

# LEPHALALE LOCAL MUNICIPALITY

## MID-YEAR PERFORMANCE REPORT 2020-21



# LEPHALALE MUNICIPALITY

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## ACRONYMS AND ABBREVIATIONS

A summary of acronyms and abbreviations used in this report are being supplied below:

ACRONYM / ABBREVIATION	MEANING
AFS	Annual Financial Statements
AG	Auditor-General
AVG	Average
BAC	Bid Adjudication Committee

<b>ACRONYM / ABBREVIATION</b>	<b>MEANING</b>
BSC	Bid Specification Committee
BTO	Budget and Treasury Office
CDW	Community Development Workers
CoGHSTA	Department of Cooperative Government, Human Settlements and Traditional Affairs
CSSS	Corporate Support Services Department
Dec	December
DP	Development Planning Department
DWS	Department of Water and Sanitation
EAP	Employee Assistance Programme
EM	Executive Manager
EPWP	Expanded Public Works Programme
HR	Human Resources
i.t.o.	In Terms Of
IDP	Integrated Development Plan
ID	Infrastructure Department
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
LDF	Local Development Forum
LLF	Local Labour Forum
LLM	Lephalale Local Municipality
LUMS	Land Use Management System
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPCC	Multi-Purpose Community Centre
MSIG	Municipal Service Infrastructure Grant
N/A	Not applicable to this quarter
PMU	Project Management Unit
POE	Portfolio of Evidence
Rep	Representative
R-value	Rand value
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
Sept	September
SLA	Service Level Agreement
SS	Social Services Department
SSSS	Strategic Support Services Department
UOM	Unit of Measure, for example: # is number of, % is percentage
VIP	Ventilated Improved Pit Latrine
YTD	Year To Date

## 1. Purpose

The purpose of this report is to give feedback regarding the non-financial performance of Lephalale Local Municipality for the Mid-Year of the 2020-21, Financial Year. This report is following section 72 (1) of the Municipal Financial Management Act (MFMA)<sup>1</sup> whereby:

**The Accounting Officer must by 25 January of each year –**

**(a) assess the performance of the municipality during the first half of the Financial Year, considering –**

- (i) the monthly statements referred to in section 71 for the first half of the financial year.
- (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets, and performance indicators set in the service delivery and budget implementation plan.
- (iii) the past year's annual report, and progress on resolving problems identified in the annual report.

**(b) submit a report on such assessment to-**

- (i) the Mayor of the Municipality.
- (ii) the National Treasury; and
- (iii) the relevant Provincial Departments, i.e., Treasury, Cogswat and Office of the Premier.

- ▶ Section 41 (1) (e) of the Municipal Systems Act No. 32 of 2000 prescribes that a Municipality must establish a process of regular reporting to-
  - The Council, other political structures, political office bearers and staff of the Municipality; and
  - The public and appropriate organs of state".
- ▶ Section 41 (2) further prescribes that the system applied by the Municipality in compliance with subsection 1) (c) must be devised in such a way that it may serve as an early warning indicator of underperformance.
- ▶ National Treasury Circular 13, Component 32 that requires from Municipalities that the targets and indicators contained in their SDBIP should be reported on for in-year reporting (quarterly and mid-year) and the annual report.

**This non-financial Mid- Year quarter performance report contains information about:**

- ▶ Quarterly performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP for 2020-21 contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2020-21 was developed to reflect **cumulative performance**, therefore the status of indicators reflects the overall performance level achieved year to date.
- ▶ Measures taken to improve performance
  - Corrective action is included for each KPI
  - Section on improvement from challenges in previous financial year's Annual Report as per the Annual Performance Report from the previous financial year
- ▶ Comparison of performance against set targets and performance in previous financial year
  - Calculations to calculate the variance between actual quarterly performance and annual targets are included for each KPI.
  - Comparisons of performance against quarterly targets are highlighted and adapted to comply with the Lephalale Local Municipality's performance management requirements. The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and

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<sup>2</sup> National Treasury MFMA Circular No. 13 of 2005

Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

Color code	Scoring	% Target achieved	
Rating	Score	Low	High
Unsatisfactory	1-1.99	0.0%	49.99%
Below target	2 -2.99	50%	69.9%
Achieved target	3 -3.99	70%	79.99%
Achieved/ exceeded target	4 -4.99	80%	99.9%
Outstanding / Far exceeds target	5+	100.0%	+

The recommendations from the Audit Committee and MPAC on the previous Mid-Year Performance Report were considered while compiling this report.

Each institution needs to collect a wide range of performance information for management purposes, however not all information is relevant in accountability documents. The institution should specify in its planning documents a set of performance targets it will report against in its accountability documents.

The set of indicators selected for accountability reporting ought to provide a holistic view of the institution's performance. In the case of concurrent functions, national departments need to identify a core set of indicators that need to be reported by provincial and local governments to ensure comparability.

This reported information enhances monitoring of government's service delivery Project progress on efficiency, effectiveness and economic viability.

Performance information is only useful if it is consolidated and reported back into planning, budgeting and implementation processes where it can be used for management decisions, particularly for taking corrective action.

This means getting the right information in the right format to the right people at the right time. Institutions need to find out what information the various users of performance information need and develop formats and systems.

## 2. Components of the Report

**The following is reported on in this report:**

- Performance Highlights
- SDBIP performance of service delivery and performance indicators and targets
- SDBIP Project Implementation
- SDBIP Budget Statement Components
- Approval of this Report

## 3. SDBIP Service Delivery and Performance Indicators

There are 137 indicators in the 2020/21 higher level SDBIP, 21 indicators from this total is not applicable for the quarter. The total number of measurable indicators is 116.

The Overall SDBIP achievement is 50 indicators achieved target as predetermined, 17 indicators over exceed target, 48 indicators were below target and 1 indicator is unsatisfactory. This is a Fair Performance for the institution. The institutional performance is at 2.6 for key performance indicators and 2, 8 for project implementation. The Overall score is 2, 7 which is a Fair Performance for the institution.

## SUMMARY OF INSTITUTIONAL SUCCESS

- 36% of the risk's identification was achieved of 50 against a target %.
- 60% of the Council resolutions are implemented.
- Biweekly Audit Steering Committee meetings are held for a smooth Audit process by AG.
- Draft Annual Report to be completed for submission to Council by 31<sup>st</sup> Jan 2021.
- Mid –year report to be completed for submission to council by 25<sup>th</sup> Jan 2020.
- 52% of Municipal personnel budget was spent as planned on skills development.
- Liquidity ratio (R-value assets / R-value liabilities as %) is 359%.
- Two (2) financial Reports were submitted to council.
- A Percentage Capital Budget spent on Capital projects identified for financial year i.t.o IDP is 43.62% against a target of 50%.
- Percentage Cost coverage (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure is 454% against a target of 200%
- Debt coverage (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e., interest + redemption) due within financial year is at 1092%.
- Percentage debtor's collection rate YTD is at 84% against a target 95% and its 11% below target.
- Percentage outstanding service debtors to revenue (R-value total outstanding service debtors divided by R-value annual revenue received for services is 16% against a target of 5%.
- Percentage of Municipal Infrastructure Grant (MIG) spent is 51% against a target of 50%.
- Percentage of Electrical losses is 7, 2% and it has improved from previous losses.
- Newly completed VIPs are 637 in rural areas
- Access road blading was done in 26 villages

NB: During strategic planning session affected KPIs due to Covid-19, strategies and mitigation processes will be put in place.

There were no issues raised during MPAC public participation hearing.

## Summary of SDBIP Votes and Indicators

Table 1.1

Overall SDBIP	Total Number of KPIs	Indicator Performance 2020/21FY mid-year				
		Target Achieved	Target Not Achieved	Target Overachieved	N/A	%
<b>SDBIP Departments (Votes)</b>						
Office of the Municipal Manager	17 Indicators	5	8	3	1	50%
Strategic Services	25 Indicators	10	5	1	9	69%
Corporate and Support Services	23 Indicators	8	7	2	6	59%
Development Planning	11 Indicators	4	4	3	0	63%
Budget and Treasury	23 Indicators	8	9	4	2	57%
Social Services	18 Indicators	8	8	2	0	55%
Infrastructure Services	20 Indicators	7	8	2	3	53%

<b>Total Indicators</b>	<b>137</b>	<b>50</b>	<b>49</b>	<b>17</b>	<b>21</b>	<b>58%</b>
Infrastructure Services Projects	15 projects	7	8	0	0	46%

The Overall SDBIP achievement is 50 indicators achieved target as predetermined, 7 indicators exceed target, 10 indicators over exceeded target extremely, 44 indicators were below target and 5 indicators were unsatisfactory. This is a fair Performance for the institution. The institutional performance is at 2.6 for key performance indicators and 2, 8 for project implementation. The Overall score is 2.7 which is a fair Performance for the institution.

**Table 1.2**

Overall SDBIP	Number of KPIs and Capital Projects	2020/21 Quarter 2 Indicator Performance						Percentage Performance
		Over Exceeded	Exceeded Target	Target Achieved	Below Target	Target Not Achieved	N/A	%
<b>Total Indicators</b>	137	10	7	50	44	5	21	58%
Infrastructure Services Capital Projects	10 projects	0	0	7	5	3	0	46%

## SUMMARY OF SDBIP KPAS AND INDICATORS PER DEPARTMENT/ VOTE

**Table 1.3**

Overall SDBIP	Number of KPIs	2020/21 Quarter2 Indicator Performance						Percentage Performance
		Over Exceeded	Exceeded Target	Target Achieved	Below Target	Target Not Achieved	N/A	%
<b>SDBIP KPAs and Functions (Votes)</b>								
<b>Office of the Municipal Manager</b>	17 Indicators	1	2	5	8	0	1	50%
KPA6: Good Governance and Public Participation	17 indicators							
<b>Strategic Support Services</b>	25 Indicators	1	0	10	5	0	9	69%
KPA6: Good Governance and Public Participation	20							
KPA4: Local Economic Development	5							
<b>Corporate and Support Services</b>	23 Indicators	2	0	8	6	1	6	59%

KPA5: Transformation and Organisational Development	12							
KPA6: Good Governance and Public Participation	11							
<b>Development Planning</b>	<b>11 Indicators</b>	<b>2</b>	<b>1</b>	<b>4</b>	<b>3</b>	<b>1</b>	<b>0</b>	<b>63%</b>
KPA1: Spatial Rationale	6							
KPA6: Good Governance and Public Participation	5							
<b>Budget and Treasury</b>	<b>23 Indicators</b>	<b>2</b>	<b>2</b>	<b>8</b>	<b>9</b>	<b>0</b>	<b>2</b>	<b>57%</b>
KPA3: Financial Viability and Financial Management	18							
KPA6: Good Governance and Public Participation	5							
<b>Social Services</b>	<b>18 Indicators</b>	<b>1</b>	<b>1</b>	<b>8</b>	<b>5</b>	<b>3</b>		<b>55%</b>
KPA2: Service Delivery and Infrastructure Development	13							
KPA6: Good Governance and Public Participation	5							
<b>Infrastructure Services</b>	<b>20 Indicators</b>	<b>1</b>	<b>1</b>	<b>7</b>	<b>8</b>		<b>3</b>	<b>53%</b>
KPA2: Service Delivery and Infrastructure Development	15							
KPA6: Good Governance and Public Participation	5							
<b>Total Indicators</b>	<b>137</b>	<b>10</b>	<b>7</b>	<b>50</b>	<b>44</b>	<b>5</b>	<b>21</b>	<b>58%</b>
<b>Infrastructure Services Projects</b>	<b>15 projects</b>	<b>0</b>	<b>0</b>	<b>7</b>	<b>5</b>	<b>3</b>	<b>0</b>	<b>46%</b>



**(i) Organisational Score as per Internal Audit assessment:**

Overall SDBIP	Number of KPIs	2020/21 Quarter2 Indicator Performance						Percentage Performance
		Exceeded target with POE	Exceeded Target without POE	Target Achieved with POE	Target without Incomplete	Achieved POE/Target Not Achieved	N/A	%
SDBIP KPAs and Functions (Votes)								
Office of the Municipal Manager	17 Indicators	3	0	5	0	8	1	50%
Strategic Support Services	25 Indicators	2	0	6	3	6	8	47%
Corporate and Support Services	23 Indicators	4	0	6	0	7	6	59%
Development Planning	11 Indicators	4	0	2	0	5	0	55%
Budget and Treasury	23 Indicators	4	0	6	1	9	3	50%
Social Services	18 Indicators	5	0	4	0	9	0	50%
Infrastructure Services	20 Indicators	2	2	3	0	10	3	29%
<b>Total Indicators</b>	<b>137</b>	<b>24</b>	<b>2</b>	<b>32</b>	<b>5</b>	<b>53</b>	<b>21</b>	<b>48%</b>
Infrastructure Services Projects	11 projects	3	0	2	0	6	0	45%
Social Services	7 Projects	2	0	2	0	3	0	57%
Corporate Services	3 Projects	0	0	0	0	3	0	0
MM's Office	1 Project	0	0	0	0	1	0	0

## 4.1 OFFICE OF THE MUNICIPAL MANAGER

The detailed strategic scorecard follows:

Hierarchy (KPA/ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Anti- corruption	M _ 2 4	Number of fraud and corruption cases referred for investigation YTD*	#	Lep_ MRisk	2	0	0	0	0	No fraud cases reported to risk manageme nt unit	None	None	0	0		Investigation Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M _ 0 0 0 1	Number of fraud and corruption awareness conducted YTD*	#	Lep_ MRisk	2	1	0	N/A	N/A	N/A	N/A	N/A	2	2		Invitation, Attendance register & Presentation
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M _ 0 0 0 2	Number of Risk registers developed and monitored per quarter YTD	#	Lep_ MRisk	5	5	7	5	7	Seven risk registers were developed and are monitored quarterly.	registers were developed in the previous financial year; however, the target was not amended accordingly. MSCOA and Covid-19 risk registers were added	We will amend the target accordingl y in the next financial year	5	5		Risk registers (Strategic, Operational, Fraud, Project, ICT)
KPA6: Good Governance and Public Participation\ Responsible,	M _ 0 0	Number of Risk Committee Meeting	#	Lep_ MRisk	4	1	1	2	2	One (1) Risk Manageme nt meeting	None	None	4	4		Invitation, Minutes& attendance register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
accountable, effective and efficient corporate governance\ Risk Management	03	facilitated and held per quarter YTD								held on 13 October 2020 - Virtual meeting						
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M _6 48	Number of Audit committee meetings held YTD*	#	Lep_MIA	4	1	1	2	3	One (1) special Audit Committee meeting held on 19 Oct and one (1) ordinary meeting held on 12 Nov	Over performance was due to the special AC meeting	None	4	4		Invitation, Minutes and attendance register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M _0 04	Number of Audit committee Report served to Council YTD*	#	Lep_MIA	4	1	1	2	2	One (1) Audit Committee report was submitted to Council	None	None	4	4		Audit Committee Report submitted to Council
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M _0 05	Number of AG Action Plan developed and monitored YTD	#	Lep_MIA	1	1	1	1	0	AG Action plan was not developed .	AG Aaudit was started late due to Covi-19 and it is not yet finalized.	AG Action plan will be developed monitored again next year after the finalization of the current AG audit.	1	1		AG Action Plan

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
												It will be done from March 2021				
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M – 6 5 2	Number of audit reviews conducted per quarter YTD	#	Lep_MIA	0	1	1	1	3	2 Audit projects were conducted in the 2nd quarter.	Draft AFS review and draft APR review were finalized in October due to the extension of the submission to Treasury.	None	4	0		Internal Audit Reports served to Audit Committee in the quarter
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Internal Audit	M – 0 0 6	Number of internal audit Action Plan developed and monitored YTD	#	Lep_MIA	1	1	1	1	1	Internal Audit action plan is in place but not monitored	IA action plan is in place but not monitored due to limited staff within IA	The action plan will be monitored after appointment of the IA Intern.	1	1		Internal Audit Action Plan/Query Register served at Audit Committee during the quarter
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 6 5 1	Number of Unqualified Performance Opinion per annum YTD*	#	Lep_MIA	1	N/A	N/A	1	0	Audit opinion not yet issued by AG.	AG audit started later than usual due to COVID-19. National Treasury issued a	The audit will be finalised by the end of Feb 2021.	1	1		AG Audit Report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
											directive in this regard.					
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 6 5 0	Number of Unqualified Audit Opinion received from AG YTD	#	Lep-CFO	0	N/A	N/A	1	0	Audit opinion not yet issued by AG.	AG audit started later than usual due to COVID-19. National Treasury issued a directive in this regard.	The audit will be finalised by the end of Feb 2021.	1	1		Audit report
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	M – 7 0 6	Number of safety and security forum meetings held per quarter YTD	#	Lep-MM sec	3	1	0	1	1	One(1) Community Safety Forum meeting held on 20 November 2020	None	None	1	1		Invitations, agenda, attendance register, minutes
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 2 6	Percentage of AG queries resolved.	%	Lep_MIA	96	N/A	N/A	15%	0%	AG audit not yet finalised.	AG audit started later than usual due to COVID-19. National Treasury issued a directive in this regard.	The audit will be finalised by the end of Feb 2021.	100%	100%		AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\	M –	Percentage of Internal	%	Lep_MIA	0	25%	10%	50%	0%	No follow up was	Staff Shortage within IA	follow up will be	100%	100%		Internal Audit Queries register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
Responsible, accountable, effective and efficient corporate governance\ Auditor General	27	audit findings resolved.								conducted by Internal Audit		done as soon as the unit is capacitated				
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M-28	Percentage of Performance and Audit Committees resolutions implemented per quarter.	%	Lep_MIA	0	100%	80%	100%	50%	13 Resolutions of the APC were implemented out of a total of 26	Some resolutions can only be implemented on a longer term	To amend the target in the next FY to be more reasonable and realistic.	100%	100%		Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M-667	Percentage of risks resolved within timeframe as specified in the risk register YTD	%	Lep_Risk	0	25%	0%	50%	0%	No risks were completely resolved YTD	Risks mitigations are taking longer to be implemented due to lack of resources.	acquiring resources to mitigate the risks.	100%	100%		Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M-691	Percentage of Implementation of council resolutions per quarter, YTD	%	Lep_Admin	0	100%	69%	100%	50%	out of 6 resolutions 3 were Implemented and 3 is in progress	3 resolutions are in progress.	To be concluded in the next quarters.	100%	100%		Council Resolution Register

**\* Note: The General key Performance Indicators as prescribed by section 43 of the MSA and the Regulation 796 section 10.**

## 4.2 STRATEGICSUPPORT SERVICES

The detailed strategic scorecard follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	M 3 2 2	Number of HIV/Aids campaigns held YTD*	#	L e p - M P P	5	1	0	2	2	Two (2)HIV/AIDS awareness campaign held at Kauletsi (10-12-2020) and Steenbokpan (11-12-2020)	None	None	4		Adverts/Notices/ Invitations Presentations Attendance Registers
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	M 6 4 1	Number of special programmes awareness campaigns held YTD*	#	L e p - M P P	18	3	4	6	6	Achieved. Two (2) campaigns - GBV awareness campaign held at Kauletsi (10-12-2020) and Steenbokpan (11-12-2020).	None	None	12		Invitations, attendance registers , delivery receipts (where applicable)
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	M 3 3 5	Number of media releases published YTD*	#	L e p - C o m	30	5	5	10	11	Over achieved. Six(6) press releases or six(6)activities hosted by the municipality were done.	None	None	20		Copy of publication



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target		Qtr. 2 Target		Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
							Actual		Actual						
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	M _ 6 5 4	Percentage % of Legislated Publications published on Municipal website YTD	#	L e p _ M C o m	0	100%	100%	100%	100%	Target Achieved. Documents available on the website.MID- Year report to go to Council for approval and will immediately be placed on the website	None	None	100%		A register/list/c alendar of legislated publications Screenshots of the website published within the prescribed time Copies of published legislations/ publications (refer to website, Out of 34 positions 3 are vacant and 31 are filledhuge documents)
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M _ 2 6 2	Number of IDP Rep forums meetings successfully held YTD*	#	L e p _ M I D P	4	1	1	2	2	Target achieved. One( 1) IDP Rep Forum held this Quarter	None	None	4		Invitations Attendance Registers and Minutes

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M _ 3 2 5	Number of IDP road shows successfully held YTD*	#	L e p _ M I D P	3	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3		Invitations Attendance Registers, Resolutions/ Minutes
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M _ 6 5 7	Percentage of IDP credibility rating by MEC in Financial Year YTD*	%	L e p _ M I D P	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100%		MECs credibility report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated	M _ 6 5 8	Final IDP approved by Council by end May YTD*	#	L e p _ M I D P	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Process Plan Copy of Council resolution Copy of approved IDP Proof that it was published

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target		Qtr. 2 Target		Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
							Actual									
Development Planning																within prescribed timeframe
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M _06	Final Annual Report approved by Council by end of March 2017 YTD*	#	L e p _P M S	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Council resolution, process plan , scheduled timelines
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M _09	Draft Annual Reports tabled to Council by 31 <sup>st</sup> of January YTD*	#	L e p _P M S	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Council resolution, process plan, scheduled timelines
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\	M _43	SDBIP signed by the Mayor within 28 days after the approval of budget and the IDP YTD	#	L e p _P M S	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Process plan Copy of Final SDBIP Proof that it was approved/sig ned within the prescribed time

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target		Qtr. 2 Target		Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
							Actual		Actual						
Performance Management															
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M – 4 8	Annual Performance Report submitted to auditor general by August 30th YTD	#	L e p – P M S	1	1	1	N/A	N/A	N/A	N/A	N/A	1		Process plan Copy of AR Proof of submission to AG/Stakeholders Proof that it was published within prescribed time
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M – 3 1 5	Number of quarterly performance assessments performed YTD*	#	L e p – P M S	4	1	0	2	2	Target achieved. Fourth (4 <sup>th</sup> ) quarter assessment done and First (1 <sup>st</sup> ) Quarter Assessment done	None	None	4		Schedule for Assessment s. Proof those Performance agreements were published in July on the website. Assessment Reports
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\	M – 4 0	Number of Quarterly Performance Reports submitted to Audit Committee YTD*	#	L e p – P M S	4	1	1	2	2	Target Achieved. The first (1 <sup>st</sup> ) Quarter Report was submitted to Audit Committee	None	None	4		Signed quarterly reports submitted to Audit Committee

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
Performance Management															
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M _ 4 4	Number of Section 72 (mid-year performance reports) submitted to MM by 25th of January and to council by 31st January YTD*	#	L e p - P M S	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Council resolution, Mid-Year Report.
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Ward Committees	M _ 2 0 8	Number of ward committees that are functional and having meetings at least once per quarter and submit reports of such meetings YTD	#	L e p - M P P	13	13	13	13	13	Achieved. All thirteen (13) Ward Committees are functional	None	None	13		Minutes of the meetings held, attendance register, schedule of meetings
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	M _ 6 8 8	Number of jobs created through municipal LED initiatives and capital projects (from municipal budget) YTD*	#	L e p - M L E D	1200	200	18	400	18	Target not achieved. No jobs were created in this quarter	Late appointments of contractors for Municipal projects.	The challenge will be mitigated if Contractors for Municipal projects are appointed in terms of the procurement	840		List of beneficiaries Contracts/ ID Numbers

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
												plan from the SCM unit.			
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	M_51	Number of jobs created through strategic partners (energy generation, new mines and other business proposals) YTD*	#	M L E D	1207	300	72	450	132	Target not achieved. Sixty(60) jobs created through Basadi construction on maintenance	Only 60 jobs were created in the second quarter.	Appointments depend on the contractors' side and the municipality is not in control of these appointments.	850		Numbers as reported from employing companies  List of beneficiaries Contracts/ID Numbers
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M_695	Number of Public Private Partnerships established YTD*	#	L e p - M L E D	2	1	0	N/A	1	one partnership established in this quarter.	The new partnership agreement was made in order to address the challenges between the community and the mine that arose during the second quarter.	None	2		Memorandum Of Agreement (MOA), Minutes
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M_696	Number of meetings held with strategic partners YTD*	#	L e p - M L E D	4	N/A	N/A	1	3	Over achieved. Three (3) meetings held	2 additional/unplanned meeting were held in order to address challenges encountered between the	None	2		Invitations Minutes Agenda & Attendance registers

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
											employer and employees.				
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 26	Percentage of AG queries resolved.	%	L e p – M I A	96	N/A	N/A	15%	0%	AG Audit is not yet finalized.  No follow up was conducted by Internal Audit	AG audit was started late due to Covid-19 pandemic.  Staff Shortage within IA	The audit will befinalised by the end of Feb 2021  follow up will be done as soon as the unit is capacitated	100%		AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 27	Percentage of Internal audit findings resolved.	%	L e p – M I A		25%	66%	50%	0%	AG Audit is not yet finalised.	AG audit was started late due to Covid-19 pandemic.	The audit will befinalised by the end of Feb 2021	100%		Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 28	Percentage of Audit and performance Committees resolutions implemented.	%	L e p – M I A	0	100%	83%	100%	25%	25% of the resolutions were Implemented,	Still experiencing some delays in submission of files and POEs by other Departments	Executive Managers to monitor and review performance of their divisions before submission	100%		Resolution Register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M – 6 6 7	Percentage of risks resolved within timeframe as specified in the risk register YTD	%	L e p – R i s k	0	25%	0%	50%	30%	Target not Achieved	Slow implementation of the Automated PMS system from our system vendor	Inzalo brought in additional staff members to assist with implementation	100%		Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M – 6 9 1	Percentage of Implementation of council resolutions per quarter	%	L e p – M A d m i n	0	100%	100%	100%	100%	Target Achieved. Two(2) out of Two (2) resolutions issued resolved	None	None	100%		Council Resolution Register



### 4.3 CORPORATE SUPPORT SERVICES

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Human Resource Management	M-404	Number of people from employment equity groups employed in the three highest levels of management YTD*	#	Le p - M H R	27	26	26	27	31	Out of 34 positions, 3 are vacant and 31 are filled. No new appointments were done in thi quarter.	the overachievem ent is from the previous quarter.	None	28		Appointment letter, org structure, advert ; council resolution (sec,57)
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Labour Relations and EAP	M-672	Percentage of Employee Satisfaction rating YTD	%	Le p - M H R	52%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	55%		Questionnaire , calculated scores, participation list, rating report
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\	M-673	Number of EAP policies Developed/ Reviewed and approved by Council YTD	#	Le p - M H R	4	N/A	N/A	N/A	N/A	N/A	N/A	N/A	4		Approved policy document. Council resolution

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline2 018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
Labour Relations and EAP															
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Labour Relations and EAP	M 6 7 8	Number of LLF meetings held YTD*	#	L e p - M H R	7	3	3	5	5	Target achieved. Two (2) Special meetings held on the 24 November 2020 and Three ( 3 ) December 2020.	None	None	6		Invite, attendance register, minutes, year schedule, resolution register
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Occupational health and Safety	M 6 8 0	Number of OHS audits conducted quarterly YTD	#	L e p - M H R	4	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Quarterly audit reports (observation sheets and contractors inspection checklists) signed off by EMCSSS,
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M 2 1 2	Percentage of total municipality' s budget actually spent on implementing its workplace skills plan YTD*	%	L e p - M H R	1%	N/A	N/A	0.50%	0,34%	Only 0.34% of total Training budget has been spent.	Target not achieved due to Covid 19 restrictions delayed sending employees to Training.	Online Training to be used.	1%		Quarterly training register, budget statement, Approved WSP, training Register, Budget Statement, Expenditure Report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline2 018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M - 1 8	Percentage of municipal new personnel appointed and enrolled to meet the financial minimum competency requirements YTD*	#	L e p - M H R	100%	100%	100%	100%	100%	All personnel required to meet the financial minimum competency were enrolled for MFMP in the previous quarters. No new appointments relating to the above were done in this quarter.	None	None	100%		MFMP proof of enrolment
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M - 1 9	Number of municipal personnel with technical skills/ capacity (engineering technicians and technicians) YTD*	#	L e p - M H R	14	15	16	15	16	There are 16 positions and all 16 are filled	None	None	15		Org structure indicating vacant and filled positions
KPA5: Transformation and Organisational	M - 0	Percentage of vacancy rate YTD	%	L e p	10%	N/A	8%	8%	10%	446 positions out of 497	High staff turnover (some	Speed up the recruitment process in	6%		Adverts, appointment letters,

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline2 018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
Development\ Improve functionality, performance and professionalism\ Training and Development	032			- M H R						are filled and 51 are vacant	employees resigns pass on, etc)	filling the positions as soon as they become vacant			updated organisational structure, Organogram, Recruitment Plan, Adverts, Appointment letters, Calculation Summary of the vacancy Rate percentage
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M - 21	Percentage of municipal personnel budget spent YTD*	%	L e p - M H R	97%	23%	6%	46%	40%	Target not achieved: out of 210 912 416 actual budget R84 912 000 is spent	Some of the positions were delayed from being filled because of the cost recovery plan	Review of the organogram	97%		Report from BTO Percentage of municipal personnel budget spent (signed off by BTO and EMCSSS)
Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M - H R 1	Percentage of newly appointed managers who have gone through the competency assessment YTD*	%	L e p - M H R	100%	100%	100%	100%	100%	Executive Managers taken for competency assessment before appointment is effected	None	None	100%		Appointment letter , competency results
KPA6: Good Governance and	M -	Number of by-laws	#	L e	2	N/A	The first bylaw is	N/A	N/A	N/A	N/A	N/A	1		Council resolution,

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline2 018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
Public Participation\ Responsible, accountable, effective and efficient corporate governance\ By-laws	653	Drafted/or reviewed, taken for public participation concluded and Adopted by Council YTD*		p - M L e g a l			deferred to next financial year. The second Bylaw which was due for review has been cancelled for review by the end user department.								copy of the By-law, advert
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Legal Services	M - 136	Percentage of Service Level Agreements (SLAs) drafted/or reviewed within 7 working days of receipt of notice of appointment from Municipal Manager YTD*	%	L e p - M L e g a l	100%	90%	100%	90%	100%	All SLA's drafted/ reviewed within seven (7) working days of receipt of notice of appointment from Municipal Manager	Turnaround times were quicker and Service Providers responded in time when returning SLA's	None	90%		Contract register, Register indicating the date of appointment letter receipt to date of SLA completion Copies of Signed SLAs

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline2 018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Legal Services	M 6 5 3 A	Number of By-laws Gazette by end of Financial Year. YTD	#	L e p - M L e g a l	2	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Copy of a gazetted by-law
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Governance and Administration	M 6 5 5	Number of Council meetings held YTD*	#	L e p - M a d m i	9	1	3	2	6	Target over achieved where, Three meetings held. 2 Special Meeting held on 15 October 2020 and on 14 December 2020 & 1 Ordinary held on 27 October 2020	Target was overachieved due to the special council meetings were not planned.	None	8		Invitations. Attendance register, Meeting Schedule/Calendar
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	M 1 3 5	Number of ICT related policies and plans Developed/ Reviewed and adopted by Council YTD*	#	L e p - M I T	13	N/A	N/A	N/A	N/A	N/A	N/A	N/A	13		Register Council resolution

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline2 018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	M - 0 0 3 4	Number of ICT Steering committee meetings held YTD	#	L e p - M I T	0	1	1	2	2	The second (2nd) ICT was held virtually on the 8th of December 2020.	None	None	4		Invitations, minutes, attendance registers, resolution register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	M - 2 3	Percentage of complaints received on the electronic system and successfully attended to by customer care unit YTD*	%	L e p - M a d - m i n	96%	80%	100%	80%	100%	85 complains received and attended to	Target a bit lower and unrealistic	Target to be Reviewed	85%		System generated quarterly Report signed off by EMCSSS
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M - 2 6	Percentage of AG queries resolved.	%	L e p - M I A	96	N/A	N/A	15%	0%	AG Audit is not yet finalized.	AG audit was started late due to Covid-19 pandemic.	The audit will befinalised by the end of Feb 2021	100%		AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate	M - 2 7	Percentage of Internal audit findings resolved.	%	L e p - M I A		25%	36%	50%	0%	No follow up was conducted by Internal Audit	Staff Shortage within IA	follow up will be done as soon as the unit is capacitated	100%		Internal Audit Queries register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline2 018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
governance\ Auditor General															
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 2 8	Percentage of Audit and performance Committees resolutions implemented.	%	L e p – M I A	0	100%	77%	100%	50%	1 out of 2 Audit Committee resolution has been resolved	The Achievement of the other resolution is dependent on the co-operation of other division as CSS is on consolidating the report	That the directorates that are still outstanding be reported in the next audit committee meeting	100%		Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M – 6 6 7	Percentage of risks resolved within timeframe as specified in the risk register YTD	%	L e p – R i s k	0	25%	36%	50%	20%	3 out of 15 risks have been mitigated	Majority of the mitigations of the risks are targeted to be executed on the 3rd and 4th quarter	Risk mitigations to be executed in the 3rd and 4th quarter	100%		Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M – 6 9 1	Percentage of Implementation of council resolutions per quarter	%	L e p – M A d m i n	0	100%	100%	100%	100%	All council resolutions for the directorate were implemented	None	None	100%		Council Resolution Register



#### 4.4 DEVELOPMENT PLANNING

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Socio Economic Surveys	M _1 8 6	Percentage of enquiries attended on a monthly basis, YTD.	#	M H S	0	100%	100%	100%	100%	Thirty (30) enquiries received and attended to. Q2+Q1 which was 59 and =89 cumulative for both quarters.	None	None	100%		Query register
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M _1 1 4	Average turnaround time of building contraventions detected and attended to, within 10 working days, YTD.*	% #	M B C	30 working days	10 working days	1 day	10 working days	1,5 working day	17 notices were issued upon detection within a day and half. Q1+Q2 =28 Accumulatively within one and half day	Contraventions attended are attended to as and when detected.	None	10 working days		A register indicated when contraventions were detected, notices were issued and attended to

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M 7 5 9	Average turnaround time for assessment of building plans within 30 working days YTD	# working days	MBC	28 working days	30 working days	17 working days	30 working days	27,6 working days	15 building plans were received and assessed within 27,6 working days. Q1 +Q2 /2=22 days average	Plans are assessed quicker than expected due to available resources.	None	30 working days		A register indicating the date in which Building plans were received to assessment conclusion
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M 7 6 0	Average turnaround time (weeks) for assessment and finalization of land use and development applications from the date of receipt as delegated to the Executive Manager	# weeks	MLU	13 weeks	14 weeks	Seven (7) weeks (6,8 weeks)	Fourteen (14) weeks	8,3 weeks	13 Applications received and assessed within turnaround of weeks(8.3 weeks)	Received applications such as building line relaxations has less administrative processes, thus finalised quicker.	none	14 weeks		Assessment Register
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and	M 7 5 5	Average turnaround time (weeks) for assessment	# weeks	MLU	16 weeks	16 weeks	0	16 weeks	0	No application	None	0	26 weeks		Assessment Register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
provide adequate land for development\ Land use		and finalization of land use and development applications from date of receipt as delegated to the Municipal Planning Tribunal								in Q2 for Tribunal.					Tribunal Meeting Minutes
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M_761	Average turnaround time of land use contraventions detected and attended to within 30 working days.	# weeks	MLU	30 working days,	10 working days,	2,5 working days	10 working days,	1 working day	3 Notices issued within a day (01 day) in Q2.	Contraventions are attended to as and when detected.	None	10 working days		Notices issued A register of recording all land contraventions date of detection/r eported to date of notice issued
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate	M_26	Percentage of AG queries resolved.	%	LeplA	96	N/A	N/A	15%	0%	AG Audit is not yet finalized	AG audit was started late due to Covid-19 pandemic	The Audit will be finalised by the end of Feb 2021	100%		AG action Plan. Audit Report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
governance\ Auditor General															
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-27	Percentage of Internal audit findings resolved.	%	LeplA	0	25%	0%	50%	0%	No follow up was conducted by internal Audit	Staff shortage within IA	Follow up will be done as soon as the unit is capacitated	100%		Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-28	Percentage of Audit and performance Committees resolutions implemented.	%	LeplA	0	100%	100%	100%	0%	No APC resolutions relating to the directorate in this quarter	None	None	100%		Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M-667	Percentage of risks resolved within timeframe as specified in the risk register YTD	%	LeplRisk	0	25%	0%	50%	0%	Target not achieved	Most risks identified are ongoing and partially mitigated. They require collective efforts and partnerships with the stakeholders	Continuous engagement with the stakeholders, and budget allocation for land acquisition and GIS integration-	100%		Risk register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
											and IGR support and commitment	thus consideration of additional funding.			
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M_6_9_1	Percentage of Implementation of council resolutions per quarter	%	Le p - M A d m i n	0	100%	100%	100%	71%	Target not achieved	29% of the remaining resolutions are in progress Other processes to be concluded.	Budget allocation for land enquires and validation at the TRA - rightful beneficiaries on the shacks.	100%		Council Resolution Register

## 4.5 BUDGET AND TREASURY

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	M-17	Number of Asset Verification conducted YTD	#	Lepp-MB & R	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1		SLA of Appointed Service Provider Updated Asset Registers
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	M-630	Percentage Liquidity ratio (R-value current assets / R-value current liabilities as percentage) YTD	%	Lepp-MB & R	282%	200%	599%	200%	359%	Current assets R532728 / Current Liabilities R148205000	Significant increase in debt book and Low short term liabilities	None-Target Archived	200%	200%		Financial report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M-25	Number of quarterly financial reports submitted to Council YTD*	#	Lepp-MB	4	1	1	2	2	Financial Report was submit	None	None	4	4		Financial report, Quarterly reports to Council Council resolution

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
				& R						ted to Council in the 1 <sup>st</sup> quarter and 2 <sup>nd</sup> quarter						
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M-756	Number of Interim financial statements prepared and submitted to Audit Committee YTD	#	Lepp-CFO	1	N/A	N/A	1	0	Interim AFS were not prepared	Interim AFS were not prepared due to change in submission date AFS 2019/20. Refer to circular 104 issued by National treasury. This was caused by Covid-19.	BTO will consider preparing interim AFS in the next financial year	1	1		Interim Financial Statements
KPA3: Financial Viability and Financial	M-2	Number of Annual Financial	#	Lepp	1	1	0	1	1	Annual Financial	None	None	1	1		Set of Financial

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
Management\ Enhance revenue and financial management\ Budget and Reporting	81	Statements submitted to the Auditor General on time (by end August) YTD		- M B & R						Statement submitted to Auditor General, 31 October 2020						Statements (AFS)', Proof of submission
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M-397	Percentage Cost coverage (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure) YTD	%	Lepp-M B & R	134%	200%	253%	200%	454%	Total cash R162 059 /Monthly fixed Operating Expenditure R35 638 000	Under spending on capital and operational expenditures	Proper implementation of procurement plan, Weekly project steering committee to speed up procurement process	200%	200%		Financial Report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	M-11	Percentage of municipal Financial Management Grant spent YTD*	%	Lepp-M Exp	100%	20%	8%	50%	51%	Expenditure on target and within budget.	No challenges expenditure on target.	No corrective actions needed	100%	100%		Financial Report



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	M-205	Percentage Debt coverage (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption) due within financial year) YTD	%	Leap - MExp	1299%	200%	490%	200%	1092%	Debt coverage higher than expected due to low borrowings	No challenges debt coverage healthy	No corrective actions needed	200%	200%		Financial Report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Supply Chain management	M-sc m1	Number of tender reports submitted to council per quarter YTD	#	Leap - MSCM	4	1	1	2	2	Tender reports has been submitted to Council	none	none	4	4		Tender reports
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial	M-s	Number of Deviation reports submitted to	#	Leap -	4	1	1	2	2	Deviation Report	none	none	4	4		Deviation report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
management\Supply Chain management	cm2	council per quarter YTD		SCM						has been submitted to Council						
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\Supply Chain management	M - scm3	Number of stock count done per annum	#	Lepp - MSCM	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1		Stock taking report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M - 33	Percentage debt collected YTD	%	Lepp - MRev	90%	90%	73%	95%	84%	Target not archived	Strict Covid-19 lockdown regulations had dire impact on collection of revenue due to job losses and closing of most businesses	Debt Collector is accelerating process of collection on businesses owing over R1m each. Council to write-off R16m debt on deceased and	95%	95%		Revenue collection report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
												indigents to motivate payments going forward.				
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M-396	Percentage outstanding service debtors to revenue (R-value total outstanding service debtors divided by R-value annual revenue actually received for services) YTD	%	Lepp - M Rev	10%	10%	27%	5%	16%	Target not Archived	Strict Covid-19 lockdown regulations had dire impact on collection of revenue due to job losses and closing of most businesses.	Debt Collector is accelerating process of collection on businesses owing over R1m each. Council to write-off R16m debt on deceased and indigents to motivate payments going forward.	5%	5%		Revenue collection report
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial	M-6	Number of credit control policies reviewed and	#	Lepp -	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1	1		Council resolution

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	U p d a t e r	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
management\ Revenue Management	37	approved by Council YTD*		M R e v												
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M — 6 3 6	Number of awareness campaign on payment of services and registration of indigent consumers YTD	#	L e p - M R e v	3	N/A	N/A	1	1	The Target has been achieved	No Face to Face awareness but Clients are sent statements monthly with indication of awareness to pay rates monthly. Another Awareness has been placed on websites of Lephalale Municipality	None	3	3		Attendance registers

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M-638	Number of updated and credible indigents register in place YTD	#	Leap - MREV	1	N/A	N/A	1	0	Target not archived	Delays caused by verification process	The indigent register will be finalized and submitted to council for approval in the third quarter.	1	1		Indigent register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-650	Number of Unqualified Audit Opinion received from AG YTD	#	Leap - CFO	1	N/A	N/A	1	0	AG Audit is not yet finalized	AG audit was started late due to Covid-19 pandemic	The audit will be finalized by the end of Feb 2021	1	1		Audit report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-740	Number of material audit findings against the municipality regarding financial statements YTD	#	Leap - CFO	3	N/A	N/A	1	0	AG Audit is not yet finalised	AG audit was started late due to Covid-19 pandemic	The audit will be finalised by the end of Feb 2021	1	1		Audit report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-26	Percentage of AG queries resolved.	%	Leap - MIA	96%	N/A	N/A	15 %	0%	AG Audit is not yet finalised .	AG audit was started late due to Covid-19 pandemic .	The audit will befinalised by the end of Feb 2021	100%	100%		AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-27	Percentage of Internal audit findings resolved.	%	Leap - MIA		25%	50%	50 %	0%	No follow up was conducted by Internal Audit	Staff Shortage within IA	follow up will be done as soon as the unit is capacitated	100%	100%		Internal Audit Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M-28	Percentage of Audit and performance Committees resolutions implemented.	%	Leap - MIA	1	100%	100%	100 %	86%	Target not archived	Some of the resolutions can only be completed on a longer term	Sustainable solutions is being explored	100%	100%		Resolution Register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline2018 /19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M-667	Percentage of risks resolved within timeframe as specified in the risk register YTD	%	Leap - Risk	0	25%	25%	50%	83%	target over archived	Accelerated the mSCOA implementation	None	100%	100%		Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M-691	Percentage of Implementation of council resolutions per quarter	%	Leap - Admin	0	100%	100%	100%	100%	9 out 9 council resolutions are implemented.	None	None	100%	100%		Council Resolution Register

## 4.6 SOCIAL SERVICES

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	M-170	Number of trees planted per quarter, year to date (operational budget)*YTD	#	Lepp-M Parks	509	0	0	200	250	250 trees planted.	250 trees were donated to 2 cooperatives instead of the 200 households as initially planned.	The remaining 250 trees will also be donated to other cooperatives in the third quarter.	500	500		Purchase Order/Letter for request of donation Delivery Note Invoice Nursery Inventory Register Beneficiary list
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	M-702	Number of waste awareness campaigns implemented quarterly per year. YTD	#	Lepp-M Waste	48	12	12	24	24	12 x Waste Education and awareness campaigns conducted in Onverwacht and Lephalale town	None	None	48	48		Activity Plan Notice/letter to stakeholders Presentations Attendance register Pictures
KPA2: Service Delivery and Infrastructure Development\ Protect the environment	M-172	Number of library campaigns held quarterly per year. YTD	#	Lepp-M L	4	1	0	2	0	No library campaigns conducted.	Closed due to covid-19.	Waiting for the Risk Assessment Unit from DSAC to authorised	4	4		Notices /Letter, themes/presentations, att register



Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
and improve community well- being\ Library Services				i b								the re- opening of the libraries.				
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well- being\ Library Services	M - L I B 1	Number of Thusong Centre services campaigns held quarterly per year.YTD	#	L e p - M L i b	4	1	0	2	0	No Thusong Centre campaigns were conducted.	Covid-19 restrictions.	Risk Assessment to be conducted.	4	4		Notices /Letter, themes/pres entations, att register
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well- being\ Library Services	M - L I B 2	Number of reports on education activities per quarter, YTD.	#	L e p - M L i b	4	1	0	2	0	No report on education activities was done.	Stakeholders were busy with preparation of school exams.	The report on education activities to be reported in the third quarter.	4	4		Invitations, agenda, att register, minutes, program Reports served at Council Resolution of Council
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well- being\ Registry	M - 3 9 5	Average turnaround time between application and testing of applicants for license YTD	# w e e k s	L e p - M R e g	1 week	2 weeks	2 weeks	2 weeks	1	Average turnaround time between application & testing of applicants has improved to 1week.	None	None	2weeks	3weeks		Weekly print out from NATIS, register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry	M - RG 1	Average turnaround time between application for driver's license and actual testing YTD	# weeks	Le p - M Reg	2 weeks	2 weeks	1 week	2 weeks	1	Average turnaround time between application for driver's license and actual testing has improved to 1week.	None	None	2weeks	2weeks		Print outs from NATIS, registers.
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry	M - RG 2	Number of stakeholders engagement meetings on public transport activities YTD.	#	Le p - M Reg	4	1	0	2	1	Stakeholders engagement meeting on public transport activities was held on 24/11/2020.	Target not achieved due to covid19 restriction during quarter 1.	Continue holding meeting as initially arranged in consideration with the COVI-19 regulations.	4	4		Invitations, agenda, att register, minutes, year program , stakeholder data base
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	M - 703	Number of speed checks held YTD	#	Le p - M Traf	112	36	10	72	48	Thirty eight (38) speed checks were conducted.	Callibration of the speed camera delayed due to covid-19	Expedite the calibration of the speed camera	134	134		Speed checks register Activity Plan/Schedule. Speed checks register Register/list of fines/tickets issued

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	M-704	Number of joint law enforcement operations with other law enforcement agencies undertaken held YTD.	#	Le p - M T r a f	4	1	1	2	3	Two (2) joint operations were conducted.	None	None	4	4		Invitations, stop& check register, attendance register
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M-250	Number of urban household provided with weekly refuse removal, YTD	#	Le p - M W a s t e	8800	8800	8231	8800	10602	10602 Urban households and 8675 informal settlements households have access to kerbside waste collection	Increase in number of additional/new households.	None	8231	8231		Billing list
KPA2: Service Delivery and Infrastructure Development\ Protect the environment	M-402	Percentage households with access to basic level of solid waste removal, YTD	%	Le p - M W	55%	55%	48%	55%	50%	50% of households with access to basic level of solid	About 21 villages are not serviced due to insufficient resources	Procurement of 5 skip bins and establishment of 2 water	55%	65%		Calculation sheet, list of urban, rural HH and Informal settlements.

Hierarchy (KPA)\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
and improve community well- being\ Waste Management				a s t e						waste removal		transfer station				
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well- being\ Waste Management	M - 7 0 8	Number of rural villages with access to weekly refuse removal services through roll- on, roll-off system	#	L e p - M W a s t e	13	17	17	17	17	17 villages have access to refuse removal services through roll- on roll-off system	None	None	17	17		Weekly Activity Plan List of Households/ Beneficiaries / Log sheets List of Villages Bin Numbers Coordinates
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M - 2 6	Percentage of AG queries resolved.	%	L e p - M I A	96	N/A	N/A	15%	0%	AG Audit is not yet finalised.	AG audit was started late due to Covid- 19 pandemic.	The audit will be finalised by the end of Feb 2021	100%	100%		AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and	M - 2 7	Percentage of Internal audit findings resolved.	%	L e p - M I A		25%	N/A	50%	0	No follow up was conducted by Internal Audit	Staff Shortage within IA	follow up will be done as soon as the unit is	100%	100%		Internal Audit Queries register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
efficient corporate governance\ Auditor General												capacitated				
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M – 28	Percentage of Audit and performance Committees resolutions implemented.	%	Le p – M I A	0	100%	N/A	N/A	0%	No APC resolutions relating to the directorate in this quarter.	None	None	100%	100%		Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M – 667	Percentage of risks resolved within timeframe as specified in the risk register YTD	%	Le p – R i s k	0	25%	50%	50%	14%	One risk out of 7 risks was addressed.	Some of the risks are continuous/ ongoing and some of the mitigations are for a long term.	Continue implementing the mitigation plans.	100%	100%		Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate	M – 691	Percentage of Implementation of council resolutions per quarter	%	Le p – M A d m	0	100%	78%	100%	100%	All council resolution reports were implemented	None	None	100%	100%		Council Resolution Register

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2019/20 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual Target 2021/22	Annual budget	Portfolio of evidence
governance\ Audit Committee				i n												

## 4.7 INFRASTRUCTURE SERVICES

The detailed performance for the department follows:

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	I D	INDICATOR	U O M	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M – 3 4 0	Percentage of Electrical losses YTD*	%	L e p - M E l e c	8,65%	12%	0%	12%	7.2%	Achieved	None	None	10%		Electrical loss report  Loss report should indicate all factors that are a contribution to the loss
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	M – 4 0 1 A	Percentage households with access to basic level of electricity connected by Eskom*YTD	%	L e p - M E l e c	0%	65%	77%	65%	77%	Target achieved	The municipality managed to complete the electrification project in the previous quarters.	None	70%		List of serviced households  List and summary of calculation for the reported percentage
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained	M – 4 0 1 B	Percentage households with access to basic level of electricity connected by	%	L e p - M E	0%	15%	100%	15%	100%	Target achieved as 7291 household connected	No backlog in town, connection is made as per approval of	Target to be amended in the next financial year.	17%		List of serviced households  List and summary of

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)		Municipality *YTD		lec						to lephalale town and Onverwacht	building plan. The target should be changed to 100% in the next financial year.				calculation for the reported percentage
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Free Basic Services	M-753	Percentage households without access to basic level of Electricity YTD*( Backlog)	%	lep - MElec	0%	16.5%	20%	16%	19,7%	Target not achieved there are about 9436 household in Lephalale which are not connected divided by baseline of 47702	Electrification projects in progress and not yet completed and outstanding works orders	Completion of electrification projects and installation of new connections.	15%		List of households not serviced
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Infrastructure Planning	M-757	Number of infrastructure master plans reviewed YTD	#	lep - PMU / EM	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Approved Integrated Infrastructure Master Plan



Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Update	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
				IS											
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 218	Number of villages in which access roads are bladed YTD*	#	Le p - M P W	39	7	13	14	26	26 villages have been bladed	Two Operators were both working well in the quarter by exchanging on one grader	None	39		1,Grader Log sheet Road;
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M – 74	Total length of kilometers upgraded from gravel road to surfaced road YTD*	# k m	Le p - M P W	7km	N/A	N/A	N/A	N/A	N/A	N/A	N/A	6km		Progress Minutes Approved Budget Spec report SLA Progress reports & Minutes Completion Certificate upon completion of the Road
KPA2: Service Delivery and Infrastructure Development\ Provide quality and	N M - 1	Total Percentage of maintenance budget spent on	%	Le p - M	0%	15%	15%	45%	20%	20% was spent in the second quarter	The Service provider for resealing was appointed late	Budget for resealing to be spend before the	90%		Expenditure report  Maintenance Plan

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	Updater	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading		infrastructure maintenance by Public works unit YTD*		PW							in the second quarter.	end of third quarter			Logbook/register recording maintained activities Expenditure Report
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	M-400	Percentage households with access to basic level of sanitation YTD*	%	Leptom Sanit	49.25%	46%	45%	47%	46%	637 VIP completed and 2 in urban connected for two months%	Application for new connections not yet received.	None	47%		List of serviced households  Calculation Summary of the percentage
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Waste Water Quality (Green Drop)	M-758	Number of Green drop assessment report conducted by DWS for green drop risk rating YTD	#	Leptom Sanit	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1		Sewerage analysis report
KPA2: Service Delivery and Infrastructure Development\	M-7	Percentage households without access to	%	Leptom	0%	54%	55%	53%	54%	25637 HH are without	637 VIP completed only 2 new HH	N/A	53%		List of households not serviced

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation \ Free Basic Services	52	basic level of Sanitation YTD*( Backlog)		M S a n i t						sewer connection	connected for the quota.				
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M_399A	Percentage households with access to basic level of Water YTD	%	L e p - M W a t e r	25%	74%	66%	74%	66%	Target Not Achieved, 31376H/H Serviced with baseline of 47695 H/H	Water Extension Projects not yet Started	Commence with the implementation of Water Extension Projects	75%		List of billed consumers/ Households
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M_399B	Percentage households without access to basic level of Water YTD*( Backlog)	%	L e p - M W a t e r	27%	27%	34%	26%	34%	Target Not Achieved, 16319H/H Not Serviced with baseline of 47695 H/H	Water Extension Projects not yet Started	Commence with the implementation of Water Extension Projects	25%		List of households not serviced
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all	M_81	Percentage of water losses YTD*	%	L e p - M W a t	10%	14%	30.24%	14%	30.80%	Target Not Achieved, Water Loss due to dilapidated infrastructure , Burst pipes	Ageing Infrastructure	Implementation of Water Conservation and Water Demand Management Programmes	14%		Water Loss Report

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
municipal areas\ Water loss (unaccounted water)				e r						and Leaks, Malfunctioning Water Meters					
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	M 7 2 8	Number of Blue drop assessment reports conducted per quarter,	#	L e p - M W a t e r	12	2	2	5	5	Target Achieved, Submitted Five(5) water quality analysis results	The Municipality is unable to capture results on IRIS system due to Technical Problems from the side of DWS.	We have engaged with them and they are busy trying to resolve the technical problem and they will inform us as soon as the problem is resolved in order for us to upload the results in the system.	10		Water analysis Report
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M 2 6	Percentage of AG queries resolved.	%	L e p - M I A	96	N/A	N/A	15%	0%	AG Audit is not yet finalised.	AG audit was started late due to Covid-19 pandemic.	The audit will be finalised by the end of Feb 2021	100%		AG action Plan. Audit Report
KPA6: Good Governance and Public Participation\	M -	Percentage of Internal audit	%	L e p	0	25%	0%	50%	0%	No follow up was	Staff Shortage within IA	follow up will be done as soon as	100%		Internal Audit

Hierarchy (KPA\ STRATEGIC OBJECTIVE \ Programme)	ID	INDICATOR	UOM	U p d a t e r	Baseline 2018/19 Actuals	Qtr. 1 Target	Actual	Qtr. 2 Target	Actual	Actual Notes	Challenges / Reasons for under or over performance	Corrective Actions/ Measures	Annual Target 2020/21	Annual budget	Portfolio of evidence
Responsible, accountable, effective and efficient corporate governance\ Auditor General	27	findings resolved.		M I A						conducted by Internal Audit		the unit is capacitated			Queries register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M 28	Percentage of Audit and performance Committees resolutions implemented.	%	L e p M I A	0	100%	0%	100%	100%	All APC resolutions were addressed	None	None	100%		Resolution Register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M 667	Percentage of risks resolved within timeframe as specified in the risk register YTD	%	L e p R i s k	0	25%	0%	50%	42%	target not achieved	Insufficient resources to complete the entire scope of works.	Phasing out scope of works in line with available resources	100%		Risk register
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M 691	Percentage of Implementation of council resolutions per quarter	%	L e p M A d m i n	0	100%	100%	100%	100%	target achieved	None	None	100%		Council Resolution Register

## 5 Project Implementation

### 5.1 Office of the Municipal Manager

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Quarter 2							Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone	% Prog Target	Activity /Milestone	Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure		
Security System Marapong, Thabo Mbeki and Mukuruanyane	P - 01	Installation of security camera systems on municipal buildings	30/06/2021	20%	Procurement process	50%	Appointments and commencement of installation	30%	The advert is out and to be closed on the 18 <sup>th</sup> Jan 2021	Extension of closing dates.	Finalize the process by the end of January 2021	000	480 000	LLM

### 5.2 Strategic Support Services

No Projects for this Department.

### 5.3 Corporate Support Services

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Quarter 2							Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone	% Prog Target	Activity /Milestone	Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure		
Office Furniture	P -	Purchasing of Office furniture	30/06/2021	20%	Procurement process Sourcing of	50%	Appoint service providers	15%	Specifications completed	Specs and quantities were	Advertise for	000	271 979	LLM

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Quarter 2							Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone	% Prog Target	Activity /Milestone	Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure		
	05				quotations /advertisement		Purchasing processed		and to be advertised	delayed from Departments	Procurement			
Monitoring Tool	P – 2 0	Purchasing of Monitoring Tool	30/06/2021	20%	Procurement process Sourcing of quotations /advertisement	50%	Appoint service providers Purchasing processed	20%	Projects was evaluated and adjudicated and recommended for re-advert	Bidders are not complying	Re-advertised project	000	500 000	LLM
Video Conferencing Solution	P – 2 7	Purchasing of Video for conferencing	30/06/2021	20%	Procurement process Sourcing of quotations /advertisement	50%	Appoint service providers Purchasing processed	20%	Projects was evaluated and adjudicated and recommended for re-advert	Bidders are not complying	Re-advertised project	000	400 000	LLM

## 5.4 Development Planning

No Projects for this Department.

## 5.5 Budget and Treasury

No Projects for BTO Department

## 5.6 Social Services

Description of deliverables	Quarter 1				Quarter 2							Annual Budget 2019-2020	Source of funding
	% Prog Target	Activity /Milestone	Actual % Prog	Actual Notes	% Prog Target	Activity /Milestone	Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure		
Purchasing of Speed Camera	20%	Procurement process Sourcing of quotations /advertisement	20%	Deviation memorandum was approved to appoint a sole provider.	50%	Appoint service providers Purchasing processed	100%	Procurement for speed cameras was concluded sooner than expected.	None	None	R239500.00	240 000	LLM
Purchasing of Blue Lights	20%	Procurement process Sourcing of quotations /advertisement	10%	Specification was approved.	50%	Appoint service providers Purchasing processed	100%	procurement for blue lights was concluded sooner than expected.	None	None	R199731.54	250 000	LLM
Purchasing of 5 firearms	20%	Procurement process Sourcing of quotations /advertisement	15%	Approved specs. Re-Advertised	50%	Appoint service providers Purchasing processed	20%	Deviation memo approved	Delays with the appointment of the service provider.	Expedite the appointment and the delivery of firearms.	0	100 000	LLM
Purchasing of 30 Skip Bins	20%	Procurement process Sourcing of quotations /advertisement	20%	Advertised and closed on 29/09/2020.	50%	Appoint service providers Purchasing processed	50%	Service provider appointed	None	None	0	500 000	LLM



Description of deliverables	Quarter 1		Actual % Prog	Actual Notes	Quarter 2		Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure	Annual Budget 2019-2020	Source of funding
	% Prog Target	Activity /Milestone			% Prog Target	Activity /Milestone							
Calibration of the weigh bridge	15%	Completion of specifications and Advertisement	15%	Deviation memorandum approved to appoint a sole provider.	50%	Appoint service providers calibration done	40%	Service provider appointed and currently on site.	Late appointment of the service provider	Calibration to be done finalised in the next quarter.	0	300 000	LLM
Construction of a cemetery	15%	Completion of specifications and Advertisement	15%	Re-advertised and closing on 23/10/2020. TRN.:8/2/574 AND Tender no. T22/2019	40%	Appoint service providers and construction commences	35%	The contractor appointed and busy with site establishment	Construction was delayed due to contractor's leave.	Construction to commence in the next quarter.	0	4000000	LLM
Establishment of 2 transfer stations in the rural areas seleka and Moong	20%	Procurement process Completion of specification and advertisements	20%	Contractor appointed and construction in progress	40%	Appointments and commencement of construction, Fencing and excavation	40%	Contractor appointed and currently on site.	None	None	R9,471636,66	14 946110	MIG

## 5.7 Infrastructure Development

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Actual % Prog	Quarter 2		Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure	Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone		% Prog Target	Activity /Milestone							
Asbestos cutting machine	P 15	Purchasing of Asbestos Cutting Machine	30/06/2021	20%	Procurement process Sourcing of quotations /advertisement	100	50%	Appoint service providers Purchasing processed	100%	Completed in the previous quarter.	None	None	23320.00	20 000,00	LLM
Water Tinkering x 3	p 16	Purchasing of Water Tankers	30/06/2021	20%	Procurement process Sourcing of quotations /advertisement	20	50%	Appoint service providers Purchasing processed	50%	Service provider appointed. Trucks to be delivered Mid Jan 2021	None	None	0	4 500 000	LLM
Security Guard Houses	P 18	Construction of a Security Guard House	30/06/2021	15%	completion of specification	15	40%	Appointments and commencement of construction	20%	The service provider has been appointed 08 December 2020	Procurement Delays. SLA not yet finalized	will acceleration of the project implementation. will assist the estimated duration of the project is three months and anticipated completion end of April 2021	0	1 000 000	LLM

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Actual % Prog	Quarter 2		Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure	Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone		% Prog Target	Activity /Milestone							
Ga seleka and Witpoort RWS phase 5	P-19	Addition of water Reticulation pipes	30/06/2021	20%	Procurement process	0	50%	Appointments and commencement of construction	25%	In process engaging the service provider to revise project costs.(The service providers were appointed in 2018 however the project was stalled, hence we resuscitating the project.)	Delayed responses from service providers as the municipality had to first request commitments letter from service providers before resuscitating the projects	Follow up with service providers and expedite the resuscitation of the projects.	0	2 036 107,	LLM
Mokuruanyane and Shongwane RWS phase 4 and 5	P-20	Addition of water Reticulation pipes and reservoirs	30/06/2021	20%	Procurement process	0	50%	Appointments and commencement of construction	25%	In process engaging the service provider to revise project costs.(The service providers were appointed in 2018 however	Delayed responses from service providers as the municipality had to first request commitments letter from service	Follow up with service providers and expedite the resuscitation of the projects.	0	7 791 913,	LLM

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Actual % Prog	Quarter 2		Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure	Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone		% Prog Target	Activity /Milestone							
										the project was stalled, hence we resuscitating the project.)	providers before resuscitating the projects				
Steve Biko Access Road	P-21	Construction of an Asphalt Road in Steve Biko	30/06/2021	20%	Procurement process	57%	50%	Appointments and commencement of construction, base course laying	89%	Physical progress of the project is at 89%. The appointed service provider has enough resources on site.	The appointed service provider has enough resources on site hence he managed to be at 89% progress.	None	27949818.	22 455 449	MIG
Melvel Access Road	P-25	Construction of an Asphalt Road in Melvel	30/06/2021	20%	Procurement process Completion of specification and advertisements	94%	50%	Appointments and commencement of construction base course laying	97%	Physical progress is at 97%.	The appointed service provider has enough resources on site hence he managed to be at 97% progress.	None	25972618.	7 658 586	MIG

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Actual % Prog	Quarter 2		Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure	Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone		% Prog Target	Activity /Milestone							
Highmast Installation at Segale, Botsalanong, Kopanong, Senoela, Morwe, Botshabelo, Moong, Sefithigo	P 2 3	Installation of High mast lights at Segale, Botsalanong, Kopanong, Senoela, Morwe, Botshabelo, Moong, Sefithigo	30/06/2021	20%	Procurement process Completion of specification and advertisements	15%	40%	Appointments and commencement of construction, excavations	0%	The project is no longer in the implementation for 2020/21 financial year	The project is no longer in the implementation for 2020/21 financial year	The project is no longer in the implementation for 2020/21 financial year	0	0,00	MIG
Highmast light x20	p 2 6	Installation of High mast lights at various villages	30/06/2021	20%	Procurement process Completion of specification and advertisements	20%	40%	Appointments and commencement of construction	20%	Service provider is appointed and currently busy with site establishment and procurement of material	The extension for scope of work for construction had to be approved by council prior commencement with the physical work	Revise the program of works and cash flow, increase resources to fast track the implementation of the project.	783 926,38	3 000 000	MIG
Extension and Augmentation of water supply in Witpoort RWS 6	P 2 4	Extension and Augmentation of water supply in Witpoort RWS 6	30/06/2021	20%	Procurement process Completion of specification and advertisements	0%	50%	Appointments and commencement of construction	0%	The project is not part of 2020/2021 financial year implementation plan	None	None	None	0	MIG

Project Name	No.	Description of deliverables	Completion date	Quarter 1		Actual % Prog	Quarter 2		Actual % Prog	Actual Notes	Challenges	Corrective Actions	Expenditure	Annual Budget 2019-2020	Source of funding
				% Prog Target	Activity /Milestone		% Prog Target	Activity /Milestone							
Marapong Bulk Water Supply (LEPLEP03)	P-27	Installation of Marapong Bulk water Pipeline	30/06/2021	20%	Procurement process Completion of specification and advertisements	20%	50%	Appointments and commencement of construction	25%	Contractor has been appointed on 14 December 2020	The service provider was unable to commence with the work due to festive holidays.	The contractor to commence with site establishment in January 2021 and containers for offices are already delivered on site	0	11 502 124	DWS/WSIG
Construction of Mokuwanyane Regional Water Scheme Bulk Pipeline Phase 1&2	P-28	Construction of Mokuwanyane Regional Water Scheme Bulk Pipeline Phase 1&2	30/06/2021	20%	Procurement process Completion of specification and advertisements	34%	50%	Appointments and commencement of construction	50%	Contractor appointed and the Project in progress	The service provider was unable to commence with the work due to festive holidays.	none	18 333 806,	12 800 000	DWS/WSIG

## **6 SDBIP BUDGET STATEMENTS**

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a Municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

**The Finance Department has submitted the following:**

0. Table C1 – Summary
1. Table C4 – Revenue Statements
2. Table C4 – Operational Expenditure Performance (functional classification)
3. Table C5 – Capital Expenditure (municipal vote
4. Table C5 – Capital Expenditure ( standard classification and funding)
5. Table C5 - Debtors Age Analysis
6. Table C6 – Financial Position
7. Mid-Year Financial Report (ANNEXURE)

## 6.1 Table C1 – Summary

LIM362 Lephalale - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment									
Description	2019/20	Budget Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>								%	
<b>Financial Performance</b>									
Property rates	73517011	64790000	64790000	8459975	52942199	32395004	20547195	0,634270488	64790000
Service charges	255307431	300655000	300655000	19170943	155476402	149019372	6457030	0,043330138	298038726
Investment revenue	5775874	3510500	3510500	214790	1643497	1755248	-111751	-0,063666787	3510500
Transfers and subsidies	153235440	169461000	196636000	77035008	151512635	84880559	66632076	0,785009863	169761149
Other own revenue	31017140	57341540	57341540	3453350	25979507	28657645	-2678138	-0,093452829	57315307
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>518852896</b>	<b>595758040</b>	<b>622933040</b>	<b>108334066</b>	<b>387554240</b>	<b>296707828</b>	<b>90846412</b>	<b>0,306181379</b>	<b>593415682</b>
Employee costs	191568691	210779000	210779000	16974000	84287915	106095594	-21807679	-0,205547452	212191182
Remuneration of Councillors	10922233	10875409	10875409	1101111	5662689	5437717	224972	0,04137251	10875409
Depreciation & asset impairment	87928710	89381282	89381282	43414836	43414836	44690648	-1275812	-0,028547628	89381282
Finance charges	20341223	18492487	18492487	1242588	4351512	9246241	-4894729	-0,529375018	18492487
Materials and bulk purchases	117239860	137311851	137311851	13958693	61124608	71039046	-9914438	-0,13956322	142362042
Transfers and subsidies	1433678	941000	941000	8708	261250	697087	-435837	-0,62522612	1394149
Other expenditure	78652720	123335725	129875725	6976488	42756175	60970525	-18214350	-0,298740252	123580465
<b>Total Expenditure</b>	<b>508087115</b>	<b>591116754</b>	<b>597656754</b>	<b>83676424</b>	<b>241858985</b>	<b>298176858</b>	<b>-56317873</b>	<b>-0,188874057</b>	<b>598277016</b>
<b>Surplus/(Deficit)</b>	<b>10765781</b>	<b>4641286</b>	<b>25276286</b>	<b>24657642</b>	<b>145695255</b>	<b>-1469030</b>	<b>147164285</b>	<b>-100,1778623</b>	<b>-4861334</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	67276666	86682000	86682000	9886000	43103188	43190928	-87740	-	86381850
Transfers and subsidies	0	0	0	0	0	0	0	0,002031445	0
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>78042447</b>	<b>91323286</b>	<b>111958286</b>	<b>34543642</b>	<b>188798443</b>	<b>41721898</b>	<b>147076545</b>	<b>3,525164291</b>	<b>81520516</b>
Share of surplus/ (deficit) of associate	0	0	0	0	0	0	0		0
<b>Surplus/ (Deficit) for the year</b>	<b>78042447</b>	<b>91323286</b>	<b>111958286</b>	<b>34543642</b>	<b>188798443</b>	<b>41721898</b>	<b>147076545</b>	<b>3,525164291</b>	<b>81520516</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>0</b>	<b>109091000</b>	<b>129871000</b>	<b>5287287</b>	<b>47412895</b>	<b>83355965</b>	<b>-35943070</b>	<b>-0,431199735</b>	<b>191949649</b>
Capital transfers recognised	0	86682000	107462000	5015421	42585695	61641383	-19055688	-0,309137905	123456323
Borrowing	0	0	0	0	0	0	0		0
Internally generated funds	0	22410000	22410000	2223331	10412613	31761698	-21349085	-0,672164473	68793326
<b>Total sources of capital funds</b>	<b>0</b>	<b>109092000</b>	<b>129872000</b>	<b>7238752</b>	<b>52998308</b>	<b>93403081</b>	<b>-40404773</b>	<b>-0,432585013</b>	<b>192249649</b>
<b>Financial position</b>									
Total current assets	372191215	410872500	410872500		532727523				374125977
Total non current assets	1434672766	1547639085	1568419085		1444256238				1630796529
Total current liabilities	149491864	108900635	108760911		148204906				84918551
Total non current liabilities	162710854	163243955	163243595		162713854				175243955
Community wealth/Equity	<b>1494661263</b>	<b>1699174000</b>	<b>1719809000</b>		<b>1619037747</b>				<b>1610461962</b>
<b>Cash flows</b>									
Net cash from (used) operating	75075664	130802907	151431907	-9682782	-81306940	107228072	188535012	1,758261698	212532716
Net cash from (used) investing	33031711	-109092000	-129872000	-8324565	-61577794	-72832609	-11254815	0,154529889	-145838641
Net cash from (used) financing	-22857710	0	0	14473	565192	-39316	-604508	15,37562316	-78640
<b>Cash/cash equivalents at the month/year end</b>	<b>76490895</b>	<b>63562907</b>	<b>63411907</b>	<b>0</b>	<b>-142319542</b>	<b>76208147</b>	<b>218527689</b>	<b>2,867510858</b>	<b>66615435</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Dys-1 Yr</b>	<b>Over 1Yr</b>	<b>Total</b>
<b>Debtors Age Analysis</b>									
Total By Income Source	49385	28242769	14803561	11959806	23013405	6602936	11851625	273596164	370119651
<b>Creditors Age Analysis</b>									
Total Creditors	625112,95	176744,71	9849,86	71428,85	255696,92	1190841,2	2225112,49	5386919,65	9941706,63



## 6.2 Table C4 – Revenue Statements

Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Revenue By Source</b>									
Property rates		64790000	64790000	8459975	52942199	32395004	20547195	63%	64790000
Service charges - electricity revenue		210474000	210474000	11897213	99623423	104133641	-4510218	-4%	208267265
Service charges - water revenue		47717000	47717000	3654899	28581112	23730951	4850161	20%	47461905
Service charges - sanitation revenue		22973000	22973000	2430180	17478070	11450465	6027605	53%	22900931
Service charges - refuse revenue		19491000	19491000	1188651	9793797	9704315	89482	1%	19408625
Rental of facilities and equipment		307000	307000	73666	92571	152520	-59949	-39%	305046
Interest earned - external investments		3510500	3510500	214790	1643497	1755248	-111751	-6%	3510500
Interest earned - outstanding debtors		32102112	32102112	2597409	17941246	16051056	1890190	12%	32102112
Dividends received		0	0	0	0	0	0		0
Fines, penalties and forfeits		682000	682000	46235	123519	328855	-205336	-62%	657721
Licences and permits		10218473	10218473	574353	6454664	5109239	1345425	26%	10218473
Agency services		0	0	0	0	0	0		0
Transfers and subsidies		169461000	196636000	77035008	151512635	84880559	66632076	79%	169761149
Other revenue		14031955	14031955	161687	1367507	7015975	-5648468	-81%	14031955
Gains		0	0	0	0	0	0		0
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>595758040</b>	<b>622933040</b>	<b>108334066</b>	<b>387554240</b>	<b>296707828</b>	<b>90846412</b>	<b>31%</b>	<b>593415682</b>

## 6.3 Table C4 – Operational Expenditure Performance (functional classification)

LIM362 Lephalale - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment										
Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>518852896</b>	<b>595758040</b>	<b>622933040</b>	<b>108334066</b>	<b>387554240</b>	<b>296707828</b>	<b>90846412</b>	<b>31%</b>	<b>593415682</b>
<b>Expenditure By Type</b>										
Employee related costs		191568691	210779000	210779000	16974000	84287915	106095594	-21807679	-21%	212191182
Remuneration of councillors		10922233	10875409	10875409	1101111	5662689	5437717	224972	4%	10875409
Debt impairment		5981825	8260725	8260725	0	0	4130361	-4130361	-100%	8260725
Depreciation & asset impairment		87928710	89381282	89381282	43414836	43414836	44690648	-1275812	-3%	89381282
Finance charges		20341223	18492487	18492487	1242588	4351512	9246241	-4894729	-53%	18492487
Bulk purchases		108262674	137311851	137311851	13645954	59411521	68655927	-9244406	-13%	137311851
Other materials		8977186	0	0	312739	1713087	2383119	-670032	-28%	5050191
Contracted services		37241549	24382000	24382000	2674320	18361517	25924331	-7562814	-29%	52642769
Transfers and subsidies		1433678	941000	941000	8708	261250	697087	-435837	-63%	1394149
Other expenditure		35429346	90693000	97233000	4302168	24394658	30915833	-6521175	-21%	62676971
Losses		0	0	0	0	0	0	0		0
<b>Total Expenditure</b>		<b>508087115</b>	<b>591116754</b>	<b>597656754</b>	<b>83676424</b>	<b>241858985</b>	<b>298176858</b>	<b>-56317873</b>	<b>-19%</b>	<b>598277016</b>
<b>Surplus/(Deficit)</b>		<b>10765781</b>	<b>4641286</b>	<b>25276286</b>	<b>24657642</b>	<b>145695255</b>	<b>-1469030</b>	<b>147164285</b>	<b>(0)</b>	<b>-4861334</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		67276666	86682000	86682000	9886000	43103188	43190928	-87740	(0)	86381850
Transfers and subsidies		0	0	0	0	0	0	0		0
Transfers and subsidies - capital (in-kind - all)		0	0	0	0	0	0	0		0
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>78042447</b>	<b>91323286</b>	<b>111958286</b>	<b>34543642</b>	<b>188798443</b>	<b>41721898</b>			<b>81520516</b>
Taxation		0	0	0	0	0	0	0		0
<b>Surplus/(Deficit) after taxation</b>		<b>78042447</b>	<b>91323286</b>	<b>111958286</b>	<b>34543642</b>	<b>188798443</b>	<b>41721898</b>			<b>81520516</b>
Attributable to minorities		0	0	0	0	0	0			0

Surplus/(Deficit) attributable to municipality		78042447	91323286	111958286	34543642	188798443	41721898			81520516
Share of surplus/ (deficit) of associate		0	0	0	0	0	0			0
Surplus/ (Deficit) for the year		78042447	91323286	111958286	34543642	188798443	41721898			81520516

## 6.4 Table C5 – Capital Expenditure (municipal vote)

LIM362 Lephalale - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment										
Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1								%	
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		–	1442000	1442000	1272301	7837467	8346586	-509119	-6%	17837212
Executive and council		–	0	0	575217	575217	405378	169839	42%	1141500
Finance and administration		–	1442000	1442000	697084	7262250	7941208	-678958	-9%	16695712
Internal audit		–	0	0	0	0	0	0		0
<b>Community and public safety</b>		–	5070000	5550000	910630	1207890	4956065	-3748175	-76%	10008107
Community and social services		–	4590000	5070000	736950	825950	4661061	-3835111	-82%	9418107
Sport and recreation		–	0	0	0	0	0	0		0
Public safety		–	480000	480000	173680	381940	295004	86936	29%	590000
Housing		–	0	0	0	0	0	0		0
Health		–	0	0	0	0	0	0		0
<b>Economic and environmental services</b>		–	15142465	18742000	0	16289696	12385843	3903853	32%	25091647
Planning and development		–	50000	50000	0	24153	25004	-851	-3%	50000
Road transport		–	15092465	18692000	0	16265543	12360839	3904704	32%	25041647
Environmental protection		–	0	0	0	0	0	0		0
<b>Trading services</b>		–	87437385	104137000	5055821	27663254	67714587	-40051333	-59%	139312683
Energy sources		–	22163274	22163000	2066322	4094484	11739270	-7644786	-65%	23478522
Water management		–	49528000	53028000	1774984	17123982	38776111	-21652129	-56%	78795805
Waste water management		–	0	8800000	0	1428326	7017931	-5589605	-80%	15795829
Waste management		–	15746111	20146000	1214515	5016462	10181275	-5164813	-51%	21242527
<b>Other</b>		–	0	0	0	0	0	0		0
<b>Total Capital Expenditure - Functional Classification</b>	3	–	109091850	129871000	7238752	52998307	93403081	-40404774	-43%	192249649
<b>Funded by:</b>										
National Government		–	86682000	107462000	5015421	42585695	61641383	-19055688	-31%	123456323
Provincial Government		–	0	0	0	0	0	0		0
District Municipality		–	0	0	0	0	0	0		0
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	0	0	0	0	0	0		0
<b>Transfers recognised - capital</b>		–	86682000	107462000	5015421	42585695	61641383	-19055688	-31%	123456323
<b>Borrowing</b>	6	–	0	0	0	0	0	0		0
<b>Internally generated funds</b>		–	22410000	22410000	2223331	10412613	31761698	-21349085	-67%	68793326
<b>Total Capital Funding</b>		–	109092000	129872000	7238752	52998308	93403081	-40404773	-43%	192249649

## 6.5 Table C5 – Capital Expenditure (municipal vote, standard classification and funding)

Vote Description	Ref	Budget Year 2020/21							
		Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1								
<b>Multi-Year expenditure appropriation</b>	2								
Vote 1 - Office of Municipal Manager		–	–	–	–	–	–		–
Vote 2 - Budget and Treasury		–	–	–	–	–	–		–
Vote 3 - Corporate Services		–	–	–	–	–	–		–
Vote 4 - Social Service		–	–	–	–	–	–		19 794
Vote 5 - Technical and Engineering Services		16 072	16 072	2 066	23 389	30 867	(7 478)	-24%	61 734
Vote 6 - Property, Planning & Development		–	–	–	–	–	–		–
Vote 7 - Office of the Mayor/Strategic Office		–	–	–	–	–	–		–
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–		–
<b>Total Capital Multi-year expenditure</b>	4,7	<b>16 072</b>	<b>16 072</b>	<b>2 066</b>	<b>23 389</b>	<b>30 867</b>	<b>(7 478)</b>	<b>-24%</b>	<b>81 528</b>
<b>Single Year expenditure appropriation</b>	2								
Vote 1 - Office of Municipal Manager		480	480	–	–	240	(240)	-100%	480
Vote 2 - Budget and Treasury		–	–	–	–	–	–		–
Vote 3 - Corporate Services		1 372	1 372	641	7 207	6 956	250	4%	14 326
Vote 4 - Social Service		20 336	25 216	174	639	9 560	(8 921)	-93%	22 256
Vote 5 - Technical and Engineering Services		70 711	86 611	1 775	15 524	35 507	(19 983)	-56%	72 578
Vote 6 - Property, Planning & Development		50	50	–	24	25	(1)	-3%	50
Vote 7 - Office of the Mayor/Strategic Office		70	70	631	631	200	431	215%	732
Vote 8 - COMMUNITY & SOCIAL SERVICES		–	–	–	–	–	–		–
Vote 9 - [NAME OF VOTE 9]		–	–	–	–	–	–		–
<b>Total Capital single-year expenditure</b>	4	<b>93 019</b>	<b>113 799</b>	<b>3 221</b>	<b>24 024</b>	<b>52 489</b>	<b>(28 465)</b>	<b>-54%</b>	<b>110 422</b>
<b>Total Capital Expenditure</b>		<b>109 091</b>	<b>129 871</b>	<b>5 287</b>	<b>47 413</b>	<b>83 356</b>	<b>(35 943)</b>	<b>-43%</b>	<b>191 950</b>

## 6.6 Table C5 Debtors Age Analysis

DEBTORS AGE ANALYSIS FOR DECEMBER 2020					
Debtors by Income Source					
ServiceDesc1	Balance	CURRENT	30 DAYS	60 DAYS	OVER 90 DAYS
Advance Payment	19 517 119,20	19 517 119,20	-	-	
Clearance Fee	56,73	56,73	-	-	
Deposit : Water Metered	14 178,12	14 178,12	-	-	
Electricity Basic	17 705 963,51	1 829 671,03	872 644,78	637 779,70	14 365 868,00
Electricity Metered	53 981 642,29	10 914 415,48	5 231 217,64	2 530 652,52	35 305 356,65
Huur Stand plaase	6 666 649,01	44 776,16	41 817,50	41 803,42	6 538 251,93
Market Stall Rental	385 174,01	5 757,42	7 826,59	7 764,16	363 825,84
Miscellaneous(M001)	406 815,83	2 889,79	3 199,45	- 27,62	400 754,21
Property Rates	132 644 119,90	9 226 416,88	7 302 448,02	4 368 461,13	111 746 793,89
Sanitation Basic	52 288 378,59	3 135 304,71	2 624 002,32	1 714 366,80	44 814 704,76
Valuation fee	104,60	104,60	-	-	-
VAT Balance	46 606,27	641,81	-	-	45 964,46
Waste Disposal	50 011 240,17	1 810 977,83	1 314 427,24	1 049 390,72	45 836 444,38
Water Basic	12 434 468,76	1 123 711,65	561 727,03	444 637,58	10 304 392,50
Water Metered	79 265 768,66	4 914 262,93	3 075 660,76	2 632 889,95	68 642 955,02
TOTALS	386 334 047,27	13 506 045,94	21 034 971,33	13 427 718,36	338 365 311,64

## 6.7 Table C6 – Financial Position

LIM362 Lephalale - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment						
Description	Ref	2019/20	Budget Year 2020/21			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		84516211	95744000	95744000	92078443	-17402523
Call investment deposits		0	0	0	69980760	76400000
Consumer debtors		269300477	286865040	286865040	329583440	286865040
Other debtors		16858835	10161000	10161000	22710353	10161000
Current portion of long-term receivables		0	16080460	16080460	16858835	16080460
Inventory		1515692	2022000	2022000	1515692	2022000
<b>Total current assets</b>		<b>372191215</b>	<b>410872500</b>	<b>410872500</b>	<b>532727523</b>	<b>374125977</b>
<b>Non current assets</b>						
Long-term receivables		300527	0	0	300527	0
Investments		0	0	0	0	0
Investment property		0	0	0	0	0
Investments in Associate		0	0	0	0	0
Property, plant and equipment		1433316950	1546476000	1567256000	1442900422	1629633444
Biological		0	0	0	0	0
Intangible		978289	846450	846450	978289	846450
Other non-current assets		77000	316635	316635	77000	316635
<b>Total non current assets</b>		<b>1434672766</b>	<b>1547639085</b>	<b>1568419085</b>	<b>1444256238</b>	<b>1630796529</b>
<b>TOTAL ASSETS</b>		<b>1806863981</b>	<b>1958511585</b>	<b>1979291585</b>	<b>1976983761</b>	<b>2004922506</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		0	0	0	0	0
Borrowing		7058916	1714355	1714355	5231881	1714355
Consumer deposits		11565425	11921000	11921000	11000233	-11921360
Trade and other payables		127408523	91457280	91317556	128513792	91317556
Provisions		3459000	3808000	3808000	3459000	3808000
<b>Total current liabilities</b>		<b>149491864</b>	<b>108900635</b>	<b>108760911</b>	<b>148204906</b>	<b>84918551</b>
<b>Non current liabilities</b>						

Borrowing		62701246	74428360	74428000	62701246	86428360
Provisions		100009608	88815595	88815595	100012608	88815595
Total non current liabilities		162710854	163243955	163243595	162713854	175243955
<b>TOTAL LIABILITIES</b>		<b>312202718</b>	<b>272144590</b>	<b>272004506</b>	<b>310918760</b>	<b>260162506</b>
<b>NET ASSETS</b>	2	<b>1494661263</b>	<b>1686366995</b>	<b>1707287079</b>	<b>1666065001</b>	<b>1744760000</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		1494661263	1669174000	1689809000	1529037747	1580461962
Reserves		0	30000000	30000000	90000000	30000000
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>1494661263</b>	<b>1699174000</b>	<b>1719809000</b>	<b>1619037747</b>	<b>1610461962</b>

## 7. Conclusion

The 2020/21 Mid - Year Performance Report represents the overall non-financial performance of the municipality. The data provided was as a result of the collaboration of various Departments within the institution and informed by the Key Performance Indicators and Targets as set in the Service Delivery and Budget Implementation Plan of 2020 – 21 Financial Year and the Integrated Development Plan of the Municipality. This is a Fair Performance for the institution. The institutional performance is at 2.6 for key performance indicators and 2, 8 for project implementation. The Overall score is 2, 7 which is a Fair Performance for the institution.

Achievements reflected above are a symbol of good governance and administration as displayed by both the Council and Administration Management.

## 8 Approval

Approved by:

\_\_\_\_\_  
**MM COCQUYT**  
**Municipal Manager**

\_\_\_\_\_  
**Date:**