

Rustenburg



**LOCAL MUNICIPALITY**

**3<sup>RD</sup> QUARTER PERFORMANCE REPORT  
FOR THE FINANCIAL YEAR 2013/2014**

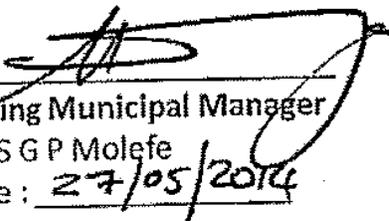
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## 1. INTRODUCTION

Section 52 of the Municipal Finance Management Act requires the Mayor to, within 30 days of the end of each quarter; submit a report to Council on the implementation of the budget and the financial state of affairs of the municipality.

The accounting officer conducted performance review sessions with all directors to assess the performance in line with commitment contained in the service delivery and budget implementation plan. Reliability of the performance report submitted was audited internally in terms of section 45 (a) of the municipal systems act and directorates advised about the finding and areas of correction.



Acting Municipal Manager  
Ms S G P Molefe  
Date : 27/05/2014

## 2. SERVICE DELIVERY AND PERFORMANCE REPORT

### 2.1 BASIC SERVICE DELIVERY

**Objective:** To ensure provision of quality basic services and investment of funds into infrastructure projects to benefit the community.

| KPI<br>1 | Number of reports on indigent registration and verification tabled before Council | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|----------|---|---------------|--------------------------------|-------------|----------|
|          |   |               |                                | Actual      | Variance |
|          |   | 4             | 1                              | 1           | -        |

#### Comment on the achievement of the KPI and remedial measures

##### General statement

##### Achieved

The indigent registration was done in the third quarter

Number of registrations :

Jan - 8587

Feb - 4707

Mar - 5041

The total for the financial year approved forms = 18 335

**Ref : CFO 1**

| KPI<br>2 | Percentage completion of upgrading of Civic Centre | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|----------|--|---------------|--------------------------------|-------------|----------|
|          |  |               |                                | Actual      | Variance |
|          |  | 60%           | N/A                            | N/A         | -        |

#### Comment on the achievement of the KPI and remedial measures

##### General statement

**The key performance indicator is applicable for the fourth quarter.**

- The key performance indicator was broken down to be able to measure progress registered by identifying what needs to be done. The scope of work done was reduced to sixty percent (60%) to be achieved by the fourth quarter.
- An amount of R 800,000 will be carried over to the 2014/2015 financial year for the installation of sound and lightning. The companies that submitted bids did not meet the required standard.

**Project milestones** - plastic chairs; steel tables; steel banquet chairs have been procured, delivered and bar coded. Flag poles have been installed as well.

| Project Description       | Budget        | Expenditure | Percentage |
|---------------------------|---------------|-------------|------------|
| Upgrading of Civic Centre | R2 000 000.00 | R878 383.00 | 44         |

**Ref : DCD 1**

| KPI<br>3 | Percentage construction of ablution block at Bethanie cemetery | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|----------|--|---------------|--------------------------------|-------------|----------|
|          |  |               |                                | Actual      | Variance |
|          |  | 100%          | N/A                            | 100%        |          |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

- Service Provider signed SLA on 29/08/2013. Site handover was done on 06/09/2013.
- Project completed as set out in the SDBIP

| Project Description                                 | Budget      | Expenditure | Percentage |
|---|-------------|-------------|------------|
| Construction of Ablution Block at Bethanie Cemetery | R350 000.00 | R171 588.00 | 49         |

**Ref : DCD 3**

| KPI<br>4 | Percentage construction of ablution block at Lethabong cemetery | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|----------|---|---------------|--------------------------------|-------------|----------|
|          |   |               |                                | Actual      | Variance |
|          |   | 100%          | N/A                            | 100%        |          |

**Comment on the achievement of the KPI and remedial measures**

**General statement- Achieved**

The KPI was applicable during the second quarter.

- Service Provider signed SLA on 29/08/2013. Site Handover was done on 06/09/2013.
- Project completed as set out in the SDBIP
- Additional funds are from the Bethanie cemetery vote.

| Project Description                                  | Budget      | Expenditure | Percentage |
|--|-------------|-------------|------------|
| Construction of Ablution Block at Lethabong Cemetery | R475 000.00 | R513 269.10 | 108        |

**Ref : DCD 4**

| KPI<br>5 | Number of boreholes drilled at Marikana and Rietvlei cemeteries | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|----------|---|---------------|--------------------------------|-------------|----------|
|          |   |               |                                | Actual      | Variance |
|          |   | 02            | N/A                            | 02          | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

- SKS Environmental Technologies were awarded a contract for drilling boreholes at Marikana and Rietvlei cemeteries and were on site from 26 August 2013.
- Drilling of water boreholes has been completed.

| Project Description                                       | Budget      | Expenditure | Percentage |
|---|-------------|-------------|------------|
| Drilling of Boreholes at Rietvlei and Marikana Cemeteries | R200 000.00 | R198 140.00 | 99         |

**Ref : DCD 5**

| KPI 6 | Percentage completion of upgrading of Paul Bodenstein Park (Phase II) | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|-------|---|---------------|--------------------------------|-------------|----------|
|       |   |               |                                | Actual      | Variance |
|       |   | 100%          | N/A                            | 100%        |          |

**Comment on the achievement of the KPI and remedial measures**

**General statement-**

**Achieved**

- Clear and grab completed, cleaning of ponds/dams completed, irrigation system installed, demolition of old braai areas done, demolition of old thatch roofs done, new thatch roofs completed, construction of new ablution blocks completed, new braai areas completed, new grass has been planted and new paved walkways completed.
- Target achieved and handed over on 17<sup>th</sup> January 2014.

| Project Description               | Budget        | Expenditure   | Percentage |
|-----------------------------------|---------------|---------------|------------|
| Upgrading of Paul Bodenstein Park | R3 000 000.00 | R2 962 847.95 | 99         |

**Ref : DCD 6**

| KPI 7 | Percentage completion of park in Tlhabane – Phase 2 | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|-------|---|---------------|--------------------------------|-------------|----------|
|       |   |               |                                | Actual      | Variance |
|       |   | 100%          |                                | 100%        | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement- Achieved**

- Construction of ablution facilities, guardhouse and braai areas as well as landscaping and main water connection and all have been completed as per SDBIP.
- Project completed.

| Project Description     | Budget        | Expenditure   | Percentage |
|-------------------------|---------------|---------------|------------|
| Amusement Park Tlhabane | R3 800 000.00 | R3 787 648.89 | 100        |

**Ref : DCD 7**

| KPI 8 | Percentage completion of Rankelenyane/ Mabitse sports facility | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|-------|--|---------------|--------------------------------|-------------|----------|
|       |  |               |                                | Actual      | Variance |
|       |  | 25%           | N/A                            | N/A         | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**The project is applicable for completion in the fourth quarter.**

- Project was advertised on 11 October 2013. The bid document was available from 16 October 2013 and the tender closed on 04 November 2013.
- Scope of work comprises of the following: construction of boundary wall and installation of 1.8 m high razor diamond-mesh fence around the facility; construction of a combi court, installation of high mast lighting, construction of paved entrance road and gravel parking at a budget of R 3 690 910.74. The contractor was appointed and site was handed over on 19 February 2014. Expected date of completion as per project works programme is 19 July 2014.

- Progress made: existing septic tanks exposing and cleaned; existing irrigation pipelines with sprinklers exposing completed; removal of existing precast concrete wall completed; caretaker facility completed; ticket office completed; storeroom completed.
- To be completed in the new financial year.

| Project Description                                       | Budget        | Expenditure | Percentage |
|---|---------------|-------------|------------|
| Development of Rankelenyane/Mabitse Sports Facility (MIG) | R4 100 000.00 | R383 304.38 | 9          |

Ref : DCD 8

| KPI 9 Percentage completion of Tlhabane sports facility | Annual target | 3 <sup>rd</sup> quarter target | Performance     |          |
|---|---------------|--------------------------------|-----------------|----------|
|   |               |                                | Actual          | Variance |
|   | 25%           | N/A                            | Project on hold | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement- the project is applicable for the fourth quarter.**

- Scope of work comprises of the following: construct boundary wall and install 1.8 m high razor diamond-mesh fence around the facility; construct a combi court, install high mast lighting, construct paved entrance road and gravel parking.
- The project is on hold due to disruption by some disgruntled community members.

| Project Description                          | Budget        | Expenditure | Percentage |
|--|---------------|-------------|------------|
| Development of Tlhabane Sports Complex (MIG) | R4 000 000.00 | R328 994.80 | 8          |

Ref : DCD 9

| KPI 10 Quarterly progress reports on facilitation of housing development | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|--|---------------|--------------------------------|-------------|----------|
|  |               |                                | Actual      | Variance |
|  | 4             | 1                              | 3           | 2        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

**Dinie Estates Beneficiary Allocation**

- The housing Provision unit embarked on a housing need assessment on the farms located on Ward 36. Various plots on the farms were targeted for audit purposes, those that had backyard dwellers and those with no formal structures.

**Relocation of yizo yizo**

- Relocation plan and Social facilitation has been completed.

**Bokamoso Housing Development**

- Development of Bokamoso at planning phase with progress registered as follows;
  - ❖ Land - Transfer and registration of land to be completed in February 2014
  - ❖ EIA – Anglo to appoint consultants by week ending 13 December 2013. Duration of EIA investigation is to take +5months
  - ❖ Town Planning – Site layout and traffic assessment study and geotech completed
  - ❖ Bulk Sewer – Option analysis done by RPM. Out sewer designs completed
  - ❖ Electricity – RLM to communicate and confirm with Eskom

Roads – Designs done as per RLM guide. A short fall of R20.4m to be experienced when 45mm asphalt is used.

**Ref : DPHS 3**

| KPI 11 Date of finalization of Accreditation Implementation Protocol   | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|--|---------------|--------------------------------|-------------|----------|
|  |               |                                | Actual      | Variance |
|  | March 2014    | March 2014                     | -           |          |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |               |                                |             |          |
| <b>General statement</b>   |               |                                |             |          |
| <b>Not Achieved</b>  |               |                                |             |          |
| <p>An Accreditation task team consultative meeting was held on the 11 February 2014 and it was concluded that:</p> <ul style="list-style-type: none"> <li>- The Housing Account be transferred to the Province with all liabilities.</li> <li>- The municipality to implement housing projects as from 2014/2015 with start up of 97 housing subsidies.</li> <li>- The Department of Housing to provide letter of commitment for housing subsidies.</li> </ul> |               |                                |             |          |
| <b>Ref : DPHS 4</b>  |               |                                |             |          |

| KPI 12 Quarterly progress reports in the development of a social housing entity for RLM tabled before Council   | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|---|---------------|--------------------------------|-------------|----------|
|   |               |                                | Actual      | Variance |
|   | 4             | 1                              | 1           | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>  |               |                                |             |          |
| <b>General statement</b>  |               |                                |             |          |
| <b>Achieved</b>   |               |                                |             |          |
| <ul style="list-style-type: none"> <li>- A meeting with the province was held on the 24 October 2013, where the service provider was introduced to the Province and identified land for social housing presented. A request was made to the service provider to start preparing business plans for social housing development that will be submitted to the Province and SHRA.</li> </ul> |               |                                |             |          |
| <b>Ref : DPHS 5</b>   |               |                                |             |          |

|   |               |                                |             |          |
|---|---------------|--------------------------------|-------------|----------|
| <b>KPI 13 Percentage of funds spent on land acquisition</b> | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|   |               |                                | Actual      | Variance |
|   | 100           | 75                             | 75          | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

- 300 stands in Seraleng were purchased from Xstrata at a cost of R4 218 000
- Portion 84 of the Farm Paardekraal 279JQ acquired at a cost of R2800 000

| Project Description                | Budget    | Expenditure | Percentage |
|------------------------------------|-----------|-------------|------------|
| Seraleng and Seraleng Extension    | 6 000 000 | R4 218 000  | 116%       |
| Portion 84 of the farm Paardekraal |           | 2 800 000   |            |

- The shortfall was funded from re-directed funds.

Ref : DPHS 6

|   |               |                                |                 |          |
|---|---------------|--------------------------------|-----------------|----------|
| <b>KPI 14 Date of disposal of excess immovable capital assets for land trust fund</b> | Annual target | 3 <sup>rd</sup> quarter target | Performance     |          |
|   |               |                                | Actual          | Variance |
|   | June 2014     | N/A                            | Progress Report | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

- An auction was held on the 19 October 2013 where stands to the value of R1 390 000 were sold.
- Stands to the value of R2 080 000 were also sold after auction.

Ref : DPHS 7

| KPI 15 Percentage upgrading of municipal airport                   | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|--|---------------|--------------------------------|-------------|----------|
|  |               |                                | Actual      | Variance |
|  | 100           | 40                             | 26          | (14)     |
| <b>Comment on the achievement of the KPI and remedial measures</b> |               |                                |             |          |
| <b>General statement</b>   |               |                                |             |          |
| The KPI is applicable in the fourth quarter.                       |               |                                |             |          |
| The following were implemented:                                    |               |                                |             |          |
|  |               |                                |             |          |
| Project  | Budget        | Expenditure                    | Percentage  |          |
| Internal upgrade of the airport                                    | R1 358 915.00 | R 0.00                         | 0           |          |
| Development of the airport master pla                              | R536 655.00   | R 165 850.00                   | 31          |          |
| Construction of the perimeter wall                                 | R1743 110.00  | R 833 127                      | 48          |          |
| Ref : DPHS 8   |               |                                |             |          |

| KPI 16 Date of completion of precinct plans for Zinniaville and Marikana Clusters  | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|--|---------------|--------------------------------|-------------|----------|
|  |               |                                | Actual      | Variance |
|  | Sept 2013     | N/A                            | 6 Dec 2013  | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |               |                                |             |          |
| <b>General statement</b>   |               |                                |             |          |
| <b>Achieved</b>  |               |                                |             |          |
| The final precinct plans for Zinniaville, Rustenburg North, Rustenburg East, Marikana and Karlien Park were approved by Council on 06 <sup>th</sup> December 2013. |               |                                |             |          |
|  |               |                                |             |          |
| Project  | Budget        | Expenditure                    | Percentage  |          |
| Precinct plans for Zinniaville, Rustenburg North, Rustenburg East, Marikana and Karlien Park   | R310 000.00   | R310 000.00                    | 100         |          |
| Ref : DPHS 9   |               |                                |             |          |

|  |               |                                |             |          |
|--|---------------|--------------------------------|-------------|----------|
| <b>KPI 17 Percentage funds spent on upgrading of pedestrian walkways</b> | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|  |               |                                | Actual      | Variance |
|  | 100           | 50                             | 47          | 3        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

| Project Description                         | Budget    | Expenditure | Percentage |
|---|-----------|-------------|------------|
| Upgrading of pedestrian walkways: Monnakato | 1 574 810 | 951 955     | 47         |

**Ref : DPHS 10**

|   |               |                                |             |          |
|---|---------------|--------------------------------|-------------|----------|
| <b>KPI 18 Percentage funds spent on road links from Boitekong</b> | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|   |               |                                | Actual      | Variance |
|   | 100           | 16                             | 40          | 24       |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**The KPI is applicable in the 4<sup>th</sup> quarter.**

Appointment of route determination and planning of new Boitekong link road was awarded to Aurecon, the scoping option report was completed and only 40% of the project was achieved.

| Project Description       | Budget       | Expenditure | Percentage |
|---------------------------|--------------|-------------|------------|
| Road links from Boitekong | R 495 900.00 | R0.00       | 0          |

**Ref : DPHS 11**

|  |               |                                |             |          |
|--|---------------|--------------------------------|-------------|----------|
| <b>KPI 19 Monthly reports on impact of air quality monitoring program on environment</b> | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|  |               |                                | Actual      | Variance |
|  | 12            | 3                              | 3           | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

- January 2014 – The analysis of data from the RLM stations showed that the stations had good collection efficiency after validation except for Reatile: Data recovery for Boitekong was 98.24 %, Marikana 93.03% and Reatile 64.32%
- February 2014 – Data recovery after validation was 77.66% : Boitekong was 94.42 %, Marikana 67.46% and Reatile 94.42%.

| Project Description            | Original Budget (R) | Adjustment | Expenditure | Percentage |
|--------------------------------|---------------------|------------|-------------|------------|
| Air quality monitoring program | 800 000             | 283 419    | 153 149     | 54%        |

**Ref : DPHS 12**

|   |               |                                |             |          |
|---|---------------|--------------------------------|-------------|----------|
| <b>KPI 20 Number of environmental education and awareness campaigns conducted</b> | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |
|   |               |                                | Actual      | Variance |
|   | 4             | 1                              | 2           | 1        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

Two (2) environmental education campaigns were conducted:

- Kick-starting Eco-Schools and World Wetlands Day
- Recycling and Greening Projects for the Eco-Clubs within the RLM communities.

| Project   | Budget  | Adjustment | Expenditure | Percentage |
|---|---------|------------|-------------|------------|
| Environmental education and awareness campaigns | R89 500 | R389 505   | R246 197    | 63         |

**Ref : DPHS 13**

| KPI 21 Percentage funds spent on replacement of the CO analyser   | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |         |        |             |            |                                |          |          |    |
|---|---------------|--------------------------------|-------------|----------|---------|--------|-------------|------------|--------------------------------|----------|----------|----|
|   |               |                                | Actual      | Variance |         |        |             |            |                                |          |          |    |
|   | 100           | 100                            | 97%         | 3%       |         |        |             |            |                                |          |          |    |
| <b>Comment on the achievement of the KPI and remedial measures</b>  |               |                                |             |          |         |        |             |            |                                |          |          |    |
| <b>General statement</b>  |               |                                |             |          |         |        |             |            |                                |          |          |    |
| <b>Achieved</b>   |               |                                |             |          |         |        |             |            |                                |          |          |    |
| The project was completed during the 2 <sup>nd</sup> quarter. Delivery of a new SM200 s/w plus pump and spares at Boitekong station was on the 04/10/2013.  |               |                                |             |          |         |        |             |            |                                |          |          |    |
| <table border="1"> <thead> <tr> <th>Project</th> <th>Budget</th> <th>Expenditure</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Replacement of the CO Analyser</td> <td>R300 000</td> <td>R292 000</td> <td>97</td> </tr> </tbody> </table> |               |                                |             |          | Project | Budget | Expenditure | Percentage | Replacement of the CO Analyser | R300 000 | R292 000 | 97 |
| Project   | Budget        | Expenditure                    | Percentage  |          |         |        |             |            |                                |          |          |    |
| Replacement of the CO Analyser  | R300 000      | R292 000                       | 97          |          |         |        |             |            |                                |          |          |    |
| Ref : DPHS 14   |               |                                |             |          |         |        |             |            |                                |          |          |    |

| KPI 22 Percentage funds spent on acquisition of tyre shredder   | Annual target | 3 <sup>rd</sup> quarter target | Performance |          |         |        |             |            |                              |          |          |    |
|---|---------------|--------------------------------|-------------|----------|---------|--------|-------------|------------|------------------------------|----------|----------|----|
|   |               |                                | Actual      | Variance |         |        |             |            |                              |          |          |    |
|   | 100           | 100                            | 93          | 7        |         |        |             |            |                              |          |          |    |
| <b>Comment on the achievement of the KPI and remedial measures</b>  |               |                                |             |          |         |        |             |            |                              |          |          |    |
| <b>General statement</b>  |               |                                |             |          |         |        |             |            |                              |          |          |    |
| <b>Achieved</b>   |               |                                |             |          |         |        |             |            |                              |          |          |    |
| The project was completed; the shredder with the conveyor belt was delivered to RLM-Waste Management on the 17 <sup>th</sup> January 2014.  |               |                                |             |          |         |        |             |            |                              |          |          |    |
| <table border="1"> <thead> <tr> <th>Project</th> <th>Budget</th> <th>Expenditure</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Acquisition of tyre shredder</td> <td>R800 000</td> <td>R742 000</td> <td>93</td> </tr> </tbody> </table> |               |                                |             |          | Project | Budget | Expenditure | Percentage | Acquisition of tyre shredder | R800 000 | R742 000 | 93 |
| Project   | Budget        | Expenditure                    | Percentage  |          |         |        |             |            |                              |          |          |    |
| Acquisition of tyre shredder  | R800 000      | R742 000                       | 93          |          |         |        |             |            |                              |          |          |    |
| Ref : DPHS 15   |               |                                |             |          |         |        |             |            |                              |          |          |    |

| KPI 23 Date of completion of the layout / building plans for the Expansion of CCTV Surveillance Room | TARGETS   |                               | PERFORMANCE                     |          |
|--|-----------|-------------------------------|---------------------------------|----------|
|  | Annual    | Quarterly                     | Actual                          | Variance |
|  | June 2014 | Design for lay-out plan done. | Appointment of Service Provider | -        |

**General Statement:**

**The project is applicable during the 4<sup>th</sup> quarter.**

The Contractor was appointed on 29 October 2013 at an amount of R7 299 050.00. The available budget is only R1 000 000.00. Design for lay-out plan has been completed and enclosed as evidence. The project is on hold due to lack of money.

| Project                          | Budget        | Expenditure | %  |
|----------------------------------|---------------|-------------|----|
| CCTV surveillance room expansion | R1 000 000.00 | R261 000.00 | 26 |

**Reason for not achieving:**

Inadequate funding (R1 000 000.00) and R261 000.00 has already been spent, the balance is R739 000.00.

**Remedial measures:**

An adjustment of R6 299 050.00 will be done during adjustment budget in 2015.

**Ref : DPS 1**

| KPI 24 Number of multi disciplinary and in-house operations for crime fighting and prevention. | TARGETS |           | PERFORMANCE |          |
|--|---------|-----------|-------------|----------|
|  | Annual  | Quarterly | Actual      | Variance |
|  | 40      | 10        | 16          | 6        |

**General Statement: Achieved**

Evidence of 16 operations has been included and it is not including warrant operations which are carried out on daily basis to maximize the collection of revenue. One hundred and fifty six (156) operations have already been conducted which exclude about sixty six (66) warrant operations. Safe and Clean City campaigns take place every Friday and Community Policing Forum programmes.

| Project  | Budget      | Expenditure | % |
|--|-------------|-------------|---|
| Joint law enforcement operations and crime prevention programmes | operational | 0           | 0 |

Ref : DPS 2

| KPI 25 Number of reports on the implementation of Municipal Intervention Scheme and Patrols (MISAP) | TARGETS |           | PERFORMANCE |          |
|---|---------|-----------|-------------|----------|
|   | Annual  | Quarterly | Actual      | Variance |
|   | 8       | 6         | 13          | 7        |

**General Statement:**

**Achieved**

Achieved. Thirteen (13) reports have been submitted. This programme has just been started in November 2013. It serves as an environmental scanner and identifies potential risks, as well as perceptual and actual risks with an intention to intervene and coordinate relevant stakeholders to intervene.

| Project | Budget | Expenditure | % |
|---------|--------|-------------|---|
| MISAP   | N/A    | Operational |   |

Ref : DPS 3

| KPI 26 Number of Peace and Stability Programmes conducted | TARGETS |           | PERFORMANCE |          |
|---|---------|-----------|-------------|----------|
|   | Annual  | Quarterly | Actual      | Variance |
|   | 4       | 3         | 6           | 3        |

**General Statement:**

**Achieved**

A Conflict Resolution Committee was established in October 2011 to address the concerns of the community. The objectives of this committee are to maintain stability, peace and social cohesion; ensure that the rule of law prevail and create a platform for dialogue. Six (6) programmes were undertaken in the third quarter.

| Project                       | Budget (intended collection) |
|-------------------------------|------------------------------|
| Conflict Management Mechanism | N/B (operational)            |

Ref : DPS 4

| KPI 27 Date of Operationalisation of licensing in Charora. | TARGETS   |           | PERFORMANCE                  |          |
|--|-----------|-----------|------------------------------|----------|
|  | Annual    | Quarterly | Actual                       | Variance |
|  | June 2014 | N/A       | Operational licensing office | -        |

**General Statement:**

**Achieved**

The licensing office in Charora is operational. The printout reports were not retrieved due to disruption (cable theft) – inspection in Loco is recommended.

| Project                      | Budget      | Expenditure | % |
|------------------------------|-------------|-------------|---|
| Decentralisation of services | Operational |             |   |

Ref : DPS 5

| KPI 28 Percentage completion of the Marikana Licensing and Testing office | TARGETS |           | PERFORMANCE |          |
|---|---------|-----------|-------------|----------|
|   | Annual  | Quarterly | Actual      | Variance |
|   | 100%    | 75%       | 90%         | 15%      |

**General Statement**

**Not Achieved.**

Provincial Department of Public Safety allocated R445 000.79 for Marikana Licensing Centre. Remaining with installation of cubicles and appointment of staff.

| Project                               | Budget      | Expenditure | % |
|---------------------------------------|-------------|-------------|---|
| Marikana Licensing and Testing office | R955 000.79 | 0           | 0 |

**Reasons for not achieving**

The project is delayed due to exhausted fund contributed by the municipality.

**Remedial Action**

Additional funds of about R47 000.00 is still remaining with the province for the completion of cubicles.

**Ref : DPS 6**

| KPI 29 Date of Operationalisation of the Learner's Testing class in Robega. | TARGETS   |                        | PERFORMANCE         |                                 |
|---|-----------|------------------------|---------------------|---------------------------------|
|   | Annual    | Quarterly              | Actual              | Variance                        |
|   | June 2014 | Furniture is supplied. | Ready for operation | Authorization from the province |

**General Statement:**

Achieved.

Inspection was already conducted by the Department of Transport. The class is ready for operationalisation. Registration number is the delaying factor but anticipated that the registration number may be issued before end of May 2014.

**Ref : DPS 7**

| KPI 30 Percentage implementation of Integrated Communication Centre | TARGETS |           | PERFORMANCE |          |
|---|---------|-----------|-------------|----------|
|   | Annual  | Quarterly | Actual      | Variance |
|   | 100%    | 75%       | 100%        | 25%      |

**General Statement:**

**Achieved**

The crisis centre and call centre are fully operational recommend inspection-in-loco.

| Project                         | Budget      |
|---------------------------------|-------------|
| Integrated Communication Centre | operational |

Ref : DPS 8

| KPI 31. % Impact of road users' education programmes conducted | TARGETS |           | PERFORMANCE |          |
|--|---------|-----------|-------------|----------|
|  | Annual  | Quarterly | Actual      | Variance |
|  | 5       | 27        | 71          | 44       |

**General Statement: Achieved**

Achieved.

Seventy one (71) road users' education was conducted and 37 schools were enrolled for scholar patrol in Rustenburg.

Ref : DPS 9

| KPI 32 Number of high schools enrolled for learner licenses | TARGETS |           | PERFORMANCE |          |
|---|---------|-----------|-------------|----------|
|   | Annual  | Quarterly | Actual      | Variance |
|   | 30      | 15        | 5           | 10       |

**General Statement: Achieved**

This is a period of re-enrolling schools. Five (5) schools have been registered for this project. In 2013, 30 schools were registered.

**Reason for not achieving / challenges**

It goes parallel with the re-enrolment of primary schools for scholar patrols.

**Remedial measures:**

The registration will be completed in the 4<sup>th</sup> quarter.

**Ref : DPS 10**

| KPI 33 Number of reports on computerization of learners license class system tabled to Council | TARGETS |           | PERFORMANCE |          |
|--|---------|-----------|-------------|----------|
|  | Annual  | Quarterly | Actual      | Variance |
|  | 12      | 3         | 3           | -        |

**General Statement**

Achieved.

Recommend inspection-in-loco following cable theft.

**Reason for not achieving / challenges:**

Reduced number of applicants.

**Remedial measures:**

Popularize the system to our communities.

**Ref : DPS 11**

| KPI 34 Percentage construction of the North West Corridor | Annual Target | 3 <sup>rd</sup> Quarter Targets | Actual | Variance |
|---|---------------|---------------------------------|--------|----------|
|   | 100%          | 100%                            | 100%   | -        |

**Comment on the achievement of the KPI and remedial measures****General Statement****Achieved**

The contract started on the 18 June 2013, the completion date was 20<sup>th</sup> November 2013. The Contractor was afforded an extension of time to the 28<sup>th</sup> February 2014.

A Works Completion inspection is scheduled for the 4<sup>th</sup> April 2014.

Practical Completion was achieved on the 26<sup>th</sup> February 2014, 2 days before the date of the intended PC date (28<sup>th</sup> February 2014).

**Ref : RRT 1**

|  | Annual Target             | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|--|---------------------------|--------------------------------|--------|----------|
| KPI 35 Percentage construction of the North East Corridor. | 60% Completion            | 45% expenditure                | 45%    | -        |
|  | Expected Progress on site | 45%                            | 36%    | 9%       |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Not achieved**

The project (RLM/MM/0099/20112/13 Construction of the Rustenburg Rapid Transport North East Corridor) is a multiyear project, divided into three contracts that started in August 2013 and will end in October 2015. For calculations on expenditure and progress on site, the average of the 3 contracts will be used.

| Project                                 | Budget       | Expenditure  | Percentage |
|---|--------------|--------------|------------|
| Construction of the North East Corridor | R679 000 000 | R305 323 463 | 45%        |

Progress on site:

Contract A (MCivils)-48%

Contract B (Umso Construction)-28%

Contract C (MCivils)-33%

**Contract A** is on schedule

**Contract B** is behind schedule for 7 weeks because the contractor was delayed by the services to be removed by the mines, therefore he had late access on the bridge, and 4 weeks is attributed to the rains experienced in February 2014.

**Contract C** is behind schedule. The attributing factors can be seen on the risk summary factor, in the

progress report. This is mainly due to the fact that there is approximately 2 kilometers of road reserve that is encroaching on the land that belongs to the Department of Correctional Services (Rustenburg), within their fence boundary. This in effect inhibits access to the contractor to a portion of work of the contract.

**Remedial Action:**

The Contractor was requested to give a method to make up on delays on **Contract B**. Resources have been increased with site senior personnel, machinery and equipment.

Constant communication with the Department of Correctional Services Head Office and Department of Public Works taking place. The matter will be resolved in April, where the fence will be relocated.

**Ref : RRT 2**

| KPI 36 Date of Completion of the Detailed Design Report (other stations) | Annual Target | 3 <sup>rd</sup> Quarter Target             | Actual       | Variance |
|--|---------------|--|--------------|----------|
|  | June 2014     | Draft Tender Document to Bid Specification | Not Achieved | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>       |               |  |              |          |

**General Statement**

**Not Achieved**

**Reasons for not achieving**

The appointment of a building contractor for the construction of 13 station superstructures for corridors A and B. The finalization of this bid specification was also dependent on the operational requirements of the system, in terms of whether the 2 stations in the CBD should be included in the tender or not.

The draft tender document specification was not complete at the end of the third quarter.

**Remedial Action**

The bid will serve at bid specification on the 14<sup>th</sup> April 2014; the tender to be adjudicated in a compressed period of time in order to meet the June 2014 target.

**Ref : RRT 3**

| KPI 37 Date of completion Phase 1 Depots<br>a) Procurement of Design Consultants<br><br>b) Design | Annual Target | 3 <sup>rd</sup> Quarter Target   | Actual   | Variance |
|---|---------------|--|----------|----------|
|   | June 2014     | Appointment of Depot Design Consultants and finalization of contract documentation | Achieved | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved**

The above KPI is for the procurement of professional services of Architects as lead consultants and other design consultant's for design of the RRT phase 1 depot.

Bid RLM/MM/0219/2013/14 Design and Construction Supervision for RRT Bus Depots served at Bid Specification Committee on the 31 March 2014 and was approved for the advertisement.

The draft tender document specification was not complete at the end of the third quarter.

**Ref : RRT 4**

| KPI 38 Date of approval for the development of the Comprehensive Integrated Transport Plan (CITP) for Rustenburg by August 2014 | Annual Target | 3 <sup>rd</sup> Quarter Target                | Actual   | Variance |
|---|---------------|---|----------|----------|
|   | June 2014     | Recommended successful bidder and appointment | Achieved | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved**

As per National Land Transport Act No 9 of 2009, all municipalities are to develop integrated transport plans for their areas every 5 years. To attest this following have been achieved:

- Bid RLM/MM/0131/2013/14 Appointment of a Service Provider for the Development of a Comprehensive Integrated Transport Plan for Rustenburg Local Municipality for 2013-2018 was advertised.

- Compulsory briefing session was held, minutes attached as evidence
- Successful tender closing on 8 November 2013
- Responses to the bid were received, evaluation and recommendations have approved
- Appointment letter

Ref : RRT 5

| KPI 39 Date of completion of refurbishment of reservoir | Baseline | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual     | Variance |
|---|----------|---------------|--------------------------------|------------|----------|
|   | 71%      | 1 June 2014   | Construction                   | Completion | 0        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

Achieved.

The project was completed on the 12 December 2013.

| Votes        | Project                                  | Budget       | Expenditure  | %   |
|--------------|--|--------------|--------------|-----|
| 429/103/2643 | Tlhabane West reservoir and pump station | 3,000 000.00 | 2 799 374.57 | 93% |

Ref : DTIS 1

| KPI 40 Number of pump stations constructed | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual     | Variance |
|--|---------------|--------------------------------|------------|----------|
|  | 1             | Construction                   | Completion | 0        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

Project was completed on 21 January 2014. The available funds are savings that were realized.

| Vote         | Project   | Budget (Adjusted) | Expenditure | %   |
|--------------|---|-------------------|-------------|-----|
| 429/102/2649 | Construction of access road to reservoirs and pump stations | 502 611.00        | 339 878.00  | 68% |

Ref : DTIS 2

| KPI 41 Number of substations upgraded | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|---------------------------------------|---------------|--------------------------------|--------|----------|
|                                       | 1             | N/A                            | 0      | -        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

This is a multi-year project and it is expected to be finalized by December 2015.

Directorate is still awaiting a connection from Eskom.

| Vote         | Project   | Budget (Adjustment) | Expenditure | % |
|--------------|---|---------------------|-------------|---|
| 406/120/2650 | Upgrading / refurbishment of Waterkloof and Motor City 33 kV substation | 400,000             | 0           | 0 |

Ref : DTIS 3

| KPI 42 Number of substations constructed | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual        | Variance |
|--|---------------|--------------------------------|---------------|----------|
|  | 1             | Establishment                  | Establishment | 0        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

This is a multi-year project and it is expected to be finalized by December 2015.

Directorate is still awaiting a connection from Eskom.

| Vote         | Project   | Budget        | Expenditure | % |
|--------------|---|---------------|-------------|---|
| 406/120/2655 | Motor city 33/11 kV substation building and equipment | 18,458,456.00 | 67 062.57   | 0 |

Ref : DTIS 4

|  |                      |                                      |               |                 |
|--|----------------------|--------------------------------------|---------------|-----------------|
| <b>KPI 43 Percentage maintenance of electrical network</b> | <b>Annual Target</b> | <b>3<sup>rd</sup> Quarter Target</b> | <b>Actual</b> | <b>Variance</b> |
|  | 100                  | 100                                  | 100           | 0               |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

Achieved.

| <b>Vote</b>   | <b>Project</b>                   | <b>Budget</b>        |
|---|----------------------------------|----------------------|
| <b>406/105/3408</b>   | <b>Substation tripping units</b> | <b>200,000.00</b>    |
| Bid RLM/DTIS/0016/2013/14 was adjudicated on 13 September 2013. In future all units will be ordered from the market. Percentage is 0,046% |                                  |                      |
| <b>406/105/1483</b>   | <b>HV metering equipment</b>     | <b>500,000.00</b>    |
| Bid RLM/DTIS/0020/2013/14 was adjudicated and RLM is awaiting a valid tax clearance certificate from the market. Percentage is 99,9%      |                                  |                      |
| <b>406/105/1962</b>   | <b>HV testing equipment</b>      | <b>54,600.00</b>     |
| Bid <b>QU/DTIS/0039/2013/14</b> was evaluated and an order was issued. Percentage is 99,9%  |                                  |                      |
| <b>310/038/0648</b>   | <b>Network maintenance</b>       | <b>14,129,389.00</b> |
| The initial budgeted amount of R27 231 389.00 is reduced by R3 000 000.00 as it was transferred to another project.                       |                                  |                      |

**Ref : DTIS 5**

| KPI 44 Number of electrical pre-paid vending equipment installed   | Annual Target                                | 3 <sup>rd</sup> Quarter Target | Actual             | Variance |
|--|--|--------------------------------|--------------------|----------|
|  | 4  | 4                              | 4                  | N/A      |
| <b>Comment on the achievement of the KPI and remedial measures</b> |  |                                |                    |          |
| <p><b>General statement</b></p> <p>Achieved.</p>                   |  |                                |                    |          |
| <b>Vote</b>  | <b>Project</b>                               | <b>Budget</b>                  | <b>Expenditure</b> | <b>%</b> |
| 406/105/2677   | Pre-paid automatic vending machine equipment | 549,762.00                     | 549,762.00         | 100      |
| Ref : DTIS 6   |  |                                |                    |          |

| KPI 45 % electrical bulk line connected   | Annual Target       | 3 <sup>rd</sup> Quarter Target | Actual           | Variance           |          |
|---|---------------------|--------------------------------|------------------|--------------------|----------|
|   | 100                 | 0                              | 0                | N/A                |          |
| <b>Comment on the achievement of the KPI and remedial measures</b>                            |                     |                                |                  |                    |          |
| <p>✓ <b>General statement</b></p> <p>The KPI is applicable to the 4<sup>th</sup> quarter.</p> |                     |                                |                  |                    |          |
| <b>Vote</b>   | <b>Project</b>      | <b>Source</b>                  | <b>Budget</b>    | <b>Expenditure</b> | <b>%</b> |
| 406/123/1966  | Ikemeleng bulk line | DME                            | 4, 110<br>575.00 | 2,931,720.4        | 71%      |
| Ref : DTIS 11   |                     |                                |                  |                    |          |

| KPI 46 Number of Km of sewer pipeline constructed | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual       | Variance |
|---|---------------|--------------------------------|--------------|----------|
|   | 9.81          | Construction                   | Construction | N/A      |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

The KPI is applicable to the 4<sup>th</sup> quarter.

| Vote         | Project  | Budget        | Expenditure  | %   |
|--------------|--|---------------|--------------|-----|
| 428/127/1606 | Lethabong Ward 27 & 28 Internal Sewer Reticulation & Toilet Structures | 24,396,368.00 | 4,065,335.40 | 17% |

Ref : DTIS 7

| KPI 47 Number of VIP toilets constructed | Baseline | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|--|----------|---------------|--------------------------------|--------|----------|
|  | 153      | 410           | 410                            | 410    | 0        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General Statement**

Achieved.

The project is complete.

| Vote     | Project               | Budget       | Expenditure  | %    |
|----------|-----------------------|--------------|--------------|------|
| 127/2037 | Marikana- VIP Toilets | 2,553,776.00 | 2,549,538.90 | 100% |

Ref : DTIS 8

|   |               |                                |              |          |
|---|---------------|--------------------------------|--------------|----------|
| KPI 48 Number of households connected to sewer line | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual       | Variance |
|   | 515           | N/A                            | Construction | N/A      |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

The KPI is applicable to the 4<sup>th</sup> quarter.

The progress on site is at 98.8 % and stream crossing is the only outstanding work.

| Vote         | Project   | Budget     | Expenditure | %   |
|--------------|---|------------|-------------|-----|
| 428/127/1531 | Monnakato Ext4- Installation of outfall sewer line and reticulation | 999 867.00 | 841,330.33  | 84% |

Ref : DTIS 9

|   |               |                                |              |          |
|---|---------------|--------------------------------|--------------|----------|
| KPI 49 Number of 10kl water tanks installed | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual       | Variance |
|   | 34            | Construction                   | Construction | 0        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

The project is 85% complete. The project will be completed during June 2014.

**The areas where the 10KL tanks are installed are as follows:**

| NO. | AREA          | NO. | AREA                   |
|-----|---------------|-----|------------------------|
| 1.  | Mshongoville  | 13. | Bethanie West          |
| 2.  | Chachalaza    | 14. | Modikwe                |
| 3.  | Boshoek       | 15. | Barseba                |
| 4.  | Lekgalong     | 16. | Lulandville (Bethanie) |
| 5.  | Bethanie East | 17. | Benny                  |
| 6.  | Stormhuis     | 18. | Group 5                |

|     |                     |     |                      |
|-----|---------------------|-----|----------------------|
| 7.  | Skierlik (Marikana) | 20. | Braampie             |
| 8.  | Nkaneng             | 21. | Zakhele              |
| 9.  | Phuane              | 22. | Ikemeleng new stands |
| 10. | Freedom Park        | 23. | Sywerbult            |
| 11. | Bonolo Farm         | 24. | Dinnie Estate        |
| 12. | Modderfontein       | 25. |                      |

| Vote         | Project   | Budget    | Expenditure | %  |
|--------------|---|-----------|-------------|----|
| 429/103/1404 | Informal settlements-<br>Installation of 10kl tanks | 1,000 000 | 523,652.13  | 67 |

Ref : DTIS 10

| KPI 50 Number of km of new roads and stormwater drainage systems constructed | Annual Target | 3rdQuarter Target | Actual       | Variance |
|--|---------------|-------------------|--------------|----------|
|  | 19.5          | Construction      | Construction | 0        |

#### Comment on the achievement of the KPI and remedial measures

##### General Statement

The KPI is applicable to the 4<sup>th</sup> quarter.

See attached progress reports and site minutes.

| Project  | Budget       | Expenditure  | %   |
|--|--------------|--------------|-----|
| <b>(a) Roads and storm-water- wards 23</b>                                     | 3,000,000    | 1,716 202.72 | 60  |
| Project is complete. See attached completion certificate. 1Km were constructed |              |              |     |
| <b>(b) Roads and storm-water – ward 26</b>                                     | 3,000 000    | 1,321 180.52 | 40% |
| Project is complete. See attached completion certificate. 1Km were constructed |              |              |     |
| <b>(c)Boitekong - Roads and storm-water</b>                                    | 5 936 870.00 | 4 847 513.50 | 84% |

|  |               |               |        |
|--|---------------|---------------|--------|
| Project is complete. See attached completion certificate. 21,4 Km were constructed   |               |               |        |
| <b>(d) Monnakato- Roads and storm-water</b>  | 12,909,059.10 | 10 004 031.13 | 81%    |
| Project is complete. See attached completion certificate. 3 Km were constructed      |               |               |        |
| <b>(e) Lethabong – Roads and Storm water- Ward 27 &amp; 28</b>                       | 23 254 014.86 | 22 626 560    | 97,3%  |
| Project is complete. See attached completion certificate. 6 Km were constructed      |               |               |        |
| <b>(f) Boitekong Ext 8- Roads and Storm water</b>                                    | 6,000,000.00  | 5,501,339.11  | 82%    |
| Batlhalefi Projects was appointed on the 08 February 2013.<br>1,5Km were constructed |               |               |        |
| <b>(g) Ikemeleng storm-water drainage construction</b>                               | 9,000 000     | 825 118 22    | 91,58% |
| Project is complete. See attached completion certificate. 4Km were constructed       |               |               |        |
| <b>(i) Lethabong ext Roads and storm-water</b>                                       | 3,000 000     | 2,009,400.96  | 65%    |
| See attached site minutes. 1.5Km were constructed                                    |               |               |        |

Ref : DTIS 12

| KPI 51 Number of Km of roads and stormwater drainage systems maintained | Annual Target | 3rdQuarter Target | Actual | Variance |
|---|---------------|-------------------|--------|----------|
|   | 237           | 237               | 237    | N/A      |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

Achieved.

Maintenance is being done on an ongoing basis.

| Project   | Budget        | Expenditure   | %    |
|---|---------------|---------------|------|
| <b>Roads and Rural areas (200km)</b>                    | 12,000 000.00 | 10 476,969.06 | 93%  |
| Re-graveling & Grading of roads as per maintenance plan |               |               |      |
| <b>Storm water drainage(25Km)</b>                       | 1,680 000.00  | 1 654 554.92  | 100% |
| Cleaning & repairs of storm water drainage              |               |               |      |
| <b>Streets(12Km)</b>                                    | 24,000 000.00 | 21 008 206.17 | 88%  |

Ref : DTIS 13

| KPI 52 Number of waste bins delivered | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|---------------------------------------|---------------|--------------------------------|--------|----------|
|                                       | 414           | 410                            | 410    | 0        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

The KPI was achieved during the 2<sup>nd</sup> quarter.

The remaining 4 street litter bins are to be purchased during the 4<sup>th</sup> quarter as the funds were only availed during the budget adjustment.

| Project  | Budget     | Expenditure | %      |
|--|------------|-------------|--------|
| Street litter bins                               | 400,000    | 399,177.14  | 99,78% |
| 373 Street Litter Bins were bought and installed |            |             |        |
| Skip bins  | 530,000.00 | 234,518.00  | 56%    |
| 27 Skip Containers were bought and delivered     |            |             |        |
| Roll on roll off containers                      |            |             |        |

Ref : DTIS 14

| KPI 53 Percentage completion of landfill Site | Baseline | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|---|----------|---------------|--------------------------------|--------|----------|
|   | 25       | 100           | 0                              | 0      | 0        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

The KPI is applicable to 4<sup>th</sup> quarter.

The overall progress of the project is at 85%, slightly behind the scheduled 90% due to insufficient funds.

However, additional funds were availed during the budget adjustment and the project is anticipated to be completed by the end of June 2014.

| Vote         | Project  | Revised Budget       | Expenditure          | %   |
|--------------|--|----------------------|----------------------|-----|
| 467/160/1140 | Construction of Waterval landfill site           | 21,265,979.00        | 20,880,460.39        | 40  |
| 467/160/2757 | Waterval, Regional waste disposal facility phase | 69,215,464.00        | 56,862,881.76        | 100 |
| 467/309/2864 | Construction of Waterval landfill site           | 6,000,000.00         | 0.00                 | 0   |
| <b>TOTAL</b> |  | <b>96,481,443.00</b> | <b>77,743,342.15</b> |     |

Ref : DTIS 15

| KPI 54 Percentage households with access to basic level of weekly solid waste removal | Annual Target | 3 <sup>rd</sup> C Target |
|---|---------------|--------------------------|
|   | 100           | 100                      |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

Achieved.

Total of 40,644 households have been reached and are being serviced on a monthly basis.

| Vote         | Project                                     | Budget      |
|--------------|---|-------------|
| 360/042/0401 | Refuse removal- Marikana (1,252 households) | 930,510 000 |

Peu Ya Africa Construction has been appointed for collection services at Marikana West, Marikana 1902 service points/ households.

|              |  |           |
|--------------|--|-----------|
| 360/042/0402 | Refuse removal CBD (38,000 households) | 2,000 000 |
|--------------|--|-----------|

No specific service provider was appointed as the CBD is currently being serviced by the municipality.

|              |   |            |
|--------------|---|------------|
| 360/042/0715 | Refuse removal- Olifantsnek (3000 households) | 240,000.00 |
|--------------|---|------------|

Losaba Trans has been appointed for waste collection services at Boitekong 18 & 22, Freedom park Waterval area with an estimated 5 450 service points/ house holds

|              |  |              |
|--------------|--|--------------|
| 360/042/0716 | Refuse removal RDPs (30891 households) | 1,800 000.00 |
|--------------|--|--------------|

Households overlap into areas covered by the following service providers:

- Sunrise Park, Seraleng estimated 7729 service points
- Boitekong Ext 1, 2, 3, 4, 5, GG, Bester, Sundown, Glycerin, Ramochana estimated 11676 service points
- Boitekong Ext 6, 7, 8, 13, 22 estimated 6046 service points

|  |  |            |            |
|--|--|------------|------------|
| ➤ Boitekong Ext 23, 15, Meriting Ext 1, 2, Ikageng estimated 5440 service provider |  |            |            |
| 360/042/0717   | Refuse removal- Informal settlement<br>(40,644 households) | 600,000.00 | 599,238.50 |

Households overlap into areas covered by the following service providers:

- Privista & the waste group- Old location, Fox Lake(service points 1943)
- Belerutwane Investments - Phatsima, Phatsima RDP, Boshhoek, Robega (service points 5802)
- Tedco- Lethabong( service points 7150)
- Peu Ya Africa- Bethanie, Barseba, Modikwe, Makolokwe, Rankelenyane, Maumong(service points 5802)

Ref : DTIS 16

|   |                      |                                   |
|---|----------------------|-----------------------------------|
| <b>KPI 55 Percentage completion of the rural development water projects</b> | <b>Annual Target</b> | <b>3<sup>rd</sup> Quar Target</b> |
|   | 100                  | N/A                               |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

The KPI is applicable to 4<sup>th</sup> quarter.

The Boschdal Water Supply project is currently experiencing delays with the finalization of the Environmental Assessments for design purposes.

**Remedial Measures**

All the recommended processes have been concluded and Directorate is currently awaiting approval from Environmental Affairs.

| Project   | Budget       | Expend  |
|---|--------------|---------|
| <b>Lekgalong-upgrading of water supply and yard connections</b>   | 1 778 386.00 | 1 764,5 |
| Ba Mmabolepu Construction was appointed on 30/09/2013 at amount of 2,293,572.27. Handover was on 22/ progress on site is 51%. |              |         |
| <b>(a) Maumong-installation of water supply and yard connections</b>  | 1,599 907.00 | 1,028,5 |
| Site establishment was in October 2013. The progress on site is 52%.  |              |         |
| <b>(b) Rankelenyane, Lekojaneng- Completion of water supply</b>   | 2,537,795.00 | 2,337,; |
| The progress on site is 65%.  |              |         |
| <b>(c) Bethanie, Modikwe, Barseba- Reservoir</b>  | 5,372,003.00 | 5,372,0 |
| The progress on site is 80%.  |              |         |
| <b>(d) Makolokwe water supply</b>   | 3,002 143.00 | 2 002 1 |

|                                   |               |         |
|-----------------------------------|---------------|---------|
| <b>(e) Ikemeleng water supply</b> | 3,000 000.00  | 1,050,0 |
| The progress on site is 80%.      |               |         |
| <b>(f) Boschdal water supply</b>  | 13,000 000.00 | 0.00    |

Ref : DTIS 17

|   |                      |                                      |          |
|---|----------------------|--------------------------------------|----------|
| <b>KPI 56 Upgrading of power factor correction equipment upgraded</b> | <b>Annual Target</b> | <b>3<sup>rd</sup> Quarter Target</b> | <b>A</b> |
|   | 1                    | N/A                                  | 96       |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

The KPI is applicable to 4<sup>th</sup> quarter.

| <b>Project</b>                                 | <b>Budget</b> | <b>Expenditure</b> | <b>%</b> |
|--|---------------|--------------------|----------|
| Upgrading of power factor correction equipment | 1 500 000.00  | 1 444 073.00       | 96       |

Ref : DTIS 18

|  |                      |                                      |               |
|--|----------------------|--------------------------------------|---------------|
| <b>KPI 57 Percentage completion of the Modernization of lifts-Mpheni House</b> | <b>Annual Target</b> | <b>3<sup>rd</sup> Quarter Target</b> | <b>Actual</b> |
|  | 100%                 | N/A                                  | 100%          |

**Comment on the achievement of the KPI and remedial measures**

✓ **General Statement**

Achieved during second quarter.

| <b>Vote</b>  | <b>Description</b>     | <b>Budget</b> | <b>Expenditure</b> |
|--------------|------------------------|---------------|--------------------|
| 417/308/4654 | Modernization of lifts | 1,009,599.00  | 1, 009, 598.64     |

| KPI 58 Date of approval by Council of a Water Master Plan | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual |
|---|---------------|--------------------------------|--------|
|   | June 2014     | N/A                            | 0      |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

The KPI is applicable to 4<sup>th</sup> quarter.

The draft has not been finalized.

| Vote         | Description                          | Budget    | Expenditure |
|--------------|--------------------------------------|-----------|-------------|
| 340/044/0530 | Water & Sanitation master plan :DWAF | 52 000.00 | 0           |

Ref : DTIS 19

| KPI 59 Date of approval by Council of an Integrated Waste Management Strategy for RLM | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual |
|---|---------------|--------------------------------|--------|
|   | June 2014     | N/A                            | 0      |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

The KPI is applicable to 4<sup>th</sup> quarter.

The draft has not been finalized.

| Vote         | Description  | Budget     | Expenditure |
|--------------|--|------------|-------------|
| 360/044/0308 | Development of an Integrated Waste Management Strategy | 700 000.00 | 556 026.00  |

Ref : DTIS 20

## 2.2 Municipal Institutional Development & Transformation

| KPI<br>60  | Percentage of the municipality budget implementation on the Workplace Skills Plan | Annual Target          | 3rd Quarter           | Actual             | Variance |
|--|---|------------------------|-----------------------|--------------------|----------|
|  |   | 100                    | 75                    | 85                 | (10)     |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |   |                        |                       |                    |          |
| <b>General statement</b>   |   |                        |                       |                    |          |
| <b>Not Achieved</b>  |   |                        |                       |                    |          |
| An amount of R1 438 483.99 was spent on the Workplace Skills Plan.   |   |                        |                       |                    |          |
| <b>Project</b>   |   | <b>Original Budget</b> | <b>Revised Budget</b> | <b>Expenditure</b> | <b>%</b> |
| Workplace Skills Plan  |   | R3,692,500             | R2,392 500            | 2,032,726          | 85       |
| <b>Reasons for Non-Achievement</b>   |   |                        |                       |                    |          |
| <ul style="list-style-type: none"> <li>• During the adjustment budget an amount of R1.3 million was taken from the Training of Personnel Vote.</li> <li>• Delay in procurement processes.</li> </ul> |   |                        |                       |                    |          |
| <b>Remedial Measures</b>   |   |                        |                       |                    |          |
| Advertise during the current financial year to procure service providers to be able to train when the new financial year commences.  |   |                        |                       |                    |          |
| <b>Ref : DCS 1</b>   |   |                        |                       |                    |          |

| KPI<br>61  | Timeous assessment of the impact of training interventions on all employees | Annual Target | 3 <sup>rd</sup> Quarter | Actual | Variance |
|--|---|---------------|-------------------------|--------|----------|
|  |   | June 2014     | N/A                     | -      | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |   |               |                         |        |          |
| <b>General statement</b>   |   |               |                         |        |          |
| <b>Applicable in the fourth quarter.</b>   |   |               |                         |        |          |
| <ul style="list-style-type: none"> <li>• Attach Memo to MM – Deviation from SCM process.</li> <li>• WSP funds were used to pay Delloitte’s CPMF programme</li> </ul> |   |               |                         |        |          |
| <b>Ref : DCS 2</b>   |   |               |                         |        |          |

|  |  |                      |                     |                    |                 |
|--|--|----------------------|---------------------|--------------------|-----------------|
| <b>KPI 62</b>  | Number of people from employment equity target groups employed in the three highest levels of management in compliance with the Municipality's approved EE plan. | <b>Annual Target</b> | <b>3rd Quarter</b>  | <b>Actual 1</b>    | <b>Variance</b> |
|  |  | <b>40</b>            | <b>40</b>           | <b>40</b>          | <b>-</b>        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |  |                      |                     |                    |                 |
| <b>General statement</b>   |  |                      |                     |                    |                 |
| <b>Achieved</b>  |  |                      |                     |                    |                 |
| <ul style="list-style-type: none"> <li>• RLM has a 5 year EE plan commencing 2013 to 2017. Targets are as follows <ul style="list-style-type: none"> <li>- Year 1 – 40%</li> <li>- Year 2 – 50%</li> <li>- Year 3 – 60%</li> <li>- Year 4 – 70%</li> <li>Year 5 – 80%</li> </ul> </li> </ul> |  |                      |                     |                    |                 |
| <b>Ref : DCS 3</b>   |  |                      |                     |                    |                 |
| <b>KPI 63</b>  | Timeous submission of fully consulted EE report to DOL   | <b>Annual Target</b> | <b>3rd Quarter</b>  | <b>Actual</b>      | <b>Variance</b> |
|  |  | <b>October 2013</b>  | <b>October 2013</b> | <b>01 Oct 2013</b> | <b>-</b>        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |  |                      |                     |                    |                 |
| <b>General statement</b>   |  |                      |                     |                    |                 |
| <b>Achieved</b>  |  |                      |                     |                    |                 |
| Letter of acknowledgement of receipt by the Department of Labour dated 01 Oct 2013.  |  |                      |                     |                    |                 |
| <b>Ref : DCS 4</b>   |  |                      |                     |                    |                 |

## 2.3 Local Economic Development

| KPI<br>64   | % Completion of Rustenburg Hawkers Stalls at Taxi Rank Area | Annual target | 3 <sup>rd</sup> Quarter Target | Actual for 3 <sup>rd</sup> Qtr | Variance |         |        |             |   |                                  |               |             |     |
|---|---|---------------|--------------------------------|--------------------------------|----------|---------|--------|-------------|---|----------------------------------|---------------|-------------|-----|
|   |   | 50%           | 25%                            | 14%                            | 11%      |         |        |             |   |                                  |               |             |     |
| <b>Comment on the achievement of the KPI and remedial measures</b>  |   |               |                                |                                |          |         |        |             |   |                                  |               |             |     |
| <b>General statement</b>  |   |               |                                |                                |          |         |        |             |   |                                  |               |             |     |
| <b>Achieved</b>   |   |               |                                |                                |          |         |        |             |   |                                  |               |             |     |
| <b>Comment on the achievement of the KPI and remedial measures:</b>   |   |               |                                |                                |          |         |        |             |   |                                  |               |             |     |
| <ul style="list-style-type: none"> <li>Appointment of Service Provider on the Upgrading of Hawkers Stalls Maxbornman Area Phase 2: RLM/DPS/0132/2013/14 (Thuto Construction) for a period of 06 Months, with intention to commence on 29 October 2013 with completion time set for June 2014</li> <li>Construction however commenced in January 2014 (3<sup>rd</sup> Quarter) after request from Hawkers and the project was further delayed due to torrential rains and had to be extended. The target for the quarter was therefore set for 25%.</li> <li>The Contract completion period date has been extended to August 2014</li> </ul> |   |               |                                |                                |          |         |        |             |   |                                  |               |             |     |
| <table border="1"> <thead> <tr> <th>Project</th> <th>Budget</th> <th>Expenditure</th> <th>%</th> </tr> </thead> <tbody> <tr> <td>Hawkers Stalls at Taxi Rank Area</td> <td>R5 696 809.14</td> <td>R743 612.60</td> <td>14%</td> </tr> </tbody> </table>   |   |               |                                |                                |          | Project | Budget | Expenditure | % | Hawkers Stalls at Taxi Rank Area | R5 696 809.14 | R743 612.60 | 14% |
| Project   | Budget  | Expenditure   | %                              |                                |          |         |        |             |   |                                  |               |             |     |
| Hawkers Stalls at Taxi Rank Area  | R5 696 809.14   | R743 612.60   | 14%                            |                                |          |         |        |             |   |                                  |               |             |     |
| Ref : LED 1   |   |               |                                |                                |          |         |        |             |   |                                  |               |             |     |

| KPI 65 Percentage of bids awarded to companies with BBBEE content in line with municipality's Preferential Procurement Policy   | Annual Target          | 3 <sup>rd</sup> Quarter Target | Actual    | Variance |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
|---|------------------------|--------------------------------|-----------|----------|-------|------------------------|-------------------------------|---|---------|----|---|----|----------|---|---|-----|-------|---|---|-----|----------------|--|--|-----------|
|   | 80%                    | 80%                            | 93        | (13)     |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| <b>Comment on the achievement of the KPI and remedial measures</b>  |                        |                                |           |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| <b>General Statement</b>  |                        |                                |           |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| <b>Achieved.</b>  |                        |                                |           |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| <table border="1"> <thead> <tr> <th>Month</th> <th>Number of Bids Awarded</th> <th>No. of bids with BBBEE Status</th> <th>%</th> </tr> </thead> <tbody> <tr> <td>January</td> <td>25</td> <td>2</td> <td>80</td> </tr> <tr> <td>February</td> <td>9</td> <td>9</td> <td>100</td> </tr> <tr> <td>March</td> <td>3</td> <td>3</td> <td>100</td> </tr> <tr> <td><b>Average</b></td> <td></td> <td></td> <td><b>93</b></td> </tr> </tbody> </table> |                        |                                |           |          | Month | Number of Bids Awarded | No. of bids with BBBEE Status | % | January | 25 | 2 | 80 | February | 9 | 9 | 100 | March | 3 | 3 | 100 | <b>Average</b> |  |  | <b>93</b> |
| Month   | Number of Bids Awarded | No. of bids with BBBEE Status  | %         |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| January   | 25                     | 2                              | 80        |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| February  | 9                      | 9                              | 100       |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| March   | 3                      | 3                              | 100       |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| <b>Average</b>  |                        |                                | <b>93</b> |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |
| Ref: MM   |                        |                                |           |          |       |                        |                               |   |         |    |   |    |          |   |   |     |       |   |   |     |                |  |  |           |

| KPI 66 Number of jobs created through municipality's local economic development initiatives including capital projects | Annual Target | 3rd Quarter Target | Actual | Variance |
|--|---------------|--------------------|--------|----------|
|  | 3000          | 1000               | 1216   | (216)    |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved**

| Project                              | Number of Jobs created |
|--------------------------------------|------------------------|
| EPWP (Waste)                         | 270                    |
| LED – Construction of Hawkers Stalls | 59                     |
| DPHS                                 | 305                    |
| DTIS Roads and Stormwater            | 405                    |
| RRT                                  | 80                     |
| <b>TOTAL</b>                         | <b>1216</b>            |

Ref: MM

| KPI 67 Rand value of linkages on SMME Procurement facilitated with big business. | Target | 3 <sup>rd</sup> Quarter Target | Actual   | Variance |
|--|--------|--------------------------------|--|----------|
|  | R200m  | R200m                          | R 556 million - Impala<br>R2.6 billion Glen core |          |

**General Statement**

**Achieved**

- R 22 million Branding Contract has been awarded to Brand Leadership & Kgokagano (local company)
- R 15 million International Music & Lifestyle Festival tender has been awarded to Keiko & TTT JV
- R 2 million contract on Mining Summit has been awarded to Utho Capital
- R 5 750 000 contract for renovation of Visitor Information Center has been awarded to Mogaki Civils
- R 5 696 809.14 contract has been awarded to Thuso Construction for renovation of hawker stalls at Max Bornman Triangular Area (Taxi Rank)
- R 5 million contract has been awarded to Naledia Group for implementation of the LED strategy
- R3 million contract has been awarded to Ya Rona Temo for Mathopestad Agricultural Project
- R 850 000 contract has been awarded to GSA & Ditsamai Investment & Projects for feasibility of Flea Market in Rustenburg

Ref : LED 3

| KPI 68 | % implementation of LED Strategy | Annual target | 3 <sup>rd</sup> Quarter | Actual for 3 <sup>rd</sup> Qtr | Variance |
|--------|----------------------------------|---------------|-------------------------|--------------------------------|----------|
|        |                                  | 100           | 75%                     | 75%                            | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved**

- Group Naledia has facilitated strategic partners with the following organizations:
- MoU with Small Enterprise Development Agency (SEDA),
- National Empowerment Fund (NEF),
- NWK (Noordwes Korporasie) and
- University of Pretoria to leverage resources in the implementation of LED Strategy
- The service provider has also developed a time frame on milestones attached please find progress report on the appointed Service Provider (Naledia Group) on the Implementation of LED Strategy

**Ref : LED 4**

| KPI 69 | % completion of the City Branding Strategy Phase 1 | Annual target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|--------|--|---------------|--------------------------------|--------|----------|
|        |  | 35%           | N/A                            | 35%    |          |

**General statement:**

**Achieved**

The project is on track, with the first phase completed and work on the second phase has commenced. The following milestones were achieved during the first phase:

- Brand delivery Launch
- Brand positioning and identity
- Preliminary brand identity
- Brand positioning and identity validation research
- Final Brand Positioning – Refinements
- Final Brand identity – refinements

\* Rollout: Website and Advertising products (Marketing, Advertising Strategy and concepts, Brand implementation and marketing)

The item on city branding will serve before Council at the end of May 2014.

**Ref : LED 5**

## 2.4 Municipal Financial Viability

|   |               |                                |        |                   |
|---|---------------|--------------------------------|--------|-------------------|
| KPI 70 Percentage of municipality's capital budget actually spent on capital projects identified for the financial year in terms of the IDP | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance          |
|   | 95%           | 75%                            | 46.76  | (28.24)           |
| <b>Comment on the achievement of the KPI and remedial measures</b>  |               |                                |        |                   |
| <b>General statement</b>  |               |                                |        |                   |
| <b>Not Achieved</b>   |               |                                |        |                   |
| <b>Budget</b>   |               | <b>Expenditure</b>             |        | <b>Percentage</b> |
| 1,359,436,000   |               | 635,732,000                    |        | 46.76             |
| <b>Reasons for non-achievement</b>  |               |                                |        |                   |
| - Objections on the RRT project   |               |                                |        |                   |

|  |                 |                                |                 |          |
|--|-----------------|--------------------------------|-----------------|----------|
| KPI 71 Date of submission of MFMA compliant multi-year budget to the budget Office         | Annual Target   | 3 <sup>rd</sup> Quarter Target | Actual          | Variance |
|  | 15 January 2014 | 15 January 2014                | 15 January 2014 | N/A      |
| <b>Comment on the achievement of the KPI and remedial measures</b>                         |                 |                                |                 |          |
| <b>General statement</b>   |                 |                                |                 |          |
| Achieved.  |                 |                                |                 |          |
| <b>MFMA compliant multi-year budget was submitted on the 15<sup>th</sup> January 2014.</b> |                 |                                |                 |          |
| <b>Ref : BTO 2</b>   |                 |                                |                 |          |

| KPI 72 Monthly reports from BTO to show that asset register is maintained in accordance with the asset management policy. | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|---|---------------|--------------------------------|--------|----------|
|   |               | 12                             | 9      | 9        |

**Comment on the achievement of the KPI and remedial measures**

✓ **General statement**

Monthly asset statements for the period January- March 2014 for all directorates have been submitted.

**Ref : BTO 3**

| KPI 73 Percentage expenditure on operating budget exceeding budgeted amount | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|---|---------------|--------------------------------|--------|----------|
|   |               | 0%                             | 0%     | 0%       |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

Achieved.

The operational budget was not exceeded.

| Budget         | Expenditure   | Percentage |
|----------------|---------------|------------|
| 27,773,724,000 | 2,303,576,000 | 64.04      |

**Ref : BTO 4**

| KPI 74 Date of submission of quality revised estimates for the budget adjustment as per guideline. | Annual Target   | 3 <sup>rd</sup> Quarter Target | Actual          | Variance |
|--|-----------------|--------------------------------|-----------------|----------|
|  | 15 January 2014 | 15 January 2014                | 15 January 2014 | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

**Achieved.**

Revised estimates for the budget adjustment were submitted on the 15<sup>th</sup> January 2014 by directorates.

**Ref : BTO 5**

| KPI 75 Percentage expenditure on overtime budget exceeding budgeted amount | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|--|---------------|--------------------------------|--------|----------|
|  | 0%            | 0%                             | 0%     | -        |

**Comment on the achievement of the KPI and remedial measures**

**General statement**

Not Achieved

| Budget     | Expenditure | Percentage |
|------------|-------------|------------|
| 30 928 781 | 28 636 449  | 93         |

**Reasons for non-achievement**

The over- expenditure was as a result of Municipality closure during December 2013 where most employees were working overtime in order for service delivery not to be compromised.

**Remedial measures**

The following have been identified as cost containment measures which will assist:

- Introduction of shift system.
- Exercise strict management in terms of allocation of overtime duties, as per the Council resolution.

**Ref : BTO 6**

| KPI 76 Date of submission of annual inventory count report   | Annual Target       | 3rd Quarter Target | Actual | Variance |
|--|---------------------|--------------------|--------|----------|
|  | 2<br>(June and Feb) | 1                  | 1      | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |                     |                    |        |          |
| <b>General Statement</b>   |                     |                    |        |          |
| <p><b>Achieved.</b></p> <p>Physical asset verification will be done in June and July 2014.</p> <p><b>Ref : BTO 2</b></p> |                     |                    |        |          |

## 2.5 Good Governance

| KPI 77 Percentage implementation of the performance management system   | Annual Target | 3rd Quarter Target             | Actual | Variance |
|---|---------------|--------------------------------|--------|----------|
|   | 100           | 100                            | 100    | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>  |               |                                |        |          |
| <b>General Statement</b>  |               |                                |        |          |
| <p><b>Achieved</b></p> <p>3<sup>rd</sup> quarter performance review sessions for Section 56 managers were conducted on the 16<sup>th</sup> and 19<sup>th</sup> May 2014 respectively.</p> <p><b>Ref: MM 1</b></p> |               |                                |        |          |
| KPI 78 Percentage implementation of terms and conditions of all contracts' contract management  | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|   | 100           | 100                            | 100    | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved.**

Reports on contract management are submitted on a monthly basis.

**Ref: MM 2**

| KPI 79 Date of completion of the internal and external audit queries addressed within 5 working days/as per requirement on the audit report | Annual Target  | 1st Quarter Target | Actual         | Variance |
|---|----------------|--------------------|----------------|----------|
|   | 5 working days | 5 working days     | 5 working days | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved.**

Reports on response to audit queries are submitted to the CAE on a monthly basis.

**Ref: MM 3**

| KPI 80 Quarterly reports on implementation of Council resolutions served before the Mayoral Committee | Annual Target | 3rd Quarter Target | Actual | Variance |
|---|---------------|--------------------|--------|----------|
|   | 4             | 1                  | 1      | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved.**

Reports on implementation of Council resolutions serve before Council on a monthly basis.

**Ref: DCS**

| KPI 81 Date of completion of the Credible and up to date reviewed IDP and submission to the MEC for Local Government and Traditional Affairs and National Treasury | Annual Target | 1st Quarter Target | Actual | Variance |
|--|---------------|--------------------|--------|----------|
|  | May 2014      | N/A                | -      | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement - Applicable in the 4<sup>th</sup> QTR.**

The draft IDP served before Council during March 2014. Final approval by Council will be in May 2014.

Ref: IDP

| KPI 82 Date of tabling of MSA and MFMA compliant annual report to Council | Annual Target | 1st Quarter Target | Actual        | Variance |
|---|---------------|--------------------|---------------|----------|
|   | Jan 2014      | N/A                | 31 March 2014 | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved**

The Annual Report 2012/2013 served before Council on the 28 January 2014 , re-tabled on the 31 January 2014 and thereafter publicized for public comments. An Oversight Report on the Annual Report was tabled at the end of April 2014.

Ref: PMS

| KPI 83 Number of Public Participation forum meetings held and consultation sessions with Other Stakeholders | Annual Target | 1st Quarter Target | Actual | Variance |
|---|---------------|--------------------|--------|----------|
|   | 4             | 1                  | 1      | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement**

**Achieved.**

- An IDP Rep Forum meeting was held on the 14 February 2014.

Ref: EM 1

| KPI 84 Date of completion of Mayoral Outreach Programme in line with process Plan  | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|--|---------------|--------------------------------|--------|----------|
|  | 1             | N/A                            | N/A    | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |               |                                |        |          |
| <b>General Statement</b><br><br><b>Achieved.</b><br><br>The Mayoral Imbizo was held on the 21 October to 28 November 2013.<br><br><b>Ref: EM 2</b> |               |                                |        |          |

| KPI 85 Number of minimum sittings of the Performance Audit Committee and reports submitted to Council  | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|--|---------------|--------------------------------|--------|----------|
|  | 4             | 1                              | 1      | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |               |                                |        |          |
| <b>General Statement</b><br><br><b>Not Achieved.</b> <ul style="list-style-type: none"> <li>The Performance Audit Committee sat on the 07 March 2014.</li> </ul> <b>Ref: CAE</b> |               |                                |        |          |

| KPI 86 Number of quarterly risk mitigation and implementation plans  | Annual Target | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|--|---------------|--------------------------------|--------|----------|
|  | 4             | 1                              | 1      | -        |
| <b>Comment on the achievement of the KPI and remedial measures</b>   |               |                                |        |          |
| <b>General Statement: Achieved.</b><br><br>The Acting Chief Risk Officer in the office of the Municipal Manager has facilitated completion of the Risk Registers and quarterly updates for all directorates.<br><br><b>Ref: MM 4</b> |               |                                |        |          |

| KPI 87 Date of achievement of a clean audit opinion | Annual Target                    | 3 <sup>rd</sup> Quarter Target | Actual | Variance |
|---|----------------------------------|--------------------------------|--------|----------|
|   | Unqualified Opinion by June 2014 | N/A                            | N/A    | -        |

**Comment on the achievement of the KPI and remedial measures**

**General Statement:**

The KPI is applicable in the 4<sup>th</sup> quarter.

Queries raised by the Auditor General are attended to and progress reports tabled to Council on a monthly basis.

Ref: MM 5