

# LEPHALALE LOCAL MUNICIPALITY

## MID-YEAR PERFORMANCE REPORT 2021-22



LEPHALALE  
MUNICIPALITY

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## ACRONYMS AND ABBREVIATIONS

A summary of acronyms and abbreviations used in this report are being supplied below:

ACRONYM / ABBREVIATION	MEANING
AFS	Annual Financial Statements
AG	Auditor-General
AVG	Average
BAC	Bid Adjudication Committee
BSC	Bid Specification Committee
BTO	Budget and Treasury Office
CDW	Community Development Workers
Coghsta	Department of Cooperative Government, Human Settlements and Traditional Affairs
CSSS	Corporate Support Services Department
Dec	December
DP	Development Planning Department
DWS	Department of Water and Sanitation
EAP	Employee Assistance Programme
EM	Executive Manager
EPWP	Expanded Public Works Programme
HR	Human Resources
i.t.o.	In Terms Of
IDP	Integrated Development Plan
ID	Infrastructure Department
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
LDF	Local Development Forum
LLF	Local Labour Forum
LLM	Lephalale Local Municipality
LUMS	Land Use Management System
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPCC	Multi-Purpose Community Centre
MSIG	Municipal Service Infrastructure Grant
N/A	Not applicable to this quarter
PMU	Project Management Unit
POE	Portfolio of Evidence
Rep	Representative
R-value	Rand value
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
Sept	September
SLA	Service Level Agreement
SS	Social Services Department
SSSS	Strategic Support Services Department
UOM	Unit of Measure, for example: # is number of, % is percentage
VIP	Ventilated Improved Pit Latrine
YTD	Year to Date

# 1. Purpose

The purpose of this report is to give feedback regarding the non-financial performance of Lephalale Local Municipality for the Mid-Year of the 2021-22, Financial Year. This report is following section 72 (1) of the Municipal Financial Management Act (MFMA)<sup>1</sup> whereby:

**The Accounting Officer must by 25 January of each year –**

**(a) assess the performance of the municipality during the first half of the Financial Year, considering –**

- (i) the monthly statements referred to in section 71 for the first half of the financial year.
- (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the service delivery and budget implementation plan.
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report.

**(b) submit a report on such assessment to-**

- (i) the Mayor of the Municipality.
- (ii) the National Treasury; and
- (iii) the relevant Provincial Departments, i.e., Treasury, Cogesta and Office of the Premier.

- ▶ Section 41 (1) (e) of the Municipal Systems Act No. 32 of 2000 prescribes that a Municipality must establish a process of regular reporting to-
  - The Council, other political structures, political office bearers and staff of the Municipality; and
  - The public and appropriate organs of state”.
- ▶ Section 41 (2) further prescribes that the system applied by the Municipality in compliance with subsection 1) (c) must be devised in such a way that it may serve as an early warning indicator of underperformance.
- ▶ National Treasury Circular 13, Component 32 that requires from Municipalities that the targets and indicators contained in their SDBIP should be reported on for in-year reporting (quarterly and mid-year) and the annual report.

**This non-financial Mid- Year quarter performance report contains information about:**

- ▶ Quarterly performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP for 2021-22 contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2021-22 was developed to reflect **cumulative performance**, therefore the status of indicators reflects the overall performance level achieved year to date.
- ▶ Measures taken to improve performance
  - Corrective action is included for each KPI
  - Section on improvement from challenges in previous financial year's Annual Report as per the Annual Performance Report from the previous financial year
- ▶ Comparison of performance against set targets and performance in previous financial year
  - Calculations to calculate the variance between actual quarterly performance and annual targets are included for each KPI.
  - Comparisons of performance against quarterly targets are highlighted and adapted to comply with the Lephalale Local Municipality's performance management requirements.

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<sup>2</sup> National Treasury MFMA Circular No. 13 of 2005

The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

Color code	Scoring	% Target achieved	
Rating	Score	Low	High
Unsatisfactory	1-1.99	0.0%	49.99%
Below target	2 -2.99	50%	69.9%
Achieved target	3 -3.99	70%	79.99%
Achieved/ exceeded target	4 -4.99	80%	99.9%
Outstanding / Far exceeds target	5+	100.0%	+

The recommendations from the Audit Committee and MPAC on the previous Mid-Year Performance Report were considered while compiling this report.

Each Institution needs to collect a wide range of performance information for management purposes, however not all information is relevant in accountability documents. The Institution should specify in its planning documents a set of performance targets it will report against in its accountability documents.

The set of indicators selected for accountability reporting ought to provide a holistic view of the institution's performance. In the case of concurrent functions, National Departments need to identify a core set of indicators that need to be reported by Provincial and Local Governments to ensure comparability.

This reported information enhances monitoring of government's Service Delivery Project progress on efficiency, effectiveness and economic viability.

Performance information is only useful if it is consolidated and reported back into planning, budgeting and implementation processes where it can be used for management decisions, particularly for taking corrective action.

This means getting the right information in the right format to the right people at the right time. Institutions need to find out what information the various users of performance information need and develop formats and systems.

## 2. Components of the Report

**The following is reported on in this report:**

- Performance Highlights
- SDBIP performance of service delivery and performance indicators and targets
- SDBIP Project Implementation
- SDBIP Budget Statement Components
- Approval of this Report

## 3. SDBIP Service Delivery and Performance Indicators

There are 181 indicators in the 2021-22 higher level SDBIP, 50 indicators from this total are not applicable (N/A) for the quarter. The total number of measurable indicators is 131.

The Overall SDBIP achievement is 55 indicators achieved target as predetermined, 10 indicators exceed target, 21 indicators over exceeded target, 42 indicators were below target and 3 indicators were unsatisfactory. This is a good Performance for the institution. The institutional performance is at 2,8 for key performance indicators and project implementation.

Overall SDBIP	Number of KPIs and Capital Projects	2021/22 Quarter 2 Indicator Performance						Percentage Performance
		Over Exceeded	Exceeded Target	Target Achieved	Below Target	Target Not Achieved	N/A	%
Total Indicators	181	21	10	55	42	3	50	67%

The performance is 67% as per the rating tool in 1 b.

## SUMMARY OF INSTITUTIONAL SUCCESS

### ➤ KPA 1 Spatial Rationale.

- Housing queries are attended daily
- Process of land acquisition for low-cost housing is on-going and on targeted progress
- Building regulations are enforced around urban settlements
- Land use applications are processed within 3 months

### ➤ KPA2 Basic Service Delivery and Infrastructure Development

- Electrical loss is at - 4%
- Additional 651 rural households are electrified
- High mast lights are installed in over 10 villages
- The process of resuscitating the two regional schemes is completed where phase 5 of Seleka Witpoort water scheme is ongoing and phases 4&5 of Mokuruenyane Shongoane water scheme is about to commence.
- Steve Biko access road is at 97% completion level and Melville Access Road is at 89% completion
- Waste collection is done at 17 rural villages and 10652 households in urban area and 8675 informal settlements.

## Challenges

- Water loss is at 52% due to aged water infrastructure and replacement of asbestos pipes to acrylic ones
- Procurement process for goods is slow and delays project completion

### ➤ KPA 3 Financial Management and Viability.

- Liquidity Ratio is at 242%, Percentage cost coverage at 514% and Debt coverage at 1467%
- Adjudication of tenders is completed within the prescribed 90days period
- Indigent Register is on progress and campaigns on payment of services is conducted
- Debt collection rate is at 112% instead of the prescribed 95%

## Challenges

- The indigest register is not finalised and still on process to completion.
- **KPA 4 Local Economic Development**
- Training session for small and medium enterprises was conducted
- About 233 temporary jobs were created

- Four meetings about CSI and SLP were held with strategic partners

➤ **KPA 5 Transformation and Organisational Development**

- Vacancy rate is at 10% and the percentage total budget spent on work skills development is 0,26%
- Employment equity groups are covered on the top three highest level of management

➤ **KPA 6 Good Governance and Public Participation**

- A total of 4 council Meetings were held year to date
- Section 79 and 80 committees are functional at LLM
- No Local Labour Forum meeting held

## Summary of SDBIP Votes and Indicators

Table 1.1

Overall SDBIP	Total Number of KPIs	Indicator Performance 2021/22 mid-year				
		Target Achieved	Target Not Achieved	Target Overachieved	N/A	%
<b>SDBIP Departments (Votes)</b>	Indicators with capital projects.					
Office of the Municipal Manager	21 Indicators	8	3	2	8	77%
Strategic Services	29 Indicators	6	9	2	12	47,5%
Corporate and Support Services	23 Indicators	3	7	6	7	50,5%
Development Planning	18 Indicators	6	0	4	8	100%
Budget and Treasury	28 Indicators	9	3	8	8	85 %
Social Services	22 Indicators	9	5	4	4	72,2%
Infrastructure Services	40 Indicators	14	18	5	3	53, %
<b>Total Indicators</b>	<b>181</b>	<b>55</b>	<b>45</b>	<b>31</b>	<b>50</b>	<b>67%</b>

The institutional performance is at 2.8 for key performance indicators and for project implementation.

Table 1.2

Overall SDBIP	Number of KPIs and Capital Projects	2021/22 Quarter 2 Indicator Performance						Percentage Performance
		Over Exceeded	Exceeded Target	Target Achieved	Below Target	Target Not Achieved	N/A	%
<b>Total Indicators</b>	181	<b>21</b>	<b>10</b>	<b>55</b>	<b>42</b>	<b>3</b>	<b>50</b>	<b>67%</b>

## SUMMARY OF SDBIP KPAS AND INDICATORS PER DEPARTMENT/ VOTE

Table 1.3

Overall SDBIP	Number of KPIs	2021/22 Quarter2 Indicator Performance						Percentage Performance
		Over Exceeded	Exceeded Target	Target Achieved	Below Target	Target Not Achieved	N/A	%
<b>SDBIP KPIs and Functions (Votes)</b>								
<b>Office of the Municipal Manager</b>	<b>21 Indicators</b>	2	0	8	3	0	8	77%
KPA6: Good Governance and Public Participation	17 indicators							
<b>Strategic Support Services</b>	<b>29 Indicators</b>	2	0	6	9	0	12	47.3%
KPA6: Good Governance and Public Participation	24							
KPA4: Local Economic Development	5							
<b>Corporate and Support Services</b>	<b>23 Indicators</b>	3	3	3	5	2	7	50.5%
KPA5: Transformation and Organisational Development	12							
KPA6: Good Governance and Public Participation	11							
<b>Development Planning</b>	<b>18 Indicators</b>	3	1	6	0	0	8	100%
KPA1: Spatial Rationale	12							
KPA6: Good Governance and Public Participation	6							
<b>Budget and Treasury</b>	<b>28 Indicators</b>	7	1	9	3	0	8	85%
KPA3: Financial Viability and Financial Management	20							
KPA6: Good Governance and Public Participation	8							
<b>Social Services</b>	<b>22 Indicators</b>	1	3	9	5	0	4	72%
KPA2: Service Delivery and Infrastructure Development	14							
KPA6: Good Governance and Public Participation	8							
<b>Infrastructure Services</b>	<b>40 Indicators</b>	3	2	14	17	1	3	53%
KPA2: Service Delivery and Infrastructure Development	35							
KPA6: Good Governance and Public Participation	5							
<b>Total Indicators</b>	<b>181</b>	<b>10</b>	<b>21</b>	<b>55</b>	<b>42</b>	<b>3</b>	<b>50</b>	<b>67%</b>



**(i) Organisational Score as per Internal Audit assessment:**

**Audited Score card**

Overall SDBIP	Total Number of KPIs	Indicator Performance 2021/22FY second quarter					
		Target Achieved	Target Not Achieved	Target Overachieved	N/A	%	IA UNIT Conclusion
SDBIP Departments (Votes)							
Office of the Municipal Manage	21 Indicators/ projects	7	4	2	8	69%	Unsatisfactory performance
Strategic Services	29 Indicators	4	11	2	12	35%	Unacceptable performance
Corporate and Support Services	23 Indicators	3	7	4	9	50%	Unacceptable performance
Development Planning	18 Indicators	6	0	4	8	100%	Excellent performance
Budget and Treasury	28 Indicators	8	3	9	8	85%	Acceptable performance
Social Services	22 Indicators	5	10	2	5	41%	Unacceptable performance
Infrastructure Services	40 Indicators	8	25	5	2	34%	Unacceptable performance
Total Indicators	181	41	60	28	52	53%	Unacceptable performance

**The criteria used as a basis for the audit conclusion are as follows:**

Internal Auditors conclusion	Description
0% - 55% performance	Unacceptable performance
56% - 74 % performance	Unsatisfactory performance
75% - 90% performance	Acceptable performance
91% - 100% performance	Excellent performance

**Audited overall performance per Quarter**

Q1	Q2
47%	53%

#### 4.1 OFFICE OF THE MUNICIPAL MANAGER

Office of the Municipal Manager comprises of the following Units:

- Internal Auditing
- Risk Management

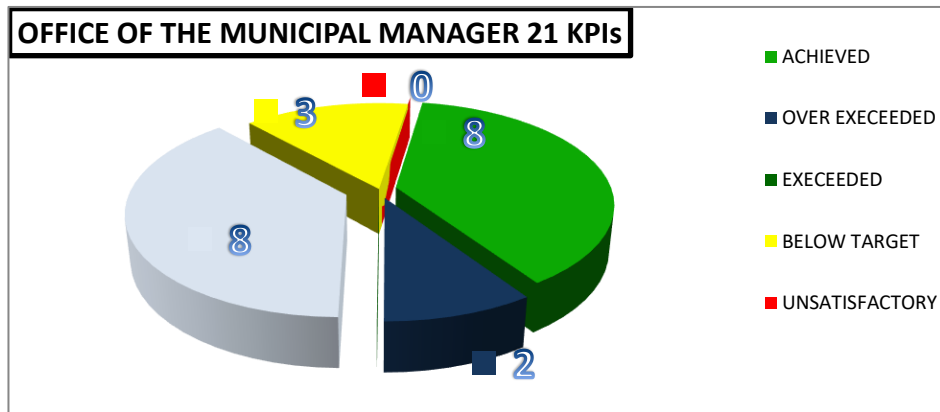
**Office of the Municipal Manager** has twenty-one (21) indicators, on the higher SDBIP which are operational deliverables from the Municipal Manager's offices. The Municipal Manager is equally responsible for all the indicators in other departments. All performance indicators are directly linked to the Municipal Manager's Office. All performance Indicators directly linked to the Municipal Manager's office are applicable for the Financial Year.

Out of twenty-one (21) indicators, eight (8) indicators are not applicable(N/A) for the quarter, eight (8) indicators achieved target, two (2) indicators over exceeded achievement on target and three (3) indicators performed below determined target.

**Table 1**

Indicators	Total number21
Achieved Target	8
Exceeded Target	0
Over exceeded Target	2
Below Target	3
Unsatisfactory	0
Not Applicable	8

The Departmental performance is depicted on the below color-coded pie chart:



The detailed strategic scorecard follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Upt a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Anti-corruption	N / A	M - 2 4	Number of fraud and corruption cases referred for investigation YTD* (cumulative)	#	L e p - M R i s k	0	0	0	0	0	No fraud and corruption cases referred for investigation to risk unit YTD	None	None	0	0	OPEX	Investigation Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Anti-corruption	N / A	M - 0 2 4	Number of Risk Management Policies and Strategies Reviewed and send to council for adoption YTD (cumulative)	#	L e p - M R i s k	3	N/A	N/A	N/A	N/A	To be reviewed in 3rd quarter	None	N/A	3	3	OPEX	Council Resolution Approved copy of policy/strategy
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M - 0 0 1	Number of fraud and corruption awareness conducted YTD*	#	L e p - M R i s k	0	N/A	N/A	N/A	N/A	To be conducted in the 3rd quarter	N/A	N/A	1	1	OPEX	Invitation, Attendance register & Presentation
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M - 0 0 2	Number of Risk registers developed and monitored per quarter YTD (cumulative)	#	L e p - M R i s k	6	6	6	6	6	All risk registers were monitored	None	N/A	6	6	OPEX	Risk registers (Strategic, Operational, Fraud, Project, ICT)

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M 003	Number of Risk Committee Meeting facilitated and held per quarter YTD (cumulative)	#	Le p - M R i s k	4	1	1	2	2	Only 2 Risk Management Comm meetings were held year to date	None	N/A	4	4	150000	Invitation, Minutes& attendance register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M 648	Number of Audit committee meetings held YTD* (cumulative)	#	Le p - M I A	4	1	3	2	5	2 meetings were held in the second quarter	There was 1 special meeting held that led to overachievement	None	4	4	250000	Invitation, Minutes and attendance register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M 004	Number of Audit committee Report served to Council YTD* (cumulative)	#	Le p - M I A	4	1	1	2	2	One AC report was sent to Council	None	None	4	4	OPEX	Audit Committee Report submitted to Council
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M 005	Number of AG Action Plan developed and monitored YTD	#	Le p - M I A	1	1	1	1	0	Action plan for 2021 audit is not in place yet	AG has not finalised the audit as yet	We will provide feedback as soon as AG has issued out the final management report and audit report	1	1	OPEX	AG Action Plan
KPA6: Good Governance and Public Participation\	N / A	M 6	Percentage of audit reviews	%	Le	70%	70%	20%	80%	67%	2 out of 3 audits are completed.	Annual report not yet submitted to	the audit will be conducted	80%	90%	OPEX	Audit Plan

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Responsible, accountable, effective and efficient corporate governance\ Audit Committee		52	conducted per quarter		p - M I A						Audit on the annual report not yet done.	internal audit unit by PMS Manager.	in the 3rd quarter.				Internal Audit Reports
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Internal Audit	N / A	M - 0006	Number of internal audit Action Plan developed and monitored YTD	#	L e p - M I A	1	1	1	1	1	IA Action plan is in place	None	N/A	1	1	OPEX	Internal Audit Action Plan/Query Register served at Audit Committee during the quarter
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M - 068	Number of Internal Audit Quarterly Reports submitted Audit committee YTD* (cumulative)	#	L e p - M I A	4	1	1	2	2	One IA quarterly report was submitted to AC meeting for Oct 2021	None	N/A	4	4	OPEX	Internal Audit quarterly Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 650	Number of Unqualified Audit Opinion received from AG YTD	#	L e p - C F O	0	N/A	N/A	1	N/A	Audit opinion not yet issued by AG	Delays on the side of AG	Awaiting Audit Report	1	1	OPEX	Audit report
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community	N / A	M - 706	Number of safety and security meetings held per quarter YTD (cumulative)	#	L e p - M I A	3	1	1	2	2	1Community Safety Forum Meeting were held on 20 October 2021	None	None	4	4	OPEX	Invitations, agenda, attendance register, minutes

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
well-being\ Safety and Security					security												
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	N / A	M - 0 6 7	Number of safety and security audits conducted per quarter, YTD (cumulative)	#	Le p - M M security	0	1		2	2	One security audit done.	None	None	4	4	OPEX	Security Survey sheets Security Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 2 6	Percentage of AG queries resolved YTD. (cumulative)	%	Le p - M I A	83%	N/A	N/A	15%	0%	Management report and audit report not yet issued	Delays on the side of AG	Awaiting Audit Report	100%	100%	OPEX	AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 2 7	Percentage of Internal audit findings resolved. YTD (cumulative)	%	Le p - M I A	0	25%	N/A	50%	N/A	There are no IA queries in the office of the MM	None	N/A	100%	100%	OPEX	Internal Audit Queries register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M _ 2 8	Percentage of Performance and Audit Committees resolutions implemented per quarter.	%	L e p _ M I A	0	100%	81%	100%	81%	81% of the resolutions were implemented.	Some of the resolutions are taking longer to implement due to resources required.	Continue with the implementation of the resolutions.	100%	100%	OPEX	Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M _ 6 6 7	Percentage of risks resolved within timeframe as specified in the risk register YTD (cumulative)	%	L e p _ M R i s k O f f i c e r	0	25%	N/A	50%	94%	94% of the risks were mitigated	Most of the risks were mitigated in the previous year and were carried over and that led to the overachievement.	None	100%	100%	OPEX	Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M _ 6 9 1	Percentage of Implementation of council resolutions per quarter, YTD (cumulative)	%	L e p _ M A d m i n	0	100%		100%	89%	59 out of 66 resolutions were implemented.	some of the resolutions are taking longer to implement due to the type of resources required.	the outstanding resolutions are now being implemented.	100%	100%	OPEX	Council Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient	N / A	M _ 2 3	Percentage of complaints received on the electronic system and successfully	%	L e p _ M a	100%	90%	N/A	90%	N/A	The MM's office does not have any complains that were	None	None	90%	90%	OPEX	System generated quarterly Report signed off by EM

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
corporate governance\ IT and Support			attended to by customer care per quarter		d - m i n						received in this quarter.						
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	N / A	M - 6 5 4	Percentage of required Legislated Publications published on Municipal website from each directorate per quarter	%	L e p - M C o m	0	100%	N/A	100%	N/A	The MM's office does not have legislated documents to be placed on the website in this quarter.	None	None	100%	100%	OPEX	calendar of legislated publications, Screenshots of the website published  Report received form SITA

**\* Note: The General key Performance Indicators as prescribed by section 43 of the MSA and the Regulation 796 section 10.**



## 4.2 STRATEGIC SUPPORT SERVICES

Department comprises of the following Units:

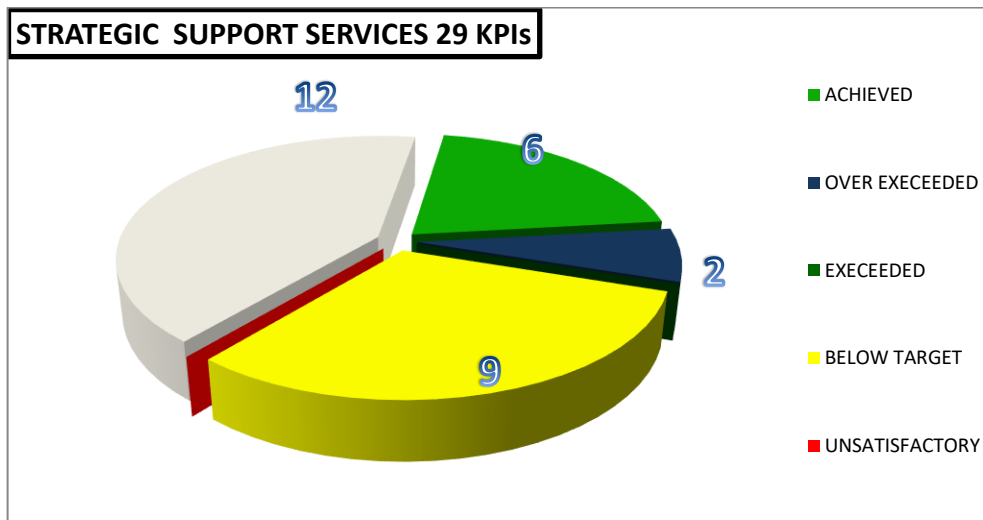
- IDP
- PMS
- Public Participation (Special Programs)
- Communication
- LED

**Strategic Support Services** Department has twenty-nine (29) indicators which are operational deliverables from the Department. Out of twenty-nine (29) indicators, twelve (12) Indicators are not applicable(N/A) for the quarter, Out the 17 indicators, six (6) indicators achieved target, two (2) indicators over exceeded target, and nine (9) indicators performed below target.

**Table 2**

Indicators	Total number 29
Achieved Target	6
Exceeded Target	2
Over Exceeded Target	0
Below Target	9
Unsatisfactory	0
Not Applicable	12

The Departmental performance is depicted on the below color-coded pie chart:



The detailed strategic scorecard follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D P I D #	I D	INDICATOR	U O M	U p d a t e r	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	N / A	M - 3 2 2	Number of HIV/Aids campaigns/meetings held YTD*(cumulative)	#	L e p - M P P	5	1	0	2	1	1x HIV/ AIDS was held at Bahlaleroa on the 06 of December 2021	National Covid- 19 pandemic and restrictions	Encourage campaigns to be held through media in future	4	5	OPEX	Invitations, Agenda and Attendance Registers
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	N / A	M - 6 4 1	Number of special programs /awareness campaigns held YTD*(cumulative)	#	L e p - M P P	18	3	4	6	5	1 special program on Issuing of hampers for Christmas New-born babies	Events planned to be held in this quarter were cancelled due to increase number of covid-19 cases	Adherence to scheduled programs for events and awareness programs.	12	12	OPEX	Invitations, Agenda and attendance registers
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	N / A	M - 3 3 5	Number of media releases shared with media groups YTD*(cumulative)	#	L e p - C o m	30	5	3	10	6	3 media release submitted, Lephalale inauguration and Waterberg District Inauguration Lerule-Ramakhanya and the cross-border transport agency inspect trucks at Groblersbrug port entry	Events planned to be held in this quarter were cancelled due to increase number of covid-19 cases One hence the reduction on media releases, no information warranted publication on the media.	Reduce the target during planning. Change the indicator to be more relevant to functions of communication unit In addition of media releases.	20	3	OPEX	Copy of emails shared with the media groups

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Updater	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	N / A	M – 6 5 4	Percentage of required Legislated Publications published on Municipal website from each directorate per quarter	%	Le p – M C o m	0	100%	100%	100%	100%	IDP, SDBIP are publicised on the website	None	None	100%	100%	OPEX	calendar of legislated publications , Screenshots of the website published.  Report received from SITA
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	N / A	M – 2 6 2	Number of IDP Rep forums meetings successfully held YTD*(cumulative)	#	Le p – M I D P	4	1	1	2	1	We couldn't hold the second REP FORUM due to commitment of political oversight on election matters and unavailability of Stakeholders	We couldn't hold the second REP FORUM due to commitment of political oversight on election matters and unavailability of Stakeholders	Condense the next programme for Public Participation to recover lost time	4	4	650000	Invitations, Agenda and Attendance Registers
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	N / A	M – 3 2 5	Number of IDP road shows successfully held YTD*(cumulative)	#	Le p – M I D P	3	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3	3	650000	Invitations, Attendance Register Register of community needs and Agenda

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Update	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	N / A	M – 6 5 7	Percentage of IDP credibility rating by MEC in Financial Year YTD*	%	Le p – M I D P	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100%	100%	OPEX	MECs credibility report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	N / A	M – 6 5 8	Final IDP approved by Council by end May YTD*	#	Le p – M I D P	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Process Plan Copy of Council resolution Copy of approved IDP Proof that it was published within prescribed timeframe
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	N / A	M – 0 6	Final Annual Report approved by Council by end of March YTD*	#	Le p – P M S	1	N/A		N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Council resolution
KPA6: Good Governance and Public Participation\	N / A	M – 0 9	Draft Annual Reports tabled to Council by 31 <sup>st</sup> of January YTD*	#	Le p –	1	N/A		N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Council resolution

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Updater	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Responsible, accountable, effective and efficient corporate governance\ Performance Management					PMS												
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	N / A	M - 4 3	SDBIP signed by the mayor within 28 days after the approval of budget and the IDP YTD	#	Le p - PMS	1	N/A		N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Process plan Copy of Final SDBIP Proof that it was approved/si gned within the prescribed time
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	N / A	M - 4 8	Annual Performance Report submitted to auditor general by August 30th YTD	#	Le p - PMS	1	1	1	N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Process plan Copy of APR Proof of submission to AG
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	N / A	M - 3 1 5	Number of quarterly performance assessments performed YTD*(cumulative)	#	Le p - PMS	4	1	The 4th Quarter Perform ance assess ment was done	2	2	The assessment for the first quarter has been conducted	None	None	4	4	OPEX	Copies of Assessment Plans

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D P I D #	I D	INDICATOR	U O M	U p d a t e r	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	N / A	M - 4 0	Number of Quarterly Performance Reports submitted to Audit Committee YTD*(cumulative)	#	L e p - P M S	4	1	1	2	2	1ST Quarter reported to Audit Committee	None	None	4	4	OPEX	Signed quarterly reports submitted to Audit Committee
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	N / A	M - 4 4	Number of Section 72 (mid-year performance reports) submitted to MM by 25th of January and to council by 31st January YTD*(cumulative)	#	L e p - P M S	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Council resolution, Mid-Year Report.
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 6 5 1	Number of Unqualified Performance Opinion per annum YTD*	#	L e p - M I A	1	N/A	N/A	1	Report not yet issued by AG	Report not yet issued by AG	None	None	1	1	OPEX	AG Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and	N / A	M - 2 0 8	Number of ward committees that are functional and having meetings at least once per quarter and submit reports of	#	L e p - M P P	13	13	13	13	11	11 ward Committees were functional until end of October 2021	Ward 1 and 10 meetings not held due to committees missing the quorum	New Ward committees to be inducted and be workshopped, schedule of meetings to adhered to.	13	13	13	OPEX

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Updater	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
efficient corporate governance\ Ward Committees			such meetings YTD														
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	N / A	M _ 6 8 8	Number of jobs created through municipal LED initiatives and capital projects (from municipal budget) YTD*(cumulative)	#	L e p - M L E D	1200	200	210	400	233	23 EPWP Workers were employed as Temporary workers for 7 months In the second quarter	Delays on appointment of Service Providers for Construction of municipal projects	Fast track the appointment process for service provider and implementation projects	840	1000	OPEX	List of beneficiaries Contracts/I D Numbers
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	N / A	M _ 5 1	Number of workshops on training of SMMEs conducted by 30 June 2022	#	M L E D	0	N/A	N/A	1	1	1 SMMEs meeting was held during this Quarter, 12/11/21	None	None	2	2		Invitations, Attendance register and Agenda
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	N / A	M _ 6 9 5	Number of workshops/trainings conducted for street traders by 30 June 2022	#	L e p - M L E D	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Invitations, Presentation, and attendance register
DKPA4: Local Economic Development\ Create a conducive environment for businesses to invest and	N / A	M _ 6 9 6	Number of meetings held with strategic partners on SLP/ CSI YTD*(cumulative)	#	L e p - M L E D	4	2	2	4	4	2 Sanral-Bottle Afrika Construction and G4 Civils.20/10/21 and 26/11/21	None	None	8	8	OPEX	Invitations Minutes Agenda & Attendance registers

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	Updater	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
prosper\ Marketing and Branding																	
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	N / A	M - 6 9 6 A	Number of investment summits/ promotions implemented by 30 June 2022	#	L e p - M L E D	0	N/A	N/A	1	0	the project is on specification level. No summit was held, to be advertised in the next quarter	Insufficient budget	budget is to be increased	1	1	OPEX	Attendance register, Notices or Invitations
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 2 6	Percentage of AG queries resolved. YTD (cumulative)	%	L e p - M I A	83%	N/A	N/A	15%	N/A	AG has not yet issued audit report	None	Awaiting Audit Report	100%	100%	OPEX	AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 2 7	Percentage of Internal audit findings resolved. YTD (cumulative)	%	L e p - M I A	0	25%	38%	50%	62%	Out of 13 queries, 8 were resolved	Manager works on resolving queries on a regular basis Resolution of queries is an ongoing process	None	100%	100%	OPEX	Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate	N / A	M - 2 8	Percentage of Audit and performance Committee's resolutions implemented.	%	L e p - M I A	0	100%	80%	100%	82%	Out of 45 resolutions, 35 were resolved	Some of the resolutions are ongoing and will be completed in future dates	The departments are still busy working on resolutions for completion in future.	100%	100%	OPEX	Resolution Register



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	Updater	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
governance\ Auditor General																	
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M - 6 6 7	Percentage of risks resolved within timeframe as specified in the risk register YTD (cumulative)	%	Le p - M R i s k O f f i c e r	0	25%	35%	50%	69%	Out of 26 risks 8 were not addressed	Managers to update their risk registers on a regular basis and managed to mitigate more risks earlier	None	100%	100%	OPEX	Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M - 6 9 1	Percentage of Implementation of council resolutions per quarter	%	Le p M A d m i n	0	100%	85%	100%	100%	1 out of 1 Council resolution resolved	None	None	100%	100%	OPEX	Council Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	N / A	M - 2 3	Percentage of complaints received on the electronic system and successfully attended to by customer care per quarter	%	Le p - M a d - m i n	100%	90%	100%	100%	N/A	No complaints received for this quarter	None	None	90%	90%	OPEX	System generated quarterly Report signed off by EM
KPA6: Good Governance and Public	S S	S S	Vehicles of the Mayor and Speaker	%	E M S	0	N/A	N/A	Advert	Not yet advertised	Mayor and speaker	Delays to prepare specifications	To prioritise procurement of	Acquired	acquired	700 000	Advert, Appointment letter

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D P I D #	I D	INDICATOR	U O M	U p d a t e r	Baseline Actuals 2019/20	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	S 3	- 1			S S						vehicles not yet procured	for the cars as council was constituted towards end of November 2021	the Mayor and Speakers cars			700 000	

### 4.3 CORPORATE SUPPORT SERVICES

The department comprises of the following Units:

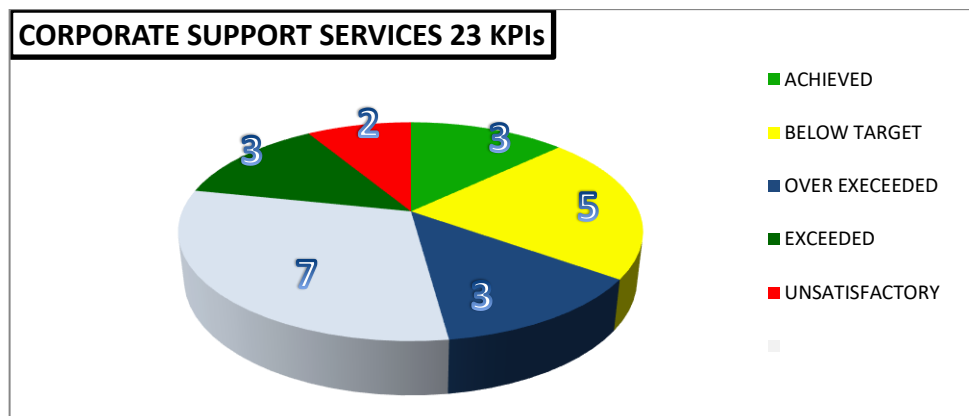
- Administration and Secretariats
- Human Resources
- Legal Services
- IT Services

**Corporate Support Services** Department has twenty-three (23) indicators in the higher SDBIP which are deliverable from the department. Out of the twenty-three (23) indicators, seven (7) indicators are not applicable for the quarter, three (3) indicators achieved target, three (3) indicators exceeded target, three (3) indicators over exceeded target, five (5) indicators performed below target and two (2) indicator is unsatisfactory

**Table 3**

Indicators	Total number 23
Achieve Target	3
Exceeded Target	3
Over exceeded Target	3
Below Target	5
Unsatisfactory	2
Not applicable	7

The Departmental performance is depicted on the below color-coded pie chart:



The detailed performance for the department follows:

Hierarchy (KPA) \ STRATEGIC OBJECTIVE \ Programme)	I D P I D #	I D	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Human Resource Management	N / A	M 4 4	Number of people from employment equity groups employed in the three highest levels of management YTD* (cumulative)	#	L e p - M H R	30	26	29	27	28	28 Employment equity positions filled in the 3 top levels of employment in LLM	Adhering to Recruitment Plan. All 6 vacant positions were advertised timeously	None	28	31	OPEX	Updated organizational structure and / appointment letters for the quarter
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Labour Relations and EAP	N / A	M 6 7 2	Percentage of Employee Satisfaction rating YTD	%	L e p - M H R	53%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	55%	65%	OPEX	Questionnaire, calculated scores, participation list, rating report
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\	N / A	M 6 7 3	Nu Number of EAP policies Developed/ Reviewed and approved by Council YTD	#	L e p - M H R	4	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4	4	OPEX	Approved policy document. Council resolution

Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	ID ID ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Labour Relations and EAP																	
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Labour Relations and EAP	N / A	M - 6 7 8	Number of LLF meetings held YTD* (cumulative)	#	L e p - M H R	4	3	3	5	3	No meetings in the second quarter, the three reported were held in the first quarter.	Nonadherence to the meeting Scheduled	Members should adhere to scheduled LLF Meetings	6	10	OPEX	Invite, attendance register, year schedule, resolution register
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Labour Relations and EAP	N / A	M - 6 7 8 A	Percentage of LLF resolutions implemented per quarter	%	M - H R	0 (new)	80	86%	80%	0	0	No meetings were held in this Quarter due to non- adherence of Scheduled meeting. However, 80% of Resolutions were implemented in Quarter 1.	Adherence to scheduled meetings	80	80	OPEX	Resolution register
KPA5: Transformation and Organisational Development\ Improve functionality,	N / A	M - 6 8 0	Number of OHS audits conducted by June 2022	#	L e p - M H R	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Quarterly audit reports (observation sheets and contractors inspection checklists)

Hierarchy (KPA)\ STRATEGIC OBJECTIVE (\ Programme)	I D P I D #	I D	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
performance and professionalism\ Occupational health and Safety																	signed off by EMCSSS,
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Training and Development	N / A	M _ 2 1 2	Percentage of total municipality's budget spent on implementing its workplace skills plan YTD* (cumulative)	%	L e p _ M H R	0,84%	(6.24%) 0.06%	0,25%	0.50%	0,26%	Low spending on training due to Covid 19 National Lockdown regulations.	Reluctancy of employees to do In-house and Online Training (Moratorium on Training outside Lephalale Area)	Using Conditional Grant and online training.	1%	1%	1 400 000	Quarterly training register, budget statement  Approved WSP training Register Budget Statement Expenditure Report
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Training and Development.	N / A	M _ 1 8	Percentage of municipal new personnel appointed and enrolled to meet the financial minimum competency requirements YTD* (cumulative)	#	L e p _ M H R	83%	100%	100,00%	100%	N/A	No appointment made in this Quarter.	None	None	100%	100%	OPEX	MFMP proof of enrolment
KPA5: Transformation and Organisational	N / A	M - 0 0	Percentage of vacancy rate YTD (cumulative)	%	L e p - -	10%	N/A	15%	8%	16%	There are 81 Vacant of 503 Budget positions	Slow recruitment processes.	Speed up Recruitment Process	6%	6%	OPEX	Appointment letters and / updated

Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Development\ Improve functionality, performance, and professionalism\ Training and Development.		3 2			M H R												organisational structure  Summary report of the vacancy Rate percentage
KPA5: Transformation and Organisational Development\ Improve functionality, performance, and professionalism\ Training and Development	N / A	M _ 2 1	Percentage of municipal personnel budget spent YTD* (cumulative)	%	L e p - M H R	91%	23%	22%	46%	44,56%	44,56% spent from the personnel budget by end of second quarter	High vacancy rate	Big bulk of posts advertised and are on appointment process.	94%	100%	OPEX	Report from BTO Percentage of municipal personnel budget spent (signed off by BTO and EMCSSS)
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Legal Services	N / A	M _ 1 3 6	Percentage of Service Level Agreements (SLAs) drafted/or reviewed within 7 working days of receipt of notice of appointment from Municipal Manager YTD*	%	L e p - M L e g a l	100%	100%	All SLA's & MOUs requeste d were finalised within a period of 7 days and sent back to the End Users.	100%	100%	All 25 out of 25 completed. SLAs were reviewed and drafted within the 7 working days period. All supporting documents were submitted on time.	None	None	100%	100%	OPEX	Register indicating the date of request of drafting/review of SLA to date of SLA completion.  Copies of drafted/review ed SLAs
KPA6: Good Governance		M _	Number of By- laws Gazette by	#	L e	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2	OPEX	

Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Legal Services	N / A	6 5 3 A	end of Financial Year. YTD		p - M L e g a l												Copy of a gazetted by- law
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Governance and Administration	N / A	M _ 6 5 5	Number of Council meetings held YTD*(cumulative)	#	L e p - M A d m i n	16	1	3	2	4	4 meetings held in this Quarter, 2 Specials held on 23 Nov and 9 Dec 2021. And 2 Ordinary meetings held on 18 & 28 Oct 2021	Special council meetings were held because there were urgent reports that needed council approval.	None	8	8	OPEX	Invitations. Attendance register,  Meeting Schedule/Cale ndar Invitations Minutes/Resol ution Register Attendance register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	N / A	M _ 1 3 5	Number of ICT related policies and plans Developed/ Reviewed and adopted by Council YTD*	#	L e p - M I T	13	N/A	N/A	N/A	N/A	N/A	N/A	N/A	13	13	OPEX	Council resolution
KPA6: Good Governance		M - 1	Number of ICT Steering	#	L e	3	1	1	2	2	1 Meeting held on 15 Dec 2021	None	None	4	4	OPEX	Invitations, minutes,



Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	N / A	0 0 3 4	committee meetings held YTD (cumulative)	%	p - M I T												attendance registers, resolution register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	N / A	M 0 0 3 4 A	Percentage of ICT Steering Committee resolutions implemented per quarter	%	M - I C T	0	80	80%	80	87%	7 out of 8 Resolutions were implemented	None	None	80	80	OPEX	ICT Steering committee resolution register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	N / A	M _2 3	Percentage of complaints received on the electronic system and successfully attended to by customer care per quarter	%	L e p - M a d - m i n	100%	90%	100%	90%	100%	all Complaints received were attended to.	Temporary switch board operator handles the queries and AMA&S monitor progress weekly.	None	90%	90%	OPEX	System generated quarterly Report signed off by EM
KPA6: Good Governance and Public Participation\ Responsible,	N / A	M _2 6	Percentage of AG queries resolved. YTD (cumulative)	%	L e p - M	83%	N/A	N/A	15%	Action Plan not yet finalised by the	Action Plan not yet finalised by the AG for this Quarter	Action Plan not yet finalised by the AG for this Quarter	Action Plan not yet finalised by the AG for this Quarter	100%	100%	OPEX	AG action Plan. Audit Report

Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	ID D P I D #	ID	INDICATOR	U O M	U p d a t e r I A	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
accountable, effective and efficient corporate governance\ Auditor General										AG for this Quarter							
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M _2 7	Percentage of Internal audit findings resolved. YTD (cumulative)	%	L e p _M I A	0	25%	79%	50%	97%	Out of 14 Resolutions, 11 were resolved, 2 complete & Ongoing and 1 not completed & ongoing	None	None	100%	100%	OPEX	Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M _2 8	Percentage of Audit and performance Committee's resolutions implemented.	%	L e p _M I A	0	100%	90%	100%	92%	Out of 14 Findings 13 are completed and only 1 not resolved	Non respond on disclosure forms from Water and electrical division.	Further will be done and all outstanding forms will be finalised by end Feb 2022.	100%	100%	OPEX	Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M _6 6 7	Percentage of risks resolved within timeframe as specified in the risk register YTD (cumulative)	%	L e p _M R i s k O	0	25%	95%	50%	71%.	71% of the risks are mitigated	Manages managed to mitigate the risks as most of them emanates from last financial year.	None	100%	100%	OPEX	Risk register

Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Risk Management					f f i c e r												
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	N / A	M _ 6 9 1	Percentage of Implementation of council resolutions per quarter	%	L e p M A d m i n	0	100%	100%	100%	94%	out of 64, only 60 resolutions were implemented	Resolutions are now in progress and still to be implemented	Outstanding resolutions to be implemented .	100%	100%	OPEX	Council Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	N / A	M _ 6 5 4	Percentage of required Legislated Publications published on Municipal website from each directorate per quarter	%	L e p _ E M D P	0	100%	N/A	100%	100%	SITA reports attached	None	None	100%	100%	OPEX	calendar of legislated publications, Screenshots of the website published.  Report received form SITA

#### 4.4 DEVELOPMENT PLANNING

The department comprises of the following units:

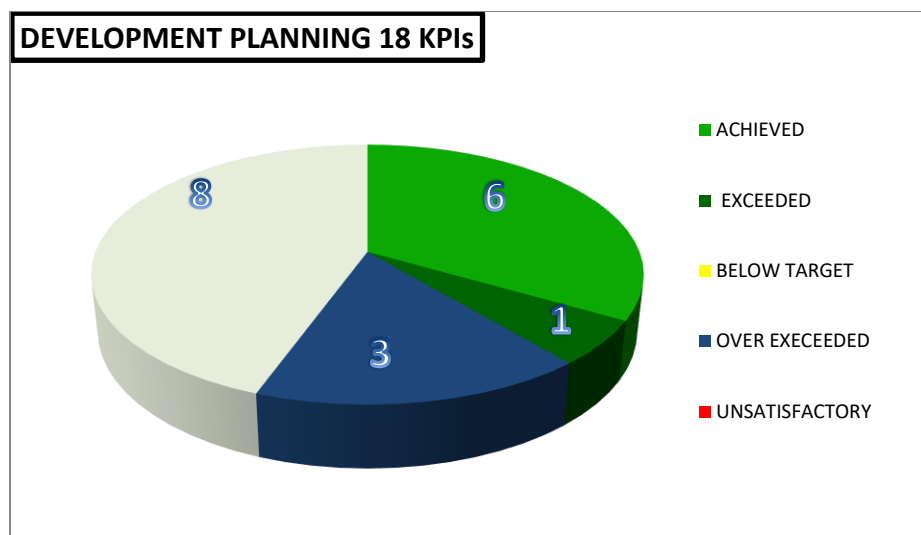
- Building Control
- Land Use Management
- Human Settlements
- GIS

**Development Planning** Department has Eighteen (18) indicators on the higher SDBIP which are deliverable from the department. Out of eighteen (18) indicators, eight (8) indicators are not applicable for the quarter, six (6) indicators achieved the set target, three (3) indicators over exceeded achievement and one (1) indicator exceeded target.

**Table 4**

Indicators	Total number 18
Achieved Target	6
Exceeded	1
Over exceeded Target	3
Below Target	0
Unsatisfactory	0
Not Applicable	8

The Departmental performance is depicted on the below colour coded pie chart:



The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	INDICATOR	UOM	Update r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	N / A _ 186	Percentage of Housing enquiries attended to monthly, YTD. (cumulative)	%	MHS	100%	100%	100%	100%	100%	15 enquiries received and attended to.	None	None	100%	OPEX	Query register
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	D P 7 _ 1	Acquisition and Development of 6,5 hectares Land for integrated human Settlements	%	MHS	0	Land identification	land identified was valuated.	Negotiations	negotiations of land identified took place.	Meeting with the landowner took place on the 15th day of October, offer was discussed, the landowner indicated that he is going to discuss with his conveyancer . He later wrote a letter to the LLM that the matter is	None	None	100%	5 424 000	Agenda. Attendance register, minutes and a letter from the landowner.

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual budget	Portfolio of evidence
											receiving attention and he will update on progress in due course.					
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	N / A	M _ 1 1 4	Average turnaround time of building contraventions detected and attended to, within 5 working day. (Non-cumulative)	#	M B C	2.6 working days	5 working days	2.6 working days	5 working days	1 working day	5 notices were issued upon detection within 1 working day	contraventions detected and attended to on the same day	None	5 working days	OPEX	Copies of notices issued
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	N / A	M _ 7 5 9	Average turnaround time for assessment of building plans. (Non-cumulative)	#	M B C	40.4 working days	30 working days	24 building plans	30 working days	30 working days	12 building plans were circulated and assessed by various departments .	Some departments take longer period to assess plans e.g., infrastructure.	constant monitoring of plans assessors and decisiveness	30 working days	OPEX	A register indicating the date in which Building plans were received to assessment conclusion
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	N / A	M 7 5 9 A	Percentage of Building control contraventions referred to legal after 30 days of nonresponse by resident. (Non-cumulative)	%	M B C	0	100%	100%	100%	N/A	No referral was made as all 5 notices issued were resolved (refer to M114)	None	100%	100%	OPEX	Notices issued and referred to legal

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	N / A	M 760	Average turnaround time (weeks) for assessment and finalization of land use and development applications from the date of receipt as delegated to the Executive Manager per quarter. (Non-cumulative)	# W e e k s	M L U	10 weeks	16 weeks	13,2 weeks	16 weeks	11.23 weeks	14 applications were concluded within an average of 11.23 weeks	Pre-application consultation including completeness of actual applications	16 weeks	OPEX	Assessment Register
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	N / A	M 755	Average turnaround time (weeks) for assessment and finalization of land use and development applications from date of receipt as delegated to the Municipal Planning Tribunal. (Non-cumulative)	# W e e k s	M L U	0 weeks	16 weeks	0	16 weeks	N/A	No application due for MTP	None	16 weeks	OPEX	Tribunal Resolution letter/s
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for	N / A	M 761	Average turnaround time of land use contraventions detected and attended to within 5 working	# W e e k s	M L U	2,3 working days,	5 working day	8,3 days	5 working day	1.9 days	13 notices were issued within an average period of 1.9 days	None	5 working days	OPEX	Copies of Notices issued

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual budget	Portfolio of evidence
development\ Land use			days. (Non-cumulative)													
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	N / A	M 7 6 1 A	Percentage of Land use contraventions referred to legal after 30 days of non-response by resident. (Non-cumulative)	%	M L U	0	100%	100%	100%	N/A	no referrals were made to legal as all the 13 notices issued were resolved (refer to M761)	none	none	100%	OPEX	Notices issued and referred to legal
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	N / A	G 0 0 1	Number of properties identified and verified in line with Land use activities per quarter. (Non-cumulative)	#	G I S	0	30	30 properties	30	30 properties	30 properties were identified and verified	None	None	120	OPEX	Property Register
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	N / A	G 0 0 2	Percentage of cases referred to SPLUM and building control for compliance enforcement per quarter. (Non-cumulative)	%	G I S	0	100%	100%	100%	100%	30 properties were referred	None	None	100%	OPEX	Referral register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate	N / A	M 2 6	Percentage of AG queries resolved. YTD (cumulative)	%	L e p - M I A	83%	N/A	0	100%	NA	No AG Queries	None	Awaiting Audit Report	100%	OPEX	AG action Plan. Audit Report



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual budget	Portfolio of evidence
governance\ Auditor General																
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 27	Percentage of Internal audit findings resolved. YTD (cumulative)	%	L e p - M I A	0	25%	0%	50%	N/A	No query was received.	None	None	100%	OPEX	Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 28	Percentage of Audit and performance Committee's resolutions implemented. (Non-cumulative)	%	L e p - M I A	0	100%	0%	100%	N/A	No query was received.	None	None	100%	OPEX	Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M - 667	Percentage of risks resolved within timeframe as specified in the risk register YTD (cumulative)	%	L e p - M R i s k	0	25%	77%	50%	77%	7 operational and 3 strategic risks out of 13 risks achieved	Majority of risks were carried over from the previous financial year.	None	100%	OPEX	Risk register
KPA6: Good Governance and Public Participation\ Responsible,	N / A	M - 691	Percentage of Implementation of council resolutions per	%	L e p M A	0	100%	0%	100%	100%	100% (5 Council resolutions, all of them	None	None	100%	None	Council Resolution Register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual budget	Portfolio of evidence
accountable, effective and efficient corporate governance\ Audit Committee			quarter. (Non-cumulative)		d m i n						were achieved)					
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	N / A	M _ 2 3	Percentage of complaints received on the electronic system and successfully attended to by customer care per quarter	%	L e p M A d m i n	100%	90%	0%	90%	N/A	no query was received.	None	None	90%	OPEX	System generated quarterly Report signed off by EM
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	N / A	M _ 6 5 4	Percentage of required Legislated Publications published on Municipal website from each directorate per quarter	%	L e p	0	100%	0%	100%	N/A	No document was placed on the municipal website	None	None	100%	OPEX	calendar of legislated publications , Screenshot s of the website published.  Report received form SITA.

## 4.5 BUDGET AND TREASURY

**The Department comprises of the following units:**

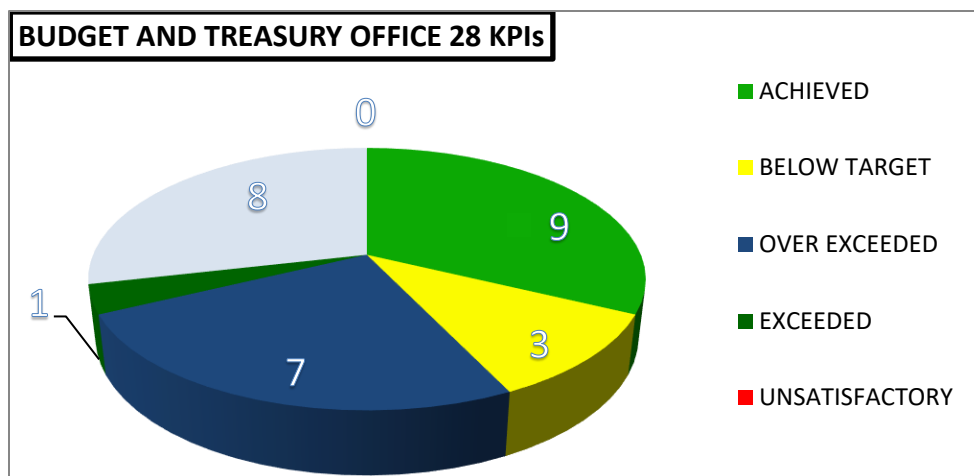
- Budget and Reporting
- Expenditure
- Income
- Supply Chain Management

**Budget and Treasury** Department has twenty-eight (28) indicators on the higher SDBIP which are deliverable from the Department. Out of twenty-eight indicators, eight (8) indicators are not applicable (N/A) for the Quarter, nine (9) indicators achieved target, one (1) Indicators exceeded target, seven (7) indicators over exceeded target, and three (3) indicators performed below average.

**Table 5**

Indicators	Total number 28
Achieved Target	9
Exceeded Target	1
Over exceeded Target	7
Below Target	3
Unsatisfactory	0
Not applicable	8

**The Departmental performance is depicted on the below color-coded pie chart:**



The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID #	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	N / A	M - 17	Number of Asset Verification conducted YTD	#	Le p - M B & R	1	N/A	N/A	N/A	N/A	None	None	none	1	1	1 400 000	SLA of Appointed Service Provider Updated Asset Registers
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	N / A	M - 630	Percentage Liquidity ratio (R-value current assets / R-value current liabilities as percentage) YTD	%	Le p - M B & R	246%	200%	Current Assets R540 773 000/ Current Liabilities R265 794 000	200%	242%	Current Assets R441 558 Current Liabilities R182 577	Municipality has received second tranches of all the grants	None	200%	200%	OPEX	Financial report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	N / A	M - 25	Number of quarterly financial reports submitted to Council YTD* (cumulative)	#	Le p - M B & R	4	1	The report submitted to Secretariate for Agenda	2	2	The report was submitted to council.	None	None	4	4	OPEX	Financial report, Quarterly reports to Council Council resolution
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	N / A	M - 756	Number of Interim financial statements prepared and submitted to Audit Committee YTD (cumulative)	#	Le p - M B & R	0	N/A	N/A	N/A	N/A	N/A	None	none	1	1	OPEX	Interim Financial Statements
KPA3: Financial Viability and	N / A	M - 2	Number of Annual Financial	#	Le p	0	1	The financial Statement was	N/A	N/A	None	None	None	1	1	OPEX	Set of Financial

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Financial Management\ Enhance revenue and financial management\ Budget and Reporting		81	Statements submitted to the Auditor General on time (by end August) YTD		- MB & R			submitted to AG									Statements (AFS)', Proof of submission
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	N / A	M - 397	Percentage Cost coverage (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure) YTD	%	Le p - MB & R	263%	196%	Total Cash 123 161 612/ Total Fixed Monthly expenditure R62 796 000	200%	541%	Total Cash R133 940 578= /Total monthly fixed expenditure R24 754 000	The municipality has received second tranches of all the grants	None	200%	200%	OPEX	Financial Report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	N / A	M - 348	Percentage on Payment of creditors within 30 days	%	Le p - ME x p	100%	100%	100%	100%	100%	All submission for payments to Expenditure has been paid within 30 days.	None	None	100%	100%	OPEX	Creditors register Expenditure Report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	N / A	M - 11	Percentage of municipal Financial Management Grant spent YTD* (cumulative)	%	Le p - ME x p	100%	20%	25%	50%	54%	The expenditure is over the target due to a more than expected support on EMS	The expenditure is over target due to more than expected support on EMS	None	100%	100%	OPEX	Financial Report
KPA3: Financial Viability and Financial Management\ Enhance revenue	N / A	M - 205	Percentage Debt coverage (total R-value operating revenue	%	Le p - M	2249%	200%	778%	200%	1467%	Debt coverage higher than expected due to low borrowings	Debt coverage higher than expected due to low borrowings	None	200%	200%	OPEX	Financial Report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
and financial management\ Expenditure Management			received minus R-value Operating grants, divided by R-value debt service payments (i.e., interest + redemption) due within financial year) YTD		Exp												
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Supply Chain management	N / A	M - 285	Average number of days between closing of tender and adjudication YTD (cumulative)	#	Le p - S C M	121 days	90 days	90 days	90 days	90 days	All tenders were adjudicated within validity period (90 days)	None	None	90 days	90 days	OPEX	TENDER REPORT
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Supply Chain management	N / A	M - s c m 1	Number of tender reports submitted to council per quarter YTD (cumulative)	#	Le p - M S C M	4	1	1	2	2	The tender report for quarter 1 was submitted to council	None	None	4	4	OPEX	Tender reports
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Supply Chain management	N / A	M - s c m 2	Number of Deviation reports submitted to council per quarter YTD (cumulative)	#	Le p - s c m	4	1	1	2	2	The deviation report for quarter 1 was submitted to council.	None	None	4	4	OPEX	Deviation report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial	N / A	M - s c m 3	Number of stock count done per annum	#	Le p - s	0	1	1	N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Stock taking report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
management\Supply Chain management					cm												
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	N / A	M - 3 3	Percentage debt collected per Quarter	%	Le p - M R e v	83%	90%	78%	95%	112%	The municipality collected an average of 112% of revenue billed from July 2021 to December 2021. The municipality wrote-off a debt of R 73 million in December 2021, this is for the 5025 Altoostyd stands belonging to Limpopo Provincial Government (see Council Resolution A165/2021[10] )	The over performance is as a result of the municipality having written-off a debt of R 73 million in December 2021, this is for the 5025 Altoostyd stands belonging to Limpopo Provincial Government (see Council Resolution A165/2021[10] )	None	95%	95%	OPEX	Revenue collection report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	N / A	M - 3 9 6	Percentage outstanding service debtors to revenue (R-value total outstanding service debtors divided by R-value annual revenue received for services) YTD	%	Le p - M R e v	17%	10%	22%	5%	-12%	The municipality has over recovered by 12% during the period July 2021 to December 2021.	The over performance is as a result of the municipality having written-off a debt of R 73 million in December 2021, this is for the 5025 Altoostyd stands belonging to	None	5%	5%	OPEX	Revenue collection report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
												Limpopo Provincial Government (see Council Resolution A165/2021[10])					
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	N / A	M - 6 3 7	Number of credit control policies reviewed and approved by Council YTD*	#	L e p - M R e v	0	N/A	1	N/A	N/A	N/A	N/A	N/A	1	1	OPEX	Council resolution
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	N / A	M - 6 3 6	Number of awareness campaign on payment of services and registration of indigent consumers YTD (cumulative)	#	L e p - M R e v	0	N/A	1	1	1	The municipality has send electronic public awareness notices and clients are sent statements via email monthly, and there is a message included on the statement that reminds clients to make payments by the due date.	Change of council has led to delays on approval of indigent registration process	An item has prepared for council to approve the indigent registration process. Awareness will be issued after approval of item by council	3	3	OPEX	Attendance registers
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	N / A	M - 6 3 8	Number of updated and credible indigents register in place YTD	#	L e p - M R e v	1	N/A	N/A	1	0	The indigent registration for 2021/22 Financial year is in progress.	The project is slow due to the election campaigns. The project will be resuscitated in the 3rd Quarter	The project will be fast tracked after the election period and with the new council in the 3rd Quarter	1	1	OPEX	Indigent register



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 6 5 0	Number of Unqualified Audit Opinion received from AG YTD	#	Le p - C F O	0	N/A	None	1	N/A	AG Postponed to Jan 2022	Delays due to the impact of Covid .AG	The project will be fast tracked Jan 2022	1	1	OPEX	Audit report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 7 4 0	Number of material audit findings against the municipality regarding financial statements YTD	#	Le p - C F O	2	N/A	None	0	None	N/A	N/A	N/A	0	0	OPEX	Audit report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 2 6	Percentage of AG queries resolved. YTD (cumulative)	%	Le p - M I A	83%	N/A	None	15%	N/A	N/A	N/A	N/A	100%	100%	OPEX	AG action Plan.
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M - 2 7	Percentage of Internal audit findings resolved. YTD (cumulative)	%	Le p - M I A	0	25%	None	50%	90%	The report includes the Audit Findings carried over from the previous Financial year which were resolved	N/A	N/A	100%	100%	OPEX	Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and	N / A	M - 2 8	Percentage of Audit and performance Committee's resolutions implemented.	%	Le p - M	100%	100%	100%	100%	100%	All actions completed	None	N/A	100%	100%	OPEX	Resolution Register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
efficient corporate governance\ Auditor General					LA												
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M - 6 6 7	Percentage of risks resolved within timeframe as specified in the risk register YTD (cumulative)	%	Le p - M R i s k	90%	25%	100%	50%	99%	The report include Risks carried over from the previous Financial year which were resolved in the current Financial Year	None	99%	100%	100%	OPEX	Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	N / A	M - 6 9 1	Percentage of Implementation of council resolutions per quarter	%	Le p - M A d m i n	100%	100%	100%	100%	100%	All council resolutions have been implemented.	None	None	100%	100%	OPEX	Council Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	N / A	M - 2 3	Percentage of complaints received on the electronic system and successfully attended to by customer care per quarter	%	Le p - M a d - m i n	100%	90%	N/A	90%	100%	All 10 complaints received were attended to.	Every division has allocated an employee to deal with queries and they are monitored by CFO weekly	None	90%	90%	OPEX	System generated quarterly Report signed off by EM
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	N / A	M - 6 5 4	Percentage of required Legislated Publications published on Municipal website from each directorate per quarter	%	Le p - M C o m	0	100%	100%	100%	100%	Reports publicised	None	None	100%	100%	OPEX	calendar of legislated publications, Screenshot s of the website published.

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
																	Report received form SITA
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	BT O 1	BP O 1	Mobile Offices	%	CF O	0	advert	N/A	Contract appointment	Not yet appointed	Erratum issued to reschedule the tender to close on the 19 Jan 2022	Moratorium on tenders as by NT notice	Appointment of Service Provider to be finalised by 30 Jan 2022	100%	100%	500 000	Advert Progress report

## 4.6 SOCIAL SERVICES

The department comprises of the following units:

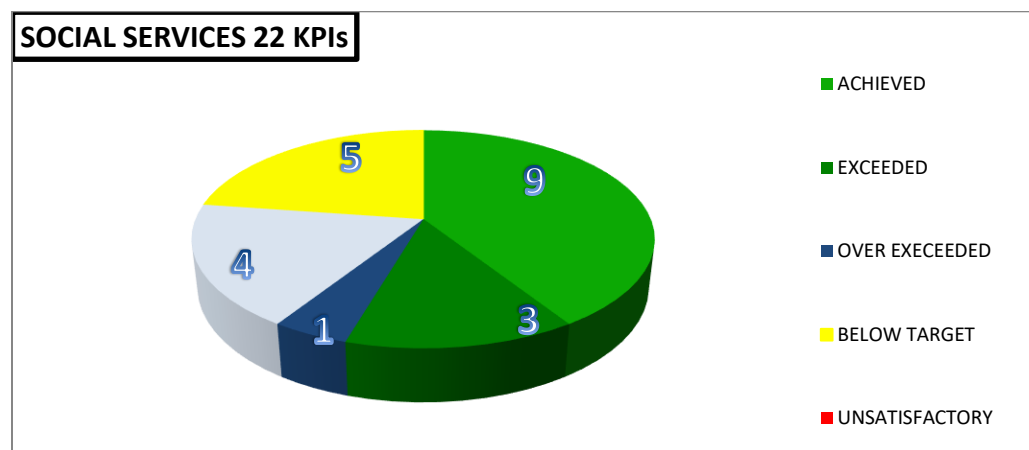
- Traffic
- Registration
- Waste Management
- Parks
- Libraries

**Social Services** Department has twenty-two (22) indicators which are deliverable from the Department. 22 indicators, four (4) indicators are not applicable for the quarter, nine (9) indicators achieved target, one (1) indicator over exceeded target, three (3) indicators exceeded target and five (5) indicators performed below target.

**Table 6**

Indicators	Total number 22
Achieved Target	9
Exceeded Target	3
Over Exceeded Target	1
Below Target	5
Unsatisfactory	0
Not applicable	4

The Departmental performance is depicted on the below color-coded pie chart:



**The detailed performance for the department follows:**

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Udator	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	N / A	M - 170	Number of trees planted per quarter, year to date (operational budget) *YTD (cumulative)	#	Lepparks	610	0	3	200	203	500 trees were purchased and only 200 trees were planted at Moong in Quarter2.	Department of agriculture donated trees in the first quarter.	none	500	500	R48 041.	Purchase Order, Delivery Note, Invoice, Nursery Inventory Register and Beneficiary list.
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	N / A	M - 171	Number of Times each Of the 15 parks maintained per quarter (non-cumulative)	#	Lepparks	0	1	1	2	2	5 cemeteries are maintained once per Quarter.	None	None	6	6	OPEX	Pictures & Activity Schedule.
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	N / A	M - 370	Number of cemeteries maintained once per quarter (no-cumulative)	#	Lepparks	0	5	5	5	5	5 municipal cemeteries are maintained as planned.	none	none	5	5	OPEX	Pictures, Activity schedule
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community	N / A	M - 702	Number of waste education and awareness campaigns conducted YTD (cumulative)	#	Lepparks	43	12	12	24	24	12 waste education and awareness conducted.	none	none	48	48	OPEX	Presentations , Attendance register and Agenda.

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
well-being\ Environmental Management					st e												
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	N / A	M - 1 7 2	Number of library campaigns held YTD (cumulative)	#	L e p - M Li b	3	1	1	2	2	1 library campaign conducted.	none	none	4	4	OPEX	presentations , attendance register and Agenda
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	N / A	M - L I B 1	Number of Thusong Centre services campaigns held YTD (cumulative)	#	L e p - M Li b	3	1	1	2	2	1 Thusong Centre services campaign conducted.	none	none	4	4	OPEX	presentations , attendance register and Agenda
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	N / A	M - L I B 2	Number of education forum meetings held YTD. (cumulative)	#	L e p - M Li b	3	1	1	2	1	No Education forum meeting was not held.	Due to Lack of attendance by invited stakeholders	Intensify the invitation process using SMS, Emails, and direct calls	4	4	OPEX	Invitations, agenda, attendance register, minutes
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry	N / A	M - 3 9 5	Average turnaround time between application and testing of applicants for learner's license per quarter	#	L e p - M R e g	1 week	2 weeks	1 week	2 weeks	1 week	Turnaround time between application & testing of applicants for learner's license has	Archived due to the increased number of tests conducted per day to accommodate more applicants.	Archived due to the increased number of tests conducted per day to accommodate	2 weeks	2 weeks	OPEX	Weekly print out from NATIS, register, Report showing the average calculations.

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
											improved to one week.		more applicants.				
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry		M - R G 1	Average turnaround time between application for driver's license and actual testing per quarter	# W e e k s	L e p - M R e g	1 week	2 weeks	1 week	2 weeks	1 week	Turnaround time between application for driver's license test until being tested for each application is less than one (1) week.	Achieved due to the increased number of tests conducted per day in order to accommodate more applicants.	Achieved due to the increased number of tests conducted per day in order to accommodate more applicants.	2weeks	2weeks	OPEX	Print outs from NATIS, registers. Report showing the average calculations
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry	N / A	M - R G 2	Number of transport forum meetings held YTD. (cumulative)	#	L e p - M R e g	2	1	1	2	2	1 Transport forum meeting was held on 14/12/2021 .	none	none	4	4	OPEX	Invitations, agenda, attendance register, minutes
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	N / A	M - 7 0 3	Number of days speed check operations held YTD (cumulative)	#	L e p - M T r a f	0 (new)	30	21	60	46	25 days speed checks operations were conducted.	Due to delay in calibration(maintenance) of the speed machines.	speed up the process to calibrate(maintenance) the speed machines.	120	120	OPEX	Speed checks register
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community	N / A	M - 7 0 4	Number of law enforcement operations held YTD. (cumulative)	#	L e p - M T r	7	1	2	2	4	2 law enforcement operations were held.	none	none	4	4	OPEX	Stop & check register, attendance register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
well-being\ Road Safety / Law Enforcement					a f												
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	N / A	M - 250	Number of urban households provided with weekly refuse removal, YTD (cumulative)	#	L e p - M W a s t e	8231	10602	10602	10602	10602	10602 Urban households and 8675 informal settlements households have access to kerbside waste collection	none	none	10602	11000	OPEX	Billing list
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	N / A	M - 708	Number of rural villages with access to weekly refuse removal services through roll-on, roll-off system	#	L e p - M W a s t e	17	17	17	17	16	16 villages have access to refuse removal services through roll-on roll-off system	There are no co-ordinates for 17 <sup>th</sup> village named Mashemong at Mokuruenyane	The co-ordinates for specific bin at mashemong to be provided before the end February month	17	17	OPEX	Weekly Plan, List of Villages, Bin Coordinates.
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	S S 47	L M W S 1	Review of IWMP for all Nodal Areas	%	L e p - M W a s t e	0	advert	0	Contract appointment	Draft specification concluded.	Specifications Still to be presented before BSC	Delays on completion of specification by the responsible unit and the specification committee	Fast track and finalise the completion of specifications before the end of January and advertise in February 2022	100%	100%	350 000	Advert, Appointment letter and Project progress report.
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate	N / A	M - 26	Percentage of AG queries resolved. YTD (cumulative)	%	L e p - M I A	83%	N/A	N/A	15%	N/A	N/A	N/A	N/A	100%	100%	OPEX	AG action Plan. And Audit Report



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
governance\ Auditor General																	
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M _ 2 7	Percentage of Internal audit findings resolved. YTD (cumulative)	%	L e p _ M I A	0	25%	100%	50%	100%	2 internal audit findings were resolved.	none	none	100%	100%	OPEX	Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	N / A	M _ 2 8	Percentage of Audit and performance Committee's resolutions implemented.	%	L e p _ M I A	0	100%	N/A	100%	N/A	N/A	N/A	N/A	100%	100%	OPEX	Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	N / A	M _ 6 6 7	Percentage of risks mitigations implemented per quarter	%	L e p _ M R i s k O f f i c e r	0	90%	65%	90%	77% risk mitigations were implemented.	out of 25 operational risks, 19 were implemented and 5 strategic risks only 1 was implemented	. None	None	100%	100%	OPEX	Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate	N / A	M _ 6 9 1	Percentage of Implementation of council resolutions per quarter	%	L e p _ M A d m i n	0	100%	N/A	100%	0%	None	None	None	100%	100%	OPEX	Council Resolution Register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDP ID #	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
governance\ Audit Committee																	
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	N / A	M – 23	Percentage of complaints received on the electronic system and successfully attended to by customer care per quarter	%	Le p - M a d - m in	100%	90%	N/A	90%	0%	None	None	None	90%	90%	OPEX	System generated quarterly Report signed off by EM
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	N / A	M – 654	Percentage of required Legislated Publications published on Municipal website from each directorate per quarter	%	Le p – M C o m	0	100%	100%	100%	N/A	N/A	N/A	N/A	100%	100%	OPEX	calendar of legislated publications, Screenshots of the website published. Report received form SITA

## 4.7 INFRASTRUCTURE SERVICES

The department comprises of the following units:

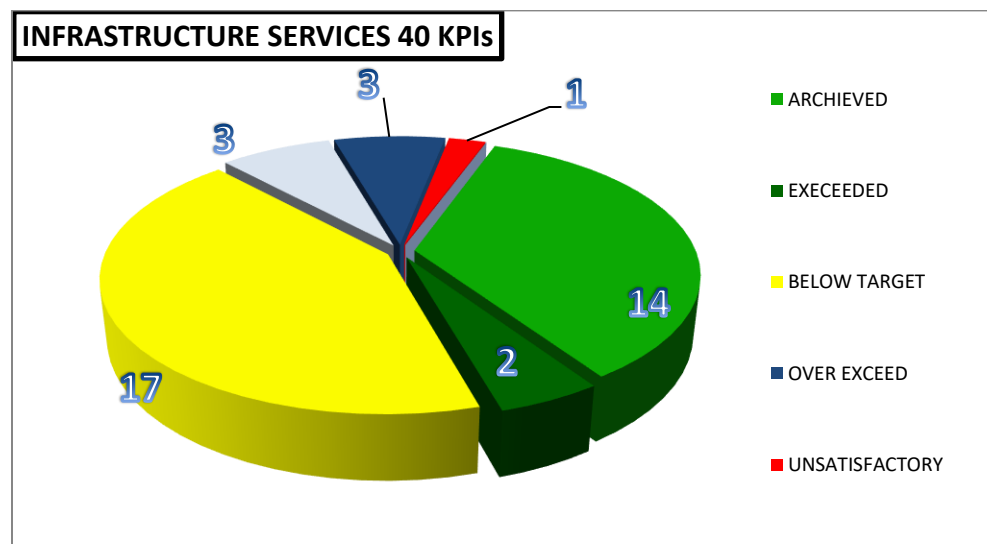
- Water
- Sanitation
- Project Management Unit
- Electrical
- Roads and Storm water

**Infrastructure Services** Department has Forty (40) indicators which are deliverable from the Department. Out of Forty (40) indicators, three (3) indicators are not applicable(N/A) for the quarter, fourteen (14) indicators achieved target, two (2) indicators exceeded target, seventeen (17) indicators below targets. three (3) target over-exceeded target and one (1) indicator performed unsatisfactory.

**Table 7**

Indicators	Total number 40
Achieved Target	14
Exceeded Target	2
Over Exceeded Target	3
Below Target	17
Unsatisfactory	1
Not Applicable	3

The Departmental performance is depicted on the below color-coded pie chart:



The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	ID	INDICATOR	UOM	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	N / A	M – 3 4 0	Percentage of Electrical losses YTD*	%	L e p - M E l e c	0%	12%	-4%	12%	-4	current reporting is for Oct and Nov and no report for Dec as municipality is still waiting for billing from Eskom.	Incorrect billing from Eskom	Eskom is currently working on the matter	10%	8%	OPEX	Electrical loss report
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	I S E 5 & I S E 1 1	M – 4 0 1 A	Number households connected with basic level of electricity by Municipality on Eskom licensed area from 1 July 2021 to 30 June 2022	#	L e p - M E l e c	0 (new)	0	517 Household connected from the total Target of 1879.	0	651	The project is on construction stage	Target done incorrectly for the Project	Realistic target to be set in future planning	1879	1879	26 500 000	Appointment letter, Payment Certificates Project progress report, confirmation letter from Eskom Completion certificates
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\	N / A	M – 4 0 1 B	Percentage of households connected with basic level of electricity by Municipality on Municipal licensed area	%	L e p - M E l e c	0(new)	100	100%	100%	100%	5 applications received and connections done in 2nd quarter	None	None	100	100	OPEX	Works orders

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Electrical Network (New Infrastructure)			from 1 July 2021 to 30 June 2022														
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	IS E 3	MG 1	Installation of high mast lights at Phahladira Village	%	L e p - M E l e c	n/a	advert	Advert-quotation s have been requeste d from service providers within the panel	Contract or appointm ent	The consultant has been appointed and completed detailed designs and submitted a draft tender document for appointment of contractor.	The consultant has been appointed and completed detailed designs and submitted a draft tender document for appointment of contractor.	Delay of appointment of contractor	Fast tracking of the appointment of the contractor	100%	n/a	2 500 000	Progress report, Completion certificate
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	IS E 5	MG 0 0 6	High mast light installation Segale, Botsalanong, Kopanong Senoela, Morwe, Botshabelo	%	L e p - M E l e c	n/a	Constructi on	95%	Contract appointm ent	The Contract is appointed, and progress is at 98%	The service provider has installed all 20 high mast and electrified 18 High mast lights and still waiting for 2 invoices from Eskom for the remaining high mast lights	Delayed submission of 2 invoices by Eskom for the remaining 2 high mast lights	Coghsta has been requested to intervene	100%	n/a	3 018 066	Progress report, Completion certificate
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\	IS E 1 1	MG 0 0 7	High mast light installation at Steve Biko, Maeteletja, Tshehlong, Ditaung	%	L e p - M E l e c	n/a	advert	service provider appointe d	Contract appointm ent	The Contract is appointed, and progress is at 95%	The service provider has installed all 12 high mast and waiting for energisation by Eskom	Delayed electrification by Eskom	Coghsta has been requested to intervene	100%	n/a	6 096 018	Progress report, Completion certificate

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Electrical Network (New Infrastructure)																	
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	11	MG08	Electrification of houses in Various Villages Phase 1	%	Le p - M E l e c	n/a	Constructi on	Construc tion complete d waiting for eskom to energise	Construct ion	The Contract is appointed, and progress is at 73%	The project is on construction stage	None	None	100%	n/a	9 500 000	Progress report, Completion certificate
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	11	ESS_11	Electrification of houses in Various Villages Phase 2	#	Le p - M E l e c	n/a	advert	service provider appointe d	Contract appointm ent	The Contract is appointed, and progress is at 41%	The contractor has been appointed, and started with construction works	None	None	100%	n/a	17 000 000	Copy of Advert, Appointment letter, Progress report, completion Certificate
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	14	LM E 9	Electrical Master Plan	%	Le p - M E l e c	n/a	advert	Busy preparin g specifica tion	Contract appointm ent stage	Not yet appointed	Preparing terms of reference for the master plan	Delay in preparation of the terms of reference	Still consulting with other municipalities for bench marking on TOR	100%	n/a	500 000	Copy of Advert, Appointment letter, Progress report,
KPA2: Service Delivery and Infrastructure Development\ Provide quality and	6	LM E 1	Cherry Picker	%	Le p - M	n/a	Advert	Quotatio n requeste d through	Contract appointm ent	Not yet appointed	supply chain has sourced quotation through RT57	None	None	100%	n/a	1 500 000	Advert, Appointment letter

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)					E l e c			RT 57 Contract									
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	IS E 1 2	LM E 2	1 x LDV Bakkies	%	L e p - M E l e c	n/a	Advert	Quotation requested through RT 57 Contract	Contract appointment	Not yet appointed	supply chain has sourced quotation through RT57	None	None	100%	n/a	460 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	IS E 1 3	LM E 3	3,5 Ton Truck with half canopy	%	L e p - M E l e c	n/a	Advert	Quotation requested through RT 57 Contract	Contract appointment	Not yet appointed	supply chain has sourced quotation through RT57	Slow respond from bidders	SCM to Expedite appointment	100%	n/a	850 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water –	N / A	M _ 2 1 8	Number of villages in which access roads are bladed YTD*(cumulative)	#	L e p - M P W	39	7	13	14	16	16 villages were bladed overall	All graders are operational	None	39	39	OPEX	Signed Confirmation report of blading the village and a logbook

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P I D #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Maintenance and Upgrading																	
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading.	I S R / P 4 5	L M P P 1	3,5 Ton Truck with half canopy	%	L e p - M P W	n/a	Advert	Quotation's stage	Contract appointment	Not yet appointed	supply chain has sourced quotation through RT57	Slow respond from bidders	SCM to Expedite appointment	100%	n/a	850 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading.	I S R / P 4 6	L M P P 2	Mechanical Broom	%	L e p - M P W	n/a	Advert	Advert done	Contract appointment	Not yet appointed	project re-advertised	Advertised Bid was nonresponsive	Municipality to expedite the procurement swiftly	100%	n/a	1 000 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water –	I S R / P 4 8	L M P P 3	Walk Behind Roller	%	L e p - M P W	n/a	Advert	Advert not done	Contract appointment	Not yet appointed	Preparing specification and quotations to be requested early January 2022	Delay in preparing of specification due to target market	Speeding up the process of advertising and appointment of the service provider	100%	n/a	100 000	Advert, Appointment letter



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P I D #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Maintenance and Upgrading.																	
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading.	I S R / P 3 7	L M P P 4	2x Plate Compactors	%	L e p - M P W	n/a	Advert	Advert not done	Contract appointm ent	Not yet appointed	Preparing specification and quotations to be requested early January 2022	Delay in preparing of specification due to target market	Speeding up the process of advertising and appointment of the service provider	100%	n/a	80 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading.	I S R / P 2	L M P P 5	Asphalt Saw Cutter	%	L e p - M P W	n/a	Advert	Advert not done	Contract appointm ent	Not yet appointed	Preparing specification and quotations to be requested early January 2022	Delay in preparing of specification due to target market	Speeding up the process of advertising and appointment of the service provider	100%	n/a	80 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water –	I S R / P 1	L M P P 6	Construction of Bridge to Martinique Cemetery	%	L e p - M P W	n/a	Advert	Advert done	Contract appointm ent	Not yet appointed	Reviewing terms of reference	Quotations were sourced from the panel of consultant, but the bids were nonresponsiv e	review terms of refence and advertise for construction.	100%	n/a	1 000 000	Copy of Advert, Appointment letter, Progress report, completion Certificate

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P I D #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
Maintenance and Upgrading.																	
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading.	L E D 1	L M P 7	Construction of Hawkers Stalls	%	L e p - M P W	N/A	Advert and appoint an engineer for supervision	detailed designs have been completed	Advert for construction and constructer appointment	Consultant appointed however contractor is not yet appointed	Detailed designs have been completed by consultant	Insufficient funds for construction	Source additional funds during budget adjustment and Consultants to revise the costing of the project and divide into various phases	100	100	3 500 000	Advert, appointment letter, completion certificate
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	N / A	M – 4 0 0 A	Percentage of households connected with access to sanitation in urban area (Marapong, Onverwacht and Town) from 1 July 2021 to 30 June 2022	#	L e p - M S a n i t	0 (New)	100%	46%	100%	100%	15 connections were done as per the applications	None	None	100%	100%	OPEX	List of households issued with occupation certificates/ Works Order
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Wastewater Quality (Green Drop)	N / A	M – 7 5 8	Number of monthly wastewater quality monitoring report conducted by Municipality YTD (cumulative)	#	L e p - M S a n i t	1	2	2	3	3	3 analysis report conducted	None	None	10	10	OPEX	Monthly Wastewater analysis report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDPID #	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	ISS25	MGA	Thabo Mbeki sewer network phase 2	#	Lepp - M Sanit	n/a	Advert	Advertised for appointment of contractor	Contract appointment	contractor has been appointed	contractor has been appointed and completed site establishment.	None	None	100%	n/a	24 969 977	Advert, Appointment letter, Detailed Design
KPA2: Service Delivery and Infrastructure	ISS6	LMSN1	Sewer Unblocking Machine	%	Lepp - M Sanit	n/a	Advert	Completed Specification	Contract appointment	Tender advertised	Tender advertised on the 05 December 2021	Delayed approval of Specification	Fast track evaluation, adjudication, and procurement of equipment	100%	n/a	543 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure	ISS7	LMSN2	Sand Removal machine for the sewer pipes	%	Lepp - M Sanit	n/a	Advert	Completed Specification	Contract appointment	Sourcing of Quotations	Tender Specification Completed	Delayed approval of Specification	Fast track evaluation, adjudication and procurement of equipment	100%	n/a	450 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure	ISS8	LMSN3	Mobile Bucket Winch	%	Lepp - M Sanit	n/a	Source Quotations	Completed Specification	Contract appointment	Tender advertised	Tender advertised on the 05 December 2021	Delayed approval of Specification	Fast track evaluation, adjudication and procurement of equipment	100%	n/a	5000	Advert, Appointment letter

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	IDPID #	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure	ISS9	LMSSN4	Mobile trash Pump	%	Leep - MSanit	n/a	Advert	Completed Specification	Contract appointment	Tender advertised	Tender advertised on the 05 December 2021	Delayed approval of Specification	Fast track evaluation, adjudication, and procurement of equipment	100%	n/a	200 000	Advert, Appointment letter
KPA2: Service Delivery and Infrastructure	ISS10	LMSSN5	Sanitation Master Plan inclusive system modelling and pump station modelling 1 (Master plan)	%	Leep - MSanit	n/a	Advert	In process compiling specification	Scoping Report	Bid Specification Completed	Specification still to be presented to BSC	Delayed approval of Specification	Fast track advertisement and appointment of suitable service provider	100%	n/a	500 000	Advert, Scoping, inception, Water infrastructure master plan
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Water – Supply	NA	M399A	Percentage of households connected with access to water in urban area (Marapong, Onverwacht and Town) from 1 July 2021 to 30 June 2022	%	Leep - MWater	0 (New)	100%	66%	100%	100%	10 connections were done as per application	No Backlog in the urban areas as new connections is installed as per submitted works orders.	None	100%	100%	OPEX	List of households issued with occupation certificates/ Works Order
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural	ISW21	LMWW1	Water Infrastructure Master Plan	%	Leep MWat	n/a	Advert	In process compiling specification	Scoping Report	Bid Specification Completed	Specification still to be presented to BSC	Delayed approval of Specification	Fast track advertisement and appointment of suitable service provider	100%	n/a	500 000	Advert, Scoping, inception, Water infrastructure master plan

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D P I D #	I D	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target		Qtr. 2 Target				Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence	
								Actual			Actual	Actual Notes					Challenges / Reasons for under or over performance
services in all municipal areas\ Water – Supply					e r / P M U												
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	N / A	M – 8 1	Percentage of water losses per quarter.	%	L e p - M W a t e r	10%	14%	50,09%	14%	44.77%	Target Not Achieved	Ageing Infrastructure. Water Loss due to dilapidated infrastructure, illegal connections, burst pipes and Leaks, Malfunctioning of Water Meters. Damaging of pipes by Fibre installation contractor	Implementation of Water Conservation and Water Demand Management Programmes. Replacement of old AC Pipes	14%	12%	OPEX	Water Loss Report
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well-maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	N / A	M – 7 2 8	Number of monthly water quality monitoring report conducted by Municipality YTD	#	L e p - M W a t e r	12	2	2	5	5	Target Achieved, Submitted cumulative total of (5) water quality analysis results to date (Q1-July-Aug, Q2 Sept-Nov)	None	None	10	10	OPEX	Water analysis Report
KPA2: Service Delivery and Infrastructure	S S 8	M G P P 4	Establishment of 2 transfer stations in rural Areas	#	L e p - M	n/a	constructi on	Project on hold	constructi on	Project on hold	project on hold	project is on hold due to litigation measures	Await the legal outcomes	100	n/a	0.00	Progress report, Completion certificates

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D P I D #	I D	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target		Qtr. 2 Target					Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
								Actual		Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures				
					W a s t e / P M U												
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	N / A	M _ 2 6	Percentage of AG queries resolved.	%	L e p _ M I A	83%	N/A	N/A	15%	N/A	Management report and audit report not yet issued	Delays on the side of AG	Awaiting Audit Report	100%	100%	OPEX	AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	N / A	M _ 2 7	Percentage of Internal audit findings resolved. YTD (Cumulative)	%	L e p _ M I A		25%	27%	50%	33%	Out of 33 audit queries 11 were resolved	insufficient resources to address raised queries	sourcing of funds during budgets adjustments	100%	100%	OPEX	Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Auditor General	N / A	M _ 2 8	Percentage of Audit and performance Committee's resolutions implemented per quarter. (non-cumulative)	%	L e p _ M I A	0	100%	100%	100%	100%	5 audit and performance committee findings addressed and resolved	None	None	100%	100%	OPEX	Resolution Register
KPA6: Good Governance and Public Participation\ Responsible,	N / A	M _ 6	Percentage of risks resolved within	%	L e p _	0	25%	64%	50%	65%	Fifteen (15) out of 23 identified risks	None	None	100%	100%	OPEX	Risk register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID P ID #	ID	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2021/22	Annual Target 2022/23	Annual budget	Portfolio of evidence
accountable, effective and efficient corporate governance\ Risk Management		67	timeframe as specified in the risk register YTD (cumulative)		M R i s k						have been addressed						
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Audit Committee	N / A	M _ 6 9 1	Percentage of Implementation of council resolutions per quarter	%	L e p M A d m i n	0	100%	100%	100%	100%	7 resolutions were addressed	None	None	100%	100%	OPEX	Council Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ IT and Support	N / A	M _ 2 3	Percentage of complaints received on the electronic system and successfully attended to by customer care per quarter	%	L e p - M A d m i n	100%	90%	40%	90%	100%	75 Complaints were received and attended to by the Municipality	None	None	90%	90%	OPEX	System generated quarterly Report signed off by EM
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective, and efficient corporate governance\ Communication	N / A	M _ 6 5 4	Percentage of required Legislated Publications published on Municipal website from each directorate per quarter	%	L e p _ E M I S	0	100%	100%	100%	N/A	N/A	N/A	N/A	100%	100%	OPEX	calendar of legislated publications, Screenshots of the website published. Report received from SITA

## 5 Service Provider Project Implementation and Performance monitoring with ratings

Rating's table for scoring on Service provider Performance

Color code	Scoring	% Target achieved	
Rating	Score	Low	High
Unsatisfactory	1-1.99	0.0%	49.99%
Below target	2 -2.99	50%	69.9%
Achieved target	3 -3.99	70%	79.99%
Exceeded target	4 -4.99	80%	99.9%
Over exceeded target	5+	100.0%	+

	Name Of Service Provider	Project Name	Funder	Progress on Implementation	Original Budget	Adjusted Budget	Expenditures	Rating 1-5	Comments
1	SEBATA MUNICIPAL SOLUTIONS	MSCOA IMPLEMENTATION	LLM	99% Systems implementation The modules that were implemented are the IDP/Budget Module, Ledger, Inventory and Supply Chain, HR and Payroll, Billing and the Assets modules	R 2 123 514	R 3 073 514	R 9 644 082	3,5	System has been fully has been implemented currently optimising system utilisation improvement of the system is on-going challenges are addressed in steering committee meeting
2	SEBATA MUNICIPAL SOLUTIONS	MSCOA IMPLEMENTATION	LLM	Expenditure relates to license fees and other related costs and is as per Master Agreement.				3,5	System has been fully has been implemented currently optimising system utilisation improvement of the system is on-going challenges are addressed in s
3	SEBATA MUNICIPAL SOLUTIONS	FINANCIAL SYSTEM	LLM					3,5	System has been fully has been implemented currently optimising



	Name Of Service Provider	Project Name	Funder	Progress on Implementation	Original Budget	Adjusted Budget	Expenditures	Rating 1-5	Comments
									system utilisation improvement of the system is on-going challenges are addressed in steering committee meeting
4	NEW INTEGRATED CREDIT SOLUTIONS	DEBT COLLECTION	LLM	<p>7 % collection collected R8 967 507.53. From R 129 488 752.37 handed to them by end of June 2021</p> <p>Collects on debts older than 90days</p> <p>Communicates with clients to make payments and payment arrangement to settle outstanding debts</p> <p>Assists with debt book clearing</p>	R 1 656 000,00	R 1 656 000,00	R1103 763	3,5	The debt collector is valuable for the process of collection. Collection rate has been improved to 112% as of 31 December 2021. Debt has reduced by 12%
5	SPAZA	SMART METERS	LLM	100% progress on Implementation. Smart metering work done correctly and system functions well for prepaid sales	R 8 312 000,00	R10 112 000	R10 076440.	3	The New Service Provide Bhelela has been appointed currently taking over the systems from SPASA. Programme in place to optimise system utilisation
6	CATHU CONSULTING	ASSET REGISTER	LLM	100% Performance, Asset Register compiled in line with GRAP 17	R 2 729 306	R 2 537 977,00	R 2 980 731.	4	Asset register compiled in line with GRAP 17, EMS asset module fully implemented. Municipality achieved an unqualified audit

	Name Of Service Provider	Project Name	Funder	Progress on Implementation	Original Budget	Adjusted Budget	Expenditures	Rating 1-5	Comments
									opinion in 2020/21 Fin Year.
7	MANNA Holdings	VALUATION ROLL	LLM	100% Performance on valuation roll  GVR was implemented in July 2020	R 3 700 000,00	R1600 000	R 141 507.	4	Service Provider provides LLM with supplementary valuation rolls
8	Eng: Fhisol Engineers	Hawker stalls at Albert Street, phase2 -Top structures	LLM	service provider has been appointed and managed to complete the scoping report, and still finalising the detailed designs	r 661497,00	0	r 661497,00	4,5	service provider has been appointed and managed to complete the scoping report, and still finalising the detailed designs
9	Con: Rigamani Construction	Construction of 2 transfer stations	MIG	Physical progress is 25%. Completed works	36 335 767,46	0	R 4 746 565	1	Project is on hold, because the consultant has been terminated
10	Con: NSK Electrical & Construction Managers	Design Installation and commissioning of electricity of various villages in the Eskom supply area	INEP	Awaiting electrification by eskom		R 15 999 993	R 9 605 433,13	4,5	The service provider has completed the designs and is currently busy with site establishment.
12	Con: Gombameni Risk and event management	Melvel Access road	MIG	The physical progress is 95%, -The contractor has completed layer works and road surfacing, and currently busy with laying of kerbs and water v-drains .	24415151,47	0	R 23 074203	3,5	The physical progress is 95%, -contractor is addressing snag list.
14	Con: Ambroser Solutions	VIP Sanitation toilets at Shongoane	WSIG	The physical progress is 99%, -Excavation and lining of Pits completed.	8754513	0	R 7 717 681	4,5	PROJEDCT COMPLETED

	Name Of Service Provider	Project Name	Funder	Progress on Implementation	Original Budget	Adjusted Budget	Expenditures	Rating 1-5	Comments
15	Con: Gombameni Risk and event management	Mokuruanyane water scheme Bulk pipeline phase1&2	WSIG	The physical progress is 34%, The contractor has completed	36389027,75	0	R 17 565 810	2	<p>The physical progress is 46%, The contractor has completed the following works:</p> <ul style="list-style-type: none"> <li>- Site establishment done and site clearing in progress.</li> <li>-The contractor has excavated 16.0km and laid 6.25km of pipeline to date.</li> <li>-Erection of four borehole pump houses is almost complete (side walls and the roofing complete).</li> <li>- The package plant is almost complete (94% physical progress).</li> <li>- Four pumps have been installed at the pump houses.</li> </ul> <p>Outstanding works</p> <ul style="list-style-type: none"> <li>- Construction of 27km pipeline and valve chambers.</li> <li>-Electrification at the boreholes and treatment plant.</li> <li>- Construction of elevated tanks.</li> <li>- Installation of fittings at the package plant</li> <li>- Electrification and housing of one borehole</li> <li>- Supply and Installation of Bulk Water Meter</li> <li>- Supply, Deliver and</li> </ul>

	Name Of Service Provider	Project Name	Funder	Progress on Implementation	Original Budget	Adjusted Budget	Expenditures	Rating 1-5	Comments
									Install Two Stage Booster Pumps
16	Con: hlrc pty ltd	Steve biko water supply	WSIG	The project is in progress, and the physical progress is 65%		9542617,78	R 4 312 305	4	<p>The project is in progress, and the physical progress is 85%</p> <p>The contractor has completed the following works:</p> <ul style="list-style-type: none"> <li>- Site establishment done</li> <li>- Excavations, bedding, pipe laying and backfilling of 5km pipeline.</li> </ul> <p>Outstanding works</p> <ul style="list-style-type: none"> <li>-Commenced with excavations and construction of valve chambers.</li> <li>- Refurbishment of steel tank</li> <li>- Erection, fencing and electrification of 2 borehole pump houses</li> </ul>
18	Con: NSK ELECTRICAL ENGINEERS NAD AES CONSULTING JV	Integrated Infrastructure Master plan	LLM	The project is still in progress, and the service provider has completed the status quo report and currently busy with future demand analysis and will be presenting to the municipality once the report is completed.	4750000	0	R 3 782 608.	4	<p>The project is still in progress, and the service provider has completed the status quo report and currently busy with future demand analysis and will be presenting to the municipality once the report is completed.</p>

## **6. SDBIP BUDGET STATEMENTS**

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a Municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

**The Finance Department has submitted the following:**

0. Table C1 – Summary
1. Table C4 – Revenue Statements
2. Table C4 – Operational Expenditure Performance (functional classification)
3. Table C5 – Capital Expenditure (municipal vote
4. Table C5 – Capital Expenditure (standard classification and funding)
5. Table C5 - Debtors Age Analysis
6. Table C6 – Financial Position
7. Mid-Year Financial Report (ANNEXURE)

## 6.1 Table C1 – Summary

Choose name from list - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
<b>Financial Performance</b>									
Property rates	101682966	106591056	106591056	8248457	49787780	53295540	-3507760	-7%	106591056
Service charges	264290161	330663870	330663870	15001172	132462190	165331951	-32869761	-20%	330663870
Investment revenue	4550785	2168475	2168475	169916	1418386	1084243	334143	31%	2168475
Transfers and subsidies	190086687	179916700	179916700	58292493	135149292	89958358	45190934	50%	179916700
Other own revenue	51629242	47616686	47616666	2250226	31375797	23808440	7567357	32%	47616666
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>612239841</b>	<b>666956787</b>	<b>666956767</b>	<b>83962264</b>	<b>350193445</b>	<b>333478532</b>	<b>16714913</b>	<b>5%</b>	<b>666956767</b>
Employee costs	226408219	228865302	228865302	18707652	105318886	114416916	-9098030	-8%	228811531
Remuneration of Councillors	10912367	11686653	11686653	1151252	5567573	5836535	-268962	-5%	11662847
Depreciation & asset impairment	83170200	92704836	92704836	6484753	66330024	46321545	20008479	43%	92643077
Finance charges	19517203	19213294	19213294	1283252	3963807	9606651	-5642844	-59%	19213294
Inventory consumed and bulk purchases	162909185	171802714	171802714	1899496	74381840	89922778	-15540938	-17%	181122481
Transfers and subsidies	681126	976879	976879	108024	275410	720748	-445338	-62%	1624210
Other expenditure	125092983	137863682	137863668	10945005	58600435	66218122	-7617687	-12%	134997469
<b>Total Expenditure</b>	<b>628691283</b>	<b>663113360</b>	<b>663113346</b>	<b>40579434</b>	<b>314437975</b>	<b>333043295</b>	<b>-18605320</b>	<b>-6%</b>	<b>670074909</b>
<b>Surplus/(Deficit)</b>	<b>-16451442</b>	<b>3843427</b>	<b>3843421</b>	<b>43382830</b>	<b>35755470</b>	<b>435237</b>	<b>35320233</b>	<b>8115%</b>	<b>-3118142</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	112085136	90868301	90868301	18809493	48676868	45434152	3242716	7%	90868301
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	0	0	0	0	0	0	0		0
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>95633694</b>	<b>94711728</b>	<b>94711722</b>	<b>62192323</b>	<b>84432338</b>	<b>45869389</b>	<b>38562949</b>	<b>84%</b>	<b>87750159</b>
Share of surplus/ (deficit) of associate	0	0	0	0	0	0	0		0
<b>Surplus/ (Deficit) for the year</b>	<b>95633694</b>	<b>94711728</b>	<b>94711722</b>	<b>62192323</b>	<b>84432338</b>	<b>45869389</b>	<b>38562949</b>	<b>84%</b>	<b>87750159</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>145388189</b>	<b>113661306</b>	<b>113661304</b>	<b>22316979</b>	<b>142207884</b>	<b>55543677</b>	<b>86664207</b>	<b>156%</b>	<b>162617595</b>
Capital transfers recognised	116001359	90868303	90868303	18040331	42251222	42570917	-319695	-1%	134648569
Borrowing	0	0	0	0	0	0	0		0
Internally generated funds	29309015	22793003	22793003	0	1496436	12009290	-10512854	-88%	24704340
<b>Total sources of capital funds</b>	<b>145310374</b>	<b>113661306</b>	<b>113661306</b>	<b>18040331</b>	<b>43747658</b>	<b>54580207</b>	<b>-10832549</b>	<b>-20%</b>	<b>159352909</b>
<b>Financial position</b>									
Total current assets	738358643	354003862	354003870		441557540				354003870
Total non-current assets	5225494129	1652799640	1652799642		1462085925				1701755861
Total current liabilities	146755633	56006776	56006776		182577463				81306779
Total non-current liabilities	198771116	176556839	176556839		198771116				176556839
Community wealth/Equity	1453747939	1776746902	1776746902		1567772549				1776746902
<b>Cash flows</b>									
Net cash from (used) operating	254698575	101824167	101824167	73497008	241926155	-9104670	251030825	2757%	-62209833
Net cash from (used) investing	0	-113649298	-113649298	-20746380	-52919053	-56824650	-3905597	7%	-113649298
Net cash from (used) financing	0	18213592	18213592	-8308	219477	3991482	3772005	95%	7982948
<b>Cash/cash equivalents at the month/year end</b>	<b>434531430</b>	<b>154952714</b>	<b>154952714</b>	<b>0</b>	<b>116723269</b>	<b>86626415</b>	<b>-30096854</b>	<b>-35%</b>	<b>-240379493</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	49044412	16649593	8920631	9887231	16318779	8332656	9417715	310 168	428738817
<b>Creditors Age Analysis</b>									
Total Creditors	149906,21	1972,37	29953,99	0	18881,31	0	6288,97	46	252892,45

## 6.2 Table C4 – Revenue Statements

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<b>Revenue By Source</b>										
Property rates		101682966	106591056	106591056	8248457	49787780	53295540	-3507760	-7%	106591056
Service charges - electricity revenue		175908192	237206945	237206945	10512377	82586191	118603484	-36017293	-30%	237206945
Service charges - water revenue		44694708	49577895	49577895	3233189	30909677	24788955	6120722	25%	49577895
Service charges - sanitation revenue		29000743	24387954	24387954	4311	11445648	12193979	-748331	-6%	24387954
Service charges - refuse revenue		14686518	19491076	19491076	1251295	7520674	9745533	-2224859	-23%	19491076
Rental of facilities and equipment		144812	317199	317199	52146	343258	158612	184646	116%	317199
Interest earned - external investments		4550785	2168475	2168475	169916	1418386	1084243	334143	31%	2168475
Interest earned - outstanding debtors		37608761	34620782	34620782	1866652	20540208	17310403	3229805	19%	34620782
Dividends received		0	0	0	0	0	0	0		0
Fines, penalties and forfeits		1038507	686014	686014	1650	125113	343018	-217905	-64%	686014
Licences and permits		9195084	8218473	8218473	41469	8946276	4109241	4837035	118%	8218473
Agency services		0	0	0	0	0	0	0		0
Transfers and subsidies		190086687	179916700	179916700	58292493	135149292	89958358	45190934	50%	179916700
Other revenue		3642078	3774219	3774219	288309	1415272	1887166	-471894	-25%	3774219
Gains		0	-1	-21	0	5670	0	5670	#DIV/0!	-21
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>612239841</b>	<b>666956787</b>	<b>666956767</b>	<b>83962264</b>	<b>350193445</b>	<b>333478532</b>	<b>16714913</b>	<b>5%</b>	<b>666956767</b>

## 6.3 Table C4 – Operational Expenditure Performance (functional classification)

Choose name from list - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December										
Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<b>Expenditure By Type</b>										
Employee related costs		226408219	228865302	228865302	18707652	105318886	114416916	-9098030	-8%	228811531
Remuneration of councillors		10912367	11686653	11686653	1151252	5567573	5836535	-268962	-5%	11662847
Debt impairment		29634548	13582902	13582902	0	172110	6791451	-6619341	-97%	13582902
Depreciation & asset impairment		83170200	92704836	92704836	6484753	66330024	46321545	20008479	43%	92643077
Finance charges		19517203	19213294	19213294	1283252	3963807	9606651	-5642844	-59%	19213294
Bulk purchases - electricity		150251371	148648892	148648892	80758	64089600	74324450	-10234850	-14%	148648892
Inventory consumed		12657814	23153822	23153822	1818738	10292240	15598328	-5306088	-34%	32473589
Contracted services		43608676	55966030	55966030	4894655	23563187	28425495	-4862308	-17%	58217377
Transfers and subsidies		681126	976879	976879	108024	275410	720748	-445338	-62%	1624210
Other expenditure		51849759	68314749	68314749	6050350	34839662	31001169	3838493	12%	63197203
Losses		0	1	-13	0	25476	7	25469	363843%	-13
<b>Total Expenditure</b>		<b>628691283</b>	<b>663113360</b>	<b>663113346</b>	<b>40579434</b>	<b>314437975</b>	<b>333043295</b>	<b>-18605320</b>	<b>-6%</b>	<b>670074909</b>
<b>Surplus/(Deficit)</b>		<b>-16451442</b>	<b>3843427</b>	<b>3843421</b>	<b>43382830</b>	<b>35755470</b>	<b>435237</b>	<b>35320233</b>	<b>0</b>	<b>-3118142</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		112085136	90868301	90868301	18809493	48676868	45434152	3242716	0	90868301
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		0	0	0	0	0	0	0		0
Transfers and subsidies - capital (in-kind - all)		0	0	0	0	0	0	0		0
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>95633694</b>	<b>94711728</b>	<b>94711722</b>	<b>62192323</b>	<b>84432338</b>	<b>45869389</b>			<b>87750159</b>
Taxation		0	0	0	0	0	0	0		0
<b>Surplus/(Deficit) after taxation</b>		<b>95633694</b>	<b>94711728</b>	<b>94711722</b>	<b>62192323</b>	<b>84432338</b>	<b>45869389</b>			<b>87750159</b>
Attributable to minorities		0	0	0	0	0	0			0
<b>Surplus/(Deficit) attributable to municipality</b>		<b>95633694</b>	<b>94711728</b>	<b>94711722</b>	<b>62192323</b>	<b>84432338</b>	<b>45869389</b>			<b>87750159</b>
Share of surplus/ (deficit) of associate		0	0	0	0	0	0			0

Surplus/ (Deficit) for the year		95633694	94711728	94711722	62192323	84432338	45869389			87750159
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## 6.4 Table C5 – Capital Expenditure (municipal vote)

Choose name from list - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December										
Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Capital Expenditure - Functional Classification										
<b>Governance and administration</b>		19179420	1900001	1900001	0	1886540	1866902	19638	1%	4383465
Executive and council		845801	1400000	1400000	0	0	700004	-700004	-100%	1400000
Finance and administration		18333619	500001	500001	0	1886540	1166898	719642	62%	2983465
Internal audit		0	0	0	0	0	0	0		0
<b>Community and public safety</b>		6042041	1	1	0	2721417	3749792	-1028375	-27%	7499582
Community and social services		6081649	1	1	0	2721417	3749792	-1028375	-27%	7499582
Sport and recreation		0	0	0	0	0	0	0		0
Public safety		-39608	0	0	0	0	0	0		0
Housing		0	0	0	0	0	0	0		0
Health		0	0	0	0	0	0	0		0
<b>Economic and environmental services</b>		29218073	13185002	13185002	0	1154974	7631675	-6476701	-85%	15314658
Planning and development		-299266	8925000	8925000	0	0	4462506	-4462506	-100%	8925000
Road transport		29517339	4260002	4260002	0	1154974	3169169	-2014195	-64%	6389658
Environmental protection		0	0	0	0	0	0	0		0
<b>Trading services</b>		90870840	98576302	98576302	18040331	39752279	42295308	-2543029	-6%	135419890
Energy sources		14642169	45769293	45769293	2524171	13343659	20731394	-7387735	-36%	41683971
Water management		58879794	20655001	20655001	11039496	14518008	11768037	2749971	23%	61217608
Wastewater management		2552263	3029141	3029141	4476664	8441414	5001026	3440388	69%	18806044
Waste management		14796614	29122867	29122867	0	3449198	4794851	-1345653	-28%	13712267
<b>Other</b>		0	0	0	0	0	0	0		0
<b>Total Capital Expenditure - Functional Classification</b>	3	145310374	113661306	113661306	18040331	45515210	55543677	-10028467	-18%	162617595
Funded by:										
National Government		116001359	90868303	90868303	18040331	42251222	42570917	-319695	-1%	134648569
Provincial Government		0	0	0	0	0	0	0		0
District Municipality		0	0	0	0	0	0	0		0
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		0	0	0	0	0	0	0		0
<b>Transfers recognised - capital</b>		116001359	90868303	90868303	18040331	42251222	42570917	-319695	-1%	134648569
Borrowing	6	0	0	0	0	0	0	0		0
<b>Internally generated funds</b>		29309015	22793003	22793003	0	1496436	12009290	-10512854	-88%	24704340
<b>Total Capital Funding</b>		145310374	113661306	113661306	18040331	43747658	54580207	-10832549	-20%	159352909



## 6.5 Table C5 – Capital Expenditure (municipal vote, standard classification and funding)

Choose name from list - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December										
Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>	1								%	
<b>Multi-Year expenditure appropriation</b>	2									
Vote 1 - Office of Municipal Manager		-	-	-	-	-	-	-		-
Vote 2 - Budget and Treasury		0	1	1	0	0	0	0		1
Vote 3 - Corporate Services		0	0	0	0	0	0	0		0
Vote 4 - Social Service		19756192	28622867	28622867	0	6332659	3204927	3127732	98%	8818233
Vote 5 - Technical and Engineering Services		57419253	26500003	26500003	0	8031237	13290002	-5258765	-40%	26660003
Vote 6 - Property, Planning & Development		0	0	0	0	0	0	0		0
Vote 7 - Office of the Mayor/Strategic Office		0	0	0	0	0	0	0		0
Vote 8 - COMMUNITY & SOCIAL SERVICES		0	0	0	0	0	0	0		0
<b>Total Capital Multi-year expenditure</b>	4,7	<b>77175445</b>	<b>55122871</b>	<b>55122871</b>	<b>0</b>	<b>14363896</b>	<b>16494929</b>	<b>-2131033</b>	<b>-13%</b>	<b>35478237</b>
<b>Single Year expenditure appropriation</b>	2									
Vote 1 - Office of Municipal Manager		270584	2	0	0	0	0	0		0
Vote 2 - Budget and Treasury		0	500000	500000	0	0	250004	-250004	-100%	500000
Vote 3 - Corporate Services		12908324	0	-	0	1320522	236297	1084225	459%	781981
Vote 4 - Social Service		6499909	500000	500000	0	5574722	6020313	-445591	-7%	14095101
Vote 5 - Technical and Engineering Services		48202226	47213433	47213433	22316979	120948744	27379624	93569120	342%	101437276
Vote 6 - Property, Planning & Development		-299266	8925000	8925000	0	0	4462506	-4462506	-100%	8925000
Vote 7 - Office of the Mayor/Strategic Office		630967	1400000	1400000	0	0	700004	-700004	-100%	1400000
Vote 8 - COMMUNITY & SOCIAL SERVICES		0	0	0	0	0	0	0		0
<b>Total Capital single-year expenditure</b>	4	<b>68212744</b>	<b>58538435</b>	<b>58538433</b>	<b>22316979</b>	<b>127843988</b>	<b>39048748</b>	<b>88795240</b>	<b>227%</b>	<b>127139358</b>
<b>Total Capital Expenditure</b>		<b>145388189</b>	<b>113661306</b>	<b>113661304</b>	<b>22316979</b>	<b>142207884</b>	<b>55543677</b>	<b>86664207</b>	<b>156%</b>	<b>162617595</b>

## 6.6 Table C5 Debtors Age Analysis

DEBTORS AGE ANALYSIS FOR DECEMBER 2021								
Debtors by Income Source								
		Current Amount	30 Days Amount	60 Days Amount	90 Days Amount	120 Days Amount	150 Days Amount	180 Days Amount
<b>Totals per Service Type</b>	<b>Balance</b>							
Advance Payment	-28 411 743,19	-28 411 743,19	-	-	-	-	-	-
Adv-Pay Reverse	9 244,15	9 244,15	-	-	-	-	-	-
Clearance Fee	12 821,96	1 056,97	1 290,25	1 603,88	825,30	1 512,77	678,12	5 854,67
Deposit: Electricity Metered	-	-	-	-	-	-	-	-
Deposit: Water Metered	56 755,61	2 664,44	1 180,37	33 245,98	-	1 600,00	813,60	17 251,22
Electricity Basic	19 695 653,68	1 715 416,70	976 790,27	741 494,11	453 341,75	515 805,40	485 718,01	14 807 087,44
Electricity Metered	54 264 390,60	10 427 144,85	4 225 425,51	2 619 367,48	1 845 886,08	1 119 832,24	886 317,61	33 140 416,83
Employee Deduction – Payment	2 263,35	-	-	-	-	-	-	2 263,35
Huur Standplase	7 045 858,23	44 068,55	44 089,47	44 090,95	-	44 090,95	44 090,95	6 825 427,36
Licence Vehicle	126 338,07	-	-	-	-	-	126 338,07	-
Market Stall Rental	478 009,31	8 598,47	8 554,04	8 494,18	3 991,20	39 825,11	5 970,57	402 575,74

DEBTORS AGE ANALYSIS FOR DECEMBER 2021								
Debtors by Income Source								
Totals per Service Type	Balance	Current Amount	30 Days Amount	60 Days Amount	90 Days Amount	120 Days Amount	150 Days Amount	180 Days Amount
Miscellaneous Non-Vatable	3 305,50	44,25	62,25	62,25	-	62,25	62,25	3 012,25
Miscellaneous Vatable	3 091,37	-	-	-	-	-	2 752,82	338,55
Miscellaneous(M001)	427 824,72	2 876,22	2 876,22	2 876,22	-	2 876,22	2 876,22	413 443,62
Property Rates	126 821 856,95	8 269 255,79	5 931 083,96	6 787 854,88	2 556 537,56	3 475 211,20	3 573 599,45	96 228 314,11
Reconnection Fee	925 355,78	216 264,40	11 835,63	48 237,24	126 756,75	24 942,55	8 375,32	488 943,89
Repay: Clearance Fee	24,70	-	-	-	-	-	-	24,70
Repay: Electricity Basic	52 859,38	-	187,24	1 900,05	5 088,75	5 523,69	5 046,96	35 112,69
Repay: Electricity Metered	657 402,31	-	-	1 008,18	3 490,84	5 542,63	4 778,53	642 582,13
Repay: Huur Standplase	649,06	-	-		-	-	-	649,06
Repay: Property Rates	515 374,41	-	824,50	14 688,70	42 749,66	47 466,50	46 658,48	362 986,57
Repay: Reconnection Fee	17 342,72	-	-	137,40	951,76	261,06	245,03	15 747,47
Repay: Sanitation Basic	170 876,63	-	636,55	4 612,44	10 604,26	11 704,48	11 201,21	132 117,69
Repay: Valuation fee	45,54	-	-	-	-	-	-	45,54
Repay: Waste Disposal	108 593,57	-	175,57	2 354,76	5 099,33	5 996,54	5 753,80	89 213,57
Repay: Water Basic	36 809,20	-	84,77	1 279,10	1 941,46	2 444,46	2 854,03	28 205,38
Repay: Water Metered	371 383,84	-	4 695,56	7 720,89	21 835,65	16 914,31	16 255,60	303 961,83
Sanitation Basic	55 820 344,25	2 485 547,42	1 569 664,90	1 531 431,26	833 806,86	1 116 459,55	1 060 387,04	47 223 047,22
Valuation fee	24 445,18	2 053,09	2 504,28	2 965,64	1 412,97	2 991,59	1 256,46	11 261,15
VAT Balance	52 967,64	633,11	633,11	633,11	-	633,11	633,11	49 802,09
Waste Disposal	61 329 110,86	1 938 563,86	1 452 040,17	1 282 232,40	648 216,41	1 134 408,10	1 106 841,35	53 766 808,57
Water Basic	14 796 601,08	955 058,34	650 629,31	550 161,44	293 768,46	476 184,03	456 150,69	11 414 648,81
Water Basic Vatable	8 844,32	56,97	56,97	56,97	-	56,97	56,97	8 559,47
Water Metered	99 626 525,54	4 885 562,06	3 689 994,48	3 133 082,55	2 192 312,55	1 982 591,16	8 594 012,25	75 148 970,49
Water No Tariff	226 228,33	1 401,13	1 401,13	1 401,13	-	1 401,13	1 401,13	219 222,68
Total	415 277 454,65	2 553 767,58	18 576 716,51	16 822 993,19	9 048 617,60	10 036 338,0	16 451 125,6	341 787 896,14
Totals per Property Use	Total Balance	Current Amount	30 Days Amount	60 Days Amount	90 Days Amount	120 Days Amount	150 Days Amount	180+ Days Amount
Business	122 341 035,61	7 566 728,28	7 123 382,70	4 824 448,47	3 460 979,21	3 132 063,53	3 643 791,44	92 589 641,98
Farms	52 022 211,72	-100 606,16	2 543 865,69	3 990 237,64	1 026 309,11	1 183 853,50	1 517 258,64	41 861 293,30
Government	5 247 122,50	-7 875 737,61	1 020 755,57	1 641 231,60	911 601,21	568 020,96	854 481,32	8 126 769,45
Residential	235 667 084,82	2 963 383,07	7 888 712,55	6 367 075,48	3 649 728,07	5 152 400,01	10 435 594,2	199 210 191,41
Total	415 277 454,65	2 553 767,58	18 576 716,51	16 822 993,19	9 048 617,60	10 036 338,0	16 451 125,6	341 787 896,14

## 6.7 Table C6 – Financial Position

Choose name from list - Table C6 Monthly Budget Statement - Financial Position - M06 December						
Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		-140888415	83744653	83744653	-180097054	83744653
Call investment deposits		416711733	45000049	45000049	164775993	45000049
Consumer debtors		306049956	191907153	191907153	357337094	191907153
Other debtors		154336133	10557365	10557365	96763390	10557365
Current portion of long-term receivables		0	7819515	7819515	0	7819515
Inventory		2149236	14975127	14975135	2778117	14975135
<b>Total current assets</b>		<b>738358643</b>	<b>354003862</b>	<b>354003870</b>	<b>441557540</b>	<b>354003870</b>
<b>Non-current assets</b>						
Long-term receivables		0	3	3	0	3
Investments		0	0	0	0	0
Investment property		0	0	0	0	0
Investments in Associate		0	0	0	0	0
Property, plant and equipment		5219618105	1651591270	1651591270	1461788511	1700547489
Biological		0	0	0	0	0
Intangible		5799024	879003	879003	220414	879003
Other non-current assets		77000	329364	329366	77000	329366
<b>Total non-current assets</b>		<b>5225494129</b>	<b>1652799640</b>	<b>1652799642</b>	<b>1462085925</b>	<b>1701755861</b>
<b>TOTAL ASSETS</b>		<b>5963852772</b>	<b>2006803502</b>	<b>2006803512</b>	<b>1903643465</b>	<b>2055759731</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		0	0	0	0	0
Borrowing		8742855	7334303	7334303	6080065	7334303
Consumer deposits		9817768	11076002	11076002	9598291	11076002
Trade and other payables		125320010	33639977	33639977	164024107	58939980
Provisions		2875000	3956494	3956494	2875000	3956494
<b>Total current liabilities</b>		<b>146755633</b>	<b>56006776</b>	<b>56006776</b>	<b>182577463</b>	<b>81306779</b>
<b>Non-current liabilities</b>						
Borrowing		53945496	72646461	72646461	53945496	72646461
Provisions		144825620	103910378	103910378	144825620	103910378
<b>Total non-current liabilities</b>		<b>198771116</b>	<b>176556839</b>	<b>176556839</b>	<b>198771116</b>	<b>176556839</b>
<b>TOTAL LIABILITIES</b>		<b>345526749</b>	<b>232563615</b>	<b>232563615</b>	<b>381348579</b>	<b>257863618</b>
<b>NET ASSETS</b>	2	<b>5618326023</b>	<b>1774239887</b>	<b>1774239897</b>	<b>1522294886</b>	<b>1797896113</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		1453747939	1745576902	1745576902	1567772549	1745576902
Reserves		0	31170000	31170000	0	31170000
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>1453747939</b>	<b>1776746902</b>	<b>1776746902</b>	<b>1567772549</b>	<b>1776746902</b>

## 7. Conclusion

The 2021/22 Mid - Year Performance Report represents the overall non-financial performance of the municipality. The data provided was because of the collaboration of various Departments within the institution and informed by the Key Performance Indicators and Targets as set in the 2021 – 2022 FY

Service Delivery and Budget Implementation Plan and the Integrated Development Plan of the Municipality. This reflects a fair performance for the Institution. The institutional performance is at 2.8 % for key performance indicators and project implementation.

Achievements reflected above are a symbol of good governance and administration as displayed by both the Council and Administration Management.

## **8. Approval**

Approved by:

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**MM COCQUYT**  
**Municipal Manager**

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**Date:**