The following is reported on:

1. SDBIP Non-financial performance of service delivery and performance indicators and targets
2. General KPIs
3. SDBIP Project Implementation
4. SDBIP Budget Statement Components
5. Annual Report 2011-2012 progress
6. Approval of this report

3. General Indicator Performance

General Key Performance Indicators (KPIs) are prescribed as per Section 43 of the Municipal Systems Act No 32 of 2000 and Section 10 of Regulation 796 of 2001. For Lephalale Local Municipality, the National KPIs, to the extent that these indicators are applicable to the Municipality², performed as follows per Key Performance Area:

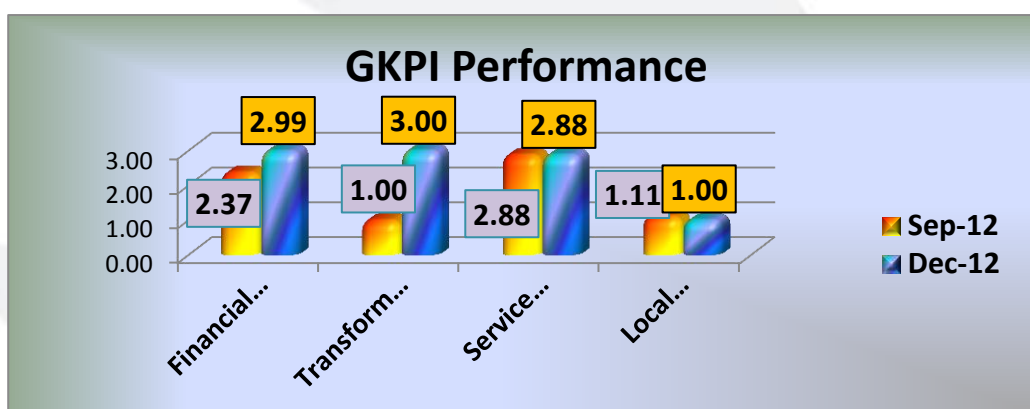
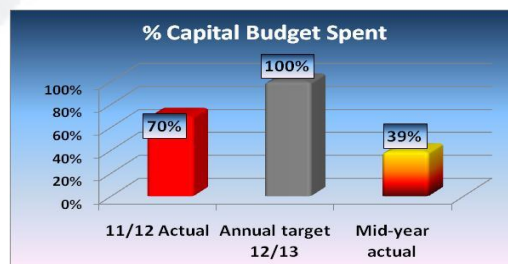
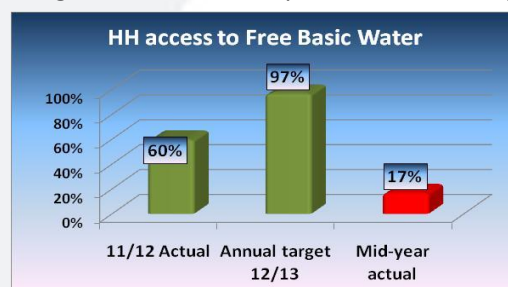


Table 1: General Indicator Performance per KPA

The best area of performance was seen in Transformation and Organisational development, followed by Financial Viability. The indicators for Cost Coverage, Households with access to weekly refuse removal, people from employment equity groups employed in the three highest levels of management and municipality's budget (salary budget) actually spent on implementing its workplace skills plan all achieved target.

Challenges were mainly faced in only 60% of indigent households have access to free basic sanitation and free basic electricity against annual targets of 97%. Only 17% of indigent households have access to free basic water and only 15 new jobs were created through capital projects. Expenditure of the Capital Budget was also below target with only 39% of Capital budget spent by mid-year.



² S42 (2) of the Municipal Systems Act no 32 of 2000

4. SDBIP Performance

The IDP and SDBIP were developed reflecting indicators and targets per Key Performance Area (KPA). Performance against predetermined objectives (service delivery and key performance indicators and targets) per KPA follows:

<All> (SDBIP Key Areas)	Sep 12	Dec 12
	KPI	KPI
Indicators	2.41	2.36
Financial Viability	2.84	3.19
Good Governance and Public Participation	2.97	1.76
Transformation and Organisational Development	2.07	3.04
Spatial Rationale	2.56	2.56
Service Delivery and Infrastructure	2.92	2.58
Local Economic Development	1.11	1.00

Table 2: SDBIP Performance

The SDBIP overall performance was below target with a performance rating of **2.36 (79%)**. This was mainly due to the lack of information supplied by mid-year. At mid-year, two key performance areas achieved target with the best level of performance in Financial Viability with a score of **3.19 9 (106%)**. Local Economic Development achieved the lowest score of **1.00 (33%)** as only 15 jobs were created against the target of 155 for the reporting period to date.

The average performance per Directorate follows:

Lephalale Municipality	12-Sep			12-Dec		
	KPI	PRJ	AVG	KPI	PRJ	AVG
SDBIP	2.80	1.92	2.68	2.53	1.33	2.38
Budget and Treasury	3.45		3.45	3.63		3.63
Office of the Municipal Manager	2.04		2.04	2.35		2.35
Strategic Services	3.02		3.02	1.78		1.78
Corporate Support Services				3.00		3.00
Development Planning	2.34		2.34	2.34		2.34
Infrastructure Services	2.97		2.97	1.59		1.59
Social Services	3.00		3.00	3.00		3.00

The details of performance per KPA as aligned to the IDP and SDBIP follow:

4.1 KPA1: Spatial Rationale

The KPA for Spatial Rationale achieved an overall performance rating of 86% by mid-year. Only three (3) indicators are contributing towards the SDBIP for this key performance area. Success was seen in the following:

- All land applications (consolidations, special consent for second building unit, building line relaxation) were considered within one month of receipt of application in compliance with the provisions of the town planning scheme
- All (100%) land use (township establishment) applications were considered by Council within three months of receipt of application

Challenges were faced in that 80% of Land use (rezoning, special consent for other uses) applications were considered by EXCO within two months of receipt of application against the mid-year and annual target of 100%.



Detail performance was as follows:

Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	UOM	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M_144	Percentage of land use (rezoning, special consent for other uses) applications considered by EXCO within 2 months of receipt of application	%	Dev PI	100.00	80.00	Site Inspections	Assessment of applications upon receipt and during the objections/ comments period	1.67	100.00	80.00	Site Inspections	Assessment of applications upon receipt and during the objections/ comments period	1.67	100.00	100.00	20	20

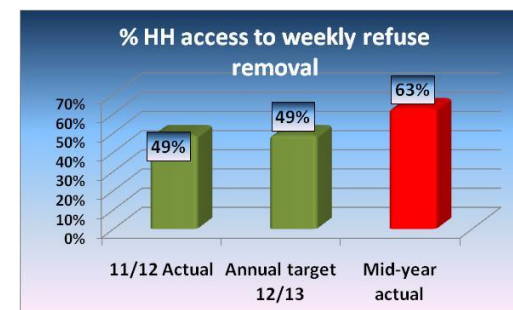
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Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	U O M	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Spatial Rationale\Rational planning to bridge first and second economies and provide adequate land for development\Land use	M_146	Percentage of land use (consolidations, special consent for second building unit, building line relaxation) applications considered within 1 month of receipt of application	%	Dev PI	100.00	100.00	Compliance with the provisions of the town planning scheme	None	3.00	100.00	100.00	Compliance with the provisions of the town planning scheme	None	3.00	100.00	100.00	0	0
Spatial Rationale\Rational planning to bridge first and second economies and provide adequate land for development\Land use	M_243	Percentage of land use (township establishment) applications considered by Council within 3 months of receipt of application	%	Off. MM	100.00	100.00			3.00	100.00	100.00			3.00	100.00	100.00	0	0

Table 3: Summary Performance – Spatial Rationale

4.2 KPA2: Service Delivery and Infrastructure

The KPA for Service Delivery and Infrastructure achieved an overall performance rating of 86%. Success was seen in that 60% of households have access to weekly refuse removal, exceeding the mid-year and annual target of 49%. The percentage water loss (unaccounted water) stood at 23% as per the mid-year target, but 7% higher than annual target of 16%.



Challenges were mostly faced in that data was not supplied for most of the indicators contributing to this key performance area.

Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	UOM	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Service Delivery and Infrastructure\Protect the environment and improve community well-being\Public lighting	M_217	Number new street lights provided	#	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	45.00	15.00		
	M_220	Number high mast lights provided	#	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	13.00	6.00		
	M_221	Number high mast lights upgraded	#	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	30.00	4.00		

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Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	UOM	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Service Delivery and Infrastructure\Protect the environment and improve community well-being\Public lighting	M_222	Number streetlights upgraded with energy saving LED globes	#	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	100.00	100.00		
Service Delivery and Infrastructure\Protect the environment and improve community well-being\Refuse removal and solid waste disposal	M_242	Percentage of households with access to weekly refuse removal	%	Off. MM	49.00	60.00			3.28	49.00	60.00			3.28	49.00	49.00	-11	-11
	M_250	Number of urban households with access to weekly refuse removal	#	Social	13652	13652	All Urban households have access to weekly refuse removal		3.00	13652	13652	All Urban households have access to weekly refuse removal		3.00	13652	13652.00	0	0
Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Drinking water quality	M_171	Percentage Meeting green drop water quality standard	%	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	60.00	Actual Required			1.00	60.00	20.00		
	M_83	Percentage Meeting blue drop water quality standard	%	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	95.00	93.00		
Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Electricity	M_225	Number of urban households provided with electricity	#	Inf	13652	13652			3.00	13652	13652			3.00	13652	13652.00	0	0

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					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Roads and storm water	M_74	Number of km's of gravel roads upgraded to tar	#	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	1.80	4.40		
	M_76	Total kms existing storm water measures upgraded	#	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	0.50	Actual Required			1.00	2.40	1.50		
Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Sanitation	M_166	Number of new VIPs constructed	#	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	1 200.00	0.00		
	M_223	Number households with access to basic level of sanitation (at least VIP level of service)	#	Inf	23758	24675			3.05	23758	24675			3.05	24958	23758.00	283	-917
	M_241	Percentage households with access to basic level of sanitation (at least VIP level of service)	%	Off. MM	85.00	45.00			1.38	85.00	45.00			1.38	89.00	85.00	44	40
Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Sports, Arts and Culture	M_251	Number existing sport and recreation facilities upgraded	#	Social	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	1.00	0.00		
	M_258	Number existing sport and recreation facilities rebuilt	#	Social	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	0.00	0.00		

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Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	U O M	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baselin e 11/12	Varianc e from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Water	M_224	Percentage households with access to basic level of water (within 200m of dwelling)	%	Inf	100.00	84.67			2.74	100.00	84.67			2.74	100.00	100.00	15.33	15.33
	M_81	Percentage of water loss (unaccounted water)	%	Inf	23.00	23.00			3.00	23.00	23.00			3.00	16.00	22.00	-7	-1

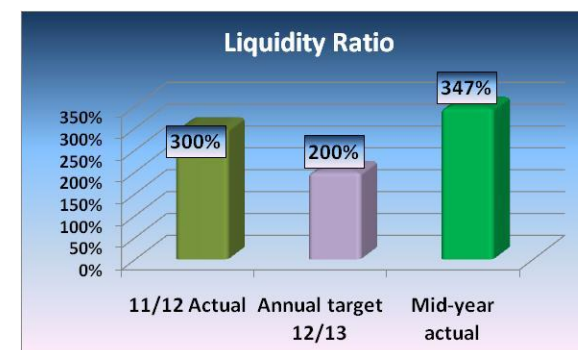
Table 4: Summary Performance – Service delivery and Infrastructure

4.3 KPA3: Financial Viability

The KPA for Financial Viability achieved an overall performance rating of 106% at mid-year. The following KPIs had success:

- ▶ The percentage R-value assets were at 347% exceeding the mid-year and annual target of 200%.
- ▶ The percentage cost coverage stood at 1 042% by mid-year, exceeding the mid-year and annual target of 200%.
- ▶ The Outstanding service debtors to revenue were at 16.68% and far below the allowable maximum target of 40%.

Challenges were faced in that households with access to free basic water and free basic electricity were below target, as well as that of the capital budget spent. No data was supplied on the expenditure of the Municipal Infrastructure Grant (MIG).



Details are as follows:

Hierarchy (KPA Objective\ Programme)	KPI ID	KPI	UOM	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Financial Viability\Enhance revenue and financial management\Asset Management	M_201	Percentage liquidity ratio	%	BTO	200.00	306.15	R-value assets divided by R-value liabilities = 306%		5.00	200.00	347.00	R-value assets divided by R-value liabilities = 347%		5.00	200.00	300.00	-147	-47
Financial Viability\Enhance revenue and financial management\Expenditure Management	M_09	Percentage Capital budget actually spent on capital projects identified for financial year i.t.o. IDP	%	Off. MM	25.00	0.00	No money spent on the purchasing of furniture which is a long process as bidders must come in for measurements and provide	Furniture to be acquired by the end of the second quarter.	1.00	50.00	39.00	38.68% of capital budget sent y.t.d.		2.73	100.00	70.00	61	31

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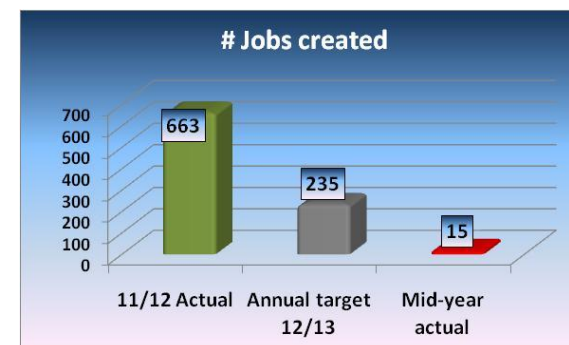
Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	U O M	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
							samples beforehand.											
Financial Viability\Enhance revenue and financial management\ Expenditure Management	M_157	MIG expenditure as Percentage of annual allocation	%	Inf	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	20.00	Actual Required			1.00	100.00	65.00		
Financial Viability\Enhance revenue and financial management\ Indigents / Free basic services	M_10	Percentage of registered indigent household with access to free basic water	%	BTO	96.00	60.00			1.36	96.00	17.00			1.00	97.00	60.00	80	43
	M_204	Percentage of registered indigent household with access to free basic electricity	%	BTO	96.00	17.00			1.00	96.00	60.00			1.36	97.00	95.00	37	35
Financial Viability\Enhance revenue and financial management\ Revenue Management	M_01	Percentage Cost coverage	%	BTO	200.00	1 077.48	Ratio is 10.77478425 1		5.00	200.00	1 042.72	Ratio is 10.4272223 46		5.00	200.00	200.00	-842.72	-842.72
	M_16	Percentage outstanding service debtors to revenue	%	BTO	40.00	20.83			3.32	40.00	16.68			4.39	40.00	40.00	23.32	23.32

Table 5: Summary Performance – Financial Viability

4.4 KPA4: Local Economic Development

The KPA for Local Economic Development achieved an overall performance rating of **33%**. Only one (1) KPI is contributing to this key performance area. Only 15 jobs were created through the municipality's LED initiatives including capital projects, far below the mid-year target of 155 and the annual target of 235.

Details are as follows:



Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	U O M	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Local Economic Development\Create a conducive environment for businesses to invest and prosper\Job Creation	M_51	Number jobs created through municipality's LED initiatives including capital projects	#	Off. MM	55.00	15.00	15 jobs were created in the 1st quarter.		1.11	155.00	15.00			1.00	235.00	663.00	220	648

Table 6: Summary Performance – Local Economic Development

4.5 KPA5: Transformation and Organisational Development

The KPA for Transformation and Organisational Development achieved an overall performance rating of **101.33%**. Three (3) KPIs contribute towards the achievement of this KPA from which all reached or exceeded the mid-year targets as follows:

- ▶ The staff turn-over rate was at 2% against the mid-year and annual maximum target of 2%.
- ▶ Percentage municipality's operating budget (salary budget) actually spent on implementing its workplace skills plan was on target at 2%.
- ▶ Number people from employment equity groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan was on target at 29%.



Details are as follows:

Hierarchy (KPA/ Objective/ Programme)	KPI ID	KPI	U O M	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Transformation and Organisational Development \Improve functionality, performance and professionalism\ Recruitment	M_14	Number people from employment equity groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	#	Off. MM	29.00	2.00	One lady was appointed as a superintendent.		1.00	29.00	29.00			3.00	29.00	28.00	0	-1
	M_24 4	Percentage staff turn-over rate	%	Off. MM	3.00	2.00			3.14	3.00	2.00			3.14	3.00	5.00	1	3
Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M_21 2	Percentage municipality's operating budget (salary budget) actually spent on implementing its workplace skills plan	%	Corp	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	2.00	2.00			3.00	2.00	2.00	0	0

Table 7: Summary Performance – Transformation and Organisational Development

4.6 KPA6: Good Governance and Public Participation

The KPA for Good Governance and Public Participation achieved an overall performance rating of 58.66%. Challenges were experienced in that not much progress was made regarding most indicators. The municipality received a qualified audit opinion. Only three (3/5) public participation meetings held by mid-year against an annual target of nine (9).



Details are as follows:

Hierarchy (KPA/ Objective/ Programme)	KPI ID	KPI	U O M	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Good Governance and Public Participation\ Capacitate disadvantaged groups\Special Projects	M_17 8	Number of disability awareness campaigns held successfully	#	Strate gic	1.00	1.00	1campaign held		3.00	2.00	1.00			1.50	4.00	4.00	3	3
	M_17 9	Number of gender awareness campaigns held successfully	#	Strate gic	1.00	1.00	1campaign held		3.00	2.00	1.00			1.50	4.00	4.00	3	3
	M_18 5	Number of youth awareness campaigns held successfully	#	Strate gic	1.00	1.00	1campaign held		3.00	2.00	1.00			1.50	4.00	4.00	3	3
	M_25 9	Number of elderly awareness campaigns held successfully	#	Strate gic	1.00	1.00	1campaign held		3.00	2.00	1.00			1.50	4.00	0.00	3	-1
Good Governance and Public Participation \Responsible, accountable, effective and efficient corporate governance\ Administration	M_26 7	Percentage of All Council resolutions implemented	%	Off. MM	100.00	85.00			2.75	100.00	85.00			2.75	100.00	100.00	15	15

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					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Anti-corruption	M_183	Percentage of Presidential hotline enquiries addressed within 1 month of receipt of enquiry	%	Strategic	100.00	75.00			1.58	100.00	75.00			1.58	100.00	80.00	25	5
	M_184	Percentage of Premier's hotline queries addressed within 1 month of receipt of enquiry	%	Strategic	100.00	75.00			1.58	100.00	75.00			1.58	100.00	90.00	25	15
Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M_04	AG audit results	#	Off. MM	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	100.00	50.00	Qualified AG opinion		1.17	100.00	50	50	0
Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Customer Care	M_232	Percentage overall customer satisfaction level - Municipality	%	Off. MM	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a. this quarter	n.a.	80.00	70.00		
Good Governance and Public Participation \Responsible, accountable, effective and efficient corporate governance\ Public Participation	M_265	Number of public participation meetings held successfully	#	Strategic	2.00	3.00	3		4.50	5.00	3.00			1.60	9.00	11.00	6	8

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Hierarchy (KPA\ Objective\ Programme)	KPI ID	KPI	U O M	Vote / Lead dept.	Quarter 1 (July - Sept '12)					Quarter 2 (Oct - Dec '12)					Annual Target 12/13	Baseline 11/12	Variance from Annual Target 12/13	Variance from 11/12
					Target	Actual	Comments	Corrective Action	Score	Target	Actual	Comments	Corrective Action	Score				
Good Governance and Public Participation \Responsible, accountable, effective and efficient corporate governance\Ward Committees	M_208	Number ward committees that are functional	#	Strategic	12.00	12.00	12		3.00	12.00	12.00			3.00	12.00	10.00	0	-2

Table 8: Summary Performance – Good Governance and Public Participation

4.7 Project Implementation

Project Implementation received a score of **1.22** at the end of the second quarter due to minimum information supplied. The details are as follows:

Hierarchy (KPA/ Objective/ Programme)	ID	Project	Vote / Lead Dept.	Sep 12						Dec 12						Annual Budget
				Milestone	% Targeted Progress	% Actual Progress	Comments	YTD Expenditure	Score	Milestone	% Targeted Progress	% Actual Progress	Comments	Score	YTD Expenditure	
Capital\Financial Viability\Enhance revenue and financial management\Revenue Management	P_01	Credit control IT system	BTO	Procurement process concluded. Service provider appointed	10.00	Actual Required		0.00	1.00	Installation of the credit control IT system	50.00	Actual Required		1.00	0.00	200000
Capital\Good Governance and Public Participation\Responsible, accountable, effective and efficient corporate governance\Administration	P_02	Archives system	Corp	Procurement process concluded.	10.00	0.00		20.00	1.00	Installation of the archiving system	50.00		The two project are zero weighted due to circumstances beyond the MCSS's control	n.a.	20.00	200000
Capital\Good Governance and Public Participation\Responsible, accountable, effective and efficient corporate governance\Fleet Management	P_03	Sedan Registry department	Social	Procurement process concluded.	10.00	10.00		1.00	3.00	Sedan for Registry department purchased	100.00	10.00		1.10	0.00	170000
	P_04	Motor vehicles for the Mayor (x) replacement of sedan	Strat	Mayoral vehicle purchased	100.00	100.00	100	890 539.98	3.00	Mayoral vehicle purchased	100.00	100.00	100	3.00	890 539.98	900000
	P_05	Pool car (DC LDV)	Strat	LDV pool vehicle purchased	100.00	0.00		0.00	1.00	LDV pool vehicle purchased	100.00	100.00	100	3.00	42 792.34	600000

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Hierarchy (KPA\ Objective\ Programme)	ID	Project	Vote / Lead Dept.	Sep 12						Dec 12						Annual Budget
				Milestone	% Targeted Progress	% Actual Progress	Comments	YTD Expenditure	Score	Milestone	% Targeted Progress	% Actual Progress	Comments	Score	YTD Expenditure	
Capital\Good Governance and Public Participation\Responsible, accountable, effective and efficient corporate governance\Municipal buildings, furniture and equipment	P_06	Upgrade of board room- social services + temporary office space & reception area at main entrance of civic centre	Social	Designs completed. Procurement processes completed	10.00	10.00		0.00	3.00	Site establishment and site clearance	30.00	10.00		1.33	0.00	650000
	P_07	Trailer for road marking machine	Social	Procurement process concluded.	10.00	10.00		0.00	3.00	Trailer for road marking machine purchased	100.00	10.00		1.10	0.00	50000
	P_08	8 x New walk behind lawn mowers	Social	Procurement process concluded.	10.00	50.00		5.00	5.00	8 x New walk behind lawn mowers purchased	100.00	50.00		1.50	0.00	200000
	P_09	6 X Brush cutters	Social	Procurement process concluded.	10.00	25.00		10.00	5.00	6 X Brush cutters purchased	100.00	25.00		1.25	0.00	90000
	P_10	2 X New chain saws	Social	Procurement process concluded.	10.00	15.00		10.00	4.50	2 X New chain saws purchased	100.00	15.00		1.15	0.00	15000
	P_12	Fertilizer spreader	Social	Procurement process concluded.	10.00	25.00		0.00	5.00	Fertilizer spreader purchased	100.00	25.00		1.25	0.00	60000
Capital\Service Delivery and Infrastructure\Protect the environment and improve community well-being\Refuse removal and solid waste disposal	P_14	Operationalize Weigh bridge- landfill site	Social	Procurement process concluded.	10.00	10.00		0.00	3.00	Weigh bridge at the landfill site operational	100.00	10.00		1.10	0.00	300000

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Hierarchy (KPA\ Objective\ Programme)	ID	Project	Vote / Lead Dept.	Sep 12						Dec 12						Annual Budget
				Milestone	% Targeted Progress	% Actual Progress	Comments	YTD Expenditure	Score	Milestone	% Targeted Progress	% Actual Progress	Comments	Score	YTD Expenditure	
Capital\Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Electricity	P_16	315 KVA Generator for pump station 1 & 23 (x 2)	Inf	Procurement process concluded.	10.00	Actual Required		45.00	1.00	2 x 315 KVA generators for pump stations purchased and installed	100.00	Actual Required		1.00	0.00	1300000
	P_17	Electrification of MPCC	Inf	Designs completed. Procurement processes completed	10.00	Actual Required		100.00	1.00	Wiring concluded	50.00	Actual Required		1.00	0.00	500000
	P_18	Substation 4 (Switch gear + building)	Inf	Designs completed. Procurement processes completed	10.00	Actual Required		10.00	1.00	Construction work completed	40.00	Actual Required		1.00	0.00	2500000
	P_19	Upgrading of high mast lights in all the villages	Inf	Procurement process concluded.	10.00	Actual Required		25.00	1.00	Material purchased	30.00	Actual Required		1.00	0.00	2000000
	P_20	Solar lighting for unreticulated areas: Steenbokpan, Mmamojela Park and Steve Biko informal settlements	Inf	Procurement process concluded.	10.00	Actual Required		25.00	1.00	Material purchased	30.00	Actual Required		1.00	0.00	1000000
	P_21	Upgrading of robots and installation of new ones	Inf	Procurement process concluded.	10.00	Actual Required		25.00	1.00	Material purchased	30.00	Actual Required		1.00	0.00	1000000
	P_22	Upgrading of lighting in all Municipal building and premises (Sports facilities; Offices; Hall & Library)	Inf	Procurement process concluded.	10.00	Actual Required		25.00	1.00	Material purchased	30.00	Actual Required		1.00	0.00	2000000

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Hierarchy (KPA\ Objective\ Programme)	ID	Project	Vote / Lead Dept.	Sep 12						Dec 12						Annual Budget
				Milestone	% Targeted Progress	% Actual Progress	Comments	YTD Expenditure	Score	Milestone	% Targeted Progress	% Actual Progress	Comments	Score	YTD Expenditure	
Capital\Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Electricity	P_23	45 X Solar lighting for cemeteries in all villages	Inf	Procurement process concluded.	10.00	Actual Required		25.00	1.00	Material purchased	30.00	Actual Required		1.00	0.00	1000000
	P_24	Removal of old incandescent and energy lights in Town and Marapong	Inf	Procurement process concluded.	10.00	Actual Required		25.00	1.00	Material purchased	30.00	Actual Required		1.00	0.00	1000000
	P_25	13 High mast lights in various villages	Inf	Procurement process concluded.	10.00	Actual Required		0.00	1.00	Material purchased	30.00	Actual Required		1.00	0.00	3315000
Capital\Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Municipal buildings, furniture and equipment	P_29	Walk in safe to keep documents	Corp	Designs completed. Procurement processes completed	10.00	0.00		20.00	1.00	Construction work completed	70.00		The two project are zero weighted due to circumstances beyond the MCSS's control	n.a.	0.00	1800000
	P_30	Upgrade Weighbridge – for testing ground	Social	Procurement process concluded.	10.00	10.00		0.00	3.00	Weighbridge at the testing grounds upgraded	100.00	10.00		1.10	0.00	100000
	P_31	Furniture MPCC/relocation of eNATIS to MPCC.	Social	Procurement process concluded.	10.00	20.00		0.00	5.00	Furniture for MPCC purchased and eNatis system relocated to the MPCC	100.00	20.00		1.20	0.00	850000

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Hierarchy (KPA\ Objective\ Programme)	ID	Project	Vote / Lead Dept.	Sep 12						Dec 12						Annual Budget
				Milestone	% Targeted Progress	% Actual Progress	Comments	YTD Expenditure	Score	Milestone	% Targeted Progress	% Actual Progress	Comments	Score	YTD Expenditure	
Capital\Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Municipal buildings, furniture and equipment	P_32	Security system for Marapong & MPCC Mokuruanyane	Social	Procurement process concluded.	10.00	10.00		0.00	3.00	Security systems for Marapong & MPCC Mokuruanyane installed and operational	100.00	10.00		1.10	0.00	600000
	P_33	2 X Hand held alcohol screening apparatus	Social	Procurement process concluded.	10.00	10.00		0.00	3.00	2 X Hand held alcohol screening apparatus purchased	100.00	10.00		1.10	0.00	60000
	P_11	Seleka sports stadium	Social	Procurement process concluded.	10.00	25.00		0.00	5.00	Site establishment and site clearance	30.00	25.00		2.83	0.00	6548850
Capital\Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Roads and storm water	P_36	Access roads	Inf	Designs completed	5.00	Actual Required		0.00	1.00	Site establish, site clearance, grabbing, road bed	25.00	Actual Required		1.00	0.00	7800000
	P_37	Storm water open channel phase 2	Inf	Designs completed	5.00	Actual Required		100.00	1.00	Site establish, site clearance, grabbing, leveling	25.00	Actual Required		1.00	0.00	10000000
	P_38	Mechanical street sweeping machine	Inf	Procurement process concluded.	10.00	Actual Required		25.00	1.00	Mechanical street sweeping machine purchased	100.00	Actual Required		1.00	0.00	250000

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Hierarchy (KPA\ Objective\ Programme)	ID	Project	Vote / Lead Dept.	Sep 12						Dec 12						Annual Budget
				Milestone	% Targeted Progress	% Actual Progress	Comments	YTD Expenditure	Score	Milestone	% Targeted Progress	% Actual Progress	Comments	Score	YTD Expenditure	
Capital\Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Sanitation	P_39	VIP Toilets for rural villages: Bangalong, Ga-Seleka, Ga-Shongoane	Inf	Material delivered. Digging of pits completed	15.00	Actual Required		15.00	1.00	400 completed removable VIP structures	40.00	Actual Required		1.00	0.00	7500000
	P_40	Sewer Dumping and metering equipment	Inf	Designs of completed. Procurement processes completed	10.00	Actual Required		25.00	1.00	Site clearance, excavations completed	30.00	Actual Required		1.00	0.00	1000000
	P_41	Land valuation-acquisition Marapong sewer site	Inf	Land acquired and ownership transferred to municipality. (depending on Eskom's quotation)	100.00	Actual Required		100.00	1.00	Completed	100.00	Actual Required		1.00	0.00	750000
	P_42	Re-engineering of sewer network	Inf	Designs completed. Procurement processes completed	10.00	Actual Required		40.00	1.00	Telemetry system installed on 35 pump stations	40.00	Actual Required		1.00	0.00	4065000

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Hierarchy (KPA\ Objective\ Programme)	ID	Project	Vote / Lead Dept.	Sep 12						Dec 12						Annual Budget
				Milestone	% Targeted Progress	% Actual Progress	Comments	YTD Expenditure	Score	Milestone	% Targeted Progress	% Actual Progress	Comments	Score	YTD Expenditure	
Capital\Service Delivery and Infrastructure\Provide quality and well maintained infrastructural services in all municipal areas\Water	P_44	Mokuruanyane – Shongoane RWS Phase 4	Inf	Designs of completed. Procurement processes completed	10.00	Actual Required		15.00	1.00	Trench excavation, pipes installed, stand tapes erected	35.00	Actual Required		1.00	0.00	6035000
	P_45	Witpoort RWS Ga-Seleka WS Phase 4	Inf	Designs of completed. Procurement processes completed	10.00	Actual Required		15.00	1.00	Trench excavation, pipes installed, stand tapes erected	35.00	Actual Required		1.00	0.00	3769096
	P_47	Water conservation and Water demand management	Inf	Procurement processes completed	10.00	Actual Required		0.00	1.00	Water audits completed, repairs undertaken	40.00	Actual Required		1.00	0.00	4400000
	P_48	Reservoir cover -Marapong Reservoir	Inf	Procurement processes completed	10.00	Actual Required		15.00	1.00	Installation of roof cover completed	100.00	Actual Required		1.00	0.00	1000000

Table 9: Summary Performance - SDBIP Projects

1. SDBIP Budget Statement Components

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The Finance Department has submitted the following:

1. Table C1 – Summary
2. Table C2 – Financial Performance (standard classification)
3. Table C3 – Financial Performance (revenue and expenditure by municipal vote)
4. Table C4 – Financial Performance (revenue and expenditure)
5. Table C5 – Capital Expenditure (municipal vote, standard classification and funding)
6. Table C6 – Financial Position
7. Table C7 – Cash Flow

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1.1 Component 1: Summary

LIM362 Lephalale - Table C1 Monthly Budget Statement Summary - M06 December

Description	Budget Year 2012/13					
	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands						%
Financial Performance						
Property rates	34156894	2551612	12677266	17078447	-4401181	-0.2577
Service charges	132447420	12730903	58292642	44604000	13688642	0.306893
Investment revenue	8876663	1157162	8363411	2792000	5571411	1.995491
Transfers recognised - operational	86384000	0	34065005	36313000	-2247995	-0.06191
Other own revenue	94878815	3248104	21729357	5563000	16166357	2.90605
Total Revenue (excluding capital transfers and contributions)	356743792	19687781	135127681	106350447	28777234	0.270589
Employee costs	103787307	6587603	48792127	29714000	19078127	0.642059
Remuneration of Councillors	6279470	547303	3248458	1487000	1761458	1.184572
Depreciation & asset impairment	8609254.9	0	0	2638000	-2638000	-1
Finance charges	7552956	324119	560885	2850000	-2289115	-0.8032
Materials and bulk purchases	82747427	5122000	32229966	27835000	4394966	0.157894
Transfers and grants	1054000	0	0	351000	-351000	
Other expenditure	149501906	10592005	34160024	15941625	18218399	1.142819
Total Expenditure	359532321	23173030	118991460	80816625	38174835	0.472364
Surplus/(Deficit)	-2788528.9	-3485249	16136221	25533822	-9397601	-0.36805
Surplus/(Deficit) after capital transfers & contributions	-2788528.9	-3485249	16136221	25533822	-9397601	-0.36805
Surplus/ (Deficit) for the year	-2788528.9	-3485249	16136221	25533822	-9397601	-0.36805
Capital expenditure & funds sources						
Capital expenditure	76874000	7037900	25548014	25923000	-374986	-0.01447
Capital transfers recognised	62729000	2084365	10600129	6515000	4085129	0.627034
Internally generated funds	14145000	4953000	14948000	4600000	10348000	2.249565
Total sources of capital funds	76874000	7037365	25548129	11115000	14433129	1.298527
Financial position						
Total current assets	56667314		181390410			
Total non-current assets	910400760		966010695			
Total current liabilities	15722925		59367872			
Total non-current liabilities	33920334		39503656			
Community wealth/Equity	917424815		1048529577			
Cash flows						
Net cash from (used) operating	72275494	-4818709	4784000	0	4784000	
Net cash from (used) investing	-76874135	-7037000	-25548000	0	-25548000	
Net cash from (used) financing	-2435000	-142847	-142847	0	-142847	
Cash/cash equivalents at the month/year end	20228359	0	80125153	27262000	52863153	1.939078
Debtors & creditors analysis	31-60 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr
Debtors Age Analysis						
Total By Revenue Source	6636236	4612658	4380956	3534560	14921450	59200850

Table 10:C1 Monthly Budget Statement – Summary

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1.2 Component 2: Financial Performance – Standard Classification

LIM362 Lephalale - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - M06 December

Description	Budget Year 2012/13					
	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %
R thousands						
<u>Revenue - Standard</u>						
<i>Governance and administration</i>	59973758	2926000	24185000	29986879	-5801879	-0.19348
Executive and council	56728758	2926000	23293000	28364379	-5071379	-0.17879
Budget and treasury office	1500000	0	321000	750000	-429000	-0.572
Corporate services	1745000	0	571000	872500	-301500	-0.34556
<i>Community and public safety</i>	3287000	6000	4831000	1643500	3187500	1.939458
Community and social services	1017000	6000	2534000	508500	2025500	3.983284
Public safety	2270000	0	2297000	1135000	1162000	1.023789
<i>Economic and environmental services</i>	7402000	847000	3826500	3628500	198000	0.054568
Planning and development	417000	-10000	335000	208500	126500	0.606715
Road transport	6985000	857000	3491500	3420000	71500	0.020906
<i>Trading services</i>	209207000	13695000	102827000	104603500	-1776500	-0.01698
Electricity	123979000	8685000	53930000	61989500	-8059500	-0.13001
Water	42476000	3316000	29179000	21238000	7941000	0.373905
Waste water management	25108000	1011000	11448000	12554000	-1106000	-0.0881
Waste management	17644000	683000	8270000	8822000	-552000	-0.06257
Total Revenue - Standard	279869758	17474000	135669500	139862379	-4192879	-0.02998
<u>Expenditure - Standard</u>						
<i>Governance and administration</i>	71808000	9968000	31772000	35904000	-4132000	-0.11508
Executive and council	33352000	7316000	14395000	16676000	-2281000	-0.13678
Budget and treasury office	16869000	934000	7223000	8434500	-1211500	-0.14364
Corporate services	21587000	1718000	10154000	10793500	-639500	-0.05925
<i>Community and public safety</i>	23592173	1326020	8853000	11796086.5	-2943087	-0.2495
Community and social services	18891173	902020	6241000	9445586.5	-3204587	-0.33927
Public safety	2471000	267000	1634000	1235500	398500	0.322541
Housing	2230000	157000	978000	1115000	-137000	-0.12287
<i>Economic and environmental services</i>	52402000	2008000	13005000	26201000	-13196000	-0.50364
Planning and development	6545000	273000	2507000	3272500	-765500	-0.23392
Road transport	45857000	1735000	10498000	22928500	-12430500	-0.54214
<i>Trading services</i>	175319000	9873000	65393000	87659500	-22266500	-0.25401
Electricity	95782000	7090000	42450000	47891000	-5441000	-0.11361
Water	35710000	1321000	12244000	17855000	-5611000	-0.31425
Waste water management	31656000	689000	5345000	15828000	-10483000	-0.66231
Waste management	12171000	773000	5354000	6085500	-731500	-0.1202
Total Expenditure - Standard	323121173	23175020	119023000	161560586.5	-42537587	-0.26329
Surplus/ (Deficit) for the year	-43251415	-5701020	16646500	-21698207.5	38344708	-1.76718

Table 11:C2 Monthly Budget Statement – Financial Performance (standard classification)

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1.3 Component 3: Financial Performance – Revenue and Expenditure by Municipal Vote
LIM362 Lephalale - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Budget Year 2012/13					
[Insert departmental structure etc 3.]	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands						%
Revenue by Vote						
Vote 1 - Municipal Manager	41626758	2913907	16224494	20813379	-4588885	-0.22048
Vote 2 - Budget & Treasury	16601803	12187	7390169	8300901.5	-910732.5	-0.10971
Vote 4 - Social services	27554812	1545613	15993193	13777406	2215787	0.160828
Vote 5 - Infrastructure	193668789	13012081	95185355	96834394.5	-1649040	-0.01703
Vote 6 - Planning Development	417000	-9663	334634	208500	126134	0.604959
Total Revenue by Vote	279869162	17474125	135127845	139934581	-4806736	-0.03435
Expenditure by Vote						
Vote 1 - Municipal Manager	31526713	6741560	13071073	15763356.5	-2692284	-0.17079
Vote 2 - Budget & Treasury	20496896	1807591	9238622	10248448	-1009826	-0.09853
Vote 3 - Corporate Services	14434681	1027417	7480710	7217340.5	263369.5	0.036491
Vote 4 - Social services	48578782	2908170	19634130	24289391	-4655261	-0.19166
Vote 5 - Infrastructure	200452132	10414340	66613371	100226066	-33612695	-0.33537
Vote 6 - Planning Development	7631400	274021	2983128	3815700	-832572	-0.2182
Total Expenditure by Vote	323120604	23173099	119021034	161560302	-42539268	-0.2633
Surplus/ (Deficit) for the year	-43251442	-5698974	16106811	-21625721	37732532	-1.7448

Table 12:C3 Monthly Budget Statement – Financial Performance (revenue and expenditure by municipal vote)

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1.4 Component 4: Financial Performance – Revenue and Expenditure

LIM362 Lephalale - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Budget Year 2012/13					
	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands						%
Revenue By Source						
Property rates	34156894	2551612	12677266	17078447	-4401181	-0.2577
Property rates - penalties & collection charges				0	0	
Service charges - electricity revenue	93114569	8180585	37813148	30977000	6836148	0.220685
Service charges - water revenue	20422968	3066133	12018310	7330000	4688310	0.639606
Service charges - sanitation revenue	12058883	907794	5579914	3997000	1582914	0.396026
Service charges - refuse revenue	6851000	576391	2881270	2300000	581270	0.252726
Rental of facilities and equipment	1338671	126161	635497	460000	175497	0.381515
Interest earned - external investments	4320000	0	2952306	1440000	1512306	1.050213
Interest earned - outstanding debtors	4556663	1157162	5411105	1352000	4059105	3.002297
Fines	164000	295	32742	68000	-35258	-0.5185
Licences and permits	6479000	1286346	2892095	2647000	245095	0.092594
Transfers recognised - operational	86384000	0	34065005	36313000	-2247995	-0.06191
Other revenue	86897144	1835302	18169023	2388000	15781023	6.608469
Total Revenue (excluding capital transfers and contributions)	356743792	19687781	135127681	106350447	28777234	0.270589
Expenditure By Type						
Employee related costs	103787307	6587603	48792127	29714000	19078127	0.642059
Remuneration of councillors	6279470	547303	3248458	1487000	1761458	1.184572
Debt impairment	2500000	0	0	625	-625	-1
Depreciation & asset impairment	8609254.87	0	0	2638000	-2638000	-1
Finance charges	7552956	324119	560885	2850000	-2289115	-0.8032
Bulk purchases	82747427	5122000	32229966	27835000	4394966	0.157894
Contracted services	9435902	989630	4725436	3890000	835436	0.214765
Transfers and grants	1054000	0	0	351000	-351000	-1
Other expenditure	137566004	9602375	29434588	12051000	17383588	1.442502
Total Expenditure	359532320.9	23173030	118991460	80816625	38174835	0.472364
Surplus/(Deficit)	-2788528.87	-3485249	16136221	25533822	-9397601	-0.36805

Table 13:C4 Monthly Budget Statement – Financial Performance (revenue and expenditure)

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1.5 Component 5: Capital Expenditure – Municipal Vote, Standard Classification and Funding

LIM362 Lephalale - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - M06 December

Vote Description	Budget Year 2012/13 Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance
R thousands						%
Single Year expenditure appropriation						
Vote 1 - Municipal Manager	2300000	0	1303000	1500000	-197000	-0.1313333
Vote 2 - Budget & Treasury	200000	0	0	0	0	
Vote 3 - Corporate Services	2000000	0	0	0	0	
Vote 4 - Social services	3145000	777997	5698589	5877000	-178411	-0.0303575
Vote 5 - Infrastructure	69229000	6259903	18546425	18546000	425	0
Total Capital single-year expenditure	76874000	7037900	25548014	25923000	-374986	-0.0144654
Total Capital Expenditure	76874000	7037900	25548014	25923000	-374986	-0.0144654
Capital Expenditure - Standard Classification						
Governance and administration	4500000	0	1303332	2300000	-996668	-0.4333339
Executive and council	2300000	0	1303332	2300000	-996668	-0.4333339
Budget and treasury office	200000				0	
Corporate services	2000000				0	
Community and public safety	2845000	777997	4045589	1067000	2978589	2.79155483
Community and social services	2845000	777997	4045589	1067000	2978589	2.79155483
Economic and environmental services	29995000	2922894	2922894	0	2922894	
Road transport	29995000	2922894	2922894		2922894	
Trading services	39534000	3337009	17276826	9157000	8119826	0.8867343
Electricity	15615000	0	1059451	520000	539451	1.03740577
Water	10804000	1306368	7672801	4890000	2782801	0.56907996
Waste water management	12815000	2030641	6891279	3634000	3257279	0.89633434
Waste management	300000	0	1653295	113000	1540295	13.6309292
Other					0	
Total Capital Expenditure - Standard Classification	76874000	7037900	25548641	12524000	13024641	1.03997453
Funded by:						
National Government	62729000	2084365	10600129	6515000	4085129	0.62703438
Transfers recognised - capital	62729000	2084365	10600129	6515000	4085129	0.62703438
Internally generated funds	14145000	4953000	14948000	4600000	10348000	2.24956522
Total Capital Funding	76874000	7037365	25548129	11115000	14433129	1.29852713

Table 14:C5 Monthly Budget Statement – Capital Expenditure (municipal vote, standard classification and funding)

1.6 Component 6: Financial Position

**LIM362 Lephalale - Table C6 Monthly Budget Statement -
Financial Position - M06 December**

Description	Budget Year 2012/13	
	Original Budget	YearTD actual
R thousands		
ASSETS		
Current assets		
Cash	20228359.19	80124739
Consumer debtors	23353893.91	99617826
Other debtors	11329482.92	0
Inventory	1755577.92	1647845
Total current assets	56667313.94	181390410
Non current assets		
Investments	10000	12334
Property, plant and equipment	910390760.4	965998361
Total non current assets	910400760.4	966010695
TOTAL ASSETS	967068074.3	1147401105
LIABILITIES		
Current liabilities		
Bank overdraft		
Borrowing	2435000	0
Consumer deposits	6144177.16	6343720
Trade and other payables	5354037.95	53024152
Provisions	1789710	0
Total current liabilities	15722925.11	59367872
Non current liabilities		
Borrowing	9829298.18	9677033
Provisions	24091036	29826623
Total non current liabilities	33920334.18	39503656
TOTAL LIABILITIES	49643259.29	98871528
NET ASSETS	917424815	1048529577
COMMUNITY WEALTH/EQUITY		
Accumulated Surplus/(Deficit)	917424815	1048529577
Reserves		
TOTAL COMMUNITY WEALTH/EQUITY	917424815	1048529577

Table 15:C6 Monthly Budget Statement – Financial Position

1.7 Component 7: Cash Flow

LIM362 Lephalale - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Budget Year 2012/13				
	Original Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance
R thousands					
CASH FLOW FROM OPERATING ACTIVITIES					
Receipts					
Ratepayers and other	191908995.2	19700291	75668000		75668000
Government - operating	80984000	0	34065000		34065000
Government - capital	64063865	0	10853000		10853000
Interest	4320000	667000	2952000		2952000
Payments					
Suppliers and employees	-260452410	-24957000	-118430000		118430000
Finance charges	-8548956	-229000	-324000		324000
NET CASH FROM/(USED) OPERATING ACTIVITIES	72275494.19	-4818709	4784000	0	4784000
CASH FLOWS FROM INVESTING ACTIVITIES					
Capital assets	-76874135	-7037000	-25548000		25548000
NET CASH FROM/(USED) INVESTING ACTIVITIES	-76874135	-7037000	-25548000	0	25548000
CASH FLOWS FROM FINANCING ACTIVITIES					
Payments					
Repayment of borrowing	-2435000	-142847	-142847		142847
NET CASH FROM/(USED) FINANCING ACTIVITIES	-2435000	-142847	-142847	0	142847
NET INCREASE/ (DECREASE) IN CASH HELD	-7033640.81	-11998556	-20906847	0	
Cash/cash equivalents at beginning:	27262000		101032000	27262000	
Cash/cash equivalents at month/year end:	20228359.19		80125153	27262000	

Table 16:C7 Monthly Budget Statement - Cash Flow

2. Progress Annual Report 2011/2012

A number of challenges were faced in the previous financial year as detailed in the Annual Performance Report for 2010/2011. The detail and current status is provided below:

KPA1 – Spatial Rationale

CHALLENGES 2011-2012	STATUS AT MID-YEAR 2012-2013	PROGRESS MADE (YES/NO)	CORRECTIVE ACTION TO BE TAKEN
Building control: 1. 70% of building plans were processed within set timeframes	Building control: 1. Only 60% of building plans (res 2, 3, 4 and commercial) 71% of res.1 and 93% for minor changes were processed within set timeframes	Building control: 1. Yes except for res 2, 3, 4 and commercial	Building control: 1. To fast track processing of building plan applications especially commercial building plans because delays have economic impact on the municipal area

KPA2 – Service Delivery and Infrastructure

CHALLENGES 2011-2012	STATUS AT MID-YEAR 2012-2013	PROGRESS MADE (YES/NO)	CORRECTIVE ACTION TO BE TAKEN
Free basic services: 1. Access to free basic water (60%) 2. Access to free electricity (2950 households)	Free basic services: 1. Access to free basic water (60% 1 st qtr, but only 17% in 2 nd qtr) 2. Access to free electricity (17% 1 st qtr and 60% in 2 nd qtr)	Free basic services: 1. No progress regarding free basic water, decline in 2 nd qtr 2. Improvement in 2 nd qtr regarding access to free basic electricity	Free basic services: 1.
Electricity: 1. Households in villages with electricity (484) against target of 1705	Electricity: 1. Households in villages with electricity (not reported on for 12/13) because provision of electricity in villages not municipal function but that of Eskom	Electricity: 1. N.a.	Electricity: 1. N.a.
Water and Sanitation: 1. Water Losses (22%) 2. Green drop standards (20%)	Water and Sanitation: 1. Water Losses (23%) 2. Green drop standards (no data provided)	Water and Sanitation: 1. No progress, decline of 1% water loss	1. Water Losses: 2. Green drop standards: To provide data

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KPA3: Financial Viability

CHALLENGES 2011-2012	STATUS AT MID-YEAR 2012-2013	PROGRESS MADE (YES/NO)	CORRECTIVE ACTION TO BE TAKEN
1. Spending on capital budget (60%)	1. 39% spending on Capital Budget	1. In progress	1. Accelerate spending during second half of the year
2. Updating of indigent register	2. Updating of indigent register (40% progress)	2. No – no progress made	2. To conclude the indigent register
3. Outstanding debtors (40%)	3. Outstanding debtors (16.68%)	3. Improvement of 23.32%	3. N.A
4. Adjudication of bids within 90 days of closure (61%)	4. Adjudication of bids within 90 days of closure (not measured for 12/13)	4. Not measured	4. N.A

KPA4: Local Economic Development

CHALLENGES 2011-2012	STATUS AT MID-YEAR 2012-2013	PROGRESS MADE (YES/NO)	CORRECTIVE ACTION TO BE TAKEN
1. International twinning partnerships facilitated (only 1 against target of 2)	1. International twinning partnerships facilitated (not measured for 12/13)	1. Not measured	1. N.A

KPA5: Institutional and Organisational Development

CHALLENGES 2011-2012	STATUS AT MID-YEAR 2012-2013	PROGRESS MADE (YES/NO)	CORRECTIVE ACTION TO BE TAKEN
1. 4/10 LLF meetings did not materialize	1. 5/5 LLF meetings have materialized to date	1. Yes – All meetings held to date	1. N.A

KPA6: Good Governance and Public Participation

CHALLENGES 2011-2012	STATUS AT MID-YEAR 2012-2013	PROGRESS MADE (YES/NO)	CORRECTIVE ACTION TO BE TAKEN
1. Audit Opinion – Qualified	1. Audit Opinion – Qualified	1. No – no progress made	1. To implement the approved action plan
2. Audit Committee not meeting as regularly as prescribed	2. Audit Committee not meeting as regularly as prescribed (1/2)	2. No – no progress made	2. Audit committee to meet as prescribed during second half of the year
3. Submission and Auditing of quarterly performance reports (3/4)	3. Submission and Auditing of quarterly performance reports (1 of targeted 2)	3. No – no progress made	3. Auditing to improve with submission of on-time data

3. Risks and Recommendations

The Auditor General identified a number of matters for attention during their auditing of non-financial performance for 2011-2012 financial year, namely:

1. Corroborating evidence for measures taken to improve performance
2. Validity of actual reported performance
3. Accuracy of actual reported performance
4. Completeness of actual reported performance
5. Achievement of targets

It is recommended that Senior Management ensures that reported actual performance is accurate, valid and corroborated by supporting documentation and that those be validated by internal audit and confirmed by the Municipal Manager prior to reports being drafted and submitted for approval. In addition thereto, is it important that corrective action is identified, implemented and corroborating evidence to the effect is supplied in cases of under achievement of targets.

4. Approval

AS Naidoo

Municipal Manager

Date: