



# MAKHUDUTHAMAGA LOCAL MUNICIPALITY

Mmogo re šomela diphetogo!

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## COUNCIL PROCEEDINGS

REF: 3/2/1/4

### AGENDA ITEM: SC/11.2/02/2021: REVISED 2020/21 SDBIP REPORT

### RESOLUTION No. 94 OF 2020/2021 FINANCIAL YEAR

### RESOLUTION ON REVISED 2020/21 SDBIP REPORT

#### NOTING THAT:

In terms of section 54(1) (b) of the MFMA states that the Mayor must:

- (b) check whether the Municipality's approved Budget is implemented in accordance with the service delivery and budget implementation plan,
- (c) consider and if necessary, make any revision to the service delivery implementation plan; provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following approval of an adjusted budget.
- (d) issue any appropriate instruction to the accounting officer to ensure :
  - (i) that the budget is implemented in accordance with the SDBIP

Therefore, the Municipality revised:

1. The Performance Indicators in order to meet the SMART principle, and to resolve the AG issues on KPA 2
2. the Annual targets and budget as per project
3. the reduce of most planned community participation project for 3<sup>rd</sup> quarter 2020/2021 financial year
4. Consider the COVID – 19 activities.

Makhuduthamaga at its Virtual Special Council Meeting of the 25<sup>th</sup> February 2021.

#### RESOLVED:

1. Council approved the report.

Mover: Cllr. Maitula B.M

Speaker:Cllr.Tala M.A

Signature:

Date: 25/02/2021

Seconder: Cllr. Mosoane E.M

Municipal Manager: Rampedi M.N

Signature:

Date: 25/02/2021

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# **REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN**

**2020/2021**



**MAKHUDUTHAMAGA  
LOCAL  
MUNICIPALITY**

Mmogo re somela diphetoga! | Together working for change!

**No. 01 Groblersdal Road, Jane Furse**

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## EXECUTIVE SUMMARY

The 2020/2021 Service Delivery and Budget Implementation Plan (SDBIP) has been prepared in line with the approved 2020/2021 Annual Budget (MTREF) and the 2020/2021 approved IDP as well as the applicable legislative requirements of the Municipal Finance Management Act (MFMA) and the MFMA Circular Number 13. The 2020/2021 SDBIP therefore contains information in regard to revenue and expenditure projections, service delivery targets, and key performance indicators and provides a detailed breakdown of the municipality's annual capital budget per ward.

The 2020/2021 SDBIP is aligned to the municipality's approved IDP and Annual Budget. Secondly, the annual performance plans/contracts of the Municipal Manager and Directors shall be aligned to the service delivery targets contained in the approved SDBIP. To further ensure the critical alignment with the municipality's Performance Management System (PMS), the in-year reporting (monthly, quarterly and mid-year) and annual reporting shall be done against the information contained in the approved SDBIP for 2020/2021.

**Part 1 (General Information)** of the SDBIP contains information relating to the municipality's vision, mission, values, strategic priorities, KPIs and programmes as well as the legal and management context of the SDBIP.

**Part 2 (Financial Information)** includes the financial information in respect of the operating revenue and expenditure, capital expenditure, monthly projects in line with the approved cash flow budget, breakdown of the capital budget per municipal KPA and ward.

**Part 3 (Performance Information)** provides details on the municipality's annual and quarterly service delivery targets and performance information.

The Mayor and Municipal Manager shall therefore ensure, in accordance with their respective MFMA responsibilities, chapter seven (7) and chapter 8 part 1 that the implementation of the SDBIP is effectively monitored during the course of the financial year. Quarterly performance review sessions shall be convened between the Executive Committee and Senior Managers together with middle managers after the end of each quarter to do an in-depth assessment of actual performance, the reasons for under- or non-performance, and to institute appropriate corrective measures to address all performance shortcomings.

The senior managers for all six (6) departments, Corporate Services, Budget and Treasury Office, Infrastructure Services, Community Services, Legislative Support, Economic Development and Planning, Municipal Manager's Office shall be responsible for the implementation of the SDBIP and achievement of targets for their respective departments and the Performance management division shall be responsible for consolidation of the quarterly reports, Section 72 of the MFMA report and the Annual Performance report. Internal Audit shall perform quarterly audits on performance information to ensure there is adequate Portfolio of Evidence for the performance information reported.

**In terms of section 54(1) (b) of the MFMA states that the Mayor must :**

- (b) check whether the Municipality's approved Budget is implemented in accordance with the service delivery and budget implementation plan,
- (c) consider and if necessary, make any revision to the service delivery implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of council following approval of an adjusted budget.
- (d) issue any appropriate instruction to the accounting officer to ensure :
  - (i) that the budget is implemented in accordance with the SDBIP

## PART 1: GENERAL INFORMATION

### VISION, MISSION AND VALUES

#### VISION

To be a catalyst of integrated community driven service delivery

#### MISSION

- To strive towards service excellence
- To enhance robust community based planning
- To ensure efficient and effective consultation and communication with all municipal stakeholders

#### VALUES

- High standard of professional ethics
- Consultation
- Service standards
- Access
- Courtesy
- Information
- Openness and transparency
- Redress
- Value for money

## SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

### Legislative basis

The development of the Service Delivery and Budget Implementation Plan (SDBIP) is a requirement under Municipal Finance Management Act (MFMA), and gives effect to the Municipality's Integrated Development Plan (IDP) and annual budget. These are integral to the implementation and entrenchment of the performance management framework. The SDBIP facilitates accountability and transparency of the municipal administration and management to the Council. It also fosters the management, implementation and monitoring of the budget, the performance of management, and the achievement of strategic objectives laid out in the IDP.

The SDBIP enables, on the one hand, the Mayor to monitor the performance of the Municipal Manager, and for the Municipal Manager to monitor the performance of Senior Managers. On the other hand, the SDBIP enables the community to monitor the performance of the municipality as each activity contains outputs, outcomes and timeframes. The SDBIP is compiled on an annual basis and it includes a 3-year capital budget programme.

The SDBIP is a tool to ensure a democratic and accountable local government as enshrined in Section 152 (a) of the Constitution. To give effect to this principle, the MFMA and its regulations and circulars issued from time to time by National Treasury, regulates and guide the processes for the submission, approval, implementation and revision of the SDBIP, fundamentally through the following sections:

- Section 53 (1) (c) (ii) and (iii)
- Section 53 (3) (a) and (b)
- Section 54
- Section 69 (3) (a)
- Section 71 (1) (g) (ii); and
- Section 72

### Conceptualization

Section 53 of the MFMA conceptualizes the SDBIP as a detailed plan and budget approved by the mayor of the municipality to implement the municipality's annual service delivery programme, and it includes the following:

- (a) Monthly projections of revenue to be collected, by source
- (b) Monthly projections of operational and capital expenditure, vote
- (c) Service delivery targets, and performance indicators, for each quarter
- (d) Other matters, such as:
  - Past financial year baseline information
  - Evidence, or means of verifying performance information

## Monitoring, Reporting, and Revision

### In-year monitoring (IYM) reports

- (i) ***Monthly reports*** shall be submitted by the Senior Managers to the Municipal Manager, and eventually to the Mayor by the Municipal Manager in line with the MFMA guidelines.
- (ii) ***Quarterly reports*** shall be submitted by the Mayor and Executive Committee to Council, also in line with the MFMA, indicating implementation progress made against service delivery targets contained in the SDBIP.
- (iii) ***Mid-year report*** shall be submitted by the Municipal Manager to the Mayor, also in line with the MFMA, and indicating implementation progress made against service delivery targets contained in the SDBIP.

### Annual Report

The Annual Report shall be submitted by the Municipal Manager to the Mayor, also in line with the MFMA, and indicating the assessment of completed implementation and performance made against stated performance and service delivery targets contained in the approved SDBIP of the municipality.

### Revision of the approved SDBIP

The municipality shall make, where justified and necessary and in line with section 54 of the MFMA, revisions to the service delivery targets and performance indicators in the SDBIP, with the approval of the Council following approval of the adjustment budget

## PART 2: FINANCIAL INFORMATION

### 2.1. REVENUE AND EXPENDITURE PROJECTION

#### 2.1.1 Summary of revenue classified by main revenue source 2020/21 MTREF

LIM473 Makhuduthamaga - Table A4 Budgeted Financial Performance (revenue and expenditure)

R thousand	Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	+1 2021/22	Budget Year 2022/23
<b>Revenue By Source</b>											
Property rates	2	37,890	37,708	36,129	43,049	41,414	41,414	41,414	43,378	43,476	43,587
Service charges - refuse revenue	2	-	-	-	-	-	-	-	151	181	240
Rental of facilities and equipment	134	150	148	142	124	124	124	124	132	138	141
Interest earned - external investments	9,681	7,828	3,578	5,693	2,770	2,770	2,770	2,770	3,592	3,726	3,814
Interest earned - outstanding debtors	30,084	35,900	41,910	37,715	43,847	43,847	43,847	43,847	39,102	39,174	39,569
Dividends received	874	236	686	626	694	694	694	694	730	800	850
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	5,152	4,943	5,812	6,553	5,966	5,966	5,966	5,966	6,625	6,657	6,815
Agency services	235,771	247,523	258,178	270,771	271,069	271,069	271,069	271,069	288,251	308,384	322,462
Transfers and subsidies	2	2,221	1,072	772	535	372	372	372	427	430	452
Other revenue											
Donations received - Landfill Site											
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>321,416</b>	<b>335,361</b>	<b>360,378</b>	<b>365,063</b>	<b>366,256</b>	<b>366,256</b>	<b>366,256</b>	<b>366,256</b>	<b>382,388</b>	<b>402,966</b>	<b>417,930</b>
Provincial and District	63,901	74,656	73,000	62,122	62,122	62,122	62,122	62,122	61,710	67,025	70,915
<b>Total Revenue (including capital transfers and contributions)</b>	<b>405,317</b>	<b>410,016</b>	<b>423,378</b>	<b>427,205</b>	<b>425,378</b>	<b>428,378</b>	<b>428,378</b>	<b>428,378</b>	<b>444,098</b>	<b>469,991</b>	<b>488,845</b>

2.1.2 The following table provides a breakdown of budgeted capital expenditure by

**LIM 473 Makhuduthamaga - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding**

R thousand	Vote Description	Ref	2016/17			2017/18			2018/19			Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Budget Year +3 2023/24	Budget Year +4 2024/25	Budget Year +5 2025/26			
<b>Capital expenditure - Vote</b>																	
<b>Multi-year expenditure to be appropriated</b>	2		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 1 - Executive Support			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 2 - Office of the Municipal Manager			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 3 - Economic Development and Planning			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 4 - Infrastructure Development	40,189	17,099	27,695	84,513	74,213	74,213	74,213	74,213	116,034	136,294	119,347	-	-	-			
Vote 5 - Community Services			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 6 - Corporate Services			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 7 - Budget and Treasury			-	-	-	-	-	-	-	-	-	-	-	-			
<b>Capital multi-year expenditure sub-total</b>	7	40,189	17,099	27,695	84,513	74,213	74,213	74,213	116,034	136,294	119,347	-	-	-			
<b>Single-year expenditure to be appropriated</b>																	
Vote 1 - Executive Support	2		-	-	-	-	-	-	-	-	-	-	-	-			
Vote 2 - Office of the Municipal Manager			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 3 - Economic Development and Planning			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 4 - Infrastructure Development			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 5 - Community Services			-	-	-	-	-	-	-	-	-	-	-	-			
Vote 6 - Corporate Services	3,327	5,721	1,218	3,200	3,200	3,200	3,200	3,200	3,200	3,200	3,200	1,500	1,700	2,000			
Vote 7 - Budget and Treasury	17,090	4,593	4,647	2,300	2,400	2,400	2,400	2,400	2,400	2,400	2,400	3,700	-	6,320			
<b>Capital single-year expenditure sub-total</b>	20,417	10,314	5,865	5,500	5,600	5,600	5,600	5,600	5,600	5,600	5,600	5,200	1,700	8,320			
<b>Total Capital Expenditure - Vote</b>	60,606	27,413	33,560	90,013	79,813	79,813	79,813	79,813	121,234	137,994	127,668	-	-	-			
<b>Capital Expenditure - Functional</b>																	
<b>Governance and administration</b>	20,417	10,314	5,865	5,500	5,600	5,600	5,600	5,600	5,200	5,200	5,200	1,700	1,700	8,320			
Finance and administration	20,417	10,314	5,865	5,500	5,600	5,600	5,600	5,600	5,200	5,200	5,200	1,700	1,700	8,320			
<b>Community and public safety</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<b>Economic and environmental services</b>	40,189	17,099	27,695	84,513	74,213	74,213	74,213	74,213	116,034	136,294	119,347	-	-	-			
Road transport	40,189	17,090	27,695	84,513	74,213	74,213	74,213	74,213	116,034	136,294	119,347	-	-	-			
<b>Trading services</b>	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
<b>Other</b>																	
<b>Total Capital Expenditure - Functional</b>	3	60,606	27,413	33,560	90,013	79,813	79,813	79,813	121,234	137,994	127,668	-	-	-			
<b>vote:</b>																	
Funded by:																	
National Government	80,808	27,413	33,560	90,013	79,813	79,813	79,813	79,813	121,234	137,994	127,668	-	-	-			
<b>Total Capital Funding</b>	7	60,606	27,413	33,560	90,013	79,813	79,813	79,813	121,234	137,994	127,668	-	-	-			

## FUNDING WORKS PLAN

### 2.2.1 Summary of expenditure funding for 2020/2021

#### Conditional Grants 2020/2021 Financial Year

No.	Grant Name	Original Budget (R'000)	Adjustments(R'000)	Adjusted Budget(R'000)
1	FMG (National Treasury)	1 700	0.00	1 700
2	EPWPG (Public works)	1 168	0.00	1 168
3	MIG (Cogta)	61 710	0.00	61 710
4	INEG (DOE)	0.00	0.00	0.00
	<b>Total</b>	<b>64 578</b>	<b>0.00</b>	<b>64 578</b>

#### Own funding 2020/2021 Financial Year

No.	Revenue source	Original Budget (R'000)	Adjustments(R'000)	Adjusted Budget(R'000)
1	Interest: On Investment	2 542	-2 145	397
2	Interest on outstanding Accounts	39 102		39 102
3	Property Rates	43 378		43 378
4	Licenses and permits	6 625		6 625
5	Traffic fines	730	-661	69
6	Site Rental	132		132
7	Other Income	578	-159	419
	<b>Total</b>	<b>93 087</b>	<b>-2965</b>	<b>90 122</b>

**Loan**

**The municipality is not planning to make use of a loan or any other form of borrowed funds for the implementation of its projects in the 2020/21 MTREF.**

**2.2.2 Capital Funding Sources**

Funding Sources	2020/21 (R'000)	2021/22 (R'000)	2022/23 (R'000)
<b>Grants and subsidies</b>			
MIG - Municipal Infrastructure Grant	61 710	67 025	70 915
Equitable Shares	341 931	304 684	320 692
INEG	0.00	0.00	0.00
<b>Total Capital Funding</b>	<b>403 641</b>	<b>371 709</b>	<b>391 607</b>

- a) Capital grants and receipts equals 100% of the total funding sources representing R 126 million for the 2020/21 financial year, and increases to R 138 million by 2021/22 and increases to R 128 million . Grants are received in a form of MIG amounts to R 62 million in 2020/21 and increases to R 67 million by 2021/22 and increases to R 71 million by 2022/23. The remaining expenditure will be funded through the Equitable Share.
- b) No borrowed funds will be used to fund capital expenditure within the 2020/21 MTREF.

## PART 3: PERFORMANCE INFORMATION

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

KPA 1: SPATIAL RATIONALE

**Strategic Objective:** To ensure acquisition and sustainable use of land and promote growth and development

Total Number of Indicators	Total Number of Annual Targets	Total Number of Adjusted Targets
10	10	10

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of Verification	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Adjusted Budget 2020/2021 'R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
SR01	EDP	Land acquisition negotiations	To secure land for coordinate d spatial development.	No of meetings on land acquisition to be held with identified stakeholders within makhudutha maga jurisdiction by 30 June 2021	227ha	4 meetings on land acquisition to be held with identified stakeholders within Makhudutha maga jurisdiction by 30 June 2021	4 meetings on land acquisition to be held with identified stakeholders within Makhudutha maga jurisdiction by 30 June 2021	03 meetings on land acquisition to be held with identified stakeholders within Makhudutha maga jurisdiction by 30 June 2021	0	1 meetings on land acquisition to be held with identified stakeholders within Makhudutha maga jurisdiction by 30 June 2021	1	1 meetings on land acquisition to be held with identified stakeholders within Makhudutha maga Jurisdiction by 30 June 2021	1	Roll Calls, Minutes and Meetings	R 300	R 300
SR02	EDP	Spatial planning (demarcation of sites)	To promote proper and efficient planning practice	No Settlements demarcated within Makhuduthama ga by 30 June 2021	2	2 Settlements demarcated within Makhuduthama ga by 30 June 2021	2 Settlements demarcated within Makhudutha maga by 30 June 2021	2 Settlements demarcated within Makhudutha maga by 30 June 2021	Appoint ment of service provider	Public participatio n, specialized studies conducted	Draft Layout plan	02 settlemen ts demarcated within Makhudut hamaga	Layout plans and Town establishment report	R 1000	R 1 000	R 1 000

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target	Special Annual Target adjusted 2020/2021	Revised Annual Target	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/21 ('R000')	Special Adjusted budget 2020/21 ('R000')	Adjusted Budget 2020/21 ('R000')
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
SR03	EDP	GIS implementation and support	To ensure functional and effective GIS	No Monitoring of household survey for mapping on GIS with the appointed service provider done by 30 June 2021.	2	Monitoring of household survey for mapping on GIS with the appointed service provider done by 30 June 2021.	04	Monitoring of household survey for mapping on GIS with the appointed service provider done by 30 June 2021.	04	Monitoring of household survey for mapping on GIS with the appointed service provider done by 30 June 2021.	04	Monitoring of household survey for mapping on GIS with the appointed service provider done by 30 June 2021.	1	Monitoring Reports, Minutes and attendance register.	R2 000	R2 000
				% Mapping an identified settlement done by 30 June 2021	3	100% of identified settlement done by 30 June 2021	100% of Mapping an identified settlement done by 30 June 2021	100% of Mapping an identified settlement done by 30 June 2021	100% of Mapping an identified settlement done by 30 June 2021	100% of Mapping an identified settlement done by 30 June 2021	100% of Mapping an identified settlement done by 30 June 2021	100% of Mapping an identified settlement done by 30 June 2021	100% Mapping an identified settlement done	100% Mapping an identified settlement done	100% Application update report	
SR04	EDP	Development of precinct plan	To promote growth and development in nodal areas	No of precinct plan at Janefurse development by 30 June 2021	2	1 precinct plans at Janefurse development by 30 June 2021	3 precinct plans at Phokoane and Schoonoord and Fanefurse development by 30 June 2021	3 precinct plans at Phokoane and Schoonoord and Fanefurse development by 30 June 2021	Engagement and monitoring done with the appointed service	01 precinct plan at Janefurse Developed	02 precinct plans at Phokoane and Schoonoord developed by 30 June 2021	0	Precinct plans report and Council resolution Minutes, Monitoring reports and attendance register	R1000	R2 940	R2 940

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 ('R000')	Adjusted Budget 2020/2021 ('R000')
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
SR05	EDP	Implementation of Land Use Management System (LUMS)	To ensure effective land use management	No. of workshops on Land Use Management system held by 30 June 2021.	8	4 of workshops on Land Use Management system held by 30 June 2021.	4 of workshops on Land Use Management system held by 30 June 2021..	4 of workshops on Land Use Management system held by 30 June 2021.	0	1 workshop on Land Use Management System held	2 workshops on Land Use Management System held	1 workshop on Land Use Management System held	Invitation, Program, Attendance register and Report.	R0.00	R0.00
			No. of LUMS developed and approved by 30 June 2021.	LUMS developed	1	1 LUMS developed and approved by 30 June 2021.	1 LUMS developed and approved by 30 June 2021.	1 LUMS developed and approved by 30 June 2021.	0	Steering committee meetings, public participation for comments	1 LUMS developed and approved	0	Approved Land Use Schemes Council Resolution	R0.00	R0.00
SR06	EDP	Implement and monitoring of building control	To promote proper and efficient enforcement of NBRBS Act on Building practices	No of building inspections conducted within Makhuduthama ga jurisdiction 30 by June 2021	84	100 of building inspections conducted within Makhuduthama ga jurisdiction by 30 June 2021	100 of building inspections conducted within Makhuduthama ga jurisdiction by 30 June 2021	100 of building inspections conducted within Makhuduthama ga jurisdiction by 30 June 2021	25	25 building inspections conducted	25 building inspections conducted	25 building inspections conducted	Inspections Reports	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 ('R000')	Adjusted Budget 2020/2021 ('R000')	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
SR07	EDP	Building plans approval	% of building plans assessment done by 30 June 2021	100%	100% of building plans assessment done by 30 June 2021	100% of building plans assessment done by 30 June 2021	100% of building plans assessment done by 30 June 2021	100% of building plans assessment done by 30 June 2021	100% of building plans assessment done	Building plans Register	R0.00	R0.00				
SR08	EDP	Review of SDF	To improve access to economic opportunities	No of SDF (spatial development plan) reviewed	Approved SDF strategy	1 SDF reviewed by 30 June 2021	1 SDF reviewed by 30 June 2021	1 SDF reviewed by 30 June 2021	0	0	0	0	1 SDF reviewed and approved by council	R0.00	R1 340	R1 340
Total														R4 300	R7 580	R7 380

**KPA 2: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT**  
**Strategic Objective:** 1. To reduce infrastructure and service backlogs in order to improve quality of life of the community by providing them with roads & storm water, bridges electricity and housing

**2. To promote social cohesion, safety, environmental welfare and disaster management for the municipality.**

Total Number of Indicators		Total Number of Annual Targets		Total Number of Adjusted Targets	
31		31		36	

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 ('R000')	Adjusted Budget 2020/2021 ('R000')
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
B501	Infrastructure Services	Construction of Ga Mampane access road Phase 4 (5 km)	To improve accessibility of villages within Makhudutha maga.	No. of km access road constructed at Ga Mampane Phase 4 completed by 30 June 2021.	5km access road phase one	5km access road constructed at Ga Mampane Phase 4 by 30 June 2021.	5km access road constructed at Ga Mampane Phase 4 by 30 June 2021.	5km access road constructed at Ga Mampane Phase 4 by 30 June 2021.	Construction of 5km access road at Ga Mampane constructed up to sub base.	Construction of 5km access road at Ga Mampane Phase 4 by 30 June 2021.	Construction of 5km access road at Ga Mampane Phase 4 by 30 June 2021.	Construction of 5km access road at Ga Mampane Phase 4 by 30 June 2021.	0	0	R7 466 R8 966
B502	Infrastructure Services	Construction of Marishane and Phaahla Internal Street (4.2km)	To improve accessibility of villages within Makhudutha maga	No. of km internal street constructed at Marishane and Phaahla internal Street by	Pavement layers for 4.2km of internal street constructed at Marishane and Phaahla internal Street by	4.2km internal street constructed at Marishane and Phaahla by 30 June 2021.	4.2km internal street constructed at Marishane and Phaahla by 30 June 2021.	4.2km internal street constructed at Marishane and Phaahla by 30 June 2021.	Construction of 4.2km access road at Marishane and Phaahla constructed up to Road bed	Construction of 4.2km access road at Marishane and Phaahla by 30 June 2021.	Construction of 4.2km access road at Marishane and Phaahla by 30 June 2021.	Construction of 4.2km access road at Marishane and Phaahla by 30 June 2021.	0	0	R 21 209 R 26 334

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 ('R000')	Adjusted Budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
BS03	Infrastructure Services	Construction of Matulaneng Access Bridge	To improve accessibility within Makhudutha maga	To Construct Access Bridge at Matulaneng by 30 June 2021	30 June 2021	to sub-base level										
BS04	Infrastructure Services	Construction of Stocking internal street (5.3km)	To improve accessibility within Makhudutha maga	No of km of Stocking internal street constructed by 30 June 2021				Contractor appointed for construction of 5.3km Stocking internal street	5.3 km of Stocking internal street constructed by 30 June 2021	5.3 km of Stocking internal street constructed up to Road bed	5.3km of Stocking Internal street constructed up to subbase.	5.3km of Stocking Internal street constructed up to Road bed				
BS05	Infrastructure Services	Preliminary Designs of Kome Internal Street (4.2km)	To improve accessibility of villages within Makhudutha maga	No of Preliminary Design developed for Kome Internal street (4.2km) by 30 June	0	1	0	Preliminary Designs developed for Kome Internal street by 30 June 2021	1	0	0	1	Preliminary Design developed for Kome Internal street (4.2km) by 30 June 2021	0	0	R 614 000

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline <sup>e</sup>	Annual Target 2020/2021 <sup>1</sup>	Special Annual Target 2020/2021 adjusted <sup>1</sup>	Revised Annual Target 2020/2022 <sup>1</sup>	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000 <sup>1</sup> )	Adjusted budget 2020/2021 'R000 <sup>1</sup>	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
BS06	Infrastructure Services	Construction of Riverside WWTP to Photo Primary School (2.3km)	To improve accessibility of villages within Makhuduthamaga	No of Preliminary Designs developed for Riverside WWTP to Photo Primary school(2.3 km) by 30 June 2021	0	1 Preliminary Designs developed for Riverside WWTP to Photo Primary school(2.3 km)by 30 June 2021	1 Preliminary Designs developed for Riverside WWTP to Photo Primary school(2.3 km)by 30 June 2021	0	0	0	0	1 Preliminary Designs developed for Riverside WWTP to Photo Primary school(2.3 km)by 30 June 2021	Appointment letter & Preliminary design report	0	0	R 570 000
BS07	Infrastructure Services	Construction of road from Mashabela Tribal office to Machacha (10km)	To improve accessibility within Makhuduthamaga	No. of km road from Mashabela Tribal office to Machacha to be constructed by 30 June 2021(4.5km)	Tender document for 5km road from Mashabela tribal office to Machacha to be constructed by 30 June 2021	3 km road from Mashabela Tribal office to Machacha to be constructed by 30 June 2021	4.5 km road from Mashabela Tribal office to Machacha to be constructed by 30 June 2021	0	0	0	0	4.5 km of Mashabela Tribal office to Machacha constructed by 30 June 2021	Progress Report	R14 000	R32 000	R22 000

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Adjusted budget 2020/2021 'R000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
B008	Infrastructure Services	Construction of road from Mokwete to Molepane /Ntsoane(10km)	To improve accessibility of villages within Makhuduthamaga	No of km of road from Mokwete to Molepane /Ntsoane to be constructed by 30 June 2021(5km )	Tender document for 5km road from Mokwete to Molepane /Ntsoane to be constructed by 30 June 2021	3 km road from Mokwete to Molepane /Ntsoane to be constructed by 30 June 2021	5 km of road from Mokwete to Molepane /Ntsoane to be constructed by 30 June 2021	3.5 km road from Mokwete to Molepane /Ntsoane to be constructed by 30 June 2021	0	0	0	3.5 km of access road from Mokwete to Molepane /Ntsoane to be constructed by 30 June 2021	3.5 km road from Mokwete to Molepane /Ntsoane to be constructed by 30 June 2021	R20 000	R32 000	R17 000
B009	Infrastructure Services	Design of access road from Maila Mapitsane to Magolego Tribal Office(7.5km	To improve accessibility of villages within Makhuduthamaga	No of Design developed for access road from Maila Mapitsane to Magolego Tribal Office(7.5km	Consultant appointed for access road from Maila Mapitsane to Magolego Tribal Office(7.5km	1 Design developed for access road from Maila Mapitsane to Magolego Tribal Office(7.5km	1 Design developed for access road from Maila Mapitsane to Magolego Tribal Office(7.5km	1 Design developed for access road from Maila Mapitsane to Magolego Tribal Office(7.5km	0	0	0	1 Design developed for access road from Maila Mapitsane to Magolego Tribal Office(7.5km	1 Design developed for access road from Maila Mapitsane to Magolego Tribal Office(7.5km	R5 217	R5 217	R2 717

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Adjusted Budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
BS10	Infrastructure Services	Design of access road from Glen Cowie Old Post Office to Phokwane (7km)	To improve accessibility of villages within Makhuduthamaga	No of Designs developed for access road from Glen Cowie Old Post to Phokwane (7km) by 30 June 2021	Consultant appointed	1 Design developed for access road from Glen Cowie Old Post to Phokwane (7km) by 30 June 2021	1 Design developed for access road from Glen Cowie Old Post to Phokwane (7km) by 30 June 2021	0	0	0	0	1	Design developed for access road from Glen Cowie Old Post to Phokwane (7km) by 30 June 2021	R1000	R1 500
BS11	Infrastructure Services	Design of access road from Lobethal to Tisane(3.3km)	To improve accessibility of villages within Makhuduthamaga	No of Designs developed for access road from Lobethal to Tisane(3.3 km) by 30 June 2021	Consultant appointed	1 Design developed for access road from Lobethal to Tisane(3.3 km) by 30 June 2021	1 Design developed for access road from Lobethal to Tisane(3.3 km) by 30 June 2021	0	0	0	0	1	Design developed for access road from Lobethal to Tisane(3.3 km) by 30 June 2021	R4 870	R4 870
BS12	Infrastructure Services	Construction of Mohlala/ Ngwanatslwane access bridge	To improve accessibility of villages within Makhuduthamaga	To appoint contractor for the Construction of Mohlala/	Design Reports	Construction Reports	Construction of Mohlala/ Ngwanatslwane access	To appoint contractor for the Construction of Mohlala/	0	0	0	0	Contract or for the Construction of Mohlala/	R11 829	R11 829

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2022	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2022 1 'R000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
BS01	Infrastructure Services	Development of Road Master Plan	To improve accessibility of villages within Makhudutha maga	No. of road master plan developed by 30 June 2021	0	01 Road Master plans developed by 30 June 2021	01 Road Master plans developed by 30 June 2021	01 Draft Road Master Plan developed by 30 June 2021	0	0	0	0	Appointment of the consultant	R1 739	R1 739	
BS14	Infrastructure Services	Repair and Maintenance of roads, bridges and storm water	To improve accessibility of villages within Makhudutha maga	No of Existing roads, bridges and storm water maintained within MKM by 30 June 2021	35	Existing roads, Bridges and storm water maintained within MKM by 30 June 2021	Existing roads, Bridges and storm water maintained within MKM by 30 June 2021	Existing roads, Bridges and storm water maintained within MKM by 30 June 2021	40	10 Existing roads, bridges and storm water maintained within MKM by 30 June 2021	10 Existing roads, bridges and storm water maintained within MKM by 30 June 2021	10 Existing roads, bridges and storm water maintained within MKM by 30 June 2021	10 Existing roads, bridges and storm water maintained within MKM by 30 June 2021	Maintenance report	R25 333	R45 333
BS15	Infrastructure Services	Repairs and Maintenance of electricity Infrastructure	To improve lifespan of service delivery	No of electricity infrastructure maintained	17	Existing electricity infrastructure	Existing electricity infrastructure	Existing electricity infrastructure	16	4 electricity infrastructure maintained	Maintenance report	R2 100	R2 100			

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline e	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 'R000'	Adjusted Budget 2020/2021 'R000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4					
BS16	Infrastructure Services	Repairs and Maintenance for other assets	To improve lifespan of service delivery infrastructure	infrastructure	closure maintained within MKM by 30 June 2021	closure maintained within MKM by 30 June 2021	within MKM by 30 June 2021	within MKM by 30 June 2021	within MKM	within MKM	within MKM	within MKM	maintained	R2 500	R2 500	R2 500	
BS17	Infrastructure Services	Free Basic Electricity	To improve the lives of indigent households	indigent households	No of indigent households provided with FBE by 30 June 2021	7557 indigent register ed	7557 indigent households provided with FBE by 30 June 2021	7557 indigent households provided with FBE by 30 June 2021	7557 indigent households provided with FBE by 30 June 2021	7557 indigent households provided with FBE by 30 June 2021	7557 indigent households provided with FBE by 30 June 2021	7557 indigent households provided with FBE by 30 June 2021	targeted for the collection of FBE	FBE collection	Indigent Register	R4 800	R4 800
BS18	Infrastructure Services	Upgrading of sports facility phase 2	To improve welfare of community in sports activities	sports facility upgraded (Phase2) up to site establishment by 30 June 2021	No of sports facility upgraded (Phase2) up to site establishment by 30 June 2021	phase 1 upgrade d	1 Sports facility upgraded by 30 June 2021	1 Sports facility upgraded by 30 June 2021	1 Sports facility upgraded (Phase2) by 30 June 2021	1 Sports facility upgraded (Phase2) by 30 June 2021	1 Sports facility upgraded (Phase2) by 30 June 2021	1 Sports facility upgraded (Phase2) by 30 June 2021	up to site establishment by 30 June 2021	Sports facility upgraded (Phase2) by 30 June 2021	Sports facility upgraded (Phase2) by 30 June 2021	Sports facility upgraded (Phase2) by 30 June 2021	Sports facility upgraded (Phase2) by 30 June 2021

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 'R000'	Adjusted Budget 2020/2021 'R000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4					
BS19	Infrastructure Services	Partitioning of new municipal offices Phase 2	To create office space for municipal employees	To Partitioning 9 new municipal offices up to site by 30 June 2021	Partitio ning of new municipal offices	100% progress of partitioning new municipal offices	100% progress of partitioning new municipal offices	To Partitioning new municipal offices up to site by 30 June 2021	0	0	0	0	Partition ing new municipal offices up to site establishment done	Progress Report	R1500	R1700	R3 000
BS20	Community Services	Solid waste collection	To enhance Landfill operations	No of H/H Solid with Waste collected by 30 June 2021	No of H/H Solid with Waste Collected	200 H/H Solid with Waste collected by 30 June 2021	500 H/H Solid with Waste collected by 30 June 2021	500 H/H Solid with Waste collected by 30 June 2021	500 H/H Solid with Waste collected by 30 June 2021	500 H/H Solid with Waste collected by 30 June 2021	500 H/H Solid with Waste collected by 30 June 2021	500 H/H Solid with Waste collected by 30 June 2021	Q3 Data Collection register	R12 320	R12 320	R25 220	
			No of skips collected at 19 villages on weekly basis	No of skips collected at 19 villages on weekly basis	50 skips collected at 19 villages on weekly basis	50 skips collected at 19 villages on weekly basis	50 skips collected at 19 villages on weekly basis	Collection of 50 skips	Collection of 50 skips	Collection of 50 skips	Collection of 50 skips	Collection of 50 skips	Collection register	0	0	0	
			No. of Community consultation on waste collection conducted	01 Community Consultation program on waste collection conducted	02 of Community consultation	02 of Community consultation	02 of Community consultation	02 of Community consultation	0	0	0	0	01 consultation program on waste collection conducted within Makhuduthu	Invitation Program me	0	0	0

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
BS21	Community Services	Landfill Site Operation	To comply with minimum license standards	Percentage of waste received and disposed (total no. waste received / total No. of waste disposed) by 30 June 2021	within Makhudut hamaga by 30 June 2021	amaga by 30 June 2021	within Makhudut hamaga by 30 June 2021	Makhudut hamaga by 30 June 2021	d	d	d	d	Disposal register and received register	R 1000	R 600
BS22	Community Services	Fencing of cemeteries	To protect gravestones from wandering animals	No Cemeteries fenced at Makhudut hamaga jurisdiction by 30 June 2021.	05	Cemeteries fenced at Makhudut hamaga jurisdiction by 30 June 2021.	03	Cemeteries fenced at Makhudut hamaga jurisdiction by 30 June 2021.	4	Procurement processes	1 cemeteries fenced	0	Completion certificate	R 1000	R 300
BS23	Community Services	Environmental care awareness to communities	To promote environmental awareness to communities	No of Environmental awareness and clean communities	03	Environmental awareness and clean	3	Environmental awareness and clean	3	1 Clean-up campaign	0	2 World Environment	Reports and attendance	R 300	R 300

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2020/2021

No.	Director ate	Project	Measurable Objective	Key Performance Indicator.	Baseline e	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 (R000'')	Adjusted budgeted 2020/2021 'R000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
BS24	Community Services	Library promotions	To promote the culture of reading and learning	No of Library Awareness Campaign held (Jane Furse, Phokoane, Patantswanane & Ga Phahla library) by 30 June 2021.	6	6 Library Awareness Campaign held (Jane Furse, Phokoane, Patantswanane & Ga Phahla library) by 30 June 2021.	6 Library Awareness Campaign held (Jane Furse, Phokoane, Patantswanane & Ga Phahla library) by 30 June 2021.	6 Library Awareness Campaign held (Jane Furse, Phokoane, Patantswanane & Ga Phahla library) by 30 June 2021.	0	2 Library Awareness	2 Library Awareness	2	Attendance registers & reports	R200	R200	
BS25	Community Services	Disaster relief	To provide relief to disaster affected H/H	Percentage (%) Disaster relief provided.(Disaster cases attended /total number of reported disaster cases) by June 2021	100%	100% Disaster relief provided.(Disaster cases attended /total number of reported disaster cases) by June 2021	100% Disaster relief provided.(Disaster cases attended /total number of reported disaster cases) by June 2021	100% Disaster relief provided.(Disaster cases attended /total number of reported disaster cases) by June 2021	100%	100%	100%	100%	Completed assessment forms	R3 000	R2 200	
BS26	Community	Disaster relief	To protect community and staff	Percentage (%relief material)	New indicator	100% relief material	100% Disaster relief	100% Disaster relief	100% of relief	100% of relief	100% of relief	100% of relief	Distribution			

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2022	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 (R000*)	Special Adjusted budget 2020/2021 'R000'	Adjusted Budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
									material procured and distributed internal staff and community of Makuduthamaga	material procured and distributed internal staff and community of Makuduthamaga	material procured and distributed internal staff and community of Makuduthamaga	material procured and distributed internal staff and community of Makuduthamaga	register			
BS26	Services		from spread of Covid 19	for prevention of spread of Covid 19 pandemic to internal staff and community of Makuduthamaga procured & distributed by 30 June 2021												
BS27	Community Services	Disaster management	To educate communities to respond adequately to disaster events	No of Disaster awareness campaigns conducted within jurisdiction of Makuduthamaga by 30 June 2021	58	8 Disaster awareness campaign conducted within jurisdiction of Makuduthamaga by 30 June 2021	8 Disaster awareness campaigns conducted within jurisdiction of Makuduthamaga by 30 June 2021	6 Disaster awareness campaigns conducted within jurisdiction of Makuduthamaga by 30 June 2021	0	2 Disaster awareness campaigns	1	3 Disaster awareness campaigns	Attendante register	R 100	R 100	R 0.00
				No of advisory forums on disaster held by 30 June 2021	100%	3	3 advisory forums on disaster held by 30 June 2021	3 advisory forums on disaster held by 30 June 2021	0	1 advisory forums on disaster held	0	2 advisory forums on disaster held	Attendante register			

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2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budget 2020/2021 'R000'	Adjusted Budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
BS28	Community Services	Sports promotion	To promote healthy lifestyle and social cohesion	No of Sports promotion activities held by 30 June 2021	7	5 Sports promotion activities held by 30 June 2021	5 Sports promotion activities held by 30 June 2021	4 Sports promotion activities held by 30 June 2021	0	1 Sports promotion activities	1 Sports promotion activities	2 Sports promotion activities	Attendace register	R550	R550	R550
BS 28	Community Services	Arts and Culture promotions	To promote and sustain cultural heritage	No of Arts and culture promotion activities held with Makhudut hamaga community by 30 June 2021	5 Arts and culture promotion activities held with Makhudut hamaga community by 30 June 2021	5 Arts and culture promotion activities held with Makhudut hamaga community by 30 June 2021	4 Arts and culture promotion activities held with Makhudut hamaga community by 30 June 2021	0	1 Arts and culture promotion activities	1 Arts and culture promotion activities	2 Arts and culture promotion activities	Attendace register				
BS 29	Community Services	Road and safety management	To promote road safety	No of Road safety campaigns held at ward 18 by 30 June 2021	4	4 Road safety campaigns held at ward 18 by 30 June 2021	4 Road safety campaigns held at ward 18 by 30 June 2021	4 Road safety campaigns held at ward 18 by 30 June 2021	1	Road safety campaign	Road safety campaign	Road safety campaign	Attendace register	R40	R40	R40
BS 30	Community Services	Road safety management	To enhance law enforcement and revenue collection	No of Traffic equipment purchased by 30 June 2021	5	2 Traffic equipment purchased by 30 June 2021	3 Traffic equipment purchased by 30 June 2021	0	Develop specification & procurement process	03	Traffic equipment purchase	Request letter and Q4 Delivery	R0.00	R0.00	R0.00	R0.00

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No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budgeted 2020/2021 'R000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
BS 31	Community services	Development of Integrated Transport plan	To enhance mode of transport for the community	No of integrated transport plan developed by 30 June 2021	0	01	01	01	0	0	0	0	integrated transport plan developed by 30 June 2021	integrated transport plan developed by 30 June 2021	integrated transport plan developed by 30 June 2021
Total													R173 090	R203 110	R216 422

## KPA 3: LOCAL ECONOMIC DEVELOPMENT (LED)

**Strategic Objective:** To create and manage an environment that will develop, stimulate and strengthen local economic growth

Total Number of Indicators		Total Number of Annual Targets		Total number of Annual Targets		Total number of Annual Targets	
<b>08</b>		<b>08</b>		<b>9</b>		<b>9</b>	

No.	Direct orate	Project	Measurab le Objective	Key Performance Indicator	Baseline e	Annual targets 2020/20 21	Special Annual Target adjuste d	Revised annual Targets 2020/20 21	2020/2021 Quarterly Targets				Means of verificati on	Annual Budget 2020/2021 R'000'	Special Adjust ed budget 2020/2021 R'000'	Adjusted Budget 2020/2021 R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
LEDO1	EDP	LED forums	To improve access to economic opportunities	No of LED forums held by 30 June 2021	4 LED forums held	4 LED forums held by 30 June 2021	0	02 LED forums held by 30 June 2021	0	0	1 forums held	1 forums held	Attendance register and Report	R250	R250	R0.00
LEDO2	EDP	SMME support	To promote SMME growth, sustainability and job creation	No of SMMEs financially supported by 30 June 2021	8 SMMEs financiall y supported	8 SMMEs financiall y supported by 30 June 2021	9	9 SMMEs financiall y supported by 30 June 2021	9 SMMEs financiall y supported by 30 June 2021	9 SMMEs financiall y supported by 30 June 2021	9 SMMEs financiall y supported by 30 June 2021	9 SMMEs financiall y supported by 30 June 2021	Needs analysis for SMME	5 SMMEs supported	0.4 SMME supported	SMME Report
				No of SMMEs workshops conducted	2 SMMEs workshops	4 SMMEs workshops	02 SMMEs workshop s	02 SMMEs workshop s	0	0	1 SMME's workshop conducted	1 SMME's workshop conducted	1 attendanc e register	R700	R4520	R2 000

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No.	Direct orate	Project	Measurab le Objective	Key Performance Indicator	Baseline e	Annual targets 2020/20 21	Special Annual Target adjuste d	Revised annual Targets 2020/20 21	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/21 R'000'	Special Adjust ed budget 2020/2021 R'000'
									Quarter 1	Quarter 2	Quarter 3			
No of Hawkers Stalls and ablution blocks constructed at Phokoane and Moratiwa by June 2021	03	set of hawkers stalls	0	02	Hawkers stalls and ablution blocks constructed at Phokoane and Moratiwa by June 2021	02	0	Requisition done	Appointme nt of contractor	02	Projects completed on certificates			
by 30 June 2021	op	conduct ed by 30 June 2021		conduct ed by 30 June 2021	conduct ed by 30 June				conduct ed					
LED03	EDP	Review of LED strategy	To Improve access to economic opportunities	No of LED strategy reviewed by 30 June 2021	New indicator	1 LED strategy reviewed by 30 June 2020	1 LED strategy reviewed by 30 June 2020	0	0	0	1 LED strategy reviewed	Approved LED strategy review d		

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No.	Direct orate	Project	Measurab le Objective	Key Performance Indicator	Baseline e	Annual targets 2020/20 21	Special Annual Target adjuste d	Revised annual Targets 2020/20 21	2020/2021 Quarterly Targets				Means of verificati on	Annual Budget	Special Adjust ed budget d	Adjust ed Budget 2020/ 2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
LED04	EDP	Manufacturing industry feasibility study.	To improve economic productivity in Manufacturing	No of manufacturing analysis study conducted by 30 June 2021	New indicator or	1 manufacturing feasibility study conducted by 30 June 2020	1	1	0	0	0	0	1 Analysis study report	R650	R650	R650
LED05	EDP	Tourism Establishment within Makhuduthamagha	To promote local tourism	No. of tourism forum meetings held by 30 June 2021	2 tourism forums meetings held by 30 June 2021	2 tourism forum meetings held by 30 June 2021	2	2	0	0	1 tourism forum meeting held	1 tourism forum meeting held	Invitation, agendas Attendant ce register and the minutes	N/A	N/A	N/A
				No of tourism guide pack copies printed by 30 June 2021	new indication	100 of tourism guide pack copies printed by 30 June 2021	100	0	0	0	0	0	Reports	N/A		
				No of Tourism places/	New indicat	N/A	02	02	0	0	0	0				

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2020/2021

No.	Direct orate	Project	Measurable Objective	Key Performance Indicator	Baseline e	Annual targets 2020/20 21	Special Annual Target adjuste d	Revised annual Targets 2020/20 21	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/21 R'000'	Special Adjust ed budget 2020/2021 'R'000'		
									Quarter 1	Quarter 2	Quarter 3					
LED 06	Infrast ructure service s	Job creation projects through Ward based Expanded Public Works Program me /Project s	To alleviate unemployment and poverty	No of jobs opportunities created through EPWP by 30 June 2021	142 jobs	142 opportunities created through EPWP by 30 June 2021	142 jobs	142 opportunities created through EPWP by 30 June 2021	142 jobs opportunities created through EPWP by 30 June 2021	142 opportunities created through EPWP by 30 June 2021	142 opportunities created through EPWP by 30 June 2021	Coordinating of 142 beneficiaries employed	Employment Contracts	Coordinating of 142 beneficiaries employed		
<b>Total Budget</b>														R3 600	R9 120	R6 350

## KPA 4: FINANCIAL VIABILITY

**Strategic objective:** To provide sound and sustainable management of the financial affairs of Makhusudhamaga Local Municipality.

Total Number of Indicators			Total Number of Annual Targets			Total Targets	Number of Targets	Adjusted	Annual
19	19	18							

No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual targets 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 R'000'	Special Audit budget 2020/2021 R'000'	Adjusted Budget 2020/2021 'R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
BT 01	BTO	Implementation mSCOA	To enhance reporting .	No. of mSCOA financial system modules running live monthly.	9 models running live monthly	9 models running live monthly	9 models running live monthly	9 models running live monthly	9	9 models running live monthly	9 models running live monthly	9 models running live monthly	Approved Trial Balance	R 1 250	R 1 250	R 1 250
BT 02	BTO	Revenue management	To increased own revenue and reduced dependency on	To implement Revenue Enhancement Strategy Monthly until 30	0 baseline	To implement Revenue Enhancement Strategy Monthly	To implement Revenue Enhancement Strategy Monthly	To implement Revenue Enhancement Strategy Monthly	0	Implementation strategy done quarterly	Implementation strategy done quarterly	Implementation strategy done quarterly	N/A	N/A	N/A	N/A

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual targets 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 R'000'	Special I Adjusted Budget 2020/2021 R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
			grants.	June 2021		until 30 June 2021	Y Monthly until 30 June 2021								
No. of Supplementary valuation rolls developed and implemented by 30 June 2021.				1 of Supplementary valuation rolls developed and implemented by 30 June 2021.		1 of Supplementary valuation rolls developed and implemented done by 30 June 2021.		1 of Supplementary valuation rolls developed and implemented done by 30 June 2021.	0	0	0	0	1 of Supplementary valuation rolls developed and implemented done	R600	R600
BT 03	BTO	Own Revenue collection.	To increased own revenue and reduced dependency on grants	% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	31% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	95% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	95% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	95% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	15% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	40% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	40% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	40% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	95% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	95% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June	95% of billed revenue collected ( revenue amount collected vs amount billed) by 30 June

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Targets 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 R'000'	Special Budget 2020/2021 R'000'	Adjusted budget 2020/2021 R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
						2021	billed)	2021.	billed) by 30 June 2021.	billed)	collect ed vs amount billed)	billed)				
BT 04	BTO	Procurement management activities	To facilitate effective and efficient implementation of SDBIP.	To Develop and implement approved procurement plan by 30 June 2021.	1	To Develop and implement approved procurement plan by 30 June 2021.	To Develop and implement approved procurement plan by 30 June 2021.	To Develop and implement approved procurement plan by 30 June 2021.	0	0	0	0	Developed and approved Procurement plan implemented.	Signed procurement plan	R0.00	R0.00
BT 05	BTO	Financial Management capacity building.	To support financial management system within the municipality.	% of FMG spend by 30 June 2021	8	100% FMG spend by 30 June 2021	100% FMG spend by 30 June 2021	100% FMG spend by 30 June 2021	25%	75%	75%	50%	100% FMG spend	Expenditure report	R1 700	R1 700
BT 06	BTO	Budget and reporting	To ensure Credible and compliant	No. of Draft Annual Budgets	1 Draft Annual Budgets	1 Draft Annual Budgets	1 Draft Annual Budgets	1 Draft Annual Budgets	0	0	0	1 Draft Annual Budgets	0	Council resolution	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual targets 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 R'000'	Specia l Adjust ed Budget 2020/2021 R'000'	Adjust ed budget 2020/2021 'R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
					prepared and adopted by council by 30 June 2021	prepared and adopted by council by 30 June 2021	prepared and adopted by council by 30 June 2021	prepared and adopted by council by 30 June 2021								
			municipal budgeting and reporting .		prepared and adopted by council by 30 June 2021	prepared and adopted by council by 30 June 2021	prepared and adopted by council by 30 June 2021	prepared and adopted by council by 30 June 2021								
					No. approved Annual budgets Prepared and adopted by council by 31 May 2021.	1 approved Annual budget s prepared and adopted by council by 31 May 2021	1 Annual budgets prepared and adopted by council by 31 May 2021	1 Annual budgets prepared and adopted by council by 31 May 2021	0	0	0	0	1 Annual budgets prepared and adopted by council by 31 May 2021	R0.00	R0.00	R0.00
														Council resolution		
					No. of annual adjusted budget approved by 28 February	1 annual adjusted budget approved by 28 February	1 of annual adjusted budget approved by 28 February	1 of annual adjusted budget approved by 28 February	0	0	0	0	1 annual adjusted budget approved by 28 February	R0.00	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measur able Objective	Key Performance Indicator	Baseline e	Annual targets 2020/2021	Special Annual Target adjuste d	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 R'000'	Specia l Adjust ed budget 2020/2021 R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
						2021	y 2021	2021							
No. of section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	12 section 71 reports submitted within first 10 working days of every month	3 section 71 reports submitted within first 10 working days of every month	3 section 71 reports submitted within first 10 working days of every month	3 section 71 reports submitted within first 10 working days of every month	3 section 71 reports submitted within first 10 working days of every month	Acknowledgement of receipt	R0.00	R0.00
No. of AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	1 AFS submitted to AGSA by 31 August 2021	0	0	0	0	Acknowledgement of receipt	R0.00	R0.00
BT 07	BTO	Expenditure Monitoring activities .	To ensure authorized expenditure and timely payment of	% of creditors paid within 30 days period by June 2021	30 days	100% of creditors paid within 30 days period by June	100% of creditors paid within 30 days period by June	100% of creditors paid within 30 days period by June	100% Creditors paid within 30 days period by June 2021	100% Creditors paid within 30 days period by June	100% Creditors paid within 30 days period by June 2021	100% Creditors paid within 30 days period by June	Payables aging analysis	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual targets 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 R'000'	I Adjusted budget 2020/2021 'R'000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
BT 08	BTO	Asset management	To adequately manage all municipal assets.	No. of assets verification activities conducted and reporting done by June 2021.	8 assets verification activities conducted and reporting done by June 2021.	8 assets verification activities conducted and reporting done by June 2021.	8 assets verification activities conducted and reporting done by June 2021.	8 assets verification activities conducted and reporting done by June 2021.	2 assets verification activities conducted and reporting done	2 assets verification activities conducted and reporting done	2 assets verification activities conducted and reporting done	2 assets verification activities conducted and reporting done	Signed asset verification report	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measurab le Objective	Key Performance Indicator	Baseline e	Annual targets 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verifica tion	Annual Budget 2020/2021 R'000'	Specia l I Adjust ed budget 2020/2021 'R'000'	Adjust ed Budget 2020/2021/ 'R'000'	
									Quarter		Quarter	Quarter					
									1	2	3	4					
						2021.				done							
			No. of municipal assets repaired or maintained by 30 June 2021.	No. of municipal assets repaired or maintained by 30 June 2021.	50	56	56	56	30	26	0	0	Signed Completion certificates	R2 560	R2 560		
									municipal assets repaired or maintained by 30 June 2021.	municipal assets repaired or maintained by 30 June 2021.	municipal assets repaired or maintained by 30 June 2021.	municipal assets repaired or maintained by 30 June 2021.	municipal assets repaired or maintained by 30 June 2021.				
			No. of furniture purchased by 30 June 2021	No. of furniture purchased by 30 June 2021	400	400	400	400	0	100	300	0	Invoices	R1 200	R1 200	R1 800	
									furniture purchased by 30 June 2021								
			No. of assets insured by 30 June 2021	No. of assets insured by 30 June 2021	1 704	2014	2014	2014	Assets insured by 30 June 2021	Assets insured by 30 June 2021	0	0	Insurance register	R800	R800	R800	
			No of vehicle procured by 30 June	No of vehicle procured by 30 June	01	N/A	01	01	vehicle procured by 30	vehicle procured by 30	01	0	Delivery note and	N/A	R3 500	R3 500	

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

No.	Direct orate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual targets 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 R'000'	Special I Adjust ed Budget 2020/2021 R'000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
									June 2021	June 2021			invoice			
BT 09	BTO	Unqualified AGSA audit opinion.	To improve AGSA unqualified audit opinion by 30 June 2021.	To have Unqualified audit opinion	To have Improved Unqualified audit opinion by 30 June 2021.	To have Improved Unqualified audit opinion by 30 June 2021.	To have Improved Unqualified audit opinion by 30 June 2021.	To have Improved Unqualified audit opinion by 30 June 2021.	0	0	0	0	Improved unqualified audit opinion	0	Audit Report	
	Total													R11 310	R22 610	R15 624

2020/2021

**SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)**

2020/2021

5: Good governance and public participation

**Strategic objective: To promote good governance, public participation, accountability, transparency, effectiveness and efficiency.**

Total Number of Indicators		Total Number of Annual Targets		Total Number of annual Adjusted Targets	
27		27		31	

IDP Ref No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Adjusted Budget 2020/2021 'R000'.
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
									2020/2021	2020/2021	2020/2021	2020/2021				
CGO 1	Municipal Manager's Office	Risk management programmes.	To promote an effective risk management.	No of strategic and operational Risk Assessments conducted by 30 June 2021	6 strategic and operational Risk Assessments conducted by 30 June 2021	4 strategic and operational Risk Assessments conducted by 30 June 2021	4 strategic and operational Risk Assessments conducted by 30 June 2021	4 strategic and operational Risk Assessments conducted by 30 June 2021	1	1	1	1	1 strategic and operation	1 strategic and operational Risk Assessment Conducted	1 strategic and operational Risk Assessment Conducted	R 200
													strategic and operational Risk Assessment Conducted	strategic and operational Risk Assessment Conducted	strategic and operational Risk Assessment Conducted	R 200
													and corruption cases reported to Municipal Hotline and investigated by 30 June 2021.	and corruption cases reported to Municipal Hotline and investigated by 30 June 2021.	and corruption cases reported to Municipal Hotline and investigated by 30 June 2021.	R 200
													Anti-fraud and corruption system in place reported to Municipal Hotline and investigated by 30 June 2021.	Anti-fraud and corruption system in place reported to Municipal Hotline and investigated by 30 June 2021.	Anti-fraud and corruption system in place reported to Municipal Hotline and investigated by 30 June 2021.	R 200

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

IDP Ref No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Adjusted Budget 2020/2021 'R000'.
									Quarter 1	Quarter 2	Quarter 3				
No of Risk Management Training conducted by 30 June 2021.					June 2021.	2021.			Hotline and investigated	investigated	investigated				
No of Risk Management Training conducted by 30 June 2021.					No of Risk Management Training conducted by 30 June 2021.	No of Risk Management Training conducted by 30 June 2021.	1 Risk Management Training conducted by 30 June 2021.	1 Risk Management Training conducted by 30 June 2021.	0	0	0	N/A	N/A	N/A	N/A
No of quarterly reports submitted to Risk committee Meetings by 30 June 2021.									4 quarterly reports submitted to risk committee Meetings by 30 June 2021	4 quarterly reports submitted to risk committee Meetings by 30 June 2021	1	1 report compiled and submitted to RC	1 report compiled and submitted to RC	1 report compiled and submitted to RC	Approved risk management committee report
GGO 2	Municipal Manager's Office	Installation of CCTV Cameras	To ensure safety and security of municipal stakeholders and	No of CCTV Cameras installed at New Municipal Building by 30 June 2021	30 CCTV Cameras installed at New Municipal Building by 30 June 2021	38 CCTV Cameras installed at New Municipal Building by 30 June 2021	38 CCTV Cameras installed at New Municipal Building by 30 June 2021	38 CCTV Cameras installed at New Municipal Building by 30 June 2021	0	30 CCTV Cameras installed at New Municipal Building by 30 June 2021	0	0	0	0	Installation Report

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

IDP Ref No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special budgeted 2020/2021	Adjusted budgeted 2020/2021	'R'000'	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4						
			assets	June 2021														
GG03	Municipal Manager's Office	Implementation of Business continuity plans	To ensure that Municipal continuity with its core function during hostile period.	No of Training Conducted on Business Continuity Management Team by 30 June 2021	Approved Business Continuity Plan ( New indicator)	1 Training Conducted on Business Continuity Management Team by 30 June 2021	1 Training Conducted on Business Continuity Management Team by 30 June 2021	1 Training Conducted on Business Continuity Management Team by 30 June 2021	0	0	0	0	1 Training Conducted on Business Continuity Management Team by 30 June 2021	0	0	R0.00	R0.00	
GG04	Municipal Manager's Office	Internal Audit	To ensure the effectiveness of internal controls and governance processes.	No. of risk based Internal audits reports conducted by 30 June 2021	No. of risk based Internal audits reports conducted by 30 June 2021	13 risk based Internal audits reports conducted by 30 June 2021	16 risk based Internal audits reports conducted by 30 June 2021	16 risk based Internal audits reports conducted by 30 June 2021	3 risk based Internal audits reports conducted by 30 June 2021	4 risk based Internal audits reports conducted by 30 June 2021	4 risk based Internal audits reports conducted by 30 June 2021	4 risk based Internal audits reports conducted by 30 June 2021	3 risk based Internal audits reports conducted by 30 June 2021	4 risk based Internal audits reports conducted by 30 June 2021	4 risk based Internal audits reports conducted by 30 June 2021	3 risk based Internal audits reports conducted by 30 June 2021	R1000	R1000
				No. of performance information audits projects performed by 30 June 2021	4 performance information audits projects performed by 30 June 2021	4 performance information audits projects performed by 30 June 2021	4 performance information audits projects performed by 30 June 2021	4 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	1 performance information audits projects performed by 30 June 2021	Performance information audit report	Performance information audit report

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

IDP Ref No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 ('R000')	Special Adjusted budgeted 2020/2021	Adjusted Budget 2020/2021 'R000'.
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
								2021	ed							
No. of professional development training, workshop and forum for internal audit personnel attended by 30 June 2021	2	4	4	professional development training, workshop and forum for internal audit personnel attended by 30 June 2021	4	4	professional development training, workshop and forum for internal audit personnel attended by 30 June 2021	4	1	1	1	1	1	1	1	Attendee registers / Attendee registers.
Percentage of completed ad-hoc audits approved.	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	100% Ad hoc Audits conducted (Number of completed ad-hoc audits/Total ad number of ad-hoc audits approved.)	Ad-hoc reports	

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

IDP Ref No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special budgeted 2020/2021	Adjusted budgeted 2020/2021	Adjusted Budget 2020/2021 'R000'.
								Quarter 1	Quarter 2	Quarter 3	Quarter 4					
GG05	Municipal Manager's Office	Audit and Performance Committee	To ensure effectiveness of sound financial management and governance structures.	No of Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	4 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	4 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	4 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	1 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	1 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	1 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	1 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	1 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	1 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	1 Audit and Performance Committee's oversight reports presented to Municipal Council by 30 June 2021.	R500	
GG06	Corporate Services	Implementation of Customer care plan	To bring services to the communities in collaboration with sector departments	No. of customer care implementation plan and monitoring done by 30 June	1 customer care implementation plan	4 customer care implementation plan and monitoring done by 30 June 2021.	4 customer care implementation plan and monitoring done by 30 June 2021.	4 customer care implementation plan and monitoring done by 30 June 2021.	4 customer care implementation plan and monitoring done by 30 June 2021.	4 customer care implementation plan and monitoring done by 30 June 2021.	4 customer care implementation plan and monitoring done by 30 June 2021.	1 customer care implementation plan and monitoring done	1 customer care implementation plan and monitoring done	1 customer care implementation plan and monitoring done	R500	

**SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)**

**2020/2021**

IDP Ref No.	Director ate	Project	Measurab le Objective	Key Performa nce Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Adjusted Budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
			mts	2021.				2021.	ng done							
GG 07	Municipal Manager's Office	Multi – Media channels	To enhance public participation in the affairs of the municipality	No of SMS send by 30 June 2021	40 000 SMS sent by 30 June 2021	40 000 SMS sent by 30 June 2021	40 000 SMS sent by 30 June 2021	40 000 SMS sent by 30 June 2021	10 000 SMS sent	10 000 SMS sent	10 000 SMS sent	10 000 SMS sent	SMS usage report	R700	R700	R700
GG 08	Municipal Manager's Office	Publications	To ensure effective involvement and participation of all stakeholders.	No of documents published done by June 2021	5 documents published done	6 documents published done by 30 June 2021	6 documents published done by 30 June 2021	6 documents published done by 30 June 2021	1 documents published done	2 documents published done	1 documents published done	1 documents published done	Hardcopies of documents published	R2 200	R2 200	R5 200
GG 09	Mayor's Office	Branding	To profile and promote Makhudut hanaga brand.	No of municipal assets branded by 30 June 2021.	Municipal assets	14 municipal assets branded by 30 June 2021	14 municipal assets branded by 30 June 2021	14 municipal assets branded by 30 June 2021	0	14 of municipal assets branded	0	0	Confirmation letter by User Department.	R500	R500	R500

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

IDP Ref No.	Director ate	Project	Measurab le Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verificati on	Annual Budget 2020/2021	Special budgeted 2020/2021	Adjusted Budget 2020/2021 'R000'.
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
GG1 0	Speaker's Office	Capacity building of councilors	To ensure effective and efficient good governance.	No of trainings provided to councilors by 30 June 2021.	5 Workshops/ training	5 trainings conducted by 30 June 2021.	5 trainings conducted by 30 June 2021.	5 trainings conducted by 30 June 2021.	0	1	2 trainings conducted	2	Attendanc e register and time tables	R0.00	R0.00	R0.00
GG1 0	Speaker's Office	Speaker's Outreach events	To fulfil public participation and deepening participatory democracy.	No of Speakers outreach events conducted by 30 June 2021.	Public participation framework	4 Speakers outreach events conducted by 30 June 2021.	4 Speakers outreach events conducted by 30 June 2021.	4 Speakers outreach events conducted by 30 June 2021.	02	1	Speake rs outreach events conducted	0	Speakers outreach events conducted	R360	R360	R100
GG1 1	Speaker's Office	Council meetings	To fulfill legislative mandate	No of ordinary Council meetings held by 30 June 2021.	03 ordinary council meetings held	4 ordinary Council meetings held by 30 June 2021.	4 ordinary Council meetings held by 30 June 2021.	4 ordinary Council meetings held by 30 June 2021.	1	1 council meeting	1 council meeting	1	1 council meeting	R510	R510	R410
				No of special council meetings held by 30 June 2021	09 special council meetings held	8 special council meetings held by 30 June 2021	8 special council meetings held by 30 June 2021	8 special council meetings held by 30 June 2021	1	1 special council meetings	2 special council meetings	4	special council meetings			

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

IDP Ref No.	Director date	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification on	Annual Budget 2020/2021	Special Adjusted budgeted 2020/2021	Adjusted Budget 2020/2021 'R000'.
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
GG1 2	MMS office	Assessment of Council Standing Oversight committees	To improve Municipal performance and service delivery	No. of project visit conducted by 30 June 2021	No. of project visit conducted by 30 June 2021	4 project visit conducted by 30 June 2021	4 project visit conducted by 30 June 2021	4 project visit conducted by 30 June 2021	1 project visit conducted by 30 June 2021	1 project visit conducted by 30 June 2021	1 project visit conducted by 30 June 2021	1 project visit conducted by 30 June 2021	Reports and attendance Register	R0.00	R0.00	R0.00
			% of cases referred to MPAC from council by 30 June 2021	% of cases referred to MPAC from council by 30 June 2021	100% of cases referred to MPAC from council by 30 June 2021	100% cases referred to MPAC from council by 30 June 2021	100% cases referred to MPAC from council by 30 June 2021	100% cases referred to MPAC from council by 30 June 2021	100% cases referred to MPAC from council by 30 June 2021	100% cases referred to MPAC from council by 30 June 2021	100% cases referred to MPAC from council by 30 June 2021	100% cases referred to MPAC from council by 30 June 2021	Investigation Reports	R0.00	R0.00	R0.00
			No. of MPAC meeting held by 30 June 2021	No. of MPAC meeting held by 30 June 2021	12 MPAC meeting held	4 of MPAC meeting held by 30 June 2021	4 of MPAC meeting held by 30 June 2021	10 of MPAC meetings held by 30 June 2021	3 MPAC meeting held	2 MPAC meeting held	2 MPAC meeting held	2 MPAC meeting held	Minutes and attendance register	R0.00	R0.00	R0.00
			No. of Oversight report compiled and presented to Council by 30	No. 01	1 Oversight report compiled and presented to Council by 30 June 2021	1 Oversight report compiled and presented to Council by 30 June 2021	1 Oversight report compiled and presented to Council by 30 June 2021	0	0	1	0	0	Oversight report compiled and presented to Council	R0.00	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

IDP Ref No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Adjusted Budget 2020/2021 'R000'.	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4					
			June 2021														
GG1 3	Chief Whip's Office	Whipper meetings	To enhance public participation	No of whipper meetings held by 30 June 2021	3	4	4 whipper meetings held by 30 June 2021	12	3	3	3	3	Report and Attendance Register	R30	R30	R30	
			No of whipper report generated and submitted to council by 30 June 2021	0 baseline	N/A	N/A	No of whipper report generated and submitted to council by 30 June 2021	0.4	01	01	01	01	Whipper report generated and submitted to council by 30 June 2021	Reports			
GG1 4	Mayor's Office	Mayoral Outreach events	To Fulfill public participation and deepening democracy.	No of Outreach events held by 30 June 2021.	13	12	Outreach events held by 30 June 2021.	09	3	3	0	3	Outreach Events held	Outreach Events held	R0.00	R0.00	R0.00

**SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)**

2020/2021

IDP Ref No.	Directorate	Project	Measurable Objective	Key Performance Indicator	Baseline	Annual Target 2020/2021	Special Annual Target 2020/2021 adjusted 2020/2021	Revised Annual Target 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special Adjusted budgeted 2020/2021	Adjusted Budget 2020/2021 'R000'.
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
GG1 5	Mayor's Office	Special Programmes management	To enhance public participation in special programmes.	No of special programmes conducted by 30 June 2021.	20	20 of special programmes held in the previous financial year.	20 of special programmes conducted by 30 June 2021.	17 of special programmes conducted by 30 June by 30 June 2021.	5	5 special programmes conducted by 30 June	2 special programmes conducted	5 special programmes conducted	Report and Attendance register	R2000	R2000	R1 450
GG1 6	Mayor's Office	HIV/AIDS awareness campaigns	To create HIV/AIDS awareness to Makhudut hamaga residents	No of HIV/AIDS awareness campaigns conducted by 30 June 2021	10	HIV/AIDS activities conducted in the previous financial year.	3 HIV/AIDS awareness campaigns conducted by 30 June 2021	0 HIV/AIDS awareness campaigns conducted by 30 June 2021	1	2 HIV/AIDS awareness campaigns conducted by 30 June 2021	N/A	N/A	Report and Attendance Register	R200	R200	R0.00
Total														R11 430	R 10 430	R10 090

**SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)**

2020/2021

**KPA 6: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT**

**Strategic objective: Improve Internal and External operation of the municipality and its stakeholders**

Total Number of Indicators			Total Number of Annual Targets			Total Number of Adjusted Targets		
32			32			31		

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/2021	Special budgeted 2020/2021	Adjusted budget 2020/2021	Adjusted budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
N10D01	EDP	2020/2021 IDP review Activities	To improve governance and deepen community involvement in the affairs of the municipality.	No of IDP process plans compiled and approved by 30 June 2021	No of IDP process plans compiled and approved by 30 June 2021	2 IDP process plans compiled and approved by 30 June 2021	2 IDP process plans compiled and approved by 30 June 2021	2 IDP process plans compiled and approved by 30 June 2021	1 IDP process plans compiled and approved by 30 June 2021	0	0	1 IDP process plans compiled and approved	Process plan, and council resolutions	R0.00	R0.00	R0.00
				No of IDP process plan implementation reports done by 30 June 2021.	No of IDP process plan implementation reports done by 30 June 2021.	12 IDP process plan implementation reports done by 30 June 2021.	12 IDP process plan implementation reports done by 30 June 2021.	12 IDP process plan implementation reports done by 30 June 2021.	3 IDP process plan implementation reports done by 30 June 2021.	3 IDP process plan implementation reports done by 30 June 2021.	3 IDP process plan implementation reports done by 30 June 2021.	3 IDP process plan implementation reports done by 30 June 2021.	IDP process plan reports	R0.00	R0.00	R0.00
				No of draft 2021/2022 IDP tabled by	1 2020/2021 draft IDP tabled by	1 draft 2021/2022 IDP tabled by 31 March	1 draft 2021/2022 IDP tabled by 31 March	1 draft 2021/2022 IDP tabled by 31 March	1 draft 2021/2022 IDP tabled by 31 March	0	0	1 draft 2021/2022 IDP tabled by 31 March	Draft IDP 2021/2022 and council	R0.00	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021 (R '000')	Special Adjusted budget 2020/2021 ('R000')
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
					31 March 2021	2021	2021	2021					resolution		
No of 2021/2022 IDP approved by 31 May 2021	1 of 1 of 2019/2020 IDP approved by 31 May 2021	To Improve municipal performance and service delivery.	No of SDBIPs approved by 30 June 2021	No of IDP document printed by 30 June 2021	1 2021/2022 IDP approved by 31 May 2021	1 2021/2022 IDP approved by 31 May 2021	1 2021/2022 IDP approved by 31 May 2021	1 2021/2022 IDP document printed by 30 June 2021	0	0	0	0	1 IDP 2021/2022 IDP approved	R0.00	R0.00
MTOD 02	EDP Performance Management		No of SDBIPs approved by 30 June 2021	No of PMS quarterly reports compiled and approved by 30 June 2021	2 SDBIPs approved by 30 June 2021	2 SDBIPs approved by 30 June 2021	2 SDBIPs approved by 30 June 2021	2 SDBIPs approved by 30 June 2021	0	0	0	0	1 SDBIPs approved (revised) 2 SDBIPs approved	1 IDP 2021/2022 IDP approved	R0.00
					4 PMS quarterly reports compiled and approved by 30 June 2021	4 PMS quarterly reports compiled and approved by 30 June 2021	4 PMS quarterly reports compiled and approved by 30 June 2021	4 PMS quarterly reports compiled and approved by 30 June 2021	1 PMS quarterly reports compiled and approved	PMS quarterly reports compiled and approved	R0.00	R0.00			

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measurable Objective	Key Performance Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets			Means of verification	Annual Budget 2020/2021 (R '000')	Special Adjusted budget 2020/2021 (R'000')	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
No of Signed appointed Senior Managers performance agreements by 30 June 2021	6	6	appointed Senior Managers performance agreements signed by 30 June 2021	6	6 appointed Senior Managers performance agreements signed by 30 June 2021	6 appointed Senior Managers performance agreements signed by 30 June 2021	6 appointed Senior Managers performance agreements signed by 30 June 2021	6 appointed Senior Managers performance agreements signed by 30 June 2021	0	0	0	0	Signed Agreements	R0.00	R0.00
No of Mid-Year Performance reports compiled by 30 June 2021	1	1	Mid-Year Performance reports compiled by 30 June 2021	1	1 Mid-Year Performance reports compiled by 30 June 2021	1 Mid-Year Performance reports compiled by 30 June 2021	1 Mid-Year Performance reports compiled by 30 June 2021	1 Mid-Year Performance reports compiled by 30 June 2021	0	0	0	0	Mid-Year performance report	R0.00	R0.00
Number of quarterly Back to Basics reports Compiled and submitted to CoGHSTA by 30 June 2021	4	4	quarterly Back to Basics reports Compiled and submitted to CoGHSTA by 30 June 2021	4	4 quarterly Back to Basics reports Compiled and submitted to CoGHSTA by 30 June 2021	4 quarterly Back to Basics reports Compiled and submitted to CoGHSTA by 30 June 2021	4 quarterly Back to Basics reports Compiled and submitted to CoGHSTA by 30 June 2021	4 quarterly Back to Basics reports Compiled and submitted to CoGHSTA by 30 June 2021	1	1	1	1	quarterly Back to Basics reports Compiled and submitted to CoGHSTA	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	2020/2021		Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Budget 2020/2021 'R'000'
						Quarter 1	Quarter 2	Quarter 3	Quarter 4	n	2020/2021	1	(R '000')				
Number of B2B monthly reports compiled and submitted to CoGTA by June 2021	12 B2B monthly reports compiled and submitted to CoGTA by June 2021	12 B2B monthly reports compiled and submitted to CoGTA by June 2021	12 B2B monthly reports compiled and submitted to CoGTA by June 2021	12 B2B monthly reports compiled and submitted to CoGTA by June 2021	12 B2B monthly reports compiled and submitted to CoGTA by June 2021	3 B2B monthly reports compiled and submitted to CoGTA	3 B2B monthly reports compiled and submitted to CoGTA	3 B2B monthly reports compiled and submitted to CoGTA	3 B2B monthly reports compiled and submitted to CoGTA	3 B2B monthly reports compiled and submitted to CoGTA	3 B2B monthly reports compiled and submitted to CoGTA	3 B2B monthly reports compiled and submitted to CoGTA	3 B2B monthly reports compiled and submitted to CoGTA	Back to basics monthly reports	R0.00	R0.00	R0.00
Number of Performance management Frameworks approved by 30 June 2021	1	1	1	1	1	Performance management Frameworks approved by 30 June 2021	Performance management Frameworks approved by 30 June 2021	Performance management Frameworks approved by 30 June 2021	Performance management Frameworks approved by 30 June 2021	0	0	0	0	1	Council resolution and PMF approved	R0.00	R0.00
Number of Senior Managers performance assessments conducted by 30 June 2021 (2019/2020 Annual and 2021/2020 mid year)	2	2	2	2	2	Senior Managers performance assessments conducted by 30 June 2021	Senior Managers performance assessments conducted by 30 June 2021	Senior Managers performance assessments conducted by 30 June 2021	Senior Managers performance assessments conducted by 30 June 2021	0	0	2 Senior Managers performance assessments conducted by 30 June 2021	0	0	Assessments reports	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measur able Objective	Key Performanc e Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets			Means of verificatio n	Annual Budget	Special Adjusted budget 2020/2021	Adjusted budget 2020/2021	Adjusted budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
No of 2019/2020 Annual reports compiled by 30 June 2021	1	2018/2019 Annual report	2019/2020 annual reports compiled by 30 June 2021	1	2019/2020 annual reports compiled by 30 June 2021	1	2019/2020 annual reports compiled by 30 June 2021	1	0	0	1	0	Annual Reports	R0.00	R0.00	R0.00
No of Annual Reports documents printed by 30 June 2021	1500	1500 Annual Reports documents printed by 30 June 2021	1000 of Annual Reports documents printed by 30 June 2021	1000 of Annual Reports documents printed by 30 June 2021	1000 of Annual Reports documents printed by 30 June 2021	1000 of Annual Reports documents printed by 30 June 2021	1000 of Annual Reports documents printed by 30 June 2021	0	0	0	0	0	1000 Annual Reports documents printed	R0.00	R0.00	R0.00
MTOD 03	Corporate Services	Conduct Medical surveillance for employees.	To Ensure occupational health and safety of all municipal employees.	No. of Medical surveillance report generated by 30 June 2021	1	2 Medical surveillance report generated by 30 June 2021	2 Medical surveillance report generated by 30 June 2021	2 Medical surveillance report generated by 30 June 2021	0	1	Medical surveillance report generated	0	1 Medical surveillance report generated	R1 800	R1 800	R800
MTOD 04	Corporate Services	Conduct Health Risk Assessment	To ensure safety of employees and clients.	No. of Health risk assessments conducted by 30 June 2021	11	4 Health risk assessments conducted by 30 June 2021	4 Health risk assessments conducted by 30 June 2021	4 Health risk assessments conducted by 30 June 2021	1	1	Health risk assessment s conducted	1	1 Health risk assessments conducted	R0.00	R0.00	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Directorate	Project	Measurable Objective	Key Performance Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets			Means of verification n	Annual Budget 2020/2021 (R '000')	Special Adjusted budget 2020/2021 (R '000')	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
MTOD 05	Corporate Services	Monitor Compliance of municipal construction project in line with OHS ACT	To Ensure Compliance with construction regulations for all municipal construction projects	No of compliance reports generated on municipal construction project by 30 June 2021	10	4	4	4 compliance reports generated on municipal construction project by 30 June 2021	1	1	1	1	Reports	R0.00	R0.00
MTOD 06	Corporate services	Provide protective equipment (PPE) (Employee &EPWP) by June 2021	To Ensure personal protection in hazardous working environment	No of employees/EPWP provided with protective equipment by 30 June 2021	98	160	160	160 of employees/EPWP provided with protective equipment by 30 June 2021	0	160	0	0	Updated PPE Register	R400	R400
MTOD 07	Corporate Services	Review and Implement WSP and ATR	To provide skilled and capable workforce to support inclusive	No. of WSP and ATR reviewed and submitted by 30 June 2021	1	WSP and ATR reviewed	1 WSP and ATR reviewed by 30 June 2021	1 WSP and ATR reviewed by 30 June 2021	0	0	0	1 WSP and ATR reviewed	WSP and ATR Report and Acknowledgement letter	R500	R500

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measur able Objective	Key Performanc e Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets				Means of verificatio n	Annual Budget 2020/2021 (R '000)	Special Adjusted budget 2020/2021 (R'000)	Adjusted Budget 2020/21 ('R000')	
									Quarter 1	Quarter 2	Quarter 3	Quarter 4					
MITOD 07	Corp orate Servic es	growth.	No. of trainings reports generated by 30 June 2021	04 training report generated by 30 June 2021	8 trainings reports generated by 30 June 2021	8 trainings reports generated by 30 June 2021	4 trainings reports generated by 30 June 2021	1 trainings reports generated by 30 Sept 2020	1 trainings reports generated by 31 December 2020	1 trainings reports generated by 31 March 2021	1 trainings reports generated by 30 June 2021	1 trainings reports generated by 31 March 2021	Training requisition approval	R 2000	R 000	R 000	
MITOD 08	Corp orate Servic es	Award and mange externa l bursary fund	To provide academic support to needy student for higher education.	No. of students (new intake) funded through municipal bursary by 30 June 2021	67 students studying	10 students (new intake) funded through municipal bursary by 30 June 2021	10 students (new intake) funded through municipal bursary by 30 June 2021	0 students (new intake) funded through municipal bursary by 30 June 2021	0	0	0	0	Bursary report	R 4 000	R 4 000	R 2 000	
MITOD 09	Corp orate Direct or	Review of Organisational structure	To ensure Organisational structure that matches with IDP targets for service delivery.	No. of Organisational structure reviewed and approved by 30 June 2021	01 approved organisational structure	1 Organisational structure reviewed and approved by 30 June 2021	1 Organisational structure reviewed and approved by 30 June 2021	1	0	0	0	0	01 Organisational structure reviewed and approved by council by 30 June 2021	Council Resolution and approved Organisational structure	R 0.00	R 0.00	R 0.00
MITOD 10	Corp orate Servic es	Review of HR policies	To ensure compliance with all relevant approved	No. of HR policies reviewed by 30 June 2021	31 HR policies reviewed	31 HR policies reviewed by 30 June 2021	31 HR policies reviewed by 30 June 2021	0	0	0	0	10 HR policies reviewed by 30 June 2021	10 HR policies reviewed by 30 June 2021	Approved HR policy and council resolution	R 0.00	R 0.00	R 0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measur able Objective	Key Performanc e Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets			Means of verificatio n	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Adjusted Budget 2020/2021
									Quarter 1	Quarter 2	Quarter 3	Quarter 4			
MTOD 11	Corp orate Servic es	Local Labour forum	legislatio n												
MTOD 12	Corp orate Servic es	Legislati ve compliance database/regist er	To ensure proper compliance with all relevant legislation by all departments	No. of general compliance reports generated by 30 June 2021	1 Legal	4 general compliance reports generated by 30 June 2021	4 Legal	4 LLF resolution reports created by 30 June 2021	1	1	1	1	1 resolution reports created	Resolution reports	R0.00
MTOD 13	Corp orate Servic es	Monitor Implementat ion of by-laws	To ensure proper implementation and compliance with the by-laws and promote adherence to.	No. of By-Laws resolution reports generated by 30 June 2021.	0 base line	4 By-Laws resolution reports generated by 30 June 2021	4 By-Laws resolution reports generated by 30 June 2021	4 By-Laws resolution reports generated by 30 June 2021	1	1	1	1	1 By-Laws resolution reports generated	4 By-laws resolution reports	R0.00

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measurable Objective	Key Performance Indicator.	Baseline	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets				Means of verification	Annual Budget 2020/2021	Special Adjusted budget 2020/2021	Adjusted Budget 2020/2021 'R000'
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
MTOID 14	Corporate Services	Manage municipal Litigations cases	To ensure that the Municipality receives proper legal outcome.	Number of municipal Litigations created by 30 June 2021	municipal Litigations reports created	12 municipal Litigations reports created by 30 June 2021	12 municipal Litigations reports created by 30 June 2021	12 municipal Litigations reports created by 30 June 2021	3 municipal Litigations reports created	3 municipal Litigations reports created	3 municipal Litigations reports created	3 municipal Litigations reports created	3 Municipal Litigation reports	R900	R900	R1 400
MTOID 15	Corporate services	ICT governance	To strengthen municipal IT governance.	No. Resolution Registers Developed and Implemented by 30 June 2021	0 base line	4 Resolution Registers Developed and Implemented by 30 June 2021	4 Resolution Registers Developed and Implemented by 30 June 2021	4 Resolution Registers Developed and Implemented by 30 June 2021	1 Resolution Registers Developed and Implemented by 30 June 2021	1 Resolution Registers Developed and Implemented by 30 June 2021	1 Resolution Registers Developed and Implemented by 31 December 2020	1 Resolution Registers Developed and Implemented by 31 March 2021	Resolution Registers Developed and Implemented by 30 June 2021	R0.00	R0.00	R0.00
MTOID 16	Corporate Services	IT system Support	To ensure secured ICT systems	No. of IT and HR Systems supported by 30 June 2021	New indicator	5 IT and HR Systems supported by 30 June 2021	5 IT and HR Systems supported by 30 June 2021	5 IT and HR Systems supported by 30 June 2021	1 IT and HR Systems supported by 30 June 2021	1 Microsoft applications	2 (VIP & ESS)	1 IT and HR Systems supported	1 IT and HR Systems supported	R3 800	R3 800	R6 300
MTOID 17	Corporate services	Software licenses	To ensure secured ICT systems.	No of Software Licenses procured for IA/renewed by 30 June 2021	7 software license renewed	1 Software Licenses procured for IA/4 (renewed by 30 June 2021	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

SPECIAL REVISED SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)

2020/2021

No.	Direct orate	Project	Measur able Objectiv e	Key Performanc e Indicator.	Baseline e	2020/2021 Annual targets	Special Annual Target adjusted 2020/2021	Revised Annual Targets 2020/2021	2020/2021 Quarterly Targets			Means of verificatio n	Annual Budget 2020/2021	Special Adjusted budgeted 2020/2021		
									Quarter 1	Quarter 2	Quarter 3	Quarter 4				
MTOID 18	Corp orate servic es	Review and implen t File plan	To improve municipal records management and to preserve institution al memory	No. of file plans reviewed and implemente d by 30 June 2021	1 file plan reviewe d	1 file plans reviewed and implemente d by 30 June 2021	1 file plans reviewed and implemente d by 30 June 2021	1 file plans reviewed and implemente d by 30 June 2021	0	0	0	1	1 File plan approved by 30 June 2021	R0.00	R0.00	
Total														R12 900	R11 400	R11 000

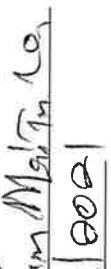
SIGNATURES

Rampedi MN

Municipal Manager's Signature: 

Date: 05/02/2021

Cllr. Maiulu B.M

Mayor's Signature:   
Date: 05/02/2021