#### 15. **MID-YEAR PERFORMANCE: 2018-2019**

(Office of the Municipal Manager: PMS)

BND/bnd

#### 1. STRATEGIC THRUST

The Integrated Development Plan of the Rustenburg Local Municipality advocates amongst its objectives to: "Drive good governance and legislative compliance in all municipal processes." This item aims to achieve all objectives of the Rustenburg Local Municipality as outlined in the Municipal IDP.

#### 2. PURPOSE OF THE REPORT

The purpose of this report is to request Council to note the actual performance of the municipality against the Top Layer SDBIP for the mid-term period ended 31 December 2018.

#### 3. <u>EXECUTIVE SUMMARY</u>

Section 72(1) of the Municipal Finance Management Act (MFMA), Act 56 of 2003, states that the accounting officer of a municipality must by 25 January of each year –

- (a) assess the performance of the municipality during the first half of the financial year taking into account
  - (i) the monthly statements referred to in section 71 (of the MFMA) for the first half of the financial year.
  - (ii) the municipality's service delivery performance during the first half of the financial year and the service delivery targets and performance indicators as set in the service delivery and budget implementation plan,
  - (iii) the past year's annual report and progress on resolving the problems identified in the annual report
  - (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account the report in terms of section 88 from any entities.
- (b) submit a report on such assessments to
  - (i) the mayor of the municipality
  - (ii) the National Treasury; and
  - (iii) the relevant Provincial Treasury

Section 72(3) further stipulates that as part of the assessment, recommendation must be made whether an adjustment budget is necessary, taking into consideration the revised projections for revenue and expenditure's extent.

The mid-term budget and performance must be consistent with the monthly budget statements on the implementation of the annual budget in accordance with the Service Delivery Budget and Implementation Plan (SDBIP) for the first half of the financial year and be submitted to the Executive Mayor, National Treasury and relevant Provincial Treasury

The report is in line with the Municipal Budget and Reporting Regulation under schedule C and includes all the required tables, charts and explanatory information. The Regulation further prescribes the report must be public by placing it on the municipal website within 5 working days.

In terms of section 71 of the MFMA the following must be reported in the monthly statements:

- Actual revenue per source
- Actual borrowings
- Actual expenditure per vote
- Actual capital expenditure per vote
- The amount of any allocations
- Actual expenditure on those allocations

In addition to the above an explanation should be given if necessary on the following:

- Material variances in projected revenue and expenditure
- Material variances in SDBIP
- Remedial and corrective steps to ensure the projected revenue and expenditure remain within the approved budget.

The statement must also include revenue and expenditure projections and the results of the municipal entity should be included.

The accounting officer must also, in terms of section 72 (3) of the MFMA, make recommendations as to whether an adjustments budget is necessary and recommend revised projections for revenue and expenditure to the extent that it might be necessary.

Below please find a summary of performance. It should be noted that the scores are not weighted.

Local Government KPAs	Mid-Term Performance (01 July 2018 – 31 Dec 2018)						
Key Performance area	Total KPIs	Applicable KPIs	KPI Not Achieved	KPA Score			
Basic Service Delivery and Infrastructure Development	41	33	19	42%			
Good Governance and Public Participation	26	14	5	93%			
Municipal Financial Viability	24	19	9	53%			
Local Economic Development	8	5	0	100%			
Municipal Transformation and Institutional Development	10	2	1	50%			
Spatial Rationale	6	5	2	60%			
TOTAL ORGANIZATIONAL SCORE	115	78	36	59%			

- --- Attached as "Annexure A" is the Mid-Year Performance report
- **"Annexure B"** Mid-Year Report of the Rustenburg Water Services Trust.

It should be noted that the full panel could not be constituted due to the unavailability of the identified Executive Mayor.

--- Attached as "Annexure C" is the apology email received from the municipality.

#### 4. FINANCIAL IMPLICATIONS

There are no direct financial implications for of the Mid-Year performance report.

#### 5. LEGAL IMPLICATIONS

Submission of the Mid-Year Performance report is in terms of Section 72(1)(b) of the Municipal Finance Management Act (MFMA), Act 56 of 2003.

REC	COMMENDED:	<b>ACTION</b>
1.	The report be noted	CC
2.	That the mid-year report be submitted to National and Provincial treasury.	MM
3.	That the report be made public within five days of approval by Council.	MM

Local Government KPAs	Mid-Term Performance (01 July 2018 – 31 Dec 2018)						
Key Performance area	Total KPIs	Applicable KPIs	KPI Not Achieved	KPA Score			
Basic Service Delivery and Infrastructure Development	41	33	19	42%			
Good Governance and Public Participation	26	14	5	93%			
Municipal Financial Viability	24	19	9	53%			
Local Economic Development	8	5	0	100%			
Municipal Transformation and Institutional Development	10	2	1	50%			
Spatial Rationale	6	5	2	60%			
TOTAL ORGANIZATIONAL SCORE	115	78	36	59%			

#### 6.1 Municipal Transformation and Institutional Development

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annua <b>l</b>	Mid-Term Performance
					Target	
DCSS 1	1		Council resolutions, ICT Governance and Policy Framework	Draft ICT Governance Policy Framework	1x ICT Governance Policy Framework development and or reviewed	Not Applicable
DCSS 2	2	Number of Functional IT Steering committee held by 30 June 2019	Minutes and terms of reference	0	≥4 Functional IT Steering Committee	⊗
DCSS 3	3	Number of HR policies developed and or reviewed and submitted to Council for approval by 30 June 2019	Revised policies accompanied by Council Resolutions	10	10	Not Applicable
DCSS 4	4	Number of Functional Local labour Forum (LLF) by 30 June 2019	Minutes and attendance register	4	4	©

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annua <b>l</b> Target	Mid-Term Performance
		<u>., </u>				
DCSS 5	5	Compliance rate in % of the municipality to the OHS Act and OHS Policy by 30 June 2019	Section 16.2 appointment Letters, Appointment of SHE Reps Letters, Attendance Registers and Inspection Reports and Scheduled awareness programmes	OHS Act	≥80	Not Applicable
DCSS 6	6	Number of Workplace skills plan developed and submitted for approval by 30 June 2019	Approved Workplace Skills Plan	Approved WSP	1X Workplace Skills Plan	Not Applicable
DCSS 7	7	Number of Organizational structures reviewed and submitted to council for approval by 30 June 2019	Approved 2018/2019 Organizational Structure and Council Resolutions		Structure approved by Municipal Council	Not Applicable
OMM 1	8	Number of Senior Managers (S56/57) Positions filled by 30 June 2019	Appointment Letters and Council Resolution	6/9	9/9	Not Applicable
OMM 2	9	Number of Delegation Framework developed and or reviewed in line with the Council requirements by 30 June 2019	Reviewed Delegation Framework, Council Resolutions	Approved Delegation Framework	1x Delegation Framework developed and or reviewed in line with the Council Requirements	Not Applicable
DCSS 8	10	Number of Integrated Human Resource Development Strategy developed and submiteed to Council by 30 June 2019	Approved Integrated Human Resource Development Strategy	Different HR Policies in Place	1x Integrated Human Resource Development Strategy	Not Applicable

#### 6.2. Good Governance and Public Participation

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Actual Performance for the Quarter

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
ОММ 3	11	Number of Unqualified Audit Outcome attained for the 2017/18 Audit Year	AG Report	Qualified Audit Outcome for 2016/17 and the Audit Outcome for the 2017/18 Audit Year	1x Unqualified audit Outcome attained	Not Applicable
OMM 4	12	Number of 2017/18 Annual Report compiled and tabled to Council for adoption by 31 January 2019	Annual report, Council Resolutions	2016/17 Annual Report compiled and tabled to Council on the 31st January 2019	1x 2017/18 Annual Report compiled, tabled to and approved by the Municipal Council	Not Applicable
ОММ5	13	Number of Oversight Reports on 2017/18 Annual Report compiled and tabled to Council for approval by 31 March 2019	Oversight Report, Council Resolutions	Oversight Report for the 2016/17 Annual Report Tabled before Council on the 27 March 2018	1x Oversight Report on 2017/18 Annual Report	Not Applicable
ОММ 6	14	Number of the 2019/20 IDP/Budget/PMS Process Plans compiled and submitted to Council for approval by 31 July 2018	IDP/Budget/PMS Review Process Plan, Council Resolution	Approved 2018/19 IDP/Budget/PMS Review Process Plan	1x 2019/20 IDP/Budget/PMS Review Process Plan approved	☺
ОММ 7	15	Number of 2019/20 IDP reviewed and submitted to council for approval by 30 May 2019		2018/19 IDP revised, approved and implemented	1x 2019/20 IDP	Not Applicable
ОММ8	16	Number of 2019/2020 Service Delivery and Budget Implementation Plan (SDBIP) by 30 June 2019	Approved SDBIP 2019/20	2018/19 SDBIP developed, approved by the EM and implemented during the 2018/19 FY	1x 2019/20 SDBIP Approved by the Executive Mayor	Not Applicable
ОММ 9	17	Number of Quarterly performance reports submitted to Council for noting by 30 June 2019	Copies of 2018/19 Q1, Q2, Q3 & Q4 Performance Reports	Quartely performance reports for the 2017/18 Financial Year	Performance Quartely reports	☺

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
OMM 10	18	Number of Performance Assessments conducted by 30 June 2019	Copies of the Performance asssessment reports with signed attendance registers	3x Performance assessment conducted	2x Informal Performance assessment conducted and 2x formal performance assessments conducted	☺
OMM 11	19	Number of 2019/20 Performance Management Policy Framework compiled and or reviewed and submitted to Concil for approval by 30 June 2019	2019/20 PMS Policy Framework. Council Resolutions	2018/19 reviewed performance management Policy Framework revised and approved by council	1x 2019/20 Performance Management Policy Framework revised and approved by coiuncil	Not Applicable
OMM 12	20	Number of levels to which PMS is cascaded by 30 June 2019	Quartely Reports on cascading of PMS; signed Performance Plans for Levels 2-4	PMS implemented consistently at level 0 and 1	PMS cascaded to level 2-4	☺
DCSS 9	21	Number of notices prepared and distributed for Council Meetings by 30 June 2019	Set of Minutes for Council meetings	4 Ordinary Council meetings and 4 special Council Meetings hled		Not Applicable
DCSS10	22	Number of notices prepared and issued for all the Council Committee sittings as per the approved year Planner by 30 June 2019	Minutes of Committee meeting	All the committees of council had their meetings as scheduled with attendance Councilor rate of above 75%	7	Not Applicable
OMM 13	23	Number of Good Governance Surveys conducted by 30 March 2019	Good Governance Survey Report	New KPI	1xGood Governance Surveys conducted	☺
OMM 14	24	Number of Community Satisfaction Surveys conducted by 30 June 2019	Community Satisfaction on Survey Report	New KPI	2X Community Satisfaction Surveys conducted	⊗
OMM 15	25	Number of Social Impact Studies Conducted on various Municipal interventions by 30 June 2019	Social Impact Study Report	New KPI	8x Social Impact Studies conducted on various Municipal Interventions	⊗

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
OMM 16	26	Number of Monitoring & Evaluation Annual Programme developed and	M&E Annual Programme	2017/18 M&E Annual Programme	1x M&E Annual Programme	☺
DCSS 11	27	Number of levels with employees having signed declaration of interst by 30 June 2019	Signed declaration	100%	5 levels have signed declaration of interest Level 0-4	Not Applicable
OMM 17	28	Number of Public Participation Strategies developed and submitted to Council for approval by 30 Sep 2018	Public Participation Strategy, Council Resolution	Public Participation Structures in Place	1x Pub <b>li</b> c Participation Strategy approved	⊗
OMM 18	29	Number of Communications Strategies developed and or Reviewed, tabled to Council for Approval and implemented by 30 September 2018	Communication Strategy, Council Resolutions	Draft Strategy and Policy in place	1x Communication Strategy tabled to Council for Approval	☺
ОММ 19	30	Number of stakeholder engagements on Municipal wide Integrated planning held by 30 June 2019	Attendance Register. Notice of Meetings	Stakeholders engagement structures established	4x Stakeholder engagements on Municipal-wide Integrated planning conducted	۵
OMM 20	31	Percentage implementation of Council Resolutions by 30 June 2019	Council resolutions	70%	≥75% implementation of Council Resolutions	٥
OMM 21	32	Number of the Audit Committee by 30 June 2019	Copies of the Notice of meeting. Attendance register	100 Fuctional Audit/Performance Audit Committee. Dysfunctional Risk Management Committee	≥4 Audit/Performance , Audit Committee meetings convened	©
OMM 22	33	Number of risk management committee convened by 30 June	Copies of the Notice of meeting, Attendance register	0	≥4 Risk Management Committee Convened	

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
						☺
OMM 23	34	Number of Wards Committes having successfully held their monthly meetings by 30 June 2019	Notice of the meeting. Attendance registers	Ward Committee structures were established and every ward are fully functional as expected	12x45 Wards Committee consistently held their monthly meetings	☺
OMM 24	35	Number of Wards Committes having successfully held their Quartely meetings by 30 June 2019	Notice of the meeting. Attendance registers	Ward Committee structures were established and every ward are fully functional as expected	45 Wards Committee consistently held their Quarterly Ward meetings	☺
OMM 25	36	Number of Roadmap to a Metro Studies conducted by 30 June 2019	Report on Rustenburg Roadmap to a Metropolitan Municipality	New KPI	1x Repot on Rustenburg Roadmap to a Metropolitan Municipality	Not Applicable

6.3. Municipal Financial Viability and Management

	6.3. Municipal Financial Viability and Management							
KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Actual Performance for the Quarter		
BTO 1		Number of the mSCOA implementation plans developed by 31 July 2018	MSCOA quarterly report	N/A - The implementation project is on hold. Reverting back to the old financial management system while resolving Mscoa system challenges	1 x Mscoa implementation plan developed	©		
ВТО 2		Collection rate in % of traffic fines by 30 June 2019	BTO Spreadsheet	R4m	≥95% (R11m)	⊗		
DPS 1	39	Collection rate in % of licensing and testing revenue by 30 June 2019	BTO Spreadsheet	R30m	≥95% (R35m)	☺		

KP <b>I</b> Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
вто з	40	Number of valuation rolls completed by 30 June 2019	Valuation roll	The BAC resolved that the tender should be readvertised	1x valuation rolls completed	Not Applicable
DCD 1	41	Expenditure rate in % in libraries conditional grants	BTO Spreadsheet	10%	100%	☺
BTO 4	42	Percentage of Meter Readings performed to ensure complete and accurate billing by 30 June 2019	Meter readers report	There is currently a 70% - meter reading rate.	≥90% meter reading on a monthly basis	<b>⊙</b>
BTO 5	43	Increase in number of indigents registered to earn free basic services	Indigent register	Currently there are 5000 registered indigents	30 000 registered indigents	☺
DPHS 1	44	Rand value of revenue generated through rental leases by 30 June 2019	BTO Spreedsheet	New	R2 100 000.00	٥
DPHS 2	45	Number of campaigns conducted to improve awareness to the Land Use Management Scheme by 30 June 2019	External Notice of meeting (newspaper dip) and attendance register	New	10x campaign in 10 Wards	☺
DPHS 3	46	Rand value for land use amendment applications and building plans submitted by 30 June 2019	BTO Spreedsheet	1 388 405	≥200 000	©
вто 6	47	Number of budget related policies developed and or reviewed by 30 June 2019	Budget Policies	The budget related policies are currently being reviewed in conjuction with the compliation of the 2018/19 budget	15xBudget related Policies developed and or reviewed and approved by Council	Not applicable

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
ВТО 7	48	Number of standard Operating Procedures rolled out	Standard operating procedures	The standard operating procedures are in the process of being compiled in	5 SOPs to be implemented and monitored	⊜
BTO 8	49	Compliance rate in % to the provisions of MFMA Section 32 processes of dealing with irregular expenditure by 30 June 2019	BTO Spreedsheet		≥95% compliance rate with MFMA Section 32	⊜
BTO 9	50	Number of day taken to pay Creditors by 30 June 2019	BTO Spreedsheet		All Creditors paid within 30 days of receipt of accurate and aunthetic invoices	⊗
BTO 10	51	Debtors collection rate (in %) by 30 June 2017	BTO Spreedsheet	82%	≥95%	⊗
BTO 11	52	Maintain a current ration above 1.5:1	BTO Spreedsheet	0.92	1:5:1	8
BTO 12	53	Percentage of operational budget spend on repairs and maintenance by 30	BTO Spreedsheet	3%	8%	8
BTO 13	54	Maintaining a debt coverage ratio of 100 times	BTO Spreedsheet	50	100	<b>⊗</b>

KP <b>I</b> Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
		шпсэ				
BTO 14	55	Percentage expenditure on Municipal wide internally funded Capital Budget by 30 June 2019	BTO Spreedsheet	40%	≥95%	⊜
BTO 15	56	Number of Section 71 reports compiled and substituted to Council on Monthly basis by 30 June 2019	Section 71 reports and Council Resolutions	Submissions have been made, however not timemously	1	ⓒ
BTO 16	57	Number of MFMA Section 72 reports compiled and submitted to the EM, PT, NT and AGSA by 25 January 2019	Section 72 reports and Council resolutions	Submissions have been made in compliance with requirements	1x MFMA Section 72 reports compiled and submitted to the EM, PT, NT and AGSA	Not applicable
BTO 17	58	Number of 2017/18 Annual Financial Statements (AFS) submitted to AGSA by 31 August 2018	Annual Financial Statements and AG Acknowledgement receipt	Submission have been made in compliance with requirements	1x A set of consolidated RLM's 2017/18 Annual Financial Statements (AFS) submitted to AGSA	⊗
BTO 18	59	Number of 2019/22 MTREF compiled and tabled to council for approval by 30 May 2019	MTREF Report and Council Resolutions	Approved 2018/21 MTREF	1X 2019/22 MTREF compiled and tabled to council for approval	Not applicable
BTO 19	60	Number of adjustments budget prepared and tabled to Council by 28 February 2019	Adjustment Budget and Council Resolutions	Approved 2018/19 Budget Adjustment	1xBudget Adjustment prepared tabled and approved by Council	Not applicable

#### 6.4. Local Economic Development

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Actual Performance for the Quarter
LED 1		Number of approved catalytic projects facilitated for	Serviice level agreement/ disposal agreement/ letter of	catalyctic committed established. Expressions of interest issued for	4x catalytic projects facilitated for implementation by end of June 2019 (2	Not applicable

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
	31	implementation by 30 June 2019	agreement bater of confirmation by investors	precincts development, education hub and fresh produce	x Monnakato Gateway, Fresh Produce Market, 1 x Industrial Project	пос аррпоамо
LED 2	62	Number of investment campaigns conducted by 30 June 2019	Event attendance registers or reports/Publications	Promotional articles on business publications and expressions of interest issued for precinct development and other investment opportunities	2x Investment campaign achieved	☺
LED 3	63	Number of Rustenburg Flea Market Project constructed by 30 June 2019	Proof of contractor appointment/ Project Progress Reports	Approved feasibility, MIG funding approved. Flea Market to be developed at an alternative site (Visitors information)	1x Rustenburg Flea market constructed	☺
LED 4	64	Number of tourism activities facilitated by 30 June 2019	Event attendance tregisters/ reports/ publication or proof of appointments	New KPI	≥ 4 x Tourism activities facilitated	☺
LED 5	65	Number of SMMEs and cooperatives assited with business development support interventions by 30 June 2019	Event attendance registers or reports/ Survey or stakeholders reports/ SMME portal reports	New consolidated KPI	200X SMMEs and Cooperatives assisted with business development support interventions	☺

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
LED 6	66	Number of Jobs created through SMME & Cooperatives Development , Tourism, Agriculture, Industrial and Infrastructure Projects	List of Employed people with Identity Numbers	New KPI (revised and consolidated)	≥500 of jobs created through SMME & Cooperatives Development, Tourism, Agriculture, Industrial and Infrastructure	☺
LED 7	67	Number of partnerships agreements facilitated for Local Economic Development by 30 June 2019	MOU/MOA/SLAs	Council resolutions of 3 partnership agreements (ACSA, ABSA, National Dep of Public Works)	2x Partnership agreements facilitated for LED	Not applicable
	68	Number of Agricultural Projects supported through the agricultural support programme by 30 June 2019	Approval letter, Letter of confirmation/ Projects Reports/ Disposal Agreement	Marikana Agri-Hub Business Plan Developed	5x Agricultural Projects supported through the Agricultural Support Programme	Not applicable

#### 6.5. Basic Services and Infrastructure Development

6.5.1. Infrastructure Services

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annua <b>l</b> Target	Actual Performance for the Quarter
DTIS 1		% of Households with access to basic water by 31 March 2019	Report on number of households connected	87%	≥90%	⊗

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
DTIS 2	70	% Reduction of Non- Revenue Water by 30 June 2019	Signed Reports oon water losses by BTO	43%	≤30%	8
DTIS 3	71	Number of updated Water Services Master Plan by 30 June 2019	Water Services Master Plan	2017/18 Water Infrastructure Master Plan	1x Water Services Master Plan updated	☺
DTIS 4	72	Number of Section 78 conducted to ensure Profitable water & sanitation business unit by 30 June 2019	Final report on Section 78 process	Non-profitable water business unit	1x Section 78 conducted to ensure Profitable water & sanitation business unit	☺
OMM 25 DTIS 5	73	Number of WSIG funded projects implemented within time frames and budget by 30 June 2019	DoRA report and completion certificate	2017/18 WSIG Projects	8x WSIG funded projects	Not applicable
OMM 26	74	Number of water infrastructure projects funded by MIG 30 June 2019	DoRA report, progress report and completion certificate	2017/2018 MIG Projects	7x water infrastructure projects	Not applicable
OMM 27 PMU	75	Number of sanitation infrastructure projects funded by MIG 30 June 2019	DoRA report, progress report and completion certificate	2017/2018 MIG Projects	8x electrical infrastructure projects	Not applicable
OMM 28 PMU	76	Number of electrical infrastructure projects funded by MIG 30 June 2019	Completion certificate, List of connectors	2017/2018 MIG Projects	8x sanitation infrastructure projects	Not applicable
DTIS	77	Number of the electrical infrastructure projects funded by DoE 30 June 2019	Completion certificate, List of connectors	2017/2018 MIG Projects	1x electrical infrastructure projects	Not applicable
		Appointment of service provider for substation	Proaress report on			

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
OMM 29	78	and feeder lines Upgraded/ Refurbished by 30 June 2019	construction and completion certificate	1x substation upgraded	2 (1x voltaire; 1x industries)	☺
OMM 30 DTIS	79	Number of INEP funded projects implemented within timeframes and budget by 30 June 2019	Completion certificate	2017/18 INEP Projects	3X INEP Projects	Not applicable
DTIS 6	80	Number of installed alternative Energy Technology Systems (e.g Solar energy components) by 30 June 2019	Reports on No. of installed technology systems	None	2000x installed alternative energy Technology systems	⊗
DTIS 7	81	Number of buildings fitted with Energy Efficiency Technology (All Municipal Buildings) by 30 June 2019	Report on No. of fitted energy saving buildings	Mpheni House light have beeb replaced partially.  Main library fitted, Fire station was fitted, Public Safety was fitted and Civic was fitted. Total 4600 lamps retrofitted	3 Building fitted with energy saving lights	⊜
DTIS 8	82	Number of public lights fitted with energy efficiency technology ( retrodiction ) by 30 June 2019	Report on number of energy saving lights	None	600x public lights fitted with energy efficiency technology (retrodiction)	⊜

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
DTIS 9		Number of operations to remove illegal connections by 30 June 2019	Report on operations carried to remove illegal connections	43% losses	4x operations to remove illegal connection	☺
DTIS 10	84	Number of Regions with established control system by 30 June 2019	Appointment letters of services providers, assessment report & final designs report	None	3 regions	⊛
DTIS 11	95	Number of updated Electrical Infrastructure Master Plans by 30 June 2019	Updated Electrical Services Master Plan	Outdated Electrical Infrastructure Master Plan	1 x Updated Electrical Infrastructure Master Plan	⊗

#### 6.5.2. Roads & Transport, Infrastructure and Community Development

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Actual Performance for the Quarter
DPHS 4	86	Number of KMs completed for the the integrated public transport system by 30 June 2018	Completion certificate	0	≥3.4KMs	∷
DPHS 5	87	Number of stations completed for the integrated public transport system by 30 June 2019	Progress report on Phase 1	0	8x Stations completed for the intergrated public transport system	Not applicable

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
DPHS 6	88	Number of a 12 year operational and financial plan for the integrated public transport system developed and adopted by 30 June 2019	Interim service agreement	0	1 x 12 year operational and financial plan for the intergrated public transport system developed and adopted	( <del>(</del> )
DTIS 12	89	Number of integrated Road and Storm water master plan by 31 December 2018	Approved Road and Storm-Water Master Plan	СІТР	1x integrated Road and Storm Water Master Plan developed and approvved	⊜
DTIS13	90	Kilometres of tarred and gravel roads maintained, rehabilitated and resealed by 30 June 2019	Progress report on construction Completion certificate	Draft roads master plan	40x KMs of tarred and gravel roads maintained, rehabilitated and resealed	⊗
DCD 2	91	Number of wards with access to library services by 30 June 2019	Quarterly reports on library services	27 wards have access (60%)	31 x wards having access to library services	☺
DCD 3	92	Number of formal households provided with a weekly solid waste removal service by 30 June 2019	BTO and DPHS data Consolidated weekly schedule	93 264	≥93 264 x households in formal areas with access to refuse removal service	☺
DCD 4	93	Number of Households in recognized Informal Settlements provided with a weekly solid waste removal service per week by 30 June 2019	Data from BTO	23 271	≥23 271 x Households in recognized informal settlements provided with a weekly solid waste removal service per week	(X)

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
DCD 5	94	Number of designs for the upgraded of Mpheni precinct finalised by 30 March 2019	Project plan Approved design report	N/A	1x design finalised	⊛
DCD 6	95	Number of educational and awareness programmes conducted by 30 June 2019	Attendance register Quarterly report	12	24 x educational and awareness programmes conducted	☺
DCD 7	96	Percentage expenditure on Preventative maintenance of facilities throigh community partnerships by 30 June 2019	Budget report	None	≥95% expenditure on presentative maintenance of facilities through community partnerships	⊛
DCD 8	97	Number of recycling drop off facilities within RLM by 30 June 2019	Pictures Drop off and collection reports	7	4x drop off facility	⊗

#### 6.5.3. Public Safety

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Actual Performance for the Quarter
DPS 2	00	Number of Licensing and Testing Centre established by 30 June 2019	Quarterly Report	2x Completed and renovated structure	1 x Licensing and Testing Centre established	<b>:</b>

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
DPS3	99	Number of Fire Houses fully operartionalized by 30 June 2019	Quarterly progress report	2 fire houses constructed and provincial government has granted a grant for the purchase of vehicles and equipment	2x Fire Houses fully operationalized	ⓒ
DPS 4	100	Number of weighbridge established by30 September 2018	Quarterly progress report	1 weighbridge	1x weighbridge established	ⓒ
DPS 5	101	Number of truck-in services established by June 2019	Municipal Strategic Objective: Improved service delivery through provision of high quality, reliable and cost- effective infrastructure based on Integrated Spatial planning	New KPI	1x truck-in services established	⊜
DPS 6	102	Number of education and awareness campaigns on crime prevention conducted by 30 June 2019	Attendance register Notices and Minutes	Dedicated team established for community education and awareness	40x education and awareness campaigns conducted	©
DPS 7	103	Number of crime prevention strategy and plan reviewed by 30 June 2019	Reviewed crime prevention strategy	Strategy and Plan in Place	1x crime prevention strategy and plan reviewed	©
DPS 8	104	Percentage reduction in crime rate by 30 June 2019	Quarterly Report inclusive of crime statistics from SAPS	5%	≤5% Reduction in crime rate	☺
DPS 9	105	Number of CPF/CSF Evaluated by 30 June 2019	Quartely report	2 Evaluation sessions	4x CPF/CSF Evaluated	☺

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Mid-Term Performance
DPS 10	106	Number of campaigns and operations conducted by 30 June 2019	List of Programmes Progress Report	40 Operations	≥40 x campaigns and operations conducted	©
DPS 11	107	Number of road safety campaigns conducted by 30 June 2019	Operational plan Deployment list	40 road safety campaigns	≥40 road safety campaigns conducted	©
DPS 12	108	Number of submission of court rolls by 30 June 2019	Court Rolls Occurrence book	Covering Rustenburg and Thabane operational magestirial area	≥12 x court rolls	☺
DPS 13		Turnaround time (in minutes) in responding to complaits by 30 June 2019	Complaints register		≤5 Minutes taken to respond to a complaint	<b>⊙</b>

### 6.6 Spatial Rational and Transformation- Develop and Sustain a Spatial, Natural and B

KPI Ref	KPI No.	Key Performance Indicator (KPI)	Portfolio of Evidence	Baseline 2017/18	2018/19 Annual Target	Actual Performance for the Quarter
DPHS 7	110	Number of the Spatial Development Framework reviewed by 30 March 2019	Reviewed SDF Council Resolution	New	1x Spatial Development framework (SDF) reviewed	☺
NDH6 8	111	Number of the Housing Sactor Plan raviawad by	Housing sector plan	Naw	1x Spatial Development	Ø

		Key Performance		Baseline	2018/19	
KPI Ref	KPI No.	Indicator (KPI)	Portfolio of Evidence	2017/18	Annual	Mid-Term Performance
					Target	
UFIIO O	111	30 March 2019	Councill Resolutions	INEW	framework (SDF) reviewed	
DPHS 9	112	Number of disposal agreements completed for precinct plans by 30 June 2019	Disposal agreements	7	3x disposal agreements completted for precinct	☺
DPHS 10	113	Number of land audit conducted	Land audit report	New	1 land audit	☺
DPHS 11	114	Number of surveying concluded to enable township formalization by 30 June 201	Progress Report		1 x surveying concluded to enable township formalization	⊜
DPHS 12	115	Procurement of Integrated GIS software license by 30 June 2019	Integrated GIS software license	New	1x Integrated GIS system	Not applicable



#### RUSTENBURG WATER SERVICES TRUST 6 MONTH MANAGEMENT ACCOUNTS FOR THE PERIOD ENDING DECEMBER 2018

Prepared by: Batseta Holdings Administrator: Pet Maas 083 445 7287

#### **RUSTENBURG WATER SERVICES TRUST MANAGEMENT ACCOUNTS** FOR THE PERIOD ENDING DECEMBER 2018

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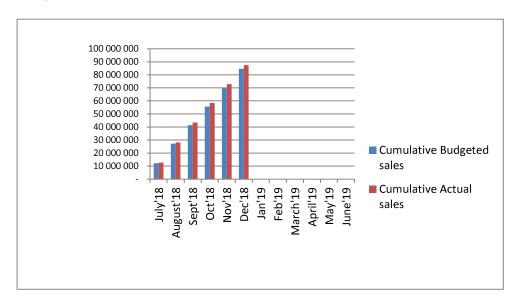
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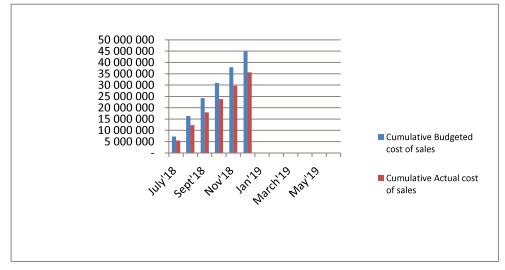
- 2. Administrator's report
- 3 FINANCIAL STATEMENTS
- 3.1 Income statements
- **Balance Sheet**
- 3.2 3.3 Notes to the management accounts
- 4. **PROJECTIONS**
- 4.1 Operating budget - Revised

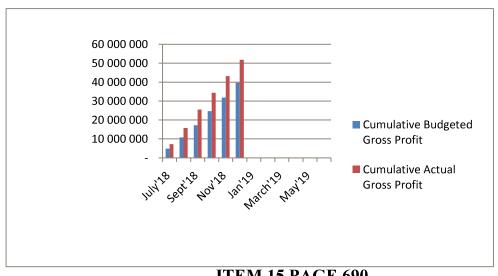
# RUSTENBURG WATER SERVICES TRUST GRAPHS FOR THE PERIOD ENDING DECEMBER 2018



### 1. Graphs







**ITEM 15 PAGE 690** 

#### **RUSTENBURG WATER SERVICES TRUST ADMINISTRATOR'S REPORT** FOR THE PERIOD ENDING DECEMBER 2018



#### 2.1 **Trust Administration Agreement**

2.1.1

Rustenburg Local Municipality 2018/11/25 2018/12/25 (30days)

Supply period: 2018/11/25 to
The Trust rendered invoices for the period ended December '18
At Boitekong Sewage treated was 118,990 kl for the supply period.

At boltekong Sewage treated was 116,390 ki for the supply period. This gives a daily average for Boitekong of 3,966 kl per day for the period. At Rustenburg Sewage treated was 1,157,480 kl for the supply period. This gives a daily average for Rustenburg of 38,583 kl per day for the period. At Bospoort Treatment plant 303,198 kl was treated for the supply period.

This gives a daily average for Bospoort of 10,107 kl per day for the period.

At Kloof Treatment plant 2,480 kl was treated for the supply period.

This gives a daily average for Kloof of, 83 kl per day for the period.

Monakato and Lethabong are operated and reports on a monthly basis to the Operators Meeting

Off Take Agreements
RPM were invoiced the full 15 MI per day for 30 days. Impala were invoiced the full 10 MI per day for 30 days. RLM were invoiced the full 4 MI per day for 30 days.

#### Debtors: 2.1.2

Total Debtors at end of December 2018 was R 125.057.241

Customer Age Analysis for Monthly Customers as at December 18

Name	90 Days +	60 Days	30 Days	Current	Total Due
Impala Platinum Ltd	-	-	2 625 902.38	2 652 792.42	5 278 694.80
Rustenburg Local Municipality	69 604 166.75	10 602 984.81	10 786 024.44	10 682 681.85	101 675 857.85
RLM - EOH Recovery	2 664 068.28	149 089.45	-	-	2 813 157.73
RLM - MIG Funding	1 862 053.20	_	5 608 354.09	-	7 470 407.29
Rustenburg Platinum Mines Ltd	-	-	3 897 852.55	3 921 270.72	7 819 123.27
Totals :	74 130 288 23	10 752 074 26	22 918 133.46	17 256 744.99	125 057 240 94
%	59%	9%	18%	14%	100%

#### 2.1.3

Earnings:
For the month, the Earnings was R 4,317,715 against a budget of R 3,892,863

The difference is a positive or (negative variance) of R .424,852 For the 6 months , the Earnings was R 23,186,964 against a budget of R 15,111,008

The difference is a positive or (negative variance) of R 8,075,957

See year to date column in Income Statement for comparrisson with adjusted budget.

#### 2.1.4 Accumulated Fund:

EBIT and depreciation for the year to date is R 28,781,046 vs a budget of R 29,113,430 The difference is a positive or (negative) variance of R -,332,383

#### 2.1.5 Fixed Assets:

Project costs incurred to date, have been reported under fixed assets and construction in progress.

The following amount was depreciated for the month:

Interest received for the month was: R 1 118 059.18

#### **RUSTENBURG WATER SERVICES TRUST ADMINISTRATOR'S REPORT** FOR THE PERIOD ENDING DECEMBER 2018



2017/09/30

#### 2.2 Water Service Agreement

2.2.1 The following insurance cover was arranged for the Rustenburg Water Services Trust.

WSSA's performance guarantee was issued by Lombard Insurance Company

Policy Name	Policy number	Renewal date
Professional Indemnity	P00970	2019/01/31
Assets All Risk Rustenburg Sewerage	SACOM4491632	2019/08/31
		Penewal date

C201452315

#### 2.3 Asset Lease Agreement

2.2.2

2.3.1 The Fixed Asset Register has been completed and includes all componentised assets at all the plants.

#### Loan and Underwriting Agreement 2.4

The funds of the Trust are invested in the following accounts. 2.4.1 The interest rate is under consideration at the bank.

2.4.2 Bank Accounts and interest rates:

	<u>Amount</u>	<u>Interest %</u>
Distribution Reserve Account	13 043 131.15	4.24%
Distribution Call Account	47 676 218.18	5.34%
Industrial Reserve Account	3 330 823.77	7.36%
Contingency Reserve Account	16 452 955.05	7.36%
Debt Sevice Reserve Account	73 713 103.86	7.36%
	154 216 232,01	

2/3	Debt Service Cover Ratio	Months expired	Month	VTD

Per loan agreement, the Debt Service Cover Ratio set by ABSA is 1,5 times, calculated on EBIT + Cash Reserves

DSCR excl cash reserve EBIT and depreciation Avg Installment	es: 20 572 962	6 _	7 507 151 3 428 827 2.19	42 729 078 20 572 962 2.08
DSCR incl cash reserve EBIT and depreciation Cash	s:	=	7 507 151 154 216 232	42 729 078 154 216 232
Installment	20 572 962	6	161 723 383 3 428 827	196 945 310 20 572 962
		_		

47.17	9.57

Required Resereve Levels:			
	Current Level	Required Level	Positive Diff
Debt Service Reserve	73 713 104	41 141 521	32 571 583
Contingency Reserve	16 452 955	10 000 000	6 452 955
Industrial Reserve	3 330 824	2 000 000	1 330 824
	93 496 883	53 141 521	40 355 362

2.5	Capital projects	CURRENT ESTIMATES	YTD ACTUALS
	• •		
2.5.1	Bospoort pipe		
	Construction	150 000 000.00	
	Professional fees	15 000 000.00	3 493 271.97
2.5.2	Bospoort WTW plant extension		
	Construction	114 782 608.70	21 424 953.82
	Professional fees	17 217 391.30	15 841 826.05
2.5.3	Boitekong WWTW plant extension		
	Construction	129 268 604.19	102 233 909.12
	Professional fees	24 072 443.81	26 969 248.06
	TOTAL COSTS	450 341 048 00	169 963 209.02

#### 2.6 Issues

2.6.1 2.6.2 RLM partially paid their outstanding account.

Construction of Bospoort Plant Project in progress, procurement issues with M&E contract.

Bospoort Bulk Infrastructure Project designs underway.

Trust Admin and O&M contractors tenders underway, extended on a month to month basis. 2.6.3 2.6.4

RUSTENBURG WATER SERVICES TRUST INCOME STATEMENT FOR THE PERIOD ENDING DECEMBER 2018



#### Consolidated

		CURRENT MONTH		YEAR TO DATE			
	Notes	Budget	Actual	Variance %	Budget	Actual	Variance %
Water sales - MI		1 840 689	1 582 241	-14%	10 202 085	9 283 761	-9%
Revenue Income	9	14 722 790	14 497 482	-2%	83 994 208	86 901 217	3%
Cost of sales							
Direct expenses	10	-	-	0%	-	-	0%
Production overheads - fixed	11	3 018 961	2 295 024	24%	18 176 647	13 833 323	24%
Production overheads - variable	12	3 503 100	3 093 621	12%	23 657 529	18 741 237	21%
Total cost of sales		6 522 061	5 388 645	17%	41 834 176	32 574 560	22%
Gross margin		8 200 729	9 108 837	11%	42 160 032	54 326 658	29%
Income Gross margin		8 200 729	9 108 837	11%	42 160 032	54 326 658	29%
Other income & expenses	15	56 731	13 916	-75%	340 389	887 178	161%
		8 257 460	9 122 753	10%	42 500 420	55 213 836	30%
Expenditure	40	470 400	400 700	070/	1 000 004	1 000 010	400/
Administrators' Fee & Grap Compliance Auditors' Fee	16 17	170 482 127 083	123 798 162 910	27% -28%	1 962 894 412 276	1 003 218 708 326	49% -72%
Council levies	18	-	-	0%	-		0%
Insurance	19	-	69 224	-100%	-	415 347	-100%
Leases	21	195 380	121 920	38%	195 380	121 920	38%
Other expenses	22	354 476	171 256	52%	3 829 169	1 856 437	52%
Other WSSA overheads	13	1 164 545	966 493	17%	6 987 271	8 379 510	-20%
		2 011 966	1 615 601	20%	13 386 990	12 484 758	7%
Earnings before Interest, Depreciation & Amortisation (EBITDA)		6 245 494	7 507 151	20%	29 113 430	42 729 078	47%
Interest received	14	606 354	1 118 059	84%	3 490 423	6 034 674	73%
Interest paid	23	(1 508 986)	(1 252 766)	17%	(8 792 845)	(7 248 406)	18%
Depreciation	24	(1 450 000)	(3 054 730)	-111%	(8 700 000)	(18 328 382)	-111%
MIG Grant Funding Received	15	-	283 563	100%	-	13 948 032	100%
NET INCOME - before and after taxation		3 892 863	4 601 278	18%	15 111 008	37 134 996	146%
Income distributions		-	1	0%	-	1	0%
RETAINED INCOME - for the period		3 892 863	4 601 278	18%	15 111 008	37 134 996	146%
RETAINED INCOME - at beginning of year						457 494 382	
RETAINED INCOME - at end of period					F	494 629 377	

RUSTENBURG WATER SERVICES TRUST INCOME STATEMENT FOR THE PERIOD ENDING DECEMBER 2018



#### **Boitekong**

	Notes	Budget	Actual		Budget	Actual	
		R	R	%	R	R	%
Water sales - MI		413 766	118 990	-71%	1 962 690	766 957	-61%
Revenue STC Income	9	1 675 753	481 910	-71%	7 948 896	3 106 176	-61%
Cost of sales							
Direct expenses	10	-	-	0%	-	-	0%
Production overheads - fixed	11	400 392	283 619	29%	2 426 390	1 983 271	18%
Production overheads - variable	12	608 220	157 001	74%	2 923 852	1 011 959	65%
		1 008 613	440 620	56%	5 350 242	2 995 230	44%
Gross margin		667 140	41 290	-94%	2 598 654	110 946	-96%
						·	

#### Rustenburg

	Notes	Budget	Actual		Budget	Actual	
	I I	R	R	%	R	R	%
Water sales - MI		1 128 465	1 157 480	3%	6 366 284	6 532 108	3%
Revenue STC Income Irrigation Pipeline Revenue RLM Sales - Off take	9 10 10	4 570 282 - 751 027	4 687 794 - 774 120	3% 0% 3%	25 783 451 - 4 312 346	26 455 037 - 4 593 112	3% 0% 7%
Impala Sales - Off take RPM Sales - Off take	10 9	1 838 668 2 758 002 9 917 978	2 013 154 3 261 872 10 736 940	9% 18% 8%	10 557 512 15 836 267 56 489 576	11 788 890 19 918 387 62 755 427	12% 26% 11%
Cost of sales							
Direct expenses	10	-	-	0%	-	-	0%
Production overheads - fixed	11	1 668 280	1 253 724	25%	10 026 673	7 267 865	28%
Production overheads - variable	12	1 992 604	2 159 317	-8%	15 062 397	12 233 022	19%
		3 660 883	3 413 041	7%	25 089 070	19 500 887	22%
Gross margin		6 257 095	7 323 899	17%	31 400 506	43 254 540	38%
			-				

RUSTENBURG WATER SERVICES TRUST INCOME STATEMENT FOR THE PERIOD ENDING DECEMBER 2018



#### **Bospoort**

	Notes	Budget R	Actual R	%	Budget R	Actual R	%
Water sales - MI		273 718	303 198	11%	1 725 126	1 916 340	11%
Revenue Bospoort Pipeline Revenue Water Sales	9 9	270 981 2 324 261 2 595 242	300 166 2 611 798 2 911 964	11% 12% 12%	1 707 874 14 648 788 16 356 662	1 897 177 16 493 139 18 390 315	11% 13% 12%
Cost of sales							
Direct expenses	10	-	-	0.0	-	-	0.0
Production overheads - fixed	11	485 901	348 388	28%	2 927 548	2 126 433	27%
Production overheads - variable	12	890 958	770 863	13%	5 615 314	5 434 723	3%
		1 376 859	1 119 251	19%	8 542 862	7 561 156	11%
Gross margin		1 218 382	1 792 713	47%	7 813 800	10 829 159	39%

#### <u>Kloof</u>

	Notes	Budget	Actual		Budget	Actual	
		R	R	%	R	R	%
Water sales - MI		24 739	2 573	-90%	147 985	68 356	-54%
Revenue							
Kloof Potable Water Sales	10	210 036	21 842	-90%	1 256 391	580 342	-54%
		210 036	21 842	-90%	1 256 391	580 342	-54%
Cost of sales							
Production overheads - fixed	12	133 665	128 298	4%	804 417	769 786	4%
Production overheads - variable	13	6 671	701	89%	39 905	18 415	54%
		140 336	128 999	8%	844 322	788 201	7%
Gross margin		69 700	(107 157)	-254%	412 069	(207 859)	-150%

#### Monakato and Lethabong and other

	Notes	Budget	Actual		Budget	Actual	
		R	R	%	R	R	%
Water sales - MI		-	-	0%	-	-	0%
Revenue							
Monakato and Lethabong Treatment Charge	10	323 781	344 826	6%	1 942 683	2 068 958	6%
		323 781	344 826	6%	1 942 683	2 068 958	6%
Cost of sales							
Production overheads - fixed	12	330 723	280 995	15%	1 991 619	1 685 968	15%
Production overheads - variable	13	4 647	5 739	-23%	16 061	43 117	-168%
Effluent Charges	16						
		335 370	286 734	15%	2 007 680	1 729 085	14%
Gross margin		(11 589)	58 092	601%	(64 997)	339 872	623%

# RUSTENBURG WATER SERVICES TRUST BALANCE SHEET FOR THE PERIOD ENDING DECEMBER 2018



	Notes	BUDGET	ACTUAL
CAPITAL EMPLOYED		R	R
Statutory Funds	1	1 000	1 000
Distribution to Beneficiary		(650 000)	(650 000)
Reserves		266 339 022	266 339 022
Accumulated Funds	2	472 605 389	494 629 377
Long term Liabilities	3	102 374 730	102 374 730
		840 670 142	862 694 130
EMPLOYMENT OF CAPITAL			
Property, plant and equipment Owned	4	592 997 824	592 997 824
		592 997 824	592 997 824
Current assets Trade & other receivables Cash resources Other debtors	5 6 7	247 284 554 387 763 <b>247 672 317</b>	125 057 241 154 216 232 387 763 <b>279 661 236</b>
Current liabilities Trade & other payables Current portion of borrowings	8 3	- -	9 964 930 -
		-	9 964 930
Net current assets		247 672 317	269 696 306
		840 670 141	862 694 130

RUSTENBURG WATER SERVICES TRUST NOTES TO THE MANAGEMENT ACCOUNTS: Balance Sheet FOR THE PERIOD ENDING DECEMBER 2018



		BUDGET	ACTUAL
		R	R
1	STATUTORY FUNDS		
	A		
	Asset financing fund	1 000	1 000
	Balance at beginning of year Contributions from revenue	1 000	1 000
	Net profit on disposal of property, plant and	-	-
	equipment	-	-
	Interest earned on external investments	_	_
		1 000	1 000
	Assets financed	_	_
		1 000	1 000
2	ACCUMULATED FUNDS		
	Balance at beginning of period	457 494 382	457 494 382
	Net profit/(loss) for the period - Per Income statement	15 111 008	37 134 996
	Transferred to non-distributable reserves		
	Balance at end of period	472 605 389	494 629 377
3.	LONG TERM LIABILITIES		
J.	LONG TERM LIABILITIES		
	Bank borrowings		
	ABSA Bank limited	100 236 583	100 236 583
	ABSA + Capitalised Interest		-
	DWAF Loan		
	Finance lease liabilities		
	Rustenburg Local Municipality	2 138 147	2 138 147
	Closing Balance	102 374 730	102 374 730
	Oloshig Bulunce	102 074 700	102 074 700
4.	PROPERTY, PLANT AND EQUIPMENT		
	Owned assets O/B		
	Infrastructure assets - As per introduction page	592 997 824	592 997 824
	Other assets - Capitalised Interest	002 001 021	-
		592 997 824	592 997 824
5.	TRADE & OTHER RECEIVABLES		
	Total (refer to Admin report 1.1.1.2 for breakdown)	-	125 057 241
	Debtors' ageing		47.050.745
	Current	-	17 256 745
	30 days 60 days	-	22 918 133 10 752 074
	90 days	-	74 130 288
	120 - 365 days	-	- 100 200
	+365 days	-	-
	•		
			125 057 241

RUSTENBURG WATER SERVICES TRUST NOTES TO THE MANAGEMENT ACCOUNTS: Balance Sheet FOR THE PERIOD ENDING DECEMBER 2018



#### 6. CASH RESOURCES

**ABSA Bank Limited** 

#### Distribution Reserve Account

Opening Balance Transfers (in/out) Movement Interest Payments

#### Balance at end of period

# **Distribution Call Account**Balance at beginning of period

Transfers (in/out) Movement Payments

#### Balance at end of period

#### Industrial Reserve Account

Balance at beginning of period Transfers (in/out) Movement Payments

#### Balance at end of period

#### Debt Service Reserve Account

Balance at beginning of period Transfers (in/out) Movement Payments

#### Balance at end of period

#### Contingency Reserve Account

Balance at beginning of period Transfers (in/out) Movement Payments

#### Balance at end of period

BUDGET R	ACTUAL R
176 491 872	13 296 660
70 792 682	(253 529)
247 284 554	13 043 131
247 284 554	13 043 131
-	_
	70 408 914
	(22 732 696)
-	47 676 218
-	-
-	3 305 572
-	25 251
-	
-	3 330 824
-	
_	73 152 785
-	560 319
-	
-	73 713 104
-	-
	16 327 940
-	125 015
_	120 010
-	16 452 955
247 284 554	154 216 232

#### Investments

The funds of the Trust are invested in the following accounts.

Money will be transferred as per the Cash Management Plan.

ABSA will give detailed feedback on interest earned on these accounts.

Distribution Reserve Account
Distribution Call Account
Debt Reserve Account
Contingency Reserve Account
Industrial reserve Account
Other Cheque Account

Effective Rate %	<u>Amount</u>	
4.24%		13 043 131
5.34%		47 676 218
7.36%		73 713 104
7.36%		16 452 955
7.36%		3 330 824
		154 216 232

#### 7. OTHER DEBTORS

Prepaid expense

#### 8 TRADE & OTHER PAYABLES

Trade creditors
ABSA accrued Interest
SARS - VAT
Tender Deposit
Magalies - Eskom Control
Unknown Deposit

Balance at end of period

387 763	387 763
387 763	387 763
	8 761 522
_	6 701 322
-	1 203 408
-	-
	-
	-
-	9 964 930

RUSTENBURG WATER SERVICES TRUST NOTES TO THE MANAGEMENT ACCOUNTS: Fixed Assets FOR THE PERIOD ENDING DECEMBER 2018



			OWNED ASS	SETS
4		Property, plant & equipment	Capital projects	Total
4.1	As at December 2018  Cost	967 076 277	220 337 239	1 187 413 516
	Accumulated depreciation  Carrying amount	(594 415 692) 372 660 585	220 337 239	(594 415 692) 592 997 824

RUSTENBURG WATER SERVICES TRUST
NOTES TO THE MANAGEMENT ACCOUNTS: Income Statement
FOR THE PERIOD ENDING DECEMBER 2018



		CUF	RENT MONT	Н	YEA	R TO DATE	
		Budget	Actual	Variance	Budget	Actual	Variance
		Бийдег	Actual	%	Budget	Actual	%
	Water Treatment - MI						
	Boitekong	413 766	118 990	-71%	1 962 690	766 957	-61%
	Rustenburg	1 128 465	1 157 480	3%	6 366 284	6 532 108	3%
	Impala	292 502	320 260	9%	1 679 528	1 875 420	12%
	Rustenburg Platinum Mines	438 753	518 911	18%	2 519 292	3 168 690	26%
	RLM Off Take	116 420	120 000	3%	668 477	712 000	7%
	Rustenburg - Irrigation Pipeline Revenue	-	-	0%	-	-	0%
	Bospoort Potable Water	273 765	307 632	12%	1 725 417	1 942 655	13%
	Bospoort Pipeline	273 718	303 198	11%	1 725 126	1 916 340	11%
	Kloof Potable Water	24 739	2 573	-90%	147 985	68 356	-54%
		2 962 128	2 849 043	-4%	16 794 798	16 982 526	1%
		2 902 120	2 043 043	-470	10 794 790	10 302 320	170
9.	INCOME					<u>.</u>	
9.1	Boitekong - Sewage Treatment Charge	1 675 753	481 910	-71%	7 948 896	3 106 176	-61%
9.2	Rustenburg - Sewage Treatment Charge	4 570 282	4 687 794	3%	25 783 451	26 455 037	3%
9.3	Impala Off Take	1 838 668	2 013 154	9%	10 557 512	11 788 890	12%
9.4	RPM - Off Take RLM Off Take	2 758 002	3 261 872 774 120	18% 3%	15 836 267	19 918 387	26%
9.5 9.6	Rustenburg - Irrigation Pipeline Revenue	751 027	774 120	0%	4 312 346	4 593 112	7% 0%
9.7	Bospoort Potable Water	2 324 261	2 611 798	12%	14 648 788	16 493 139	13%
9.8	Bospoort Pipeline	270 981	300 166	11%	1 707 874	1 897 177	11%
9.9	Kloof	210 036	21 842	-90%	1 256 391	580 342	-54%
8.10	Monakato and Lethabong	323 781	344 826	6%	1 942 683	2 068 958	6%
	Ğ						
		14 722 790	14 497 482	-2%	83 994 208	86 901 217	3%
11.	PRODUCTION OVERHEADS - FIXED						
11.1	Boitekong - Routine maintenance	157 066	13 188	92%	862 902	79 128	91%
	- Labour	198 824	172 976	13%	1 203 218	1 037 859	14%
	- Overheads	44 502	97 454	-119%	360 270	866 284	-140%
		400 392	283 619	29%	2 426 390	1 983 271	18%
11.2	Rustenburg - Routine maintenance	463 302	42 813	91%	2 796 805	256 880	91%
11.2	- Labour	722 319	689 532	5%	4 333 914	4 137 194	5%
	- Overheads	482 659	521 379	-8%	2 895 954	2 873 791	1%
		1 668 280	1 253 724	25%	10 026 673	7 267 865	28%
11.3	Bospoort - Routine maintenance	122 244	29 944	76%	745 605	179 663	76%
	- Labour	312 286	258 096	17%	1 873 716	1 548 574	17%
	- Overheads	51 371	60 349	-17%	308 227	398 196	-29%
		485 901	348 388	28%	2 927 548	2 126 433	27%
11.4	Kloof - Routine maintenance	15 377	2 923	81%	94 691	17 540	81%
11.7	- Labour	50 238	41 569	17%	301 427	249 415	17%
	- Overheads	68 050	83 805	-23%	408 299	502 831	-23%
		400.005	400.000	40/	004 447	700 700	40/
		133 665	128 298	4%	804 417	769 786	4%
11.5	Monakato and Lethabong - Routine maintenance	25 668	10 345	60%	161 294	62 070	62%
	- Labour	235 231	194 220	17%	1 411 385	1 165 319	17%
	- Overheads	69 823	76 430	-9%	418 940	458 579	-9%
		330 723	280 995	15%	1 991 619	1 685 968	15%
		3 018 961	2 295 024	24%	18 176 647	13 833 323	24%

RUSTENBURG WATER SERVICES TRUST
NOTES TO THE MANAGEMENT ACCOUNTS: Income Statement
FOR THE PERIOD ENDING DECEMBER 2018



	1	CIIB	RENT MONTI	<u> </u>	VEA	R TO DATE	vices Trust
				1 Variance			Variance
		Budget	Actual	%	Budget	Actual	%
				,,			
12.	PRODUCTION OVERHEADS - VARIABLE						
12.1	Boitekong	L					
12.1.1	Variable : Electrical	608 220	152 350	74%	2 923 852	981 978	65%
12.1.2	Variable : Chemicals		4 651			29 981	
		608 220	157 001	74%	2 923 852	1 011 959	65%
		300 220	107 001	, , ,	2 020 002		
12.2	Rustenburg						
12.2.1	Variable : Electrical	1 992 604	1 918 596		15 062 397	10 852 062	
12.2.2	Variable : Chemicals	' ' '	240 721	-8%	10 002 001	1 380 960	19%
13.2.3	Rustenburg - Irrigation Pipeline	- [		0%	-		0%
		1 992 604	2 159 317	-8%	45 000 207	40 000 000	400/
		1 992 604	2 159 517	-070	15 062 397	12 233 022	19%
40.0							
12.3	Bospoort Variable : Fleetrical	400 400	200.000		2 000 025	2 505 244	
12.3.1 12.3.2	Variable : Electrical Variable : Chemicals	460 120	290 869 45 288	27%	2 899 935	2 585 341 402 535	-3%
12.3.3	Raw Water Cost	430 838	434 706	-1%	2 715 379	2 446 847	10%
12.0.0	Naw Water Cook						
		890 958	770 863	13%	5 615 314	5 434 723	3%
		<u> </u>					
12.4	Kloof	0.074	704	000/	20.005	40 445	E 40/
12.4.1	Variable : Chemicals & Electrical	6 671	701	89%	39 905	18 415	54%
		6 671	701	89%	39 905	18 415	54%
					+		<del>                                     </del>
12.5	Monakato and Lethabong						$\vdash$
12.5.1	Variable : Chemicals & Electrical	4 647	5 739	-23%	16 061	43 117	-168%
		4.047	5 700	200/	40.004	10 117	1000/
		4 647	5 739	-23%	16 061	43 117	-168%
		3 503 100	3 093 621	12%	23 657 529	18 741 237	21%
13.	OTHER WSSA OVERHEADS						
14.1	Day works + Prov Sums	-	68 454		=	410 723	
14.2	Repairs & maintenance	735 170	534 641	46%	4 411 017	5 788 397	-54%
14.2	Management + General staff	429 376	363 398		2 576 254	2 180 391	
		1 164 545	966 493	17%	6 987 271	8 379 510	-20%
							/-
14.	INTEREST RECEIVED						
14.	INTEREST RECEIVED						
14.1	Interest Received - ABSA Bank	606 354	1 118 059	84%	3 490 423	6 034 674	73%
15.	OTHER INCOME & EXPENSES						
15.1	Boitekong Rustenburg & Bospoort		222 522	1000/		40.040.000	1000/
15.1.1	Grants Received		283 563	100%	-	13 948 032	100%
15.1.2 15.1.3	Profit/(loss) on disposal of fixed assets Sundry income		-	0% 0%	-	9 791	100% 0%
15.1.4	Effluent Income RLM - Fixed	100 477	69 578	-31%	602 863	534 192	-11%
15.1.5	Operator Cost - Effluent	(80 382)	(55 663)	31%	(482 290)	(427 353)	11%
15.1.6	Bulk Sewer Pipe Cleaning - Income	457 950		-100%	2 747 700		-100%
15.1.7	Bulk Sewer Pipe Cleaning - Expense	(421 314)		-100%	(2 527 884)		-100%
15.1.8	IMQS income	665 625 (665 625)	-	-100%	3 993 750	129 643	-97%
15 1 9 15 1 10	IMQS Cost RW Water Pressure - Income	(665 625)	-	-100% 0%	(3 993 750)	640 906	-116% 0%
15 1 10	RW Water Pressure - Expenses			0%	-		0%
	— ф						
		56 731	297 479	424%	340 389	14 835 210	4258%
16.	ADMINISTRATORS' FEE & GRAP COMPLIANCE						
16.1	Fees Set up costs			00/			00/
16.1.1 16.1.2	Set-up costs Monthly costs	- 170 482	123 798	0% 27%	1 962 894	1 003 218	0% 49%
16.1.2	GRAP 17 Compliance	170 402	123 / 30	0%	1 302 034	1 003 210	0%
		170 482	123 798	27%	1 962 894	1 003 218	49%
17.	AUDITORS' FEE						
17.1	Fees						<u>,</u> .
17.1.2	Fees for external audit	127 083	162 910	-28%	254 165	708 326	-179%
17.1.1 17.1.3	Fees for internal audit For other services	-	-	0% 0%	158 111	-	100% 0%
17.1.3	1 of other services	-		<b>U</b> /0			0 /0
		127 083	162 910	-28%	412 276	708 326	-72%
	TT	FM 15 D	1 C E 70		<u> </u>		

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RUSTENBURG WATER SERVICES TRUST
NOTES TO THE MANAGEMENT ACCOUNTS: Income Statement
FOR THE PERIOD ENDING DECEMBER 2018



		CUI	RRENT MONT	Н	YEA	R TO DATE	
		Budget	Actual	Variance %	Budget	Actual	Variance %
<b>19.</b> 19.1 19.1.1 19.1.2	INSURANCE All Plants Asset replacement Other		63 708 5 517	-100% -100%	<u>-</u>	382 247 33 100	-100% -100%
		-	69 224	-100%	-	415 347	-100%
<b>20.</b> 20.1 20.1.1 20.1.2	LEASES Boitekong Rustenburg & Bospoort Details Details	195 380 -	121 920	38% 0%	195 380 -	121 920	38% 0%
	Adjustment budget - Volumes at Rustenburg - Done	195 380	121 920	38%	195 380	121 920	38%
21. 21.1 21.1.2 21.1.3 21.1.4 21.1.5 21.1.6 21.1.7 21.1.8 21.1.9 21.1.10 21.1.11 21.1.11	OTHER EXPENSES Boitekong Rustenburg & Bospoort Reimbursement of RLM Trustees Impairment Restatement of Asset Values RCC Ad Hoc fees Legal Fees Master Plan - IMQS - GLS Bank Charges Learnerships DWA Licence Telemetrie Water Transformation Strategic Planning O&M Supervision	- - - 148 216 - 6 354 - - - 199 906 354 476	837 - - 837 - - - 170 419	0% 0% 0% 0% 100% 0% 87% 0% 0% 0% 0% 52%	102 919	- - 107 384 770 549 6 073 - - - - 972 430	100% 0% 0% 100% 28% 6% 84% 0% 100% 100% 0% 52%
22. 22.1 22.1.1 22.1.2	INTEREST PAID Boitekong, Rustenburg & Bospoort Absa Excess Facility	1 508 986 - 1 508 986	1 252 766 - 1 252 766	17% 0% 17%	8 792 845 - 8 792 845	7 248 406 - 7 248 406	18% 0% 18%
23. 23.2 23.2.1 23.2.2	<b>DEPRECIATION</b> Rustenburg Details Details	1 450 000 - 1 450 000 1 450 000	3 054 730 - 3 054 730 3 054 730	-111% 0% -111% -111%	8 700 000 - 8 700 000 8 700 000	18 328 382 - 18 328 382 18 328 382	-111% 0% -111%

Rustenburg Water Services Trust Income/Expense Budget 20017/18 Adj Budget Ver 1.3

Issues for 2017/18 adj budget CPI Increaase on 6,5%

Issues for 2016/17 adj budget 1.065

CAPEX

													Water	Services	Irust
Revenue:	New 1	July17 intract	August'17 Intract	Sept'17 intract	Oct'17 Intract	Nov'17 Contract	Dec'17 intract	Jan'18 ontract	Feb'18 entract	March'18 ntract	April'18 ntract	May'18 ntract	June'18 New Contract	Total 2016/18	Total 2016/17
Russelludig. Impala Off Take Impal Off Take RPM Off Take RPM Off Take	Duuget 14 14 22 22 6	21 064.93 82 796.57 24 194.86 05 666.57	2 758 001.62	2 669 033.83	2 758 001.62 751 026.54	2 669 033.83	budget 4 570 282.32 1 838 667.75 2 758 001.62 751 026.54	buuget 4 570 282.32 1 838 667.75 2 758 001.62 751 026.54	budget 4 416 569.14 1 660 732.16 2 491 098.24 678 346.55	buuget 5 111 664.92 1 838 667.75 2 758 001.62 751 026.54	buuget 4 332 066.26 1 779 355.89 2 669 033.83 726 799.88	buuget 4 267 771.45 1 838 667.75 2 758 001.62 751 026.54	buuget 5 324 980.49 2 135 227.06 3 202 840.59 872 159.85	53 806 786.08 21 648 829.94 32 473 244.91 8 842 731.85	50 522 803.83 20 327 539.85 30 491 309.78 8 303 034.60
KLM - Irrigation Pipeline Kevenue Total Revenue - Rustenburg		7 933 722.92	9 807 414.80	9 496 239.88	9 676 587 34	9 657 633.23	9 917 978 23	9 917 978.23	9 246 746.10	10 459 360.83	9 507 255.85	9 615 467.36	11 535 208.00	116 771 592.78	109 644 688.05
Variable: Chemical + Electrical Routine Maintenance Labour		2 348 037.76 480 296.80 722 318.93	3 941 486.88 463 301.62 722 318.93	2 966 221.49 463 301.62 722 318.93	1 860 335 84 463 301 62 722 318 93	1 953 711.39 463 301.62 722 318.93	1 992 603.65 463 301.62 722 318.93	1 991 693.11 463 301.62 722 318.93	1 924 706 12 463 301 62 722 318 93	2 227 623.39 463 301.62 722 318.93	1 887 880.42 463 301.62 722 318.93	1 859 861.25 463 301.62 722 318.93	2 320 584.64 463 301.62 722 318.93	27 274 745 94 5 576 614 59 8 667 827 17	25 610 090.08 5 236 257.83 8 138 804.86
Overheads RLM - Irrigation Pipeline Revenue Total Production Cost - Rustenburg	l	482 659.07 0.00 4 033 312.57	482 659.07 0.00 5 609 766.50	482 659 07 0.00 4 634 501 11	482 659.07 0.00 3 528 615.46	482 659.07 0.00 3 621 991.01	482 659.07 0.00 3 660 883.28	482 659.07 0.00 3 659 972.73	482 659.07 0.00 3 592 985.74	482 659.07 0.00 3 895 903.01	482 659.07 0.00 3 556 160.05	482 659.07 0.00 3 528 140.87	482 659.07 0.00 3 988 864.27	5 791 908 90 0.00 47 311 096.60	5438412.112 0 44 423 564.88
Rustenburg Gross Profit		3 900 410 36	4 197 648,30	4 861 738,77	6 147 971,87	6 035 642,22	6 257 094 95	6 258 005,50	5 653 760 36	6 563 457,81	5 951 095,80	6 087 326 49	7 546 343,74	<b>69 460 496 18</b> 0.59	<b>65 221 123 17</b> 0.63
Boltekong: STC Income Total Revenue - Boitekong		1 248 957 70 1 248 957 70	1 610 461.76 1 610 461.76	1 221 156 94 1 221 156 94	929 741.25 929 741.25	1 262 824 77 1 262 824 77	1 675 753.15 1 675 753.15	1 658 234.56 1 658 234.56	1 221 373.85 1 221 373.85	1 708 417.68 1 708 417.68	1 136 750.25 1 136 750.25	1 476 853.85 1 476 853.85	1 655 606 50 1 655 606 50	16 806 132.26 16 806 132.26	15 780 405 88 15 780 405 88
Variable: Chemical + Electrical Routine Maintenance Labour		492 086 48 77 571 30 209 097 59	584 522.61 157 066.12 198 824.14	443 223.10 157 066.12 198 824.14	337 452.77 157 066.12 198 824.14	458 346.58 157 066.12 198 824.14	608 220 35 157 066 12 198 824 14	601 861.91 157 066.12 198 824.14	443 301.83 157 066.12 198 824.14	620 076.05 157 066.12 198 824.14	412 587.40 157 066.12 198 824.14	536 029.17 157 066.12 198 824.14	600 908 05 157 066 12 198 824 14	6 138 616.30 1 805 298.62 2 396 163.13	5 763 958.97 1 695 116.07 2 249 918.43
Overheads Total Production Cost - Boitekong		137 759 02 916 514 38	44 502.14 984 915.01	44 502.14 843 615.50	44 502 14 737 845 17	44 502.14 858 738.98	44 502.14 1 008 612.75	44 502 14 1 002 254 31	44 502.14 843 694.23	44 502 14 1 020 468 45	44 502 14 812 979 80	44 502 14 936 421 57	44 502.14 1 001 300.45	627 282 55 10 967 360 59	588997 7033 10 297 991 17
Boitekong Gross ProffuLoss		332 443.32	625 546.74	377 541 45	191 896.08	404 085.79	667 140.40	655 980.24	377 679 63	687 949.23	323 770.45	540 432.28	654 306.05	5 838 771.67 0.35	<b>5 482 414.71</b> 0.35
Bospoort Potable Water Revenue Bospoort Pipeline Revenue Total Revenue - Bospoort		2 132 692.48 248 646.58 2 381 339.07	2 548 149 68 297 083 95 2 845 233 63	2 612 908.50 304 634.06 2 917 542.57	2 570 456 03 299 684 61 2 870 140 63	2 460 320.16 286 844.08 2 747 164.24	2 324 260.65 270 981.15 2 595 241.80	2 885 331.52 336 395.35 3 221 726.86	2 359 950 71 275 142 19 2 635 092 90	2 635 345 45 307 249.94 2 942 595.39	2 697 745.80 314 525.08 3 012 270.88	2 747 545 38 320 331.12 3 067 876.50	3 029 144.54 353 162.23 3 382 306.78	31 003 850.89 3 614 680.35 34 618 531.24	29 111 597 08 3 394 066 06 32 505 663 14
Less: Variable: Chemical + Electrical Routine Maintenance Labour		422 196.74 134 383.78 312 286.00	504 442.38 122 244.18 312 286.00	517 262.31 122 244.18 312 286.00	508 858.24 122 244 18 312 286.00	487 055.29 122 244.18 312 286.00	460 120 37 122 244 18 312 286 00	571 192.31 122 244.18 312 286.00	467 185.73 122 244.18 312 286.00	521 704 02 122 244 18 312 286 00	534 057 06 122 244 18 312 286 00	543 915 59 122 244 18 312 286 00	599 662.14 122 244.18 312 286.00	6 137 652.20 1 479 069.79 3 747 432.05	5 763 053 71 1 388 797 92 3518715 541
Overheads DWA Raw Water Cost Total Production Cost - Bospoort		51 371 24 395 327 47 1 315 565 23	51 371 24 472 338 87 1 462 682 68	51 371 24 484 342 92 1 487 506 66	51 371.24 476 473.70 1 471 233.36	51 371 24 456 058 31 1 429 015 03	51 371 24 430 837 58 1 376 859 38	51 371 24 534 840 73 1 591 934 47	51 371.24 437 453.29 1 390 540.44	51 371 24 488 501 95 1 496 107 40	51 371 24 500 068 82 1 520 027 31	51 371.24 509 299.94 1 539 116.96	51 371.24 561 498.69 1 647 062.26	616 454 86 5 747 042.27 17 727 651.17	578830.8588 5.396.283.82 16.645.681.85
Bospoort Gross Profit		1 065 773 84	1 382 550,95	1 430 035 91	1 398 907 27	1 318 149.21	1 218 382 42	1 629 792 40	1 244 552 46	1 446 487 99	1 492 243 58	1 528 759 54	1 735 244 52	16 890 880,07	15 859 981 29
Kloof Potable Water Revenue		223 985.48	229 565,19	287 573.60	229 557.22	75 673.20	210 036.21	81 224.63	117 569.88	299 698.72	434 060.25	414 800.91	497 949.21	3 101 694.49	2 912 389.19
Variable: Chemical + Electrical Routine Maintenance		7 114.18	7 291.40	9 133.85	7 291.15	2 403.52	6 671.13	2 579.84	3 734 23	9 518 97	13 786.53	13 174.82	15 815.76	98 515.39	92 502.71
Labour Overheads		50 237.84 68 049.79	50 237.84 68 049.79	50 237.84 68 049.79	50 237 84 68 049 79	50 237.84 68 049.79	50 237.84 68 049.79	50 237.84 68 049.79	50 237 84 68 049 79	50 237.84 68 049.79	50 237.84 68 049.79	50 237.84 68 049.79	50 237.84 68 049.79	602 854.03 816 597.51	566 060.12 766 758.23
DWAF Raw Water Cost Moof Gross Profit		0.00 80 778 12	0.00 88 609,04	0.00	0.00 88 601,32	0.00 <b>60 395 06</b>	0.00 <b>69 700,33</b>	0.00 -55 019 96	0.00 -19 829 10	0.00 156 515.00	0.00 286 608 97	0.00 267 961 34	348 468 70	1 396 773 68	0.00 1 311 524 58
Monakato & Lethabong STC Income - Fixed		323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	323 780.52	3 885 366.28	3 648 231.25
Monakato V	Variable: Chemical + Electric	1 897.02	2 143.18	2 091.55	2 194.69	2 370.09	4 267.37	2 787.26	2 517.53	6 043.31	6 944.27	2 205.39	3 408.26	38 869 92	36 497.58
	Labour Overheads	49 219 56 29 695.14	49 219.56	49 219.56	49 219.56	49 219.56	49 219.56 29 695.14	49 219.56 29 695.14	49 219 56 29 695 14	49 219.56 29 695.14	49 219.56 29 695.14	49 219.56 29 695.14	49 219.56	590 634.66 356 341.65	554586.5357 334.593.10
	Variable: Chemical + Electric	179.41	228.66	93.87	61.59	153.73	379.93	296.21	434.25	1 585.42	647.57	469.69	422.58	4 952.89	4 650.60
	Koutine Maintenance Labour Overheads	40 128.24	17.17.33 186.011.23 40.128.24	17.17.33 186.011.23 40.128.24	17 175.55 186 011.23 40 128.24	17.17.33 186.011.23 40.128.24	17 17 33 186 011 23 40 128 24	17 173 33 186 011 23 40 128 24	186 011,23 40 128,24	186 011.23 40 128.24	17 175.33 186 011.23 40 128.24	17 17 33 186 011 23 40 128 24	17 173.33 186 011.23 40 128.24	2 232 134.74 481 538.84	190 004.29 2 095 901.17 452 149.14
Tot Prod Cost Monakato + Let		340 082.95	333 094,35	332 907.93	332 978.79	333 246.33	335 369.81	333 805.98	333 674,29	338 351,23	338 314 35	333 397,59	334 553,35	4 019 776.96	3 774 438,46
MONARATO & Letabong Gross Pront		-10 302.43	0000	4 /7 8	9 190.20	6 400 0	87.896	-10 023.40	/ C80 B	14 3/ 0 / 1	-14 333.03	70.710.8	-10 / / 2.02	134 410.00	120 201 21
Other WSSA overheads Day works + Prov Sums Repairs and Maintenance Management + General staff		0.00 735 169.50 429 375.70 1 164 545.20	0.00 735 169 50 429 375 70 1 164 545 20	0.00 1.399 649 63 429 375.70 1.829 025.33	0.00 1.399.649.63 429.375.70 1.829.025.33	0.00 735 169 50 429 375.70 1 164 545.20	0.00 735 169.50 429 375.70 1 164 545.20	0.00 735 169.50 429 375.70 1 164 545.20	0.00 735 169.50 429 375.70 1 164 545.20	0.00 10 150 994.25 5 152 508.41 15 303 502.66	0.00 9 531 450.00 4 838 036.06 14 369 486.06				
Other Income + expenses  Effluent Income RLM - Fixed  Operator Cost - Effluent		100 477 18 80 381 75	100 477 18 80 381 75	100 477 18 80 381 75		$E_{10} E_{13} = 15$	S PoAGE	<b>4</b> 7 <b>03</b> 80 381.75	100 477.18 80 381.75	100 477 18 80 381 75	100 477.18 80 381.75	100 477 18 80 381 75	100 477.18 80 381.75	1 205 726.22 964 580.97	1 132 137.29 905 709.84
							:								

	7	July'17 Aug	August'17	Sept'17	Oct'17	Nov'17	Dec'17	Jan'18	Feb'18	March'18	April'18	May'18	June'18	Tota <b>i</b> 2016/18	Total 2016/17
Bulk Sewer pipe cleaning Income Bulk Sewer pipe cleaning Cost	457 g 421 3	457 950.00 457 9 421 314.00 421 3	457 950.00 4 421 314.00 4	457 950.00 421 314.00	457 950 00 421 314 00	457 950.00 421 314.00	457 950.00 421 314.00	457 950.00 421 314.00	457 950.00 421 314.00	457 950.00 421 314.00	457 950.00 421 314.00	457 950.00 421 314.00	457 950.00 421 314.00	5 495 400.00 5 055 768.00	0.00 4 747 200.00
IMQS income IMQS Cost	665 6 665 6	665 625.00 665 6 665 625.00 665 6	665 625.00 6 665 625.00 6	665 625 00 665 625 00	665 625 00 665 625 00	665 625,00 665 625,00	665 625.00 665 625.00	665 625.00 665 625.00	665 625.00 665 625.00	665 625 00 665 625 00	665 625 00 665 625 00	665 625.00 665 625.00	665 625.00 665 625.00	7 987 500,00 7 987 500,00	4 933 333,33 4 933 333,33
RW Water Pressure - Income RW Water Pressure - Expenses														0.00	10 800 000.00 10 800 000.00
Effluent + Network GP	267	56 731,44 56 7	56 731.44	56 731 44	56 731.44	56 731 44	56 731.44	56 731 44	56 731 44	56 731.44	56 731.44	56 731.44	56 731 44	680 777.24	4 520 772 54
Nett Gross Profit	4 255 289.44	89.44 5 177 227.44		5 697 149.95	6 710 364.51	6 580 202.60	7 092 915 05	6 706 438.83	5 473 975.68	7 732 025,55	6 931 371.21	7 307 048.82	9 165 776 42	78 829 785_50	68 858 577,94
RLM Sales Sales to Mines	8 963 221 45 3 706 991 43	221.45 10.778.213.72 191.43 4.596.669.37 17.288 15.374.883.00	- 1	10 356 330.98 4 448 389.71	9 991 564 78 4 596 669 37	10 177 113.44 4 448 389.71 14 625 503 15	10 684 547.72 4 596 669.37 15.281.217.00	11 164 702.61 4 596 669.37 15 761 371 08	9 951 160.03 4 151 830.40	11 695 610.95 4 596 669.37 16 202 280.32	10 524 155.23 4 448 389.71 14 972 544 94	10 860 536.96 4 596 669.37 15 457 206.33	12 615 210.55 5 338 067.66 17 953 278 20	127 762 368 42 54 122 074 85 181 884 443 27	114 804 665 19 50 818 849 63 165 623 514 81
Total Costs	-8 414 8												-8 787 501 79	103 054 657 77	96 764 936 88
Nett Gross Profit	<b>4 255 289.44</b> 0.00	89.44 5.177.227.44 0.00 0.00		5 697 149.95 0.00	<b>6 710 364 51</b> 0.00	<b>6 580 202.60</b>	7 092 915.05	<b>6 706 438.83</b>	5 473 975 <u>.</u> 68 0.00	7 732 025.55 0.00	6 931 371.21 0.00	<b>7 307 048.82</b> 0.00	<b>9 165 776.42</b> 0.00	<b>78 829 785.50</b> 0.00	<b>68 858 577.94</b> 0.00
Overheads External Audit Fee		0.00		00.0	0.0	127 082,53	127 082.53	127 082.53	0.00	0.00	0.0	0.00	00.0	381 247 59	357 978,96
Internal Audit Fee Trustee Remuneration Ad hoc professional tasks	34 3	306.29		34 306.29	8 8 8	34 306 29	8 8 8	34 306.29	800	34 306.29	800	34 306 29	0.00	205 837 73	193 274 87
Learnerships		0.00	000	00.0	0.00	00.0	195 379.77	0.00	0.00	0.00	0.00	00.00	200 165.71	395 545 48	371 404.20
Insurance Legal Assistance		0.00		0.00	0.00	0.00	0.00	943 258.65 0.00	0.0	0.00	00.0	0.00	0.00 179 192.50	943 258 65 327 408 45	885 688.87 307 425 <u>,</u> 77
Master Plan - IMQS - GLS Telemetrie	820 6	820 634 69 798 750 00		0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	820 634 69 798 750 00	770 549 00
DWA Compliance O&M Supervision Con 72 Mark Transformation	199 (	0.00	0.00	0.00	199 905.90	535 462 24 199 905 90	199 905.90	199 905 90	199 905.90	0.00	535 462.24 199 905.90	535 462 24	535 462.24 199 905.90	2 398 870 85	2 252 460.89
Sec. / o - water I ransion radion Trust Admin + Grap 17 Compliance Bank Charges	483 6			483 815.75 6 354.13	0.00 170 482 41 6 354 13	0.00 170 482.41 6 354.13	0.00 170 482.41 6 354.13	0.00 170 482 41 6 354 13	0.00 170 482 41 6 354 13	0.00 170 482.41 6 354.13	289 824.75 6 354.13	6 354.13	340 900.00 289 824.75 6 354.13	3.343.815.99 76.249.52	2 257 104.22 71 595.79
	2 343 766	15	690 075.78 7	724 382.07	376 742.44	1 417 331 44	847 420.69	1 481 389 91	376 742 44	411 048.73	1 031 547.03	1 151 053.32	2 026 386.44	12 877 887.05	11 209 283.62
Earnings before Interest & Tax	1 911 522 69	4 487	151.67 4.9	72 767.88	6 333 622 07	5 162 871.16	6 245 494 36	5 225 048.91	5 097 233 24	7 320 976.82	5 899 824 18	6 155 995.50	7 139 389.97	65 951 898 45	57 649 294 32
Depreciation	1 450 000,00	1 450 000 00		1 450 000,00	1 450 000,00	1 450 000,00	1 450 000,00	1 450 000.00	1 450 000,00	1 450 000,00	1 450 000.00	1 450 000.00	1 450 000,00	17 400 000 00	17 400 000,00
Accumulated Funds Interest received Balance	131 911 522.69 670 042.27 132 581 564.96	222.69 137 068 716.62 142.27 523 354.64 64.96 137 592 071.26	16.62 142.5 354.64 5 371.26 143.1	142 564 839 14 14 542 043 96 143 106 883 10 15	149 440 505 17 16 563 606 01 150 004 111 18 16	155 166 982.34 1 585 021.54 155 752 003.88 1	161 997 498.24 1 606 354.21 162 603 852.45 1	147 255 699 79 1 547 722 89 147 803 422 69 1	152 900 655.92 566 932.49 153 467 588.41	160 788 565.23 590 046.16 161 378 611.39	167 278 435.57 1 614 712.46 167 893 148.03 1	174 049 143.53 11 637 338.05 174 686 481.58 11	181 825 871.56 662 313.79 182 488 185.35	7 109 488.47 73 061 386.92	6 675 576.03 64 324 870.34
Bank Payment Inferest Acroued Capital Bank Payment (new) Inferest Acroued (rew) Capital (new) Capital (new)	(1 445 595,24)	95.24) (1.460.745.87)	5	428 440.60) (1	(1 491 026.13) (	(1 458 051.19)	(20 573 201.57) (1 508 985.89) (11 780 356.65)	(1 322 130.65)	(1 206 698.21)	(1 348 634.16)	(1 318 808.31)	(1 376 590.42) (2	(20 573 201.57) (1 339 630.80) (12 660 709.04)	(41 146 403.14) (16 705 337.45) (24 441 065.69)	(41 146 403.14) (19 541 007.75) (21 605 395.39) 0
Cash Balance	132 581 564.96	564.96 137.592.071.26	71.26 143.1	06 883.10 15	0 004 111.18 1	55 752 003.88	142 030 650.88	47 803 422 69 1	53 467 588 41	61 378 611 39 1	67 893 148.03 1	74 686 481.58 16	161 914 983.78	161 914 983 78	153 178 467.20
Earnings	-3140	-314 030.28 2 099 760.44		2 636 371.24	3 956 201,95	2 839 841,51	3 892 862 68	3 000 641,16	3 007 467 52	5 112 388.82	3 745 728,33	3 966 743 14	5 012 072,96	38 956 049.47	27 383 862,59
Cumulative Earnings	99397637 99 083 606.72	306.72 101 183 367.16		103 819 738.39 10	107 775 940 35 1	110 615 781.85	114 508 644.53 1	117 509 285,70	120 516 753.21	125 629 142.04	129 374 870.37 1	133 341 613,51 13	138 353 686.47		
Debt Service Cover ratio: Earnings				1st 6 Earnii Depre Intere	1st 6 month Debt Service Cover ratio Earnings Depreciation Interest Paid	. !	15 111 007 53 8 700 000 00 8 792 844 92 32 603 852 45			2ns Ear Deg Inte	2nd 6 month Debt Service Cover ratio. Earnings Depreciation Interest Pard	I	23 845 041.94 8 700 000.00 7 912 492.53 40 457 534.47		
				Debt	Debt Repayment		20 573 201.57			Det	Debt Repayment	N	20 573 201.57		
				Ratio			1.58			Ratio	.0		1.97		
										12	12 month Debt Service Cover ratio	Cover ratio:			

# ITEM 15 PAGE 704

38 956 049 47 17 400 000 00 16 705 337 45 73 061 386 92 41 146 403 14 1,7756

# AGENDA: SPECIAL COUNCIL: 27 FEBRUARY 2019 URE

# Lebo Magale

From: Sent: To: Cc: Subject:	stshabalala <stshabalala@klerksdorp.org> 19/02/2019 17:30 Lebo Magale Gloria Moopelwa; Batshegi Dikutle; Municipality; Nomsa Nyanda RE: Invitation letter to attend the Municipal Managers Mid year performance assessments</stshabalala@klerksdorp.org>
Good afternoon Lebo	
I have received the letter thank yo to you yesterday. I am very soryy for the inconvenie	ou. I am sorry though, the Executive Mayor is no longer available hence my email ence.
Regards Sibongile	
Good day Sibongile	
Pease find attached a formal lette	er as indicated last week.
Please acknowledge receipt and c	confirm again that the Executive Mayor is still coming for the assessments.
Kind regards,	
Lebo	
 This message has been scanned for clean.	or viruses and dangerous content by SevenC Computing, and is believed to be
This message has been scanned for	or viruses and dangerous content by MailScanner, and is believed to be clean.

# 4. APPROVAL OF MINUTES:

Minutes of the (02/2019S) Special Council meeting of the Rustenburg Local Municipality, held on **27 February 2019**.

5. **CLOSURE.** 

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