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# LEPHALALE LOCAL MUNICIPALITY



## First quarter Performance Report

2015/16

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## Acronyms and abbreviations

IDP	Integrated Development Plan
SDBIP	Service Delivery and Budget Implementation Plan
KPA	Key Performance Area
MIG	Municipal Infrastructure Grant
MSIG	Municipal Service Infrastructure Grant
KPI	Key Performance Indicator
POE	Portfolio of Evidence
SLA	Service Level Agreement
VIP	Ventilated Improved Pit Latrine
LLM	Lephalale Local Municipality
YTD	Year To Date
AVG	Average
AG	Auditor General
i.t.o.	In Terms Of
SCM	Supply Chain Management
BSC	Bid Specification Committee
BAC	Bid Adjudication Committee
Infra	Infrastructure Department
BTO	Budget and Treasury Office
Dev-plan	Development Planning Department
Social	Community Social Services Department
Corp	Corporate Support Services Department
Strategic	Strategic Services Department

## 1. Purpose

The purpose of this report is to give feedback regarding the performance of Lephalale Local Municipality for the first quarter of the 2015/16 financial year and to be in compliance with the following legislative requirements:

- ▶ Section 41 (1) (e) of the Municipal Systems Act No. 32 of 2000 prescribes that a municipality must establish a process of regular reporting to-
- ▶ The Council, other political structures, political office bearers and staff of the municipality; and
- ▶ The public and appropriate organs of state".
- ▶ Section 41 (2) further prescribes that the system applied by the municipality in compliance with subsection 1) (c) must be devised in such a way that it may serve as an early warning indicator of underperformance.
- ▶ National Treasury Circular 13, Component 31 that requires from municipalities that the targets and indicators contained in their SDBIP should be reported on for in-year reporting (quarterly and mid-year) and the annual report.

This First quarter performance report contains information about:

- ▶ Quarterly performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP<sup>2</sup> for 2015/16 Financial Year contains the objectives and indicators as per the Municipal IDP as well as General Indicators. The SDBIP for 2015/16 was developed to reflect ***cumulative performance***, therefore the status of indicators are a reflection of the overall performance level achieved year to date.
- ▶ Challenges that were experienced in achieving targets, especially in cases where targets were not met.
- ▶ Measures taken to improve performance
  - Corrective action is included for each KPI or Project Target not achieved
  - Section on improvement from challenges in previous financial year's Annual Report as per the Annual Performance Report from the previous financial year

## 2. Components of the Report

The following is reported on in this report:

- ▶ Performance Highlights
- ▶ SDBIP performance of service delivery and performance indicators and targets
- ▶ SDBIP Project Implementation
- ▶ SDBIP Budget Statement Components

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<sup>1</sup> National Treasury MFMA Circular No. 13 of 2005

<sup>2</sup> Adjustment Service Delivery and Budget Implementation Plan

### 3. Detailed Performance per Department or Vote

#### 3.1. Office of the Municipal Manager

The departments share the accountability of the strategic indicators as indicated in the approved SDBIP, therefore as those indicators are also duplicated under each department in following sections, they will not be repeated hereunder. **All indicators that are followed by an asterisk (\*) are Strategic Indicators under each Department / Vote and all indicators that are followed by two asterisks (\*\*) are the General key Performance Indicators as prescribed by section 43 of the MSA and the Regulation 796 section 10.**

Only indicators related to the following units within the Office of the Municipal Manager are highlighted in this section:

- Performance Management
- Internal Auditing
- Risk Management
- IDP
- Public Participation
- Communication

The following were noted:

- One risk committee held in the first
- Schedule for Risk Committee meeting is approved by Municipal Manager
- Two audit committee meetings held in the first quarter
- Audit committee charter approved for 2015/16 by council
- Internal audit Charter approved by Audit Committee
- Internal Audit Plan Approved by Audit Committee
- Draft Communication policy available and awaits approval
- Draft Communication Strategy available
- A weekly Rapid Response teleconference with the district municipality
- 2 Steering committee meeting held in the first quarter
- IDP process plan approved by council
- IDP 2015-2016 approved 30 days before approval of budget
- PMS policy reviewed and awaits approval by council

The detailed performance for the department follows:

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M_648	Number of Audit committee reports submitted to Council YTD*	Count the Number of Audit committee reports submitted to Council YTD	Audit	#	1	1	0	No report was submitted as yet to Council.	The report was prepared by the end of August but there was no ordinary Council meeting until the end of September.	the report to be submitted in October 2015	4
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Audit Committee	M_652	Number of audit findings against the municipality YTD *	Count the Number of audit findings against the municipality YTD	Audit	#	45	0	22	There are still 22 findings that were not resolved	slow implementation of AG findings	MM to assist with the corrective action	0
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Internal Audit	M_659	Number of internal audit findings against the municipality YTD *	Count the Number of internal audit findings against the municipality YTD	Audit	#	41	5	n/a	IA query register was not updated due to inadequate staff	IA query register was not updated due to inadequate staff	IA query register was not updated due to inadequate staff	20
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M_315	Number of quarterly performance assessments performed YTD *	Count the Number of performance assessments performed YTD	Audit	#	4	1	1	The fourth quarter assessment was done in the first quarter	None	None	4

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Risk Management	M_667	Percentage of risks that were identified for each quarter in the Risk Plan that were attended to successfully YTD *	Number of risks that were identified for each quarter in the Risk Plan that were attended to successfully YTD / Number of risks that were identified for each quarter in the Risk Plan as %	Risk	%	100	100	37%				100
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	M_322	Number of HIV/Aids campaigns held YTD *	Count the Number of HIV/Aids campaigns held YTD	Public Participation	#	0	1	0	No HIV /Aids Campaign done in the first quarter	The Aids Council is not yet established at Lephalale	Establish the Aids council and technical committee	4
KPA6: Good Governance and Public Participation\ Capacitate disadvantaged groups\ Special Projects	M_641	Number of special projects awareness campaigns held YTD	Count the Number of special projects awareness campaigns held YTD	Public Participation	#	12	3	5	Mayoral Tournament, Mandela Months celebrations, women's' health walk, Women in the safety and security department	None	N/A	12
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Public Participation	M_664	Number of public participation policies reviewed and approved by Council	Count the Number of public participation policies reviewed and approved by Council	Public Participation	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA6: Good	M_208	Number of ward	Count the Number	Public	#	12	12	12	Twelve ward	None	N/A	12

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Ward Committees		committees that are functional	of ward committees that are functional and having meetings at least once per quarter and submit reports of such meetings	Participation					committees are functional			
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	M_335	Number of media releases published YTD	Count the Number of media releases published YTD	Communication	#	20	5	10	Ten media releases done in the first quarter	None	N/A	20
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	M_336	Number of media briefings held YTD	Count the Number of media briefings held YTD	Communication	#	1	N/A	N/A	N/A	N/A	N/A	2
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Communication	M_654	Number social media platforms utilised for communication	Count the Number social media platforms being utilised for communication	Communication	#	3	3	3	Facebook, Twitter and Instagram for sharing pictures	None	N/A	4
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective	M_262	Number of IDP Rep forums meetings successfully held YTD	Count the Number of IDP Rep forums meetings successfully held YTD	IDP	#	4	1	1	One Rep forum meeting held at Seleka	None		4



Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
and efficient corporate governance\ Integrated Development Planning												
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M_325	Number of IDP road shows successfully held YTD	Count the Number of IDP road shows successfully held YTD	IDP	#	3	N/A	N/A	N/A	N/A	N/A	3
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M_657	MEC IDP credibility rating *	MEC IDP credibility rating obtained from MEC (30% = low credibility, 50% = medium credibility, 80% = credible, 100% = highly credible)	IDP	%	100	N/A	N/A	N/A	N/A	N/A	100
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Integrated Development Planning	M_658	Number of Final IDP approved by Council by end May	Count the Number of Final IDP approved by Council by end May	IDP	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective	M_651	Number of Unqualified Performance Opinion	Count the Number of Unqualified Performance Opinion	PMS	#	1	N/A	N/A	N/A	N/A	N/A	1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
and efficient corporate governance\ Auditor General												
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M_06	Number of Final Annual Reports approved by Council *	Count the Number of Final Annual Reports of previous financial year approved by Council YTD	PMS	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M_09	Number of Draft Annual Reports tabled to Council	Count the Number of Draft Annual Reports tabled to Council	PMS	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M_43	Number of final SDBIP approved by the Mayor within 28 days after the approval of budget and the IDP	Count the Number of final SDBIP approved by the Mayor within 28 days after the approval of budget and the IDP	PMS	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M_48	Number of Annual Performance Reports submitted to auditor general by August 30th	Count the Number of Annual Performance Reports submitted to auditor general by August 30th YTD	PMS	#	1	1	1	The Annual Performance Report was submitted to Auditor General by 30th	None	N/A	1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
Performance Management		YTD							September			
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M_40	Number of Quarterly Performance Reports submitted to council	Count the Number of Quarterly Performance Reports submitted to council	PMS	#	4	1	1	Annual Performance Report submitted to Audit Committee	None	N/A	4
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Performance Management	M_44	Number of Section 72 (mid-year performance) reports submitted to MM by 25th of January and to council by 31st January	Count the Number of Section 72 (mid-year performance) reports submitted to MM by 25th of January and to Council by 31st January	PMS	#	1	N/A	N/A	N/A	N/A	N/A	1

### 3.2. Corporate support services

The department has the following units:

- Administration and Secretariats
- Human Resources
- Legal Services

The following were noted.

- Number of people from employment equity groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan 27 against a target of 31
- Number of ordinary Council meetings held YTD is 1 in the first quarter
- Two special councils held
- Number of litigation / labour cases against the municipality negotiated for settlement YTD / number of litigation cases against the municipality YTD as Percentage 45%

The detailed performance for the department follows:

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Human Resource Management	M_404	Number of people from employment equity groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan **	Number of people from employment equity groups (the groups as identified in the approved employment equity plan) employed in the three highest levels of management in compliance with the municipality's approved employment equity plan	Human Resources	#	29	29	27	only 27 employed to date	Position of Manager Parks and Manager Communication has been re-advertised Position of MM filled however as internal employee was appointed vacancy has been created in Development Planning	Filling of the highest three position on the level has been prioritised.	31
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Labour Relations and EAP	M_672	Employee Satisfaction rating*	Calculate the overall employee satisfaction rating obtained from all completed employee satisfaction surveys received from employees	Human Resources	%	N/A	N/A	N/A	N/A	N/A	N/A	50
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Labour Relations and EAP	M_673	Number of EAP policies reviewed and approved by Council	Count the Number of EAP policies reviewed and approved by Council	Human Resources	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\	M_680	Number of OHS audits conducted annually	Count the Number of OHS audits conducted annually	Human Resources	#	1	N/A	N/A	N/A	N/A	N/A	1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
Occupational health and Safety												
KPA5: Transformation and Organisational Development\ Improve functionality, performance and professionalism\ Training and Development	M_212	Percentage municipality's budget actually spent on implementing its workplace skills plan **	R-value municipality's (operating) budget actually spent YTD on implementing its workplace skills plan / R-value municipality's (operating) budget actually spent YTD as %	Human Resources	%	2	0	N/A	N/A	N/A	N/A	1
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ By-laws	M_653	Number of by-laws reviewed, approved by Council, public participation concluded and submitted for vetting and gazette YTD	Count the Number of by-laws reviewed, approved by Council, public participation concluded and submitted for vetting and gazette YTD	Legal	#	5	N/A	N/A	N/A	N/A	N/A	5
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Governance and Administration	M_655	Number of ordinary Council meetings held YTD	Count the Number of ordinary Council meetings held YTD	Admin	#	10	1	1	Target met	None	None	4
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective	M_656	Number of delegation of powers and functions reviewed to be in line with	Count the Number of delegation of powers and functions reviewed to be in line with	Legal	#	0	N/A	N/A	N/A	N/A	N/A	1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
and efficient corporate governance\ Legal Services		Constitutional requirements	Constitutional requirements									
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ IT and Support	M_135	Number of ICT related policies and plans reviewed YTD	Count the Number of ICT related policies and plans reviewed YTD	Admin	#	9	N/A	N/A	N/A	N/A	N/A	9
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Legal Services	M_661	Number of litigation / labour cases against the municipality negotiated for settlement YTD / number of litigation cases against the municipality YTD as Percentage	Number of litigation / labour cases against the municipality negotiated for settlement YTD / number of litigation cases against the municipality YTD as Percentage	Legal	%	0	20	45 %	7 out 17 litigation matters were negotiated and only one was settled. Negotiations continue on the other 6 matters	None	None	20

### 3.3. Development planning

The department has the following units:

- Building Control
- Economic Development and International Relations
- Land Use Management
- Housing

The following were noted:

- Average turnaround time (weeks) related to attend to (notices/directives issued) land use contraventions YTD is 6 week as per target
- Number of jobs created through strategic partners (energy generation, new mines and other business proposals) YTD is 2200 jobs
- Number of jobs created through municipal LED initiatives and capital projects (from municipal budget) YTD is 185 jobs
- Ten contraventions detected and all the notices were issued
- Building plans are assessed within a month after submission
- Two meeting were held with strategic partners on LED

The detailed performance for the department follows:

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M_114	Percentage of building contraventions attended (submitted for legal action) within 6 weeks from detection	Number of building contraventions attended to within 6 weeks from detection YTD divided by Number of building contraventions detected YTD *100	Building Control	%	100	100	10	10 contraventions were detected and 10 notices issued	None	None	100



Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Building Plans Administration and Inspectorate	M_759	Average turnaround time (weeks) for assessment of building plans YTD	Count the number working days from receipt of building plan to conclusion of assessment for each building plan received and calculate the average working days	Building Control	# working days	30 working days	30 working days	38	38 building plans were received for scrutiny, and circulated for comments within 30 working days	None	None	30 working days
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M_760	Average turnaround time (weeks) related to applications of land use (rezoning, special consent or other uses) from time of receipt until consideration by EXCO YTD	Average turnaround time related to applications of land use (rezoning, special consent or other uses) from time of receipt until consideration by EXCO	Land Use	# weeks	14 weeks	14 weeks	a total of 6 application were considered by the Mayoral Planning Committee	10 (6 pursuing Special consent and 4 for rezoning with simultaneous special consent, subdivision etc.) applications received within the timeframes attached to this quarter yet to be considered, circulating for comments.	sourcing written comments within the specified timeframes	applications are being circulated daily, however the availability of the representatives of the relevant/specific divisions is unfavourable at times	14 weeks
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M_755	Average turnaround time (weeks) related to applications of land use (township establishment) from time of receipt until consideration by EXCO YTD *	Count the number of weeks from receipt of township establishment application received until consideration by Exco took place, for each application and calculate the average weeks	Land Use	# weeks	16 weeks	16 weeks	0	2 submissions were made within the specified 16 week period, the applicant for the proposed Steenbokpan Extension 3 has submitted an ROD , however the same will be concluded subsequent to the conclusion of the Steenbokpan Local	Lack of policies to complement the implementation of the SDF. Current SDF and LUMS to be reviewed for compliance with Spluma, including the finalisation of the	The compilation process of the LSDF for the Steenbokpan Node is advancing.	16 weeks

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
									Spatial Development Framework	Steenbokpan LSDF.		
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M_761	Average turnaround time (weeks) related to attend to (notices/directives issued) land use contraventions YTD	Count the number of weeks from detection of land use contraventions until notices or directives have been issued, for each contravention and calculate the average weeks	Land Use	# weeks	6 weeks	6 weeks	0	In most instances, contraventions are addressed as part of conditions imposed on approval	shortage of staff	To fast track the recruitment processes attached to Town Planner L3 Position (to deal with the backlog and current submissions	6 weeks
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M_733	Number of LUMS compiled, approved by Council and promulgated	Count the Number of LUMS compiled, approved by Council and promulgated YTD	Land Use	#	0	N/A	N/A	The procurement processes are being facilitated for Integrated GIS System and the Compilation of a LUS	Ensure alignment to Spluma (legislative requirements)	Fast track the conclusion of the specifications and procurement process.	1
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for development\ Land use	M_734	Number of policies to complement the implementation of the SDF compiled and approved by Council	Count the Number of policies to complement the implementation of the SDF compiled and approved by Council YTD	Land Use	#	0	N/A	N/A	The procurement processes are being facilitated for the amendment of the Lephalale Municipal Spatial Development Framework, 2012 and the compilation of the LSDF for the Rural Focus Area.	Alignment with Spluma (legislative requirement).	Incorporate inputs gathered during public participation on Spluma, to finalise the Municipal by-law.	1
KPA1: Spatial Rationale\ Rational planning to bridge first and second economies and provide adequate land for	M_707	Number of human settlement development plans reviewed and approved by Council	Count the number of human settlement development plans reviewed and approved by Council	Human Settlements	#	0	N/A		No plans reviewed this Quarter	None	None	1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
development\ Sustainable and Integrated Rural Development												
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	M_51	Number of jobs created through strategic partners (energy generation, new mines and other business proposals) YTD	Count the Number of jobs created through strategic partners (energy generation, new mines and other business proposals) YTD	LED	#	8785	213	2200	Jobs created through MLI dry land programme (1886) and Solar Energy Plant at Tomburke	None	None	850
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	M_688	Number of jobs created through municipal LED initiatives and capital projects (from municipal budget) YTD **	Count the Number of jobs created through municipal LED and capital projects (from municipal budget) YTD	LED	#	1 280	320	185	Jobs created through LLM EPWP programmes (115) and Infrastructure projects (70) by PMU	Non-implementation of Municipal Infrastructure projects	Ensure compliance on project implementation plan/fast track project implementation	1 500
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M_695	Number of Public Private Partnerships established YTD	Count the Number of Public Private Partnerships established YTD	LED	#	1	N/A	2	MoU signed with RAL/Exxaro for road construction project and Affirmat for SLP-Highmast Lights	None	None	2
KPA4: Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Marketing and Branding	M_696	Number of meetings held with strategic partners YTD	Count the Number of meetings held with strategic partners YTD	LED	#	2	N/A	6	Strategic meetings held with Resgen/Boikarabelo mine, Ferrum Crescent Iron ore mine, Dhadhla Foundation-CWP, Mafikathata Coal Mine, MLI, LIMA.	None	None	2

### 3.4. Budget and Treasury

The department has the following units:

- Budget and Reporting
- Expenditure
- Income
- Supply Chain Management

Success that were noted from this department are as follows:

- Liquidity ratio (R-value assets / R-value liabilities as %) is 338 % against a target of 200%
- Number of quarterly financial reports submitted to Council YTD is 1 as per target
- Number of quarterly financial statements prepared and submitted to Audit Committee is 1 as per target
- Number of Annual Financial Statements submitted to the Auditor General on time (by end August) is 1 as per target
- Percentage Cost coverage (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure is 321% against a target of 200%
- Percentage Capital budget actually spent on capital projects identified for financial year i.t.o. IDP is 20.62%
- Debt coverage (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption) due within financial year is at 2316%
- Percentage debtors collection rate YTD is at 92% and its 8% below target
- R-value Debt amount owed to the municipality is at a value of R141132892
- Percentage outstanding service debtors to revenue (R-value total outstanding service debtors divided by R-value annual revenue actually received for services is 8%

The detailed performance for the department follows:

Hierarchy (KPA \ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	M_17	Number of Asset Verification conducted YTD	Count the Number of Asset Verification conducted YTD	Budget and Reporting	#	1	N/A	N/A	N/A	N/A	N/A	2
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Asset Management	M_630	Liquidity ratio (R-value assets / R-value liabilities as %) *	R-value assets / R-value liabilities as %	Budget and Reporting	%	200	200	338.50	Liquidity ratio is calculated to stay at 338.5	None	None	200
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M_25	Number of quarterly financial reports submitted to Council YTD	Count the Number of quarterly financial reports submitted to Council YTD	Budget and Reporting	#	4	1	1	One section 71 report send to council	None	None	4
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	New	Number of quarterly financial statements prepared and submitted to Audit Committee	Count the Number of quarterly financial statements prepared and submitted to Audit Committee	Budget and Reporting	#	0	1	1	One sec 71 sent Audit Committee	None	None	4
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M_281	Number of Annual Financial Statements submitted to the Auditor General on time (by end August)	Count the Number of Annual Financial Statements submitted to the Auditor General on time (by end August)	Budget and Reporting	#	1	1	1	AFS Was submitted to Auditor General by 31 <sup>st</sup> of August 2015	None	None	1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Budget and Reporting	M_397	Percentage Cost coverage (R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure) **	R-value all cash at a particular time plus R-value investments, divided by R-value monthly fixed operating expenditure	Budget and Reporting	%	646.44	200	321	Cost Coverage was calculated to be 321	None	None	200
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	M_205	Debt coverage (total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption) due within financial year) **	Total R-value operating revenue received minus R-value Operating grants, divided by R-value debt service payments (i.e. interest + redemption) due within financial year	Expenditure	%	1367	200	2316	Debt was calculated to be 2316	None	None	200
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Expenditure Management	M_398	Percentage Capital budget actually spent on capital projects identified for financial year i.t.o. IDP **	R-value capital budget actually spent YTD / R-value capital projects on IDP as %	Expenditure	%	74.61	15	20,62	MIG expenditure at the end of quarter was calculated to be 29% and the total Capital expenditure was at 20,6%	None	None	100

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M_638	Number of updated and credible indigents register in place	Count the Number of updated and credible indigents register in place	Revenue	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M_751	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free basic water **	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic water / Percentage households earning less than R3 500 (as per indigent policy) as %	Revenue	%	100	100	100	1470 households are registered for free water	None	None	100
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M_752	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free basic sanitation	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic sanitation (VIP) / Percentage households earning less than R3 500 (as per indigent policy) as %	Revenue	%	100	100	100	1470 households are registered for free sanitation	None	None	100
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M_753	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free basic electricity	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic electricity / Percentage households earning less than R3 500 (as per indigent policy) as %	Revenue	%	100	100	100	3160 households are registered	None	None	100

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Free Basic Services	M_754	Percentage (registered ) households earning less than R3 500 (as per indigent policy) per month with access to free solid waste removal	Percentage households earning less than R3 500 (as per indigent policy) per month with access to free basic refuse removal / Percentage households earning less than R3 500 (as per indigent policy) as %	Revenue	%	100	100	100	660 house are registered for free refuse removal	None	None	100
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M_33	Percentage debtors collection rate YTD *	R-value debt collected YTD / R-value debt owed to the municipality YTD as % (in terms of current financial year billings)	Revenue	%	96.87	98	92	Debt collection targets were not achieved	Low levels of payment by community members.	There is need for awareness and campaign which has not happened.	98
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M_345	R-value Debt amount owed to the municipality	Calculate R-value Debt amount owed to the municipality YTD	Revenue	R-value	135000000	130000000	141132892	At end of the first quarter the Municipality was owed more than its target amount.	Collection from place were municipality does not have electricity licence is difficult.	Get a licence for electricity distribution at Maranong and Rural Villages	120000000
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M_396	Percentage outstanding service debtors to revenue (R-value total outstanding service debtors divided by R-value annual revenue actually received for	R-value total outstanding service debtors divided by R-value annual revenue actually received for services	Revenue	%	33.62	30	8,2	The outstanding debt is less than 10 %	None	None	25



Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
		services) **										
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M_637	Number of credit control policies reviewed and approved by Council	Count the Number of credit control policies reviewed and approved by Council YTD	Revenue	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA3: Financial Viability and Financial Management\ Enhance revenue and financial management\ Revenue Management	M_636	Number of awareness programmes on payment for services	Count the Number of awareness programmes on payment for services YTD	Revenue	#	1	N/A	N/A	N/A	N/A	N/A	1
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M_650	Number of Unqualified Audit Opinion received from AG *	Count the Number of Unqualified Audit Opinion received from AG		#	1	N/A	N/A	N/A	N/A	N/A	1
KPA6: Good Governance and Public Participation\ Responsible, accountable, effective and efficient corporate governance\ Auditor General	M_740	Number of audit findings against the municipality regarding financial statements	Count the Number of audit findings against the municipality regarding financial statements		#	45	N/A	N/A	N/A	N/A	N/A	0

### 3.5. Social Services

The department has the following units:

- Traffic
- Registration
- Waste Management
- Parks
- Libraries

The following were noted from this vote:

- Number of urban household provided with weekly refuse removal is at 13652
- Percentage households with access to basic level of solid waste removal 70 %
- Number of environmental education programmes implemented YTD is 11 against a target of 1
- Number of fire prevention awareness campaigns conducted YTD is 4 against a target of 3
- Number of library campaigns held YTD is 3 against a target of 2
- Average number of weeks turnaround time between application for learner license test until actually being tested is 2 weeks against a target of 3 weeks
- Number of speed checks held YTD is 21 against a target of 42
- Number of joint law enforcement operations with other law enforcement agencies undertaken YTD is 6 against a target of 1
- Number of functional safety and security forums is 5 against a target of 3

The detailed performance for the department follows:

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	M_170	Number of trees planted per year, year to date (operational budget)	Count the Number of trees planted per year, year to date (operational budget)	Parks	#	1541	400	722	32 trees were distributed to schools and 690 trees planted at Shongoane 1&2	None	None	500
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	M_702	Number of environmental education programmes implemented YTD	Count the Number of environmental education programmes implemented YTD	Waste	#	4	1	11	11X Waste Education and Awareness Campaigns conducted in schools and community.	Inadequate budget and Human Resources	None	4
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Fire Protection Services	M_360	Number of fire prevention awareness campaigns conducted YTD	Count the Number of fire prevention awareness campaigns conducted YTD	Fire Services	#	21	3	4	Fire Awareness campaigns conducted	Shortage of staff and inadequate budget	Establishment of reservist and continuous submission of budget to management	12
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Library Services	M_172	Number of library campaigns held YTD	Count the Number of library campaigns held YTD	Library	#	4	2	3	2 x read for fun and 1x library visit by Mosima primary school	None	None	8
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Registry	M_395	Average number of weeks turnaround time between application for learner license test until actually being tested	Count number of weeks between application for learner license test until actually being tested for each application, add them all up and divide by number of applications received to determine the average turnaround time YTD	Registry	# weeks	3	3	two weeks	Turnaround time between time is at two weeks	None	None	3
KPA2: Service Delivery and Infrastructure	M_703	Number of speed checks	Count the Number of speed checks held YTD	Traffic	#	80	42	21	Performance affected by			170

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement		held YTD							other joint operations with police.			
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Road Safety / Law Enforcement	M_704	Number of joint law enforcement operations with other law enforcement agencies undertaken YTD	Count the Number of joint law enforcement operations with other law enforcement agencies undertaken YTD	Traffic	#	4	1	6	Joint operation held on monthly basis	none	none	4
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Safety and Security	M_706	Number of functional safety and security forums	Count the Number of functional safety and security forums that meet regularly as planned	Traffic	#	3	3	5	JPC, rural safety forum, operation field, community safety forum, community policy forum and community cluster forum	none	none	3
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Thusong Centre	M_380	Number of services (i.t.o. SLA) established at Thusong Centres YTD	Count the Number of services (i.t.o. SLA) established at Thusong Centres YTD	Thusong	#	10	14	1	Only one SLA entered with Parliamentary Office	Delay in completion in signing of SLA due to Department of Public Works serve as agency for sector departments.	Engage Premiers Office for assistance	14
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M_250	Number of urban household provided with weekly refuse removal	Count the Number of urban household provided with weekly refuse removal	Waste	#	13652	13 652	13652	Urban households are provided with weekly refuse	none	none	13652 (plus new developments)
KPA2: Service Delivery and Infrastructure	M_402	Percentage households with	Number of households with access to basic	Waste	%	46	70	70	70% households	none	none	70

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
Development\ Protect the environment and improve community well-being\ Waste Management		access to basic level of solid waste removal **	level (weekly kerbside collection) of solid waste removal // Number of household in the municipal area as %						with access to basic level of solid waste removal			
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M_708	Number of rural villages with access to weekly refuse removal services through roll-on, roll-off system and community contractors	Count the Number of rural villages provided with weekly refuse removal services through roll-on, roll-off system and community contractors	Waste	#	0	N/A	5	5X villages waste removal are collected namely, Setateng , Matladi, Ga-Monyeki, Mokuruanyane, Seleka		Conduct awareness campaigns in all affected villages.	10
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Waste Management	M_709	Number of Integrated Waste Management Plans reviewed	Count the Number of Integrated Waste Management Plans reviewed YTD	Waste	#	1	N/A	1	Waste Education and Awareness Strategy reviewed	None	None	1

### 3.6. Infrastructure Services

The department has the following units:

- Water
- Sanitation
- Project Management Unit
- Electrical
- Roads and Storm water

The following were noted:

- Percentage of Electrical losses is 20%
- Percentage households with access to basic level of electricity is 91.7% i.e. 27428 households
- Number of villages in which access roads blade is 7 villages
- Percentage households with access to basic level of sanitation 94% i.e.28108 house holds
- Percentage households with access to basic level of water 94.5% i.e. 28208
- Percentage of water losses YTD is 14%

The detailed performance for the department follows:

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA2: Service Delivery and Infrastructure Development\ Protect the environment and improve community well-being\ Environmental Management	M_701	Number of new parks constructed in rural areas	Count the Number of new parks constructed in rural areas YTD	PMU	#	1	N/A	N/A	N/A	N/A	N/A	1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M_710	Number of urban transformers upgraded YTD	Count the Number of urban transformers upgraded YTD	Electricity	#	3	N/A	N/A	N/A	N/A	N/A	3
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	M_340	Percentage of Electrical losses *	The following formula should be used to compute benchmark Electrical Losses = KWH billed/KWH purchased from Eskom x100	Electricity	%	20	20					20
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	M_401	Percentage households with access to basic level of electricity **	Number of households with access to basic level of electricity / Number of household in the municipal area as %	Electricity	%	87.5	87.5					90
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in	New	Number of infrastructure master plans reviewed	Count the Number of infrastructure master plans reviewed YTD	PMU	#	0	N/A					1

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
all municipal areas\ Infrastructure planning												
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Energy Efficiency	M_713	Number of energy efficiency audits conducted	Count the Number of energy efficiency audits conducted YTD	Electricity	#	0	N/A					1
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Energy Efficiency	M_714	Number of by-laws pertaining to energy efficiency program reviewed and approved by Council	Count the Number of by-laws pertaining to energy efficiency program reviewed and approved by Council YTD	Electricity	#	1	N/A					1
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Fleet Management	M_715	Number of fleet management policies reviewed and approved by Council	Count the Number of fleet management policies reviewed and approved by Council YTD	Electricity	#	1	N/A					1
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M_218	Number of villages in which access roads bladed	Count the Number of villages in which access roads bladed during period of review	Public Works	#	40	7					40



Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M_226	Number of m2 roads resealed	Count the Number of m2 roads resealed YTD	Public Works	# m2	6 395	N/A					7 000
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	M_74	Number of Kilometers of gravel roads upgraded to tar YTD *	Count the Number of Kilometers of gravel roads upgraded to tar YTD	Public Works	#	0	N/A					7.5
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New Infrastructure	M_166	Number of new VIPs constructed YTD	Count the Number of new VIPs constructed YTD	Sanitation	#	46	N/A					612
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - New	M_400	Percentage households with access to basic level of sanitation **	Number of household with access to basic level of sanitation (VIP and waterborne sewerage connections in working condition) / Number of household in the municipal area as %	Sanitation	%	94	94					95

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
Infrastructure												
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Waste Water Quality (Green Drop)	New	Green drop risk rating (only tested bi-annually)	Green drop risk rating (only tested bi-annually) - for previous financial year	Sanitation	%	N/A	N/A					50
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Waste Water Quality (Green Drop)	M_725	Number of general sampling of effluent conducted at waste water treatment plants	Count the Number of general sampling of effluent conducted at waste water treatment plants YTD	Sanitation	#	12	3					12
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M_399	Percentage households with access to basic level of water **	Number of household with access to basic level of water (within 200m from dwelling) / Number of household in the municipal area as % (see areas that have access on maps)	Water	%	94	94					95
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water – Supply	M_726	Number of surveys and feasibility studies for development of technical report and realistic funding requirements conducted	Count the Number of surveys and feasibility studies for development of technical report and realistic funding requirements conducted YTD	Water	#	0	N/A					4

Hierarchy (KPA\ Strategic Objective \ Programme)	ID	Indicator	Instruction (method of calculating the indicator)	Division	UOM	Baseline	Qtr. 1					Annual Target 2015/16
							Target	Actual	Actual Notes	Challenges	Corrective Action	
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water loss (unaccounted water)	M_81	Percentage of water losses YTD *	(Closing Stock-Closing stock as per reading) ÷ (Total water for the month) Closing stock = Total water - Billing Total Water = Opening balance + purchases (Exxaro and Eskom)	Water	#	14	14					14
KPA2: Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water Quality (Blue Drop)	M_728	Blue drop water quality standard rating	Blue drop water quality standard rating received from DWA	Water	%	92.8	N/A					92.8

## 4. Project Implementation

The projects related to each Vote follows below:

### 4.1. Office of the Municipal Manager

Hierarchy (KPA/ Strategic Objective \ Programme)	Project Name	No.	Quarter 1						YTD Expenditure	Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action		
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Furniture	P_39	0	N/A	N/A	N/A	N/A	N/A	N/A	30000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Video Camera	P_40	0	N/A	N/A	N/A	N/A	N/A	N/A	25000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	1 High back chair	P_41	0	N/A	N/A	N/A	N/A	N/A	N/A	5000

Hierarchy (KPA/ Strategic Objective \ Programme)	Project Name	No.	Quarter 1						YTD Expenditure	Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action		
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	10 Hot air balloons	P_42	0	N/A	N/A	N/A	N/A	N/A	N/A	500000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	New furniture for Public Participation Manager	P_43	0	N/A	N/A	N/A	N/A	N/A	N/A	60000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	New furniture for Public Participation Manager	P_44	0	N/A	N/A	N/A	N/A	N/A	N/A	100000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	New furniture for Community Liaison Officer & Logistics coordinator	P_45	0	N/A	N/A	N/A	N/A	N/A	N/A	60000

## 4.2. Corporate Support Services

Hierarchy (KPA Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	MSIG	P_31	20	Source quotations and purchase the equipment.						930000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Safe continual – Construction phase – Furniture	P_32	30	Procurement process.						200000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Electronic Record Management System - Phase 2 – (Items, Agenda, Minutes Resolutions) etc.	P_33	0	N/A						998000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Furniture and Equipment (Items listed individually in the Budget and IDP)	P_34	100	Source quotations and purchase the equipment.	0	The target was not met hence the tender was advertised twice	Bids were not meeting the requirements and further not within budget	Specifications reworked specifically on furniture		85610

### 4.3. Development Planning

Hierarchy (KPA Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
KPA1: Spatial Rational\ Rational planning to bridge first and second economies and provide adequate land for development\ GIS	GIS system	P_01	30	Procurement process.	0%	Specifications presented at BSC, ready for procurement process by SCM.	None	None		1000000
KPA1: Spatial Rational\ Rational planning to bridge first and second economies and provide adequate land for development\ Sustainable and Integrated Rural Development	Management of Informal Settlements over three years	P_02	25	Active Monitoring of event and developments in informal settlements	0%	To finalise informal settlement programme or projects implementation plan	None	None		2000000
KPA1: Spatial Rational\ Rational planning to bridge first and second economies and provide adequate land for development\ Sustainable and Integrated Rural Development	Concrete Palisade Wall at leased land(Exxaro lease agreement) for management of Informal Settlements	P_03	0	N/A	0%	Compilation of specification	None	None		2000000
KPA4 Local Economic Development\ Create a conducive environment for businesses to invest and prosper\ Job Creation	Hawker Stalls at Albert Street, Phase 1- paving of sites	P_29	0	N/A	0%	Specifications ready for presentation at BSC	None	None	0	1200000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Furniture and Equipment (Items listed individually in the Budget and IDP)	P_36	100	Source quotations and purchase the equipment.	12.1%	Committed funds on part of the furniture ( office workstation )	Finalisation of specification of other office equipment.	Finalise and procure the requested office furniture	9118.86	75000

#### 4.4. Budget and Treasury

Hierarchy (KPA\ Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Bar fridges for Managers	P_30	100	Source quotations and purchase the equipment.						100000



## 4.5. Social Services

Hierarchy (KPA Strategic Objective \ Programme)	Project Name	No.	Quarter 1						YTD Expenditure	Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action		
KPA2 Service Delivery and Infrastructure Development\ Protect the environment and improve community well being\ Environmental Management	Lawn mower	P_04	0	N/A						60000
KPA2 Service Delivery and Infrastructure Development\ Protect the environment and improve community well being\ Road Safety / Law Enforcement	15x bullet vests	P_05	100	Source quotations and purchase the equipment.	10	Specification drafted and will be submitted to SCM				80000
KPA2 Service Delivery and Infrastructure Development\ Protect the environment and improve community well being\ Road Safety / Law Enforcement	Purchasing of 35 cones for traffic officers	P_06	100	Source quotations and purchase the equipment.	0	In the process to source quotations	Change in acting Divisional Manager Traffic Position	Source quotation and procure and deliver in the 2nd quarter		5000
KPA2 Service Delivery and Infrastructure Development\ Protect the environment and improve community well being\ Thusong Centre	2X Silverline for four seater	P_07	100	Source quotations and purchase the equipment.	0	Draft Specification to be submitted to SCM	Delay in submission of specification in SCM			10000
KPA2 Service Delivery and Infrastructure Development\ Protect the environment and improve	Development of a new landfill site in town	P_08	30	Procurement process.	10	Specifications drafted and will be submitted to SCM	LLM waited for long time for Department of Environmental	Follow-up letter to be written to Department of		5000000

Hierarchy (KPA/ Strategic Objective \ Programme)	Project Name	No.	Quarter 1						YTD Expenditure	Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action		
community well being\ Waste Management							Affairs to issue exemption letter for fencing of 12 hectars of land adjacency to the current site.	Environmental Affairs		
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Refrigerator and Microwave	P_37	100	Source quotations and purchase the equipment.	0					8000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Office furniture	P_38	0	N/A	0	Budget was erroneously allocated under EMSS instead of Mlicensing.	Budget was erroneously allocated under EMSS instead of Mlicensing.	The budget has now been correctly allocated to MLicensing		40000

## 4.6. Infrastructure Development

Hierarchy (KPA Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Community Facilities	Refurbishment of Shogoane stadium & Construction of access road to stadium	P_09	20	Construction commences (Earth Moving material delivery)	0	Tender on evaluation stage. Tender for construction closed on the 6 July 2015	Slow procurement processes	Fast-track the appointment of service provider	0	6425600
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	Truck base cherry picker	P_10	30	Procurement process finalised.	0	Specification complied, the committee (bsc) to site for specification	Slow process on BSC to sit for specification	Fast track for BSC to sit 50. the tender to go on advert	0	570000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	Testing equipment	P_11	100	Source quotations and purchase the equipment.	0	Speciation to be compiled for all equipment			0	150000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (Electricity – Maintenance and Upgrading)	Testing equip MvLv	P_12	100	Source quotations and purchase the equipment.	0	Specification to be compiled. The budget amount is incorrectly captured	There is no budget	Waiting for adjustment period to increase the budget	0	170000

Hierarchy (KPA/ Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	Over Head Line	P_13	30	Procurement process finalised.	0	Specification to be finalised for BSC	Finalising measurement on site		0	2000000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Electrical Network (New Infrastructure)	Gazebo	P_14	100	Source quotations and purchase the equipment.	100	Project completed	None	None	2550	3000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Infrastructure Planning	Infrastructure Master plan	P_15	30	Procurement process finalised.	0	Specification to be finalised for BSC			0	1500000
KPA2 Service Delivery and Infrastructure Development\ Protect the environment and improve community well being\ Registry	2. Upgrading/ Replacement of vehicle Testing Equipment at the Testing ground	P_16	20	Procurement process.	0	Specification to be compiled.			0	1500000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – New infrastructure	Kauletsi access road	P_17	20	Construction commences (Earth Moving material delivery)	35	Contractor appointed , on site	None	None	2492021	8418045
KPA2 Service Delivery and Infrastructure	Ditlounge Access road	P_18	20	Construction commences	53	Contractor appointed , on	None	None	3634860	7793600

Hierarchy (KPA/ Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – New infrastructure				(Earth Moving material delivery)		site				
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – New infrastructure	Ga-monyeki Access road	P_19	20	Construction commences (Earth Moving material delivery)	0	Contractor not yet appointment, tender on BEC stage	Delay in procurement processes, tender closed 6 July 2015	Fast track the appointment of service provider	0	2140200
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	Phase 5 of Onverwacht channel	P_20	30	Procurement process finalised.	0	Report submitted to BAC for approval to utilize the current appointment contractor P3 for implementation	Allocated budget for 15/16 will only construct few meters if we go for normal tendering process	Approval to be granted so that implementation can commence	0	1200000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Roads and Storm water – Maintenance and Upgrading	Construction of an asphalt road to groothoek dumping	P_21	20	Procurement process.	15	Tender advertised and used on the ---for consultants, and currently on BEC	None	None	0	3000000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal	Thabo Mbeki sewer network sanitation	P_22	20	Construction commences	0	Compiling Specification for BSC	None	None	0	1275230

Hierarchy (KPA/ Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
areas\ Sanitation - Maintenance and upgrading										
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Sanitation - Maintenance and upgrading	To replace the two pipelines from Pump Station no: 1 to Paarl WWTW.	P_23	30	Procurement process.	25	Tender advertised on BEC stage	None	None	0	2000000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water Maintenance and Upgrading	Upgrading of Marapong Water Supply System	P_24	20	Procurement process.	0	Specification to be completed, BSC to sit	None	None	0	2000000
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water supply	Mokuruanyane RWS Shongoane water Scheme	P_25	20	Construction commences (Earthworks done, Digging and preparation	20	Contractor appointed, on site	None	None	111311	4265775
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water supply	Witpoort RWS Seleka water Scheme	P_26	20	Construction commences (Earthworks done, Digging and preparation	30	Contractor appointed , on site	None	None	0	3291100
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal	Thabo Mbeki water network	P_27	20	Procurement process.	0	Specifications complete				1615500

Hierarchy (KPA/ Strategic Objective \ Programme)	Project Name	No.	Quarter 1							Annual Budget 2015-2016
			% Targeted Progress	Activity/ Milestone	% Actual Progress	Comment	Challenges	Corrective Action	YTD Expenditure	
areas\ Water supply										
KPA2 Service Delivery and Infrastructure Development\ Provide quality and well maintained infrastructural services in all municipal areas\ Water supply	WATER INFRASTRUCTURE GRANTS	P_28	20	Procurement process.	15	Tender advertised, on evaluation stage	None	None	0	12000000
KPA6 Good Governance and Public participation\ Responsible, Accountable, Effective and Efficient Corporate governance\ Office equipment and Furniture	Office furniture	P_35	100	Source quotations and purchase the equipment.	0	Specifications to be completed			0	15000

## 5. SDBIP budget statements

The Municipal Budget and Reporting Regulations (MBRR) R33, specifies that the financial report of a municipality must be in the format specified in Schedule C and include all the required tables, charts, explanatory information and the quality certificate, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act.

The Finance Department has submitted the following:

1. Table C1 – Summary
2. Table C2 – Financial Performance (standard classification)
3. Table C3 – Financial Performance (revenue and expenditure by municipal vote)
4. Table C4 – Financial Performance (revenue and expenditure)
5. Table C5 – Capital Expenditure (municipal vote, standard classification and funding)
6. Table C6 – Financial Position
7. Table C7 – Cash Flow

### 4.7. Table C1 – Summary

Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>								%	
<b>Financial Performance</b>									
Property rates	0	48380588	0	5066949	15201000	12713911	2487089	20%	–
Service charges	0	190065631	0	14752133	46503000	51545992	-5042992	-10%	–
Investment revenue	0	7782752	0	383066	1139453	2070898	-931445	-45%	–
Transfers recognised - operational	0	106721000	0	232724	37887170	38801818	-914648	-2%	–
Other own revenue	0	44170858.98	0	2544793.74	6232838.11	7270326	-1037487.89	-14%	–
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>0</b>	<b>397120830</b>	<b>0</b>	<b>22979665.74</b>	<b>106963461.1</b>	<b>112402945</b>	<b>-5439483.89</b>	<b>-5%</b>	<b>–</b>



Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
Employee costs	0	148331168	0	11643628	34192179	38190673	-3998494	-10%	–
Remuneration of Councillors	0	7583986.286	0	643143	1929431	2081448	-152017	-7%	–
Depreciation & asset impairment	0	60158231	0	5593093	17152161	16831910	320251	2%	–
Finance charges	0	11590975.78	0	192616	2142451	1882890	259561	14%	–
Materials and bulk purchases	0	111891664.3	0	9750049	34869563	37105379	-2235816	-6%	–
Transfers and grants	0	1234043	0	79678	320297	320000	297	0%	–
Other expenditure	0	96560664.51	0	7339141	25214871	20491252	4723619	23%	–
<b>Total Expenditure</b>	<b>0</b>	<b>437350732.9</b>	<b>0</b>	<b>35241348</b>	<b>115820953</b>	<b>116903552</b>	<b>-1082599</b>	<b>-1%</b>	<b>–</b>
<b>Surplus/(Deficit)</b>	<b>0</b>	<b>40229902.94</b>	<b>0</b>	<b>12261682.26</b>	<b>-8857491.89</b>	<b>-4500607</b>	<b>-4356884.89</b>	<b>97%</b>	<b>–</b>
Transfers recognised - capital	0	48154000	0	6084242.39	14476914.68	15111000	-634085.32	-4%	–
Contributions & Contributed assets	0	0	0	0	0	0	0		–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>0</b>	<b>7924097.059</b>	<b>0</b>	<b>-6177439.87</b>	<b>5619422.79</b>	<b>10610393</b>	<b>-4990970.21</b>	<b>-47%</b>	<b>–</b>
Share of surplus/ (deficit) of associate	0	0	0	0	0	0	0		–
<b>Surplus/ (Deficit) for the year</b>	<b>0</b>	<b>7924097.059</b>	<b>0</b>	<b>-6177439.87</b>	<b>5619422.79</b>	<b>10610393</b>	<b>-4990970.21</b>	<b>-47%</b>	<b>–</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>0</b>	<b>75903660</b>	<b>0</b>	<b>7906520.2</b>	<b>18826043.2</b>	<b>15110970</b>	<b>3715073.2</b>	<b>25%</b>	<b>–</b>
Capital transfers recognised	0	48154050	0	6084242.39	14476914.68	15111000	-634085.32	-4%	–
Public contributions & donations	0	0	0	0	0	0	0		–
Borrowing	0	0	0	0	0	0	0		–
Internally generated funds	0	27749610	0	1822278.8	4349130.74	4349000	130.74	0%	–
<b>Total sources of capital funds</b>	<b>0</b>	<b>75903660</b>	<b>0</b>	<b>7906521.19</b>	<b>18826045.42</b>	<b>19460000</b>	<b>-633954.58</b>	<b>-3%</b>	<b>–</b>

Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b><u>Financial position</u></b>									
Total current assets	0	162296266.8	0		249112633.3				–
Total non current assets	0	1103124816	0		1198263319				–
Total current liabilities	0	64348168.9	0		68038305				–
Total non current liabilities	0	135922565.9	0		132333378				–
<b>Community wealth/Equity</b>	<b>0</b>	<b>1065150348</b>	<b>0</b>		<b>1247004724</b>				<b>–</b>
<b><u>Cash flows</u></b>									
Net cash from (used) operating	0	52966103.76	0	-9288559.86	9798531	5085376	-4713155	-93%	–
Net cash from (used) investing	0	-75904660	0	-7906520.2	-18826043.2	-15110970	3715073.2	-25%	–
Net cash from (used) financing	0	0	0	0	-713944	-714000	-56	0%	–
<b>Cash/cash equivalents at the month/year end</b>	<b>0</b>	<b>67804443.76</b>	<b>67804000</b>	<b>0</b>	<b>55362977.8</b>	<b>57064406</b>	<b>1701428.2</b>	<b>3%</b>	<b>65 104</b>
<b>Debtors &amp; creditors analysis</b>	<b>0-30 Days</b>	<b>31-60 Days</b>	<b>61-90 Days</b>	<b>91-120 Days</b>	<b>121-150 Dys</b>	<b>151-180 Dys</b>	<b>181 Yr</b>	<b>Dys-1</b>	<b>Over 1Yr</b>
									<b>Total</b>
<b><u>Debtors Age Analysis</u></b>									
Total By Income Source	11133001.8	8738370.18	6419891.65	6027865.07	4535520.19	4572804.05	24006113.16	92 813	158 247
<b><u>Creditors Age Analysis</u></b>									
Total Creditors	0	0	0	0	0	0	0	–	–

#### 4.8. Table C2 – Financial Performance (standard classification)

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>	1								%	
<b><u>Revenue - Standard</u></b>										
<b><i>Governance and administration</i></b>		0	82240000	0	7958701	28189674	20560077	7629597	37%	–
Executive and council		0	25181000	0	1432884	7984258	6295280	1688978	27%	–
Budget and treasury office		0	54804000	0	6378314	19815639	13701025	6114614	45%	–
Corporate services		0	2255000	0	147503	389777	563772	-173995	-31%	–
<b><i>Community and public safety</i></b>		0	3213000	0	38556	109858	803161	-693303	-86%	–
Community and social services		0	268000	0	37679	68018	66925	1093	2%	–
Sport and recreation		0	0	0	0	0	0	0		–
Public safety		0	2945000	0	877	41840	736236	-694396	-94%	–
Housing		0	0	0	0	0	0	0		–
Health		0	0	0	0	0	0	0		–
<b><i>Economic and environmental services</i></b>		0	37556000	0	4806983	9285389	8343758	941631	11%	–
Planning and development		0	982000	0	112604	177487	245452	-67965	-28%	–
Road transport		0	36574000	0	4694379	9107902	8098306	1009596	12%	–
Environmental protection		0	0	0	0	0	0	0		–
<b><i>Trading services</i></b>		0	322267000	0	16259668	83856072	117806949	-33950877	-29%	–
Electricity		0	164511000	0	9458531	41220233	78368012	-37147779	-47%	–
Water		0	101026000	0	4355021	25521812	25256402	265410	1%	–
Waste water management		0	31581000	0	1438028	9317377	7895298	1422079	18%	–
Waste management		0	25149000	0	1008088	7796650	6287237	1509413	24%	–
<b><i>Other</i></b>	4	0	0	0	0	0	0	0		–
<b>Total Revenue - Standard</b>	2	0	445276000	0	29063908	121440993	147513945	-26072952	-18%	–

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>Expenditure - Standard</b>	-									
<b>Governance and administration</b>		0	122265000	0	9112787.33	32627229.92	30225903.25	2401326.67	8%	-
Executive and council		0	49683000	0	3772223	15504986	12420895	3084091	25%	-
Budget and treasury office		0	36450000	0	2680161	8171485	9112377	-940892	-10%	-
Corporate services		0	36132000	0	2660403.33	8950758.92	8692631.25	258127.67	3%	-
<b>Community and public safety</b>		0	31153800	0	2230389	5899195	7961315	-2062120	-26%	-
Community and social services		0	25615800	0	1763140	4431979	6576740	-2144761	-33%	-
Sport and recreation		0	0	0	0	0	0	0		-
Public safety		0	2944000	0	231185	850632	736123	114509	16%	-
Housing		0	2594000	0	236064	616584	648452	-31868	-5%	-
Health		0	0	0	0	0	0	0		-
<b>Economic and environmental services</b>		0	59567200	0	8255747	15222977	14320325	902652	6%	-
Planning and development		0	8565200	0	605530	1769762	1569796	199966	13%	-
Road transport		0	51002000	0	7650217	13453215	12750529	702686	6%	-
Environmental protection		0	0	0	0	0	0	0		-
<b>Trading services</b>		0	224365000	0	15642424	62071551	64055295	-1983744	-3%	-
Electricity		0	131787000	0	7622465	39995877	40910590	-914713	-2%	-
Water		0	60193000	0	6461223	13768397	15048352	-1279955	-9%	-
Waste water management		0	18569000	0	484180	4850630	4642357	208273	4%	-
Waste management		0	13816000	0	1074556	3456647	3453996	2651	0%	-
<b>Other</b>		0	0	0	0	0	0	0		-
<b>Total Expenditure - Standard</b>	3	0	437351000	0	35241347.33	115820952.9	116562838.3	-741885.33	-1%	-
<b>Surplus/ (Deficit) for the year</b>		0	7925000	0	-6177439.33	5620040.08	30951106.75	25331066.67	-82%	-

#### 4.9. Table C3 – Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
<b>Revenue by Vote</b>	1									
Vote 1 - MUNICIPAL MANAGER		0	6218909	0	191918	2017585	1554727	462858	29.8%	–
Vote 2 - BUDGET AND TREASURY		0	73766315	0	7619280	25782312	18441578	7340734	39.8%	–
Vote 3 - CORPORATE SERVICES		0	401142	0	56578	75233	100285	-25052	-25.0%	–
Vote 4 - SOCIAL SERVICES		0	36781194	0	1140310	9643467	8150147	1493320	18.3%	–
Vote 5 - INFRASTRUCTURE SERVICES		0	327126063	0	19943218	83744909	119021756	-35276847	-29.6%	–
Vote 6 - PLANNING DEVELOPMENT		0	981811	0	112604	177487	245452	-67965	-27.7%	–
Vote 7 - STRATEGIC SERVICE		0	0	0	0	0	0	0		–
<b>Total Revenue by Vote</b>	2	0	<b>445275434</b>	0	<b>29063908</b>	<b>121440993</b>	<b>147513945</b>	<b>-26072952</b>	<b>-17.7%</b>	–
<b>Expenditure by Vote</b>	1									
Vote 1 - MUNICIPAL MANAGER		0	32028660	0	2042032.33	10806633.92	8007164.25	2799469.67	35.0%	–
Vote 2 - BUDGET AND TREASURY		0	49519680	0	3332380	9741193	12379919	-2638726	-21.3%	–
Vote 3 - CORPORATE SERVICES		0	22247368	0	1905186	6137198	5561841	575357	10.3%	–
Vote 4 - SOCIAL SERVICES		0	62495291	0	4852984	13844522	15623820	-1779298	-11.4%	–
Vote 5 - INFRASTRUCTURE SERVICES		0	249535349	0	21740644	70921469	70347566	573903	0.8%	–
Vote 6 - PLANNING DEVELOPMENT		0	8008482	0	714119	2112394	2002118	110276	5.5%	–
Vote 7 - STRATEGIC SERVICE		0	10561641	0	654002	2257543	2640410	-382867	-14.5%	–
<b>Total Expenditure by Vote</b>	2	0	<b>434396471</b>	0	<b>35241347.33</b>	<b>115820952.9</b>	<b>116562838.3</b>	<b>-741885.33</b>	<b>-0.6%</b>	–
<b>Surplus/ (Deficit) for the year</b>	2	0	<b>10878963</b>	0	<b>-6177439.33</b>	<b>5620040.08</b>	<b>30951106.75</b>	<b>25331066.67</b>	<b>-81.8%</b>	–

#### 4.10. Table C4 – Financial Performance (revenue and expenditure)

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>									%	
<b>Revenue By Source</b>										
Property rates			48380588		5066949	15201000	12713911	2487089	20%	
Property rates - penalties & collection charges							0	0		
Service charges - electricity revenue			128321405		9841793	32032000	35051132	-3019132	-9%	
Service charges - water revenue			35271590		2790057	8181000	9513806	-1332806	-14%	
Service charges - sanitation revenue			15867513		1245967	3718000	4180719	-462719	-11%	
Service charges - refuse revenue			10605123		874316	2572000	2800335	-228335	-8%	
Service charges - other					0	0	0	0		
Rental of facilities and equipment			269883.964		23536.36	61330.4	76534	-15203.6	-20%	
Interest earned - external investments			7782752		383066	1139453	2070898	-931445	-45%	
Interest earned - outstanding debtors			19878226		1388084.38	1541285.71	2743256	-1201970.29	-44%	
Dividends received					0	0	0	0		
Fines			363811.32		44304	77898	153239	-75341	-49%	
Licences and permits			8259598.692		55925	1667351	1019749	647602	64%	
Agency services					0	0	0	0		
Transfers recognised - operational			106721000		232724	37887170	38801818	-914648	-2%	
Other revenue			15399339		1032944	2884973	3277548	-392575	-12%	
Gains on disposal of PPE								0		
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>0</b>	<b>397120830</b>	<b>0</b>	<b>22979665.74</b>	<b>106963461.1</b>	<b>112402945</b>	<b>-5439483.89</b>	<b>-5%</b>	<b>-</b>
<b>Expenditure By Type</b>										
Employee related costs			148331168		11643628	34192179	38190673	-3998494	-10%	

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>									%	
Remuneration of councillors			7583986.286		643143	1929431	2081448	-152017	-7%	
Debt impairment			1650000		0	0	0	0		
Depreciation & asset impairment			60158231		5593093	17152161	16831910	320251	2%	
Finance charges			11590975.78		192616	2142451	1882890	259561	14%	
Bulk purchases			111891664.3		9750049	34869563	37105379	-2235816	-6%	
Other materials					0	0	0	0		
Contracted services			18487102		1626934	2632795	3050954	-418159	-14%	
Transfers and grants			1234043		79678	320297	320000	297	0%	
Other expenditure			76423562.51		5712207	22582076	17440298	5141778	29%	
Loss on disposal of PPE								0		
<b>Total Expenditure</b>		<b>0</b>	<b>437350732.9</b>	<b>0</b>	<b>35241348</b>	<b>115820953</b>	<b>116903552</b>	<b>-1082599</b>	<b>-1%</b>	<b>-</b>
<b>Surplus/(Deficit)</b>		<b>0</b>	<b>-40229902.94</b>	<b>0</b>	<b>12261682.26</b>	<b>-8857491.89</b>	<b>-4500607</b>	<b>-4356884.89</b>	<b>0</b>	<b>-</b>
Transfers recognised - capital			48154000		6084242.39	14476914.68	15111000	-634085.32	(0)	
Contributions recognised - capital								0		
Contributed assets								0		
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>0</b>	<b>7924097.059</b>	<b>0</b>	<b>-6177439.87</b>	<b>5619422.79</b>	<b>10610393</b>			<b>-</b>
Taxation								0		
<b>Surplus/(Deficit) after taxation</b>		<b>0</b>	<b>7924097.059</b>	<b>0</b>	<b>-6177439.87</b>	<b>5619422.79</b>	<b>10610393</b>			<b>-</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>		<b>0</b>	<b>7924097.059</b>	<b>0</b>	<b>-6177439.87</b>	<b>5619422.79</b>	<b>10610393</b>			<b>-</b>
Share of surplus/ (deficit) of associate										
<b>Surplus/ (Deficit) for the year</b>		<b>0</b>	<b>7924097.059</b>	<b>0</b>	<b>-6177439.87</b>	<b>5619422.79</b>	<b>10610393</b>			<b>-</b>

4.11. Table C5 – Capital Expenditure (municipal vote, standard classification and funding)



Vote Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	<b>1</b>									
<b><u>Multi-Year expenditure appropriation</u></b>	<b>2</b>									
Vote 1 - MUNICIPAL MANAGER		0	0	0	0	0	0	0		-
Vote 2 - BUDGET AND TREASURY		0	0	0	0	0	0	0		-
Vote 3 - CORPORATE SERVICES		0	0	0	0	0	0	0		-
Vote 4 - SOCIAL SERVICES		0	0	0	0	0	0	0		-
Vote 5 - INFRASTRUCTURE SERVICES		0	53664820	0	7732836	18623507	15110970	3512537	23%	-
Vote 6 - PLANNING DEVELOPMENT		0	0	0	0	0	0	0		-
Vote 7 - STRATEGIC SERVICE		0	0	0	0	0	0	0		-
<b>Total Capital Multi-year expenditure</b>	<b>4,7</b>	<b>0</b>	<b>53664820</b>	<b>0</b>	<b>7732836</b>	<b>18623507</b>	<b>15110970</b>	<b>3512537</b>	<b>23%</b>	<b>-</b>
<b><u>Single Year expenditure appropriation</u></b>	<b>2</b>									
Vote 1 - MUNICIPAL MANAGER		0	930000	0	173684.2	173684.2	0	173684.2		-
Vote 2 - BUDGET AND TREASURY		0	100000	0	0	0	0	0		-
Vote 3 - CORPORATE SERVICES		0	1283610	0	0	26302	0	26302		-
Vote 4 - SOCIAL SERVICES		0	10703000	0	0	0	0	0		-
Vote 5 - INFRASTRUCTURE SERVICES		0	6168230	0	0	2550	0	2550		-
Vote 6 - PLANNING DEVELOPMENT		0	2275000	0	0	0	0	0		-
Vote 7 - STRATEGIC SERVICE		0	779000	0	0	0	0	0		-
<b>Total Capital single-year expenditure</b>	<b>4</b>	<b>0</b>	<b>22238840</b>	<b>0</b>	<b>173684.2</b>	<b>202536.2</b>	<b>0</b>	<b>202536.2</b>		<b>-</b>
<b>Total Capital Expenditure</b>		<b>0</b>	<b>75903660</b>	<b>0</b>	<b>7906520.2</b>	<b>18826043.2</b>	<b>15110970</b>	<b>3715073.2</b>	<b>25%</b>	<b>-</b>
<b><u>Capital Expenditure - Standard Classification</u></b>										
<b><i>Governance and administration</i></b>		<b>0</b>	<b>3094000</b>	<b>0</b>	<b>173684.2</b>	<b>199986.2</b>	<b>0</b>	<b>199986.2</b>		<b>-</b>
Executive and council			1710000		173684.2	173684.2	0	173684.2		
Budget and treasury office			100000				0	0		
Corporate services			1284000		0	26302	0	26302		
<b><i>Community and public safety</i></b>		<b>0</b>	<b>5703000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>-</b>
Community and social services			1703000				0	0		
Sport and recreation								0		
Public safety								0		
Housing			4000000		0	0	0	0		

Health								0		
<b>Economic and environmental services</b>		<b>0</b>	<b>32767000</b>	<b>0</b>	<b>4000595</b>	<b>8663248</b>	<b>9574095</b>	-910847	-10%	-
Planning and development			2275000		0	0	0	0		
Road transport			30492000		4000595	8663248	9574095	-910847	-10%	
Environmental protection								0		
<b>Trading services</b>		<b>0</b>	<b>34340000</b>	<b>0</b>	<b>3732241</b>	<b>9962809</b>	<b>5536875</b>	4425934	80%	-
Electricity			2893000		0	2550	0	2550		
Water			23172000		3732241	9960259	5536875	4423384	80%	
Waste water management			3275000		0	0	0	0		
Waste management			5000000		0	0	0	0		
<b>Other</b>								0		
<b>Total Capital Expenditure - Standard Classification</b>	<b>3</b>	<b>0</b>	<b>75904000</b>	<b>0</b>	<b>7906520.2</b>	<b>18826043.2</b>	<b>15110970</b>	<b>3715073.2</b>	<b>25%</b>	<b>-</b>
<b>Funded by:</b>										
National Government			48154050		6084242.39	14476914.68	15111000	-634085.32	-4%	
Provincial Government								0		
District Municipality								0		
Other transfers and grants								0		
<b>Transfers recognised - capital</b>		<b>0</b>	<b>48154050</b>	<b>0</b>	<b>6084242.39</b>	<b>14476914.68</b>	<b>15111000</b>	<b>-634085.32</b>	<b>-4%</b>	<b>-</b>
<b>Public contributions &amp; donations</b>	<b>5</b>							0		
<b>Borrowing</b>	<b>6</b>							0		
<b>Internally generated funds</b>			27749610		1822278.8	4349130.74	4349000	130.74	0%	
<b>Total Capital Funding</b>		<b>0</b>	<b>75903660</b>	<b>0</b>	<b>7906521.19</b>	<b>18826045.42</b>	<b>19460000</b>	<b>-633954.58</b>	<b>-3%</b>	<b>-</b>

## 5.6. Table C6 – Financial Position

Description	Ref	2014/15	Budget Year 2015/16			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash					55363434.26	
Call investment deposits			67804443.76		0	
Consumer debtors			94491823.01		142965714	
Other debtors					48873055	
Current portion of long-term receivables						
Inventory					1910430	
<b>Total current assets</b>		<b>0</b>	<b>162296266.8</b>	<b>0</b>	<b>249112633.3</b>	<b>0</b>
<b>Non current assets</b>						
Long-term receivables						
Investments					22887	
Investment property						
Investments in Associate						
Property, plant and equipment			1103124816		1197577623	
Agricultural						
Biological assets						
Intangible assets					585809	
Other non-current assets					77000	
<b>Total non current assets</b>		<b>0</b>	<b>1103124816</b>	<b>0</b>	<b>1198263319</b>	<b>0</b>

Description	Ref	2014/15	Budget Year 2015/16			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>TOTAL ASSETS</b>		0	1265421083	0	1447375952	0
<b><u>LIABILITIES</u></b>						
<b>Current liabilities</b>						
Bank overdraft						
Borrowing			4617455.04		12466527	
Consumer deposits					11081563	
Trade and other payables			59730713.86		40031328	
Provisions					4458887	
<b>Total current liabilities</b>		0	64348168.9	0	68038305	0
<b>Non current liabilities</b>						
Borrowing			135922565.9		86734378	
Provisions					45599000	
<b>Total non current liabilities</b>		0	135922565.9	0	132333378	0
<b>TOTAL LIABILITIES</b>		0	200270734.8	0	200371683	0
<b>NET ASSETS</b>	2	0	1065150348	0	1247004269	0
<b><u>COMMUNITY WEALTH/EQUITY</u></b>						
Accumulated Surplus/(Deficit)			1065150348		1247004724	
Reserves						
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	0	1065150348	0	1247004724	0

## 5.7. Table C7 – Cash Flow

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>	<b>1</b>								<b>%</b>	
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates, penalties & collection charges			45961558.6		3984998.6	6541970	6700000	-158030	-2%	
Service charges			180562350		14676230.54	34485017	45140587	-10655570	-24%	
Other revenue			39326943.78		1156709	4691552	12527070	-7835518	-63%	
Government - operating			106721000		158691	38496000	26680250	11815750	44%	
Government - capital			48154000		0	23113000	12038500	11074500	92%	
Interest			7782752		383066	1139453	2070898	-931445	-45%	
Dividends								0		
<b>Payments</b>										
Suppliers and employees			-362717482.6		-29375961	-96185000	-97848039	-1663039	2%	
Finance charges			-11590975		-192616	-2142451	-1882890	259561	-14%	
Transfers and Grants			-1234043		-79678	-341010	-341000	10	0%	
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>0</b>	<b>52966103.76</b>	<b>0</b>	<b>-9288559.86</b>	<b>9798531</b>	<b>5085376</b>	<b>-4713155</b>	<b>-93%</b>	<b>-</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE								0		
Decrease (Increase) in non-current debtors								0		
Decrease (increase) other non-current receivables								0		
Decrease (increase) in non-current investments								0		

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
<b>R thousands</b>	1								%	
<b>Payments</b>										
Capital assets			-75904660		-7906520.2	-	18826043.2	-15110970	3715073.2	-25%
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		0	-75904660	0	-7906520.2	-	18826043.2	-15110970	3715073.2	-25%
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								0		
Borrowing long term/refinancing								0		
Increase (decrease) in consumer deposits								0		
<b>Payments</b>										
Repayment of borrowing						-713944	-714000	-56	0%	
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		0	0	0	0	-713944	-714000	-56	0%	-
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		0	-22938556.24	0	-17195080.06	-9741456.2	-10739594			-
Cash/cash equivalents at beginning:			90743000	67804000		65104434	67804000			65 104
Cash/cash equivalents at month/year end:		0	67804443.76	67804000		55362977.8	57064406			65 04

## 5. Approval

Developed by:

\_\_\_\_\_  
Mr. D. E. Matsoma  
PMS Officer

\_\_\_\_\_  
Date:

Approval by:

\_\_\_\_\_  
Ms. E.M. TUKAKGOMO  
Municipal Manager

\_\_\_\_\_  
Date: