

Rustenburg
Local Municipality



TOP LAYER SERVICE DELIVERY & **BUDGET**

IMPLEMENTATION PLAN

2022 / 23



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CHAPTER 1

1.1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act No.56 of 2003 (MFMA). In terms of MFMA Circular 13, *“the SDBIP gives effect to the Integrated Development Plan (IDP) and Budget of the municipality and its implementation will be possible if the IDP and Budget are fully aligned with each other, as espoused by the MFMA.”*

The five necessary components of the SDBIP as stipulated in Circular 13 of the MFMA include:

- Monthly projections of revenue to be collected for each sources;
- Monthly projection of expenditure (operating and capital) and revenue for each vote;
- Quarterly projections of service delivery targets and performance indicators for each vote;
- Ward information for expenditure and service delivery; and
- Detailed capital works plan broken down by ward over three years.

The 2022/2023 Budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation tool. The SDBIP serves as the commitment by the Municipality, whereby the intended objectives and projected achievements as expressed in the Integrated Development Plan, are reduced into a one year plan to ensure that desired outputs are achieved, and these are implemented by the administration over the next twelve months (1 July 2022 to 30 June 2023).

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that *“the SDBIP provides the vital link between the Executive Mayor, Council (Legislature) and the Administration. It further facilitates the process of holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the Executive Mayor, Councillors, Municipal Manager, Senior Managers, and the Community in meeting the set key Strategic Objectives.”*

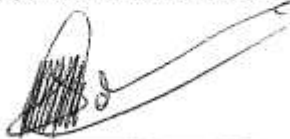
The purpose of this SDBIP is to continue monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by Council. It enables the Executive Mayor to monitor the performance of the Municipal Manager and for the Community to monitor the performance of the municipality. In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the Municipal Manager and Senior Managers.

1.2. LEGISLATIVE MANDATE

Section 1 of the MFMA defines SDBIP as: *'a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate -*

- (a) projections for each month of-*
 - (i) revenue to be collected, by source; and*
 - (ii) operational and capital expenditure, by vote;*
- (b) service delivery targets and performance indicators for each quarter; and*
- (c) any other matters that may be prescribed,*

This includes any revisions of such plan by the mayor in terms of section 54(1)(c), which prescribes that: *"The mayor must consider and if necessary, make any revision to the Service Delivery and Budget implementation Plan, provided that revisions to service delivery targets and performance indicators in the plan may only be made with the approval of the Council following approval of an adjustment budget."*



Mr. Sello Victor Makona
MUNICIPAL MANAGER

2022/07/05
DATE



Cllr SSK Mabale- Huma
EXECUTIVE MAYOR

2022/07/05
DATE

CHAPTER 2

2.1. MUNICIPAL VISION AND MISSION

The strategic vision of the organisation sets the long-term goal the Municipality wants to achieve. The Vision and the Mission of Rustenburg Local Municipality is depicted below:

A Smart and environmentally friendly city where all communities enjoy a high quality of life and diversity



To continuously improve quality of life by stimulating economic growth, improving quality of services through best practice, sustainability and inclusive government.

2.2. MUNICIPAL COUNCIL AND COMMITTEES

2.2.1. Council

The Council of Rustenburg Local Municipality, which was, inaugurated post November 2021 local government election is constituted by 90 Councillors made up of 45 Ward Councillors and 45 proportional representative Councillors. One of the prime responsibilities of the ward councillors is to chair ward committees, which has the responsibility of addressing ward based developmental issues raised by the communities within their jurisdictions. The Mayoral Committee consists of ten (10) Members of the Mayoral Committee (MMCs).

The Council elected the Speaker, Cllr K Mogomotsi in terms of section 36 of the Municipal Structures Act, 1998 (Act No. 117 of 1998), per item 268 of 22 November 2021, to chair Council meetings. He is also responsible for capacitating Councillors and Ward Committees to better carry out their mandate as per Local Government: Municipal Structure Act, Act 117 of 1998.

The Municipality operates within an Executive Mayoral System under the leadership of Her Worship, the Honourable Executive Mayor Cllr S.S.K. Mabale - Huma who was appointed as per section 55 of Municipal Structures Act, 1998 (Act No. 117 of 1998), per item 269 of 22 November 2021.

Cllr. L L Mabe was elected as the Single Whip of the Council as per item 270 on 22 November 2021.

2.2.2. Council Committees

Rustenburg Local Municipality established committees within the Executive (Mayoral Committee) to assist the Executive Mayor in terms of Section 80 of the Local Government: Municipal Structures Act, 1998 (Act No. 117 of 1998). These committees are chaired by Members of the Mayoral Committee (MMCs) and are as follows:

No.	PORTFOLIO	MEMBER OF MAYORAL COMMITTEE
1	Corporate Support Services	Cllr Gaonakala, M
2	Community Development	Cllr Xatasi, NS
3	Public Safety	Cllr Mputle, V
4	Planning and Human Settlement	Cllr Marekoa, B
5	Budget and Treasury Office	Cllr Nke, R
6	IDP, PMS and Legal	Cllr Pule, S
7	Local Economic Development	Cllr Phutu, K
8	Roads and Transport	Cllr Pule, L
9	Technical and Infrastructure services	Cllr Rampou, T
10	Inter-Governmental Relations, Traditional Affairs and Special Projects	Cllr Khoeli, L

2.2.3. Section 79 Committees

The Council further established the following committees in terms of Section 79 of the Municipal Structures Act of 1998 to provide special advice on specific technical issues:

- Municipal Public Accounts Committee (MPAC).
- IDP/ Budget Steering Committee.
- Local Labour Forum (LLF); and
- Rules of Order.

2.2.4 Other Committees of Council

The Council further established the following two committees not consisting of Councillors whose Terms of References were also approved.

- Performance Audit Committee (PAC); and
- Risk Management Committee.

2.3. MUNICIPAL ADMINISTRATIVE LEADERSHIP

DESIGNATION	NAME OF OFFICIAL
Municipal Manager (Accounting Officer)	Mr. Makona, SV
Chief Financial Officer	Mr Ditsele, G G
Director: Planning and Human Settlement	Ms. Halenyane, M
Director: Local Economic Development	Mr Komane, E

Director: Corporate Support Services	Mr Mahapela P (Acting)
Director: Public Safety	Mr. Boikanyo, KI
Director: Technical and Infrastructure Services	Mr. Mahlangu, G (Acting)
Director: Community Development	Ms. Rampete, NM
Director: Rustenburg Roads and Transport (RRT)	Mr. Moleele, O M (Acting)

2.4. POWERS AND FUNCTIONS OF THE MUNICIPALITY

The powers and functions of Rustenburg Local Municipality are provided in the summary below:

POWERS AND FUNCTIONS	DESCRIPTION	Performed/ Not Performed
Air Pollution	Management of the air quality that affects human health.	P
Building Regulations	Regulations through by-laws that provide for approval of building plans, building inspections and control of operations and enforcement of contraventions of building regulations.	P
Child Care Facilities	Facilities for early childhood care and development which fall outside the competence of national and provincial government.	NP
Electricity Reticulation	Bulk supply of electricity which includes for the purposes of supply, transmission, distribution and where applicable generation of electricity to areas where the municipality has been providing these services prior to authorisation.	P
Fire Fighting Services	Planning, coordination and regulation of fire services.	P
Local Tourism	Promotion, marketing and development of tourist attraction within the municipal area in order to grow the local economy.	P
Municipal Airport	A demarcated area on land or water or a building, which is used for the arrival or departure of aircraft.	NP
Municipal Planning	Compilation and implementation of integrated development plan.	P
Municipal Public Transport (only with regard to taxis)	The regulation and control of services for the carriage of passengers.	P
Storm Water Management Systems	Management of systems to deal with storm water in built-up areas	P
Trading Regulations	Regulation of any area or facility dealing with trade in goods or services.	P
Water	Establishment, operation, management and regulation of a-portable water supply system, including the services and infrastructure required.	P
Sanitation	Establishment, operation, management and regulation of a-potable water supply system, including the services and infrastructure required.	P
Amusement Facilities	Management and control of a public places for entertainment.	NP
Billboards and Display of Advertisement in Public Places	Display of written or visual descriptive material which promotes the sale and encourages the use of goods and services found in streets, roads, etc.	P

POWERS AND FUNCTIONS	DESCRIPTION	Performed/ Not Performed
Cemeteries, Funeral Parlours and Crematoria	Establishment, conduct and control of facilities for the purpose of disposing of humans.	P
Control of Public Nuisance	Cleaning of public streets, roads, and other public spaces.	P
Control of Undertakings that sell Liquor to the Public	Includes inspection service to monitor liquor outlets for compliance to license requirements.	NP
Facilities for the accommodation, Care and Burial of Animals	Control and monitoring of facilities which provide care for the animals and their burial or cremation	NP
Fencing and Fences	Provision and maintenance or regulation of any boundary or deterrents to animals and pedestrians along a street or road.	NP
Licensing of Dogs	Control over the number and health status of dogs through a licensing mechanism.	NP
Licensing and control of Undertakings that sell Food to the Public	Maintenance of environmental health standards through regulation, licensing and monitoring of any place that supply refreshments or food for consumption to the public.	P
Local Amenities	Provision, maintenance and control of any municipal land or building reserved for the protection of places or scenic objects, historical and cultural value or interest.	P
Local Sport Facilities	Provision, management and control of any sport facility within the municipal area.	P
Markets	Establishment operation or management of markets other than fresh produce markets.	NP
Municipal Abattoirs	Establishment, conduct and control of facilities for the slaughtering of livestock.	NP
Municipal Parks and Recreation	Provision, management and control of any land or gardens set aside for recreation, sightseeing and or tourism.	P
Municipal Roads	Construction, maintenance and control of a roads.	P
Noise Pollution	Control and monitoring of any noise that might affect human health or wellbeing.	P
Pounds	The provision, management and maintenance of a facility set aside for securing animals confiscated by the municipality.	P
Public Places	Management, maintenance and control of any land or facility for public use.	P
Refuse Removal, Refuse Dumps and Solid Waste Disposal	Removal of any household or other waste and the disposal of such waste in an area.	P
Street Trading	Control, regulation and monitoring of the selling of goods and services along public pavement or road reserve.	P

POWERS AND FUNCTIONS	DESCRIPTION	Performed/ Not Performed
Street Lighting	Provision and maintenance of lighting for illuminating of streets.	P
Traffic and Parking	Management and regulation of traffic and parking within the area of the municipality.	P
Municipal Public Works	Any supporting infrastructure or services to empower a municipality to perform its functions.	P
Cleansing	Cleaning of public places.	P

2.5. VOTES AND OPERATIONAL OBJECTIVES

VOTES	OPERATIONAL OBJECTIVES
Office of the Executive Mayor (Vote 001)	<ul style="list-style-type: none"> To provide overall planning support to Council on key strategic issues. To provide the overall strategic direction to the municipality through inter-departmental coordination, and participation in inter-governmental relations.
Office of the Municipal Manager (Vote 002)	<ul style="list-style-type: none"> To develop a credible Integrated Development Planning, linked to the objects of local government as set out in the Republic of South Africa Constitution Act; To ensure compliance to reporting within the frameworks of the all regulations that set out reportable matters. To provide the overall strategic direction to the municipality through inter-departmental coordination, and participation in inter-governmental relations.
Corporate Support Services (Vote 003)	<ul style="list-style-type: none"> To provide an effective and efficient administrative support and human resource service to the Rustenburg Local Municipality To ensure co-ordinated and integrated provision of services to the community.
Budget and Treasury (Vote 004)	<ul style="list-style-type: none"> To ensure Clean Administration To implement and deliver revenue enhancement programme To ensure compliance with SCM Regulations and the MFMA
Public Safety (Vote 005)	<ul style="list-style-type: none"> To provide services to the community in a sustainable manner To promote a safe and healthy environment To encourage the involvement of communities and community organizations in the matters of local government

VOTES	OPERATIONAL OBJECTIVES
Planning and Human Settlement (Vote 006)	<ul style="list-style-type: none"> • To guide and lead developments in line with the needs of communities • To provide an excellent service on developmental planning and building regulations within a conducive environment
Local Economic Development (Vote 007)	<ul style="list-style-type: none"> • To drive diversified economic development and job creation • To create an enabling environment for the attraction, retention and expansion of foreign and local investment • To stimulate and facilitate sustainable tourism development and marketing of Rustenburg City as world class destination
Community Development (Vote 008)	<ul style="list-style-type: none"> • To manage, maintain and provide community facilities. • To maintain municipal facilities • To render library and information services • To manage and protect the environment • To manage and provide waste removal services.
Technical and Infrastructure (Vote 009)	<ul style="list-style-type: none"> • To provide quality Water and Sanitation services to the communities of Rustenburg LM in an efficient and cost-effective manner. • To ensure increased access to electricity supply to the communities of RLM • To ensure effectively functional mechanical function for RLM to be able to fulfil its infrastructure development mandate
Roads and Transport (Vote 010)	<ul style="list-style-type: none"> • To provide basic services to the community of Rustenburg in terms of provision of new roads and storm water • To maintain existing roads and storm water infrastructure.
Rustenburg Water Services Trust (Vote 011)	<ul style="list-style-type: none"> • To develop and maintain all municipal sewage purification. • To supply potable water to Rustenburg Local Municipality from the Bospoort Water Purification Works as well as the Kloof Water Purification Works and to manage the facilities.

CHAPTER 3

3.1. MUNICIPAL REVENUE BY SOURCE

Circular 13 requires a breakdown by monthly projections of revenue to be collected for each source and monthly projections of operational and capital expenditure and revenue for each vote. **Table 1** below depicts the operational revenue per source for over a medium-term period.

TABLE 1: OPERATING REVENUE PER SOURCE

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1										
Revenue By Source											
Property rates	2	353,910	362,089	398,240	496,067	496,067	496,067	496,067	516,902	539,646	532,598
Service charges - electricity revenue	2	2,190,288	2,223,168	2,306,221	2,566,167	3,408,854	3,408,854	3,417,249	3,691,715	3,852,165	4,020,611
Service charges - water revenue	2	538,599	509,817	498,957	519,392	519,392	519,392	526,997	553,596	577,294	602,035
Service charges - sanitation revenue	2	132,850	304,764	377,954	386,771	383,501	383,501	389,382	405,800	430,835	429,648
Service charges - refuse revenue	2	129,422	166,232	149,867	155,999	155,999	155,999	160,379	154,931	161,428	168,185
Rental of facilities and equipment		20,137	11,604	10,498	11,078	12,078	12,078	12,078	14,180	14,800	15,460
Interest earned - external investments		25,696	20,774	27,312	25,149	25,149	25,149	25,149	26,217	27,418	28,743
Interest earned - outstanding debtors		282,389	261,054	395,409	411,621	411,621	411,621	411,621	428,086	446,922	467,033
Dividends received		24,471	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		8,046	10,708	9,000	9,369	9,269	9,269	9,269	9,399	9,813	10,254
Licences and permits		16,772	10,213	11,913	12,401	12,401	12,401	12,401	11,288	11,795	12,315
Agency services		1,037	101,249	100,849	104,983	154,983	154,983	154,983	110,424	115,282	120,469
Transfers and subsidies		626,124	503,873	689,047	947,882	954,919	954,919	954,919	1,127,277	1,269,477	1,421,222
Other revenue	2	9,959	65,763	15,001	16,656	6,934	6,934	6,934	18,537	20,252	22,968
Gains		963	10,477	14,035	6,200	6,200	6,200	1,423	6,448	6,715	6,994
Total Revenue (excluding capital transfers and contributions)		4,360,662	4,561,786	5,004,304	5,669,738	6,557,371	6,557,371	6,578,854	7,074,800	7,483,842	7,858,535

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand	1										
Expenditure By Type											
Employee related costs	2	724,916	739,404	792,398	875,664	840,503	840,503	840,503	905,598	943,179	1,170,666
Remuneration of councillors		53,751	60,893	64,306	68,229	68,229	68,229	68,229	70,958	74,081	77,414
Debt impairment	3	953,771	635,638	898,087	793,908	793,908	793,908	793,908	826,738	863,129	901,130
Depreciation & asset impairment	2	454,082	448,982	507,223	492,913	492,870	492,870	492,870	480,045	499,627	522,067
Finance charges		73,902	50,877	43,444	84,328	84,328	84,328	84,328	85,409	89,141	93,176
Bulk purchases - electricity	2	2,157,110	1,664,517	1,818,125	1,627,750	2,467,167	2,467,167	2,467,167	2,617,167	2,732,323	2,852,545
Inventory consumed	8	459,260	433,464	427,952	498,896	504,518	504,518	504,518	547,166	571,245	596,818
Contracted services		286,616	251,400	394,970	612,110	684,454	684,454	684,454	708,127	766,732	823,952
Transfers and subsidies		23,404	19,990	742	19,502	19,552	19,552	19,552	20,292	21,164	22,073
Other expenditure	4,										
Losses	5	217,644	237,158	227,479	236,888	249,129	249,129	249,129	250,573	255,917	265,764
Total Expenditure		5,404,455	4,542,321	5,174,726	5,310,189	6,204,658	6,204,658	6,204,658	6,512,073	6,816,537	7,325,604
Surplus/(Deficit)		(1,043,793)	19,464	(170,423)	359,550	352,713	352,713	374,196	562,727	667,305	532,931
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		546,102	537,759	436,368	441,638	388,552	388,552	160,555	431,688	442,361	452,383
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(497,691)	557,223	265,945	801,188	741,265	741,265	534,751	994,415	1,109,666	985,314
Taxation		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		(497,691)	557,223	265,945	801,188	741,265	741,265	534,751	994,415	1,109,666	985,314
Attributable to minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(497,691)	557,223	265,945	801,188	741,265	741,265	534,751	994,415	1,109,666	985,314
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		(497,691)	557,223	265,945	801,188	741,265	741,265	534,751	994,415	1,109,666	985,314
<i>Total revenue</i>		4,906,764	5,099,545	5,440,671	6,111,376	6,945,923	6,945,923	6,739,409	7,506,488	7,926,203	8,310,918

TABLE 2: OPERATING REVENUE PER SOURCE PER MONTH

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
R thousand															
Revenue By Source															
Property rates	43,075	43,075	43,075	43,075	43,075	43,075	43,075	43,075	43,075	43,075	43,075	43,075	516,902	539,646	532,598
Service charges - electricity revenue	307,643	307,643	307,643	307,643	307,643	307,643	307,643	307,643	307,643	307,643	307,643	307,643	3,691,715	3,852,165	4,020,611
Service charges - water revenue	46,133	46,133	46,133	46,133	46,133	46,133	46,133	46,133	46,133	46,133	46,133	46,133	553,596	577,294	602,035
Service charges - sanitation revenue	33,817	33,817	33,817	33,817	33,817	33,817	33,817	33,817	33,817	33,817	33,817	33,817	405,800	430,835	429,648
Service charges - refuse revenue	12,911	12,911	12,911	12,911	12,911	12,911	12,911	12,911	12,911	12,911	12,911	12,911	154,931	161,428	168,185
Rental of facilities and equipment	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182	1,182	14,180	14,800	15,460
Interest earned - external investments	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	26,217	27,418	28,743
Interest earned - outstanding debtors	35,674	35,674	35,674	35,674	35,674	35,674	35,674	35,674	35,674	35,674	35,674	35,674	428,086	446,922	467,033
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	783	783	783	783	783	783	783	783	783	783	783	783	9,399	9,813	10,254
Licences and permits	941	941	941	941	941	941	941	941	941	941	941	941	11,288	11,795	12,315
Agency services	9,202	9,202	9,202	9,202	9,202	9,202	9,202	9,202	9,202	9,202	9,202	9,202	110,424	115,282	120,469
Transfers and subsidies	93,940	93,940	93,940	93,940	93,940	93,940	93,940	93,940	93,940	93,940	93,940	93,940	1,127,277	1,269,477	1,421,222
Other revenue	1,545	1,545	1,545	1,545	1,545	1,545	1,545	1,545	1,545	1,545	1,545	1,545	18,537	20,252	22,968
Gains	537	537	537	537	537	537	537	537	537	537	537	537	6,448	6,715	6,994
Total Revenue (excluding capital transfers and contributions)	589,567	589,567	589,567	589,567	589,567	589,567	589,567	589,567	589,567	589,567	589,567	589,567	7,074,800	7,483,842	7,858,535
Expenditure By Type															
Employee related costs	75,466	75,466	75,466	75,466	75,466	75,466	75,466	75,466	75,466	75,466	75,466	75,466	905,598	943,179	1,170,666
Remuneration of councillors	5,913	5,913	5,913	5,913	5,913	5,913	5,913	5,913	5,913	5,913	5,913	5,913	70,958	74,081	77,414
Debt impairment	68,895	68,895	68,895	68,895	68,895	68,895	68,895	68,895	68,895	68,895	68,895	68,895	826,738	863,129	901,130
Depreciation & asset impairment	40,004	40,004	40,004	40,004	40,004	40,004	40,004	40,004	40,004	40,004	40,004	40,004	480,045	499,627	522,067
Finance charges	7,117	7,117	7,117	7,117	7,117	7,117	7,117	7,117	7,117	7,117	7,117	7,117	85,409	89,141	93,176
Bulk purchases - electricity	218,097	218,097	218,097	218,097	218,097	218,097	218,097	218,097	218,097	218,097	218,097	218,097	2,617,167	2,732,323	2,852,545
Inventory consumed	45,597	45,597	45,597	45,597	45,597	45,597	45,597	45,597	45,597	45,597	45,597	45,597	547,166	571,245	596,818
Contracted services	59,011	59,011	59,011	59,011	59,011	59,011	59,011	59,011	59,011	59,011	59,011	59,011	708,127	766,732	823,952
Transfers and subsidies	1,691	1,691	1,691	1,691	1,691	1,691	1,691	1,691	1,691	1,691	1,691	1,691	20,292	21,164	22,073
Other expenditure	20,881	20,881	20,881	20,881	20,881	20,881	20,881	20,881	20,881	20,881	20,881	20,881	250,573	255,917	265,764
Losses	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure	542,673	542,673	542,673	542,673	542,673	542,673	542,673	542,673	542,673	542,673	542,673	542,673	6,512,073	6,816,537	7,325,604

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Surplus/(Deficit)	46,894	46,894	46,894	46,894	46,894	46,894	46,894	46,894	46,894	46,894	46,894	46,894	562,727	667,305	532,931
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	35,974	35,974	35,974	35,974	35,974	35,974	35,974	35,974	35,974	35,974	35,974	35,974	431,688	442,361	452,383
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	994,415	1,109,666	985,314
Attributable to minorities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	82,868	994,415	1,109,666	985,314

3.2. MUNICIPAL OPERATING EXPENDITURE

TABLE 3: projection of operational revenue per directorate per month

Description R thousand	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Revenue by Vote															
Vote 1 - Energy Sources	312,926	302,876	322,209	315,890	314,123	311,988	302,124	314,781	312,678	303,679	312,926	328,917	3,755,118	3,923,052	4,094,438
Vote 2 - Community and Social Services	431	422	431	436	419	427	420	427	418	438	427	431	5,127	5,348	5,503
Vote 3 - Environmental Protection	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Vote 4 - Executive & Council	2,003	2,005	2,000	2,010	2,012	2,008	2,004	2,009	2,009	2,001	2,005	1,994	24,058	33,025	29,056
Vote 5 - Finance & Admin	99,123	95,987	96,543	98,124	94,568	93,790	97,099	95,124	94,790	95,234	96,296	98,877	1,155,554	1,274,133	1,375,817
Vote 6 - Road Transport	19,090	20,123	20,988	19,999	22,123	20,070	18,789	19,890	21,001	20,070	19,877	18,824	240,845	252,060	282,166
Vote 7 - Planning and Development	22,671	24,678	21,568	23,783	23,000	22,678	25,678	22,987	25,871	23,561	22,321	26,594	285,391	295,774	309,855
Vote 8 - Public Safety	1,738	1,838	1,638	1,700	1,568	1,900	1,738	1,700	1,738	1,599	1,738	1,961	20,856	21,784	22,753
Vote 9 - Sport and Recreation	65	63	59	61	60	61	64	60	65	63	65	66	752	784	818
Vote 10 - Housing	356	360	360	363	370	365	359	361	360	371	365	388	4,377	4,570	4,775
Vote 11 - Water Management	91,001	92,341	95,000	90,343	93,235	92,340	91,009	92,450	90,123	94,301	92,341	93,609	1,108,093	1,163,109	1,212,100
Vote 12 - Waste Management	23,098	27,980	24,158	28,011	21,871	23,568	26,567	22,909	20,987	22,101	20,129	28,487	289,866	301,761	314,131
Vote 13 - Waste Water Management	41,130	42,000	40,000	43,124	42,023	41,200	40,111	43,000	42,169	44,321	42,169	44,777	506,025	535,518	539,032
Vote 14 - Other	14,320	12,100	14,320	9,282	10,294	8,918	5,262	5,627	6,718	5,262	6,172	12,151	110,426	115,285	120,473
Vote 15 - Internal Audit	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Revenue by Vote	627,953	622,774	639,273	633,125	625,667	619,313	611,224	621,325	618,927	613,001	616,830	657,077	7,506,488	7,926,203	8,310,918
Expenditure by Vote to be appropriated															
Vote 1 - Energy Sources	245,000	251,001	242,453	256,111	255,101	256,719	253,751	241,001	231,000	260,988	253,759	298,225	3,045,110	3,184,093	3,324,040
Vote 2 - Community and Social Services	6,400	6,345	6,601	6,510	6,209	6,321	6,610	6,462	6,400	6,600	6,462	6,626	77,547	80,977	84,585
Vote 3 - Environmental Protection	518	534	524	556	510	550	498	519	499	520	525	480	6,234	6,519	6,962
Vote 4 - Executive & Council	22,539	21,001	25,678	24,531	23,987	22,789	24,538	25,000	20,897	23,010	26,544	33,937	294,451	304,558	318,464
Vote 5 - Finance & Admin	49,300	45,123	47,123	49,899	48,000	45,111	42,390	40,000	47,209	48,123	47,209	57,023	566,511	586,976	612,151
Vote 6 - Road Transport	17,000	16,500	17,100	16,200	16,236	15,987	16,451	16,211	16,350	17,200	16,451	15,721	197,406	230,521	261,436
Vote 7 - Planning and Development	8,010	8,101	8,023	8,002	8,102	8,176	8,007	8,008	8,106	8,030	8,000	7,507	96,073	100,300	104,762
Vote 8 - Public Safety	29,767	28,766	27,658	29,000	28,814	28,800	28,501	28,677	28,600	29,123	28,814	29,248	345,768	358,617	561,143
Vote 9 - Sport and Recreation	5,974	5,974	5,974	5,974	5,974	5,974	5,974	5,974	5,974	5,974	5,974	5,974	71,687	74,912	77,908
Vote 10 - Housing	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	1,942	23,308	24,333	25,428

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Vote 11 - Water Management		83,000	87,123	85,231	80,900	80,258	82,888	81,786	82,559	80,544	84,290	80,223	81,910	990,713	1,031,504	1,077,635
Vote 12 - Waste Management		25,567	28,765	23,890	28,800	29,334	26,789	30,111	28,777	22,876	21,789	26,859	28,751	322,309	336,490	351,351
Vote 13 - Waste Water Management		37,190	38,789	39,671	36,543	38,721	39,000	39,876	38,801	39,112	38,721	39,778	38,448	464,650	486,064	508,597
Vote 14 - Other		84	87	90	83	90	89	87	83	85	87	90	88	1,042	1,089	1,137
Vote 15 - Internal Audit		769	771	772	788	780	765	783	753	799	763	772	749	9,264	9,583	10,005
Total Expenditure by Vote		533,061	540,822	532,730	545,840	544,058	541,900	541,305	524,769	510,393	547,161	543,402	606,633	6,512,073	6,816,537	7,325,604
Surplus/(Deficit) before assoc.		94,892	81,952	106,542	87,285	81,609	77,413	69,919	96,556	108,534	65,840	73,428	50,444	994,415	1,109,666	985,314
Taxation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Attributable to minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)		94,892	81,952	106,542	87,285	81,609	77,413	69,919	96,556	108,534	65,840	73,428	50,444	994,415	1,109,666	985,314

TABLE 7 - PROJECTION OF CAPITAL EXPENDITURE PER DIRECTORATE PER MONTH 2022/2023

Description	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Single-year expenditure to be appropriated															
Vote 1 - Energy Sources	13,360	13,360	13,360	13,360	13,360	13,360	13,360	13,360	13,360	13,360	13,360	13,360	160,318	142,539	148,867
Vote 2 - Community and Social Services	1,649	1,649	1,649	1,649	1,649	1,649	1,649	1,649	1,649	1,649	1,649	1,649	19,786	20,843	10,384
Vote 3 - Environmental Protection	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - Executive & Council	743	743	743	743	743	743	743	743	743	743	743	743	8,920	14,570	9,403
Vote 5 - Finance & Admin	794	794	794	794	794	794	794	794	794	794	794	794	9,530	4,425	4,875
Vote 6 - Road Transport	17,051	17,051	17,051	17,051	17,051	17,051	17,051	17,051	17,051	17,051	17,051	17,051	204,615	187,863	224,121
Vote 7 - Planning and Development	1,955	1,955	1,955	1,955	1,955	1,955	1,955	1,955	1,955	1,955	1,955	1,955	23,463	26,363	30,303
Vote 8 - Public Safety	1,492	1,492	1,492	1,492	1,492	1,492	1,492	1,492	1,492	1,492	1,492	1,492	17,903	14,268	11,658
Vote 9 - Sport and Recreation	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	1,087	13,046	10,805	1,080
Vote 10 - Housing	130	130	130	130	130	130	130	130	130	130	130	130	1,563	1,632	1,704
Vote 11 - Water Management	4,508	4,508	4,508	4,508	4,508	4,508	4,508	4,508	4,508	4,508	4,508	4,508	54,092	60,328	62,618
Vote 12 - Waste Management	823	823	823	823	823	823	823	823	823	823	823	823	9,880	12,000	8,000
Vote 13 - Waste Water Management	7,590	7,590	7,590	7,590	7,590	7,590	7,590	7,590	7,590	7,590	7,590	7,590	91,076	111,356	106,425
Vote 14 - Other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 - Internal Audit	23	23	23	23	23	23	23	23	23	23	23	23	280	–	–
Capital single-year expenditure sub-total	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	614,473	606,992	619,439
Total Capital Expenditure	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	51,206	614,473	606,992	619,439

3.3. WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY OVER 3 YEARS

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DCD: CIVIL	Furniture Mayoral house	ALL	500,000	-	-
DCD: CIVIL	CAPEX: P.P.E > Revamp Of Mpheni	ALL	5,413,190	5,651,370	5,900,031
DCD: CIVIL	Council chamber PA System	ALL	3,000,000		
DCD: CIVIL	CAPEX : P.P.E > Revamp Civic Centre	ALL	2,165,276	2,260,548	2,360,012
DCD: CIVIL	Renovation of Boitekong RCC	19	974,374	1,017,247	1,062,006
DCD: CIVIL	Renovation of Rankelenyane RCC	29	768,673	802,495	837,804
DCD: CIVIL	Installation of emergency escape route for Speakers Office	ALL	216,528	226,055	236,001
DCD: CIVIL	Concrete Palisade Fencing Tlhabane RCC	13	120,000	-	-
DCD: CIVIL	Concrete Palisade Fencing Monnakato RCC	25	120,000	-	-
DCD: CIVIL	Concrete Palisade Fencing Lethabong RCC	28	120,000	-	-
DCD: CIVIL	Concrete Palisade Fencing Phatsima RCC	1	120,000	-	-
DCD: CIVIL	Carports - Waste Management Depot	ALL	100,000	-	-
DCD: CIVIL	Concrete Palisade Fencing Ikageng RCC	44	75,000	-	-
DCD: CIVIL	Concrete Palisade Fencing Rankelenyane RCC	29	60,000	-	-
DCD: COMMUNITY FACILITIES	Rebuilding of Sunrise park hall		2,000,000	1,000,000	500,000

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DCD: COMMUNITY FACILITIES	Installation of Palisade fence at various facilities	ALL	1,732,221	1,808,439	1,888,010
DCD: COMMUNITY FACILITIES	Renovation of East End Sport Facility	39	747,020	779,889	814,204
DCD: COMMUNITY FACILITIES	Renovation of Harry Waffle Hall	8	520,013	542,893	566,781
DCD: COMMUNITY FACILITIES	Construction of outdoor gym x1	ALL	350,000	700,000	750,000
DCD: COMMUNITY FACILITIES	PPEQ : Upgrading Of Children Play Area	ALL	300,000	313,200	326,981
DCD: COMMUNITY FACILITIES	Upgrading of Rietvlei Cemetery Phase 2	16	16,000,000	10,000,000	-
DCD: COMMUNITY FACILITIES	Construction of Tlhabane West Sports Facility	8	14,000,000	10,000,000	-
DCD: LIBRARIES	Burglar proofing - Rustenburg Library	40	70,000	-	-
DCD: LIBRARIES	Library counter - Tlhabane Library	10	20,000	350,000	343,825
DCD: PARKS	05 tractor slashers	ALL	300,000	-	-
DCD: PARKS	Ride On Lawn Mower	ALL	220,000	-	-
DCD: PARKS	Ride on Lawn Mower	ALL	220,000	-	-
DCD: PARKS	Tractor Slashers	ALL	170,000	-	100,000
DCD: PARKS	Brush Cutters	ALL	100,000	-	60,000
DCD: PARKS	Capex : P.P.E > Brushcutters - Parks	ALL	-	300,000	-
DCD: WASTE	Mesh burglar proofing - Waste Depot	ALL	1,500,000	-	-
DCD: WASTE	Palisade Fencing - Waste Management Depot	ALL	1,000,000	-	-
DCD: WASTE	Air conditioners - (All offices - Waste Depot)	ALL	80,000	-	-

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DCD: WASTE	Procurement of Specialized Waste Vehicle Rustenburg	ALL	18,000,000	-	-
DCD: WASTE	Marikana Waste Transfer Station Construction	31, 32	4,000,000	10,000,000	8,000,000
DCD:LIBRARIES	Air Conditioners	ALL	249,035	50,307	
DCD:LIBRARIES	Carport - Boitekong Library	19, 20, 21, 40	150,000	-	-
DCSS:ICT	Computer server	ALL	3,500,000		
DCSS:ICT	Computer Equipment/Acquisitions/	ALL	1,500,000	1,000,000	1,000,000
DCSS:ICT	PPEQ : Computers And Laptops	ALL	150,000	156,600	163,490
DCSS:ICT	IT Hardware and Equipment Monnakato	25	103,000	-	-
DCSS:ICT	Hard drive	ALL	3,500	-	3,500
DCSS:ICT	COMPUTERS/LAPTOP	ALL	50,000	20,000	20,000
DCSS: ICT	Acquisition of Laptops	ALL	400,000	500,000	750,000
DCSS: ICT	LAPTOPS/DESKTOPS	ALL	109,616	114,001	118,561
DLED	PPEQ: Renovation Of Farmer's Production Support Unit (FPSU)	ALL	4,000,000	4,176,000	4,359,744
DLED	Furniture And Fittings	ALL	554,497	56,894	359,398
DLED	PPEQ: Refurbishment of Hawker Stalls	ALL	500,000	522,000	544,968
DLED	PPEQ: Showgrounds Maintenance And Upgrade	ALL	500,000	522,000	544,968
DLED	Furniture	ALL	500,000	-	-
DLED	INT ASSET: Database Software	ALL	260,500	271,962	283,928

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DLED	Boitekong Hawkers Stalls	20,21,40	11,652,000	5,000,000	8,000,000
DLED:	PPEQ - Outdoor Furniture	ALL	1,050,000	1,096,200	1,144,433
DLED: ENTERPRISE DEVELOPMENT	PPEQ: Refurbishment Of Zinniaville Factory Shops	43	1,000,000	1,044,000	1,089,936
DLED: ENTERPRISE DEVELOPMENT	PPEQ : SMME Training Centre	ALL	200,000	208,800	217,987
DPHS: ESTATES	Land Acquisition	27, 28	6,252,000	6,527,088	6,814,279
DPHS: HOUSING	STOVES	ALL	1,563,000	1,631,772	1,703,570
DTIS	NW373_310 - INTA - Software : Acquisitions Supervisory Ctrl & Data Acquisition (S.C.A.D.A) System	ALL	8,420,000	8,878,480	9,357,133
DPS	Horse and trailer - Truck head and lowbed trailer	ALL	4,500,000	-	-
DPS	Replacement Of Weigh Bridge	ALL	2,500,000	-	-
DPS	Vehicles (Towing Vehicles 4 Ton, Truck With Canopy, Canopies)	ALL	1,200,000	2,000,000	100,000
DPS	Breakdown Truck	ALL	1,000,000	500,000	-
DPS	Anpr Bus Fitment With Equipment (Road Block Bus)	ALL	350,000	-	-
DPS	Office Furniture & Equipment (Fridge, Microwave, Aircon)	ALL	310,000	143,000	148,000
DPS	Bakkie With Canopy For Warrants	ALL	230,000	300,000	-
DPS	Furniture And Equipment (Fridge, Aircon, Projector, Hoover)	ALL	223,000	-	60,000
DPS	Office Equipment (Fridge X3, Dust Hoovers, Water Coolers, Water Purifier, Scanners, Aircon)	ALL	110,000	775,000	-
DPS	AIRCONDITIONER	ALL a.	100,000	50,000	20,000

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DPS	Portable Radio	ALL	80,000	50,000	50,000
DPS	Equipment (Portable Radio, Firearms)	ALL	70,000	70,000	100,000
DPS	Pound Refurbishment	ALL	50,000	1,000,000	50,000
DPS	Office Furniture	ALL	50,000	20,000	50,000
DPS	Blue Lamps For Managers	ALL	50,000	30,000	30,000
DPS	Proxima Projector	ALL	30,000		
DPS	Office Furniture	ALL	20,000	30,000	50,000
DPS	Blue Light Managers	ALL	10,000	50,000	20,000
DPS: DISASTER	DISASTER VEH- (SKIT UNIT, CABS, COMBI, PANEL MINI TRUCK)	ALL	4,000,000	2,000,000	7,000,000
DPS: DISASTER	Upgrading Of Emergency Communication System	ALL	2,000,000	500,000	100,000
DPS: DISASTER	Refurbishment Of Fire Stations X 3	ALL	1,000,000	1,000,000	500,000
DPS: DISASTER	Water Tower At Marikana Fire House	ALL	1,000,000	1,000,000	-
DPS: DISASTER	Security Systems & Cctv Cameras	ALL	700,000	1,000,000	1,500,000
DPS: DISASTER	Biometrics System	ALL	500,000	1,000,000	1,000,000
DR&T	Refurbishment of Traffic Light Intersections	ALL	8,420,000	8,878,480	9,357,133
DR&T	Construction of roads and storm water in Marikana - Phase A	31, 32	7,000,000	4,000,000	6,000,000
DR&T	Construction of roads and storm water in Marikana - Phase B	31, 32	7,000,000	4,000,000	6,000,000

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DR&T	Construction of roads and storm water in Marikana - Phase C	31, 32	7,000,000	5,500,000	8,000,000
DR&T	Construction of roads and storm water in Marikana - Phase D	31, 32	7,000,000	5,500,000	8,000,000
DR&T	Installation of High Mast Light in Kanana Phase 2	23	5,000,000	2,000,000	2,500,000
DR&T	Construction of roads and stormwater in Robega - Phase C	2	5,000,000	-	-
DR&T	Freedom Park Ward 24 Roads and Stormwater Drainage	24	5,000,000	4,000,000	5,000,000
DR&T	Freedom Park Ward 24 Roads and Stormwater Drainage - Phase A	24	5,000,000	4,000,000	6,000,000
DR&T	Freedom Park Ward 24 Roads and Stormwater Drainage - Phase B	24	5,000,000	4,000,000	6,000,000
DR&T	Construction of roads and stormwater in Robega - Phase A	2	5,000,000	4,000,000	4,000,000
DR&T	Construction of roads and stormwater in Robega - Phase B	2	5,000,000	4,000,000	4,000,000
DR&T	Upgrading and Construction of Internal Access Roads in Kanana Phase 2	23	5,000,000	4,000,000	4,000,000
DR&T	Storm Water Drains – Phatsima	1	5,000,000	4,000,000	4,000,000
DR&T	Construction of roads and stormwater in Tlaseng - Phase A	26	4,000,000	4,000,000	4,000,000
DR&T	Construction of roads and stormwater in Tlaseng - Phase B	26	4,000,000	4,000,000	4,000,000
DR&T	Marikana Roads & Stormwater Drainage	31, 32	4,000,000	4,000,000	6,000,000

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DR&T	Meriting Roads and Stormwater Ward 18 Phase 4 (Ward 4)	4	4,000,000	4,000,000	5,000,000
DR&T	Meriting Roads and Stormwater Ward 18 Phase 4 (Ward 6)	6	3,200,000	5,500,000	5,000,000
DR&T	Construction of roads and stormwater in Robega	2	3,000,000	4,000,000	6,000,000
DR&T	Chaneng internal roads and stormwater - Phase A	2	2,000,000	2,000,000	5,000,000
DR&T	Chaneng internal roads and stormwater - Phase C	2	2,000,000	4,000,000	4,482,450
DR&T	Construction of roads and stormwater in Tlaseng	26	2,000,000	4,000,000	4,000,000
DR&T	Boitekong Ward 19 Roads And Stormwater Drainage Phase	19	2,000,000	4,000,000	4,000,000
DR&T	Construction of roads and stormwater in Phatsima - Phase A	1	2,000,000	4,000,000	6,000,000
DR&T	Construction of roads and stormwater in Phatsima - Phase B	1	2,000,000	4,000,000	6,000,000
DR&T	Construction of roads and stormwater in Boitekong - Phase C	19	1,900,000	4,000,000	6,000,000
DR&T	Meriting Roads and Stormwater Ward 18 Phase 4 (Ward 43) - Seraleng	43	628,000	3,500,000	5,000,000
DR&T	Meriting Roads and Stormwater Ward 18 Phase 4 (Ward 5)	5	1,100,000	2,000,000	5,000,000
DR&T	Construction of roads and stormwater in Boitekong - Phase A	19, 20, 21, 40	1,083,500	4,000,000	4,000,000
DR&T	Chaneng internal roads and stormwater - Phase B	2	1,000,000	3,000,000	2,500,000
DR&T	Ramochana Upgrading of Internal Roads	39	1,000,000	4,000,000	4,000,000
DR&T	Monnakato Roads and Stormwater	25	1,000,000	5,500,000	8,000,000

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DR&T	Construction of roads and stormwater Makolokwe	29	1,000,000	5,500,000	8,000,000
DR&T	Construction of roads and stormwater in Boitekong - Phase B	19, 20, 21, 40	910,000	4,000,000	4,000,000
DR&T	Construction of Sidewalks from Marikana CBD to Township	31, 32	1,000,000	5,000,000	2,500,000
DR&T	Marikana Main Road Upgrade	31, 32	1,000,000	5,000,000	2,500,000
DR&T	Bus Depot	ALL	31,131,249	32,376,499	33,671,559
DR&T	Design, Building And Operations	ALL	15,000,000	15,600,000	16,224,000
DR&T	Stations	ALL	10,000,000	-	-
DR&T	Turnaround Facility	ALL	10,000,000		
DR&T	Upgrade Of RRT Office	ALL	2,000,000	-	-
DR&T	Machinery And Equipment	ALL	404,373	420,548	437,370
DR&T	Airconditioners	ALL	300,000		
DR&T	Furniture	ALL	100,000	104,000	108,160
DR&T	Equipment	ALL	20,000	28,000	39,200
DR&T	Non-Motorised Walk Ways	ALL	3,000,000	3,120,000	-
DTIS	Blower Machine	ALL	5,000	-	-
DTIS	Blower Machine	ALL	5,000	-	-
DTIS	Blower Machine	ALL	5,000	-	-

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DTIS:	Mobile Compressor	ALL	26,050	27,196	28,393
DTIS:	Mobile Generator	ALL	26,050	27,196	28,393
DTIS:	Port pack	ALL	20,840	21,757	22,714
DTIS:	STANDBY GENERATOR	ALL	1,500,000	500,000	500,000
DTIS:	6 X Aero Drones	ALL	500,000	200,000	100,000
DTIS:	SPEED AND RED LIGHT PERMANENT CAMERA	ALL	400,000	400,000	200,000
DTIS:	Furniture	ALL	2,000,000	550,000	600,000
DTIS: ELECTRICAL	Replacement of 33 kV Cables (Noord Sub, Munic Sub,etc)	ALL	30,043,100	31,672,996	32,374,608
DTIS: ELECTRICAL	Refurbishment of vandalised network	ALL	13,756,000	14,581,264	14,442,840
DTIS: ELECTRICAL	Refurbishment of Aged Rural Network	ALL	13,025,000	13,598,100	14,196,416
DTIS: ELECTRICAL	Distribution - Refurbishment of 11kV Substation Equipment	ALL	8,420,000	8,878,480	9,357,133
DTIS: ELECTRICAL	Dinie Estate - Electrification - Bulk line	35	4,376,400	4,568,962	4,769,996
DTIS: ELECTRICAL	Distribution - Refurbishment of 11KV Substation Buildings	ALL	3,126,000	3,263,544	3,407,140
DTIS: ELECTRICAL	Capex: P.P.E > Upgrading - Electricity Network	ALL	3,126,000	3,263,544	3,407,140
DTIS: ELECTRICAL	Electrical Tools and Equipment	ALL	2,500,000	2,610,000	2,724,840
DTIS: ELECTRICAL	Capex : HV Test machine and Equipment (replacement)	ALL	2,084,000	2,175,696	2,271,427

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DTIS: ELECTRICAL	Grab truck	ALL	2,000,000	-	-
DTIS: ELECTRICAL	Capex : Injection tester - Primary and secondary	ALL	1,250,400	1,305,418	1,362,856
DTIS: ELECTRICAL	Capex : Batteries and Chargers	ALL	1,042,000	1,087,848	1,135,713
DTIS: ELECTRICAL	Capex : Distribution - Replacement of Electricians Tool Boxes	ALL	521,000	543,924	567,857
DTIS: ELECTRICAL	Tool Boxes	ALL	364,700	380,747	397,500
DTIS: ELECTRICAL	Capex: Distribution - Replacement of Hydraulic Hand Tools In Store Room	ALL	208,400	217,570	227,143
DTIS: ELECTRICAL	Filters, Boilermakers and Air con tech	ALL	156,300	163,177	170,357
DTIS: ELECTRICAL	Motors and Pumps	ALL	100,000	105,000	110,000
DTIS: ELECTRICAL	Mobile Welding	ALL	93,780	97,906	102,214
DTIS: ELECTRICAL	Integrated National Electrification Programme (New Boitekong 88/11kv Substation)	20,21,40	30,000,000	31,015,000	32,408,000
DTIS: ELECTRICAL	Installation of High Mast Light in Robega Phase 2	2	4,000,000	-	-
DTIS: ELECTRICAL	Installation of Highmast lights in Kanana - Phase A	23	3,000,000	-	-
DTIS: ELECTRICAL	Installation of High Mast Lights: Kanana Phase B	23	3,000,000	5,500,000	8,000,000
DTIS: ELECTRICAL	Installation of High Mast Lights: Kanana Phase C	23	3,000,000	5,500,000	8,000,000
DTIS: ELECTRICAL	Installation of High Mast Light in Mosenthal/ Ikageng Phase 2	44	1,000,000	3,000,000	2,500,000

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DTIS: ELECTRICAL	Installation of High Mast Lights		1,000,000	5,500,000	8,000,000
DTIS: SANITATION	Upgrading of Boitekong Ext 8 Pump Station	20	3,126,000	3,263,544	3,407,140
DTIS: SANITATION	Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW	27,28	9,000,000	8,332,750	7,000,000
DTIS: SANITATION	Upgrading of the Western Bulk Sewer Lines	ALL	5,000,000	4,000,000	6,000,000
DTIS: SANITATION	Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW - Phase A	27, 28	5,000,000	10,000,000	4,000,000
DTIS: SANITATION	Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW - Phase B	27, 28	5,000,000	10,000,000	4,000,000
DTIS: SANITATION	Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW-Phase D	27, 28	4,000,000	4,000,000	4,000,000
DTIS: SANITATION	Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW - Phase C	27, 28	4,000,000	8,000,000	3,500,000
DTIS: SANITATION	Upgrading of the Western Bulk Sewer Lines - Phase A	ALL	3,130,000	4,000,000	6,000,000
DTIS: SANITATION	Upgrading of the Western Bulk Sewer Lines - Phase B	ALL	3,000,000	4,000,000	6,000,000
DTIS: SANITATION	Replacement of Tlhabane AC Sewer Bulk Line	9, 10, 11, 13	3,000,000	4,000,000	6,000,000
DTIS: SANITATION	Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW-Phase E	27, 28	1,000,000	4,000,000	4,000,000
DTIS: SANITATION	Lethabong Internal Sewer Reticulation, Toilet Structures and Upgrading of WWTW-Phase F	27, 28	1,000,000	4,000,000	4,000,000
DTIS: SANITATION	Boitekong sewer pump station & outfall sewer	19,20,21,40	25,000,000	0	0
DTIS: SANITATION	Phatsima WWTW	1	12,000,000	0	0
DTIS: SANITATION	Marikana west Sewer Completion	31	12,000,000	0	0

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
DTIS: SANITATION	Ramochana Sewer Completion	39	10,000,000	0	0
DTIS: WATER	Water tanks and pumps	ALL	130,000		100,000
DTIS: WATER	Restoration of water supply for Waterval Landfill site	ALL	200,000	-	-
DTIS: WATER	Refurbishment of Bulk Line & Tlhabane AC Water Replacement	9, 10, 11, 13	9,000,000	4,000,000	6,000,000
DTIS: WATER	Construction of Bospoort Bulk Water Pipeline	ALL	4,000,000	8,000,000	2,000,000
DTIS: WATER	Project Management Systems (ISO/QMS Standard)	ALL	2,000,000	1,700,000	1,100,000
DTIS: WATER	Upgrading & Extension of the Bospoort water Treatment Plant	ALL	1,000,000	3,500,000	5,000,000
DTIS: WATER	Water Conservation and Demand Management	ALL	41,908,211	50,672,173	51,381,748
DTIS: WATER	New mains from Cashan Reservoir to Geelhout and Industrial reservoir	8, 41	17,671,789	18,449,347	19,261,119
DTIS: WATER	Augmentation of groundwater supply to Makolokwe village	29	10,420,000	10,878,480	11,357,133
DTIS: WATER	Installation of water geysers		0	100,000	0
DTIS: SANITATION	Savanna Falls - Sewer connection	42	1,042,000	1,087,848	1,135,713
DTIS: SANITATION	Monakato WWTW	25	11,000,000	0	0
LED: ENTERPRISE DEVELOPMENT	PPEQ: Lethabong Beehives	27, 28	6,000,000	6,264,000	6,539,616
OMM: IA	Audit software	ALL	280,000	-	-
OMM: RCC	Furniture Rankelenyane RCC	29	144,964	-	-
OMM: RCC	Furniture Boitekong RCC	19	89,326	-	-

Function	Project Description	Ward	Medium Term Revenue and Expenditure Framework		
			Budget Year 2022-2023	Budget Year 2023-2024	Budget Year 2024-2025
OMM: RCC	Furniture Tlhabane RCC	11	79,487	-	-
OMM: RCC	Furniture Marikana RCC	32	38,144	-	-
OMM: RCC	Furniture Phatsima RCC	1	30,354	-	-
OMM: RCC	Furniture Lethabong RCC	28	14,960	-	-
OMM: RCC	Furniture Monnakato RCC	25	8,680	-	-

CHAPTER 4

4. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE

4.1 KEY PERFORMANCE AREA (KPA 1): MUNICIPAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/2022	2022/2023 Annual Target	Annual Budget 2022/23	2022/23 Performance Per Quarter			
											Q1	Q2	Q3	Q4
7. MUNICIPAL STRATEGIC PRIORITY: Drive optimal municipal institutional development, transformation and capacity building														
GOAL 7: A vibrant, creative and innovative city	Ensure optimal and Integrated Systems	Municipal wide	1	DCS	1	Number of Policies reviewed by 30 June 2023	Agenda of Council, Minutes of Council; Revised policies.	7 Revised Policies	10 x Revised Policies	R0.00	-	2	4	4
GOAL 9: An Efficient, Effective and Well-Governed City	Enhancement of ICT Governance	Institutional	2	DCS	1	Number of ICT Disaster Recovery Sites tests conducted by 30 June 2023	Recovery Test Certificate Test Report	2 Recovery Tests	4	R3,5m	1	1	1	1
7.7 Municipal Strategic Objective: Develop and implement internal capability model (institutional core and critical competencies, scarce skills, maintenance skills) that enhance institutional and external stakeholders' development communities and institutional capability														
GOAL 7: A vibrant, creative and innovative city	Knowledgeable, innovative and productive Personnel	Municipal wide	3	DCS	1	Percentage of the municipality's budget spent on training of personnel by June 2023	Training Expenditure Report signed off by CFO.	7.58%	95%	R3m	20%	40%	60%	95%
GOAL 9: An Efficient, Effective and Well-Governed City	Ensure optimal and Integrated Systems	Institutional	4	DCS	1	Percentage of budgeted vacant positions filled within 3 months from becoming vacant in 2022/23	Quarterly Recruitment Report signed off by Director Corporate Support	10% of the budgeted vacant positions filled	50% of the budgeted vacant positions filled	R0.00	-	25%	-	25%

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/2022	2022/2023 Annual Target	Annual Budget 2022/23	2022/23 Performance Per Quarter			
											Q1	Q2	Q3	Q4
	Ensure optimal and Integrated Systems	Institutional	5	DCS	1	Percentage of disciplinary cases finalised within 6 months in 2022/2023.	Letters of finalisation	60%	90%	R0.00	90%	90%	90%	90%
WEIGHTING					5									

4.2 KEY PERFORMANCE AREA (KPA 2): GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/2023 Annual Target	Annual Budget 2022/23	2022/2023 Performance Per Quarter			
											Q1	Q2	Q3	Q4
6. MUNICIPAL STRATEGIC PRIORITY: UPHOLD GOOD GOVERNANCE AND PUBLIC PARTICIPATION PRINCIPLES														
6.1 Municipal Strategic Objective: Drive Good Governance and Legislative compliance in all Municipal processes														
GOAL 9: An Efficient, Effective and Well-Governed City	Ensure functionality of Municipal governance structures	Municipal wide	6	DCS	2	Number of reports on implementation of organizational council resolutions submitted by June 2023	4 x minutes of council	4 x Council resolutions on the updated implementation of Council resolutions schedule	4	R0.00	1	1	1	1
GOAL 9: An Efficient, Effective and Well-Governed City	Ensure functionality of Municipal governance structures	Municipal wide	7	DCS	2	Number of employment equity (EE) reports submitted to the Department of Labour by 15 January 2023	Proof of DCS electronic submission of the EE Report to Department of Labour	1x EE Report submitted to the Department of Labour by January 2022	1	R0.00	-	-	1	-
GOAL 9: An Efficient, Effective and Well-Governed	Strengthen internal controls and environment	Institutional	8	DCS	2	Number of records disposal applications submitted to the North West Provincial Archives and Records Services	Records disposal application to the North West Provincial Archives and Records	1 x records disposal application submitted to the North West Provincial Archives	1	R0.00	-	-	1	-

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/2023 Annual Target	Annual Budget 2022/23	2022/2023 Performance Per Quarter			
											Q1	Q2	Q3	Q4
City						by 31 March 2023	Services, signed off by Director.	and Records Services						
GOAL 11: City of sustainable and efficient resource management	Sustaining clean administration	Municipal Wide	9	BTO	2	Unqualified Audit opinion expressed by the Auditor General	Auditor General's Report	Qualified Audit Opinion	unqualified audit opinion	R6m	-		-	unqualified Audit Opinion
WEIGHTING					8									

4.3 KEY PERFORMANCE AREA (KPA 3): MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/23 Annual Target	Annual Budget 2022/23	2022/2023 Performance Per Quarter			
											Q1	Q2	Q3	Q4
4. MUNICIPAL STRATEGIC PRIORITY : Ensure a sustainable municipal financial viability and management														
4.1 Municipal Strategic Objective: Develop and implement integrated financial management systems to support municipal programmes and ensure internal financial sustainability														
GOAL 11: City of sustainable and efficient resource management	Expenditure on allocated capital budget	Municipal Wide	10	OMM	3	Percentage of the municipality's capital budget spent by 30 June 2023	Certified BTO Spreadsheet	28%	100%	R614,473 000	25%	50%	75%	100%
GOAL 11: City of sustainable and efficient resource management	Implementation of mSCOA compliant financial management system	Municipal Wide	11	BTO	2	Procurement of the mSCOA financial system by 30 June 2023	Service Provider Sign-off Certificate Signed Service Level Agreement (SLA)	Appointment of service provider	100% of all modules as per the SLA signed off as fully operational by the municipality and system provider	R25m	advertisement of bids	Appointment of service provider	Implementation plan	Fully functional modules
4.2 Municipal Strategic Objective: Implement revenue management strategy to enhance municipal financial viability and sustainability														
GOAL 11: City of sustainable and efficient resource management	Revenue collection	Municipal Wide	12	BTO	2	Percentage collection of budgeted revenue by 30 June 2023	Signed: CFO calculation from C Schedules. C Schedule Extract from the financial system	70%	90%	R994,415 000	90%	90%	90%	90%

GOAL 11: City of sustainable and efficient resource management	Payment of creditors within the statutory timelines.	Municipal Wide	13	BTO	2	Percentage of municipal payments made to service providers who submitted complete forms within 30-days of invoice submission	Signed: CFO calculation from Extract from the financial system	122 days	30 days	None	95% within 30 days	95% within 30 days	95% within 30 days	95% within 30 days
GOAL 11: City of sustainable and efficient resource management	Achieve positive financial ratios	Municipal Wide	14	BTO	2	Achieved Improved financial current ratio by 30 June 2023	Signed: CFO calculation from C Schedules. Extract from the financial system	0,7::1	1.8:1	R000	1.2:1	1.4:1	1.6:1	1.8:1
GOAL 11: City of sustainable and efficient resource management	Achieve positive financial ratios	Municipal Wide	15	BTO	2	Achieve improved financial cost coverage of the municipality by 30 June 2023	Signed CFO calculation from C Schedules. Extract from the financial system	0.9	1.5 month	None	1.5 month	1.5 month	1.5 month	1.5 month
Service Delivery: Sustainable Livelihoods and resilient Infrastructure	Provision for water supply and increase the revenue base	All Wards	16	BTO	2	Percentage of the municipality's allocated budget spent on indigent relief for free basic services	Indigent Register 1 x Approved indigent application form Certified BTO Spreadsheet	5.7%	100%	R4m	25%	50%	75%	100%
GOAL 11: City of sustainable and efficient resource management	Compliance with laws and regulations	Municipal Wide	17	BTO	2	Number of Section 71 reports due submitted to the Executive Mayor within 10 days after the end of the month.	12 section 71 reports Proof of submission to the Executive Mayor	submission section 71 reports: 11	12	R000	3	3	3	3
GOAL 11: City of	Compliance with laws and	Municipal	18	BTO /	2	Number of section 72 reports	Proof of submission to the	1	1	R000	-	-	1	-

sustainable and efficient resource management	regulations	Wide		OMM		submitted within legislated timeframe to the Executive Mayor	Executive Mayor Section 72 Report							
GOAL 11: City of sustainable and efficient resource management	Compliance with laws and regulations	Municipal Wide	19	BTO/ OMM	2	Number of section 52 reports submitted after every quarter to council	Council Agenda	submission of section 52 reports: 3	4	R000	1	1	1	1
GOAL 11: City of sustainable and efficient resource management	Compliance with laws and regulations	Municipal Wide	20	BTO	2	Annual Financial Statements (AFS) of RLM and Consolidated AFS of 2021/22 submitted to AGSA for audit by 31 August 2022 and 30 September 2022 respectively	Acknowledgement of receipt by AGSA	2x set of Annual financial statements of 2019/20 submitted to AGSA	2x set of Annual financial statements submitted to AGSA	R000	2x sets of Annual financial statements of 2021/22 submitted to AGSA	-	-	-
GOAL 11: City of sustainable and efficient resource management	Compliance with laws and regulations	Municipal Wide	21	BTO	2	MTREF budget submitted to council by 31 May 2023	Council Agenda Council Minutes	Council Agenda	2022/23 Draft MTREF budget submitted to council	R000	R000	2023/24 Draft MTREF budget submitted to council	2023/24 Final MTREF budget submitted to council	-
GOAL 11: City of sustainable and efficient resource management	Compliance with laws and regulations	Municipal Wide	22	BTO	2	Adjustments budget submitted to Council by the 31 January 2023	Council agenda Council minutes	2022/23 adjustment budget submitted to Council in February	2023/24 Adjustment budget submitted to Council	R000	-	n/a	Adjustment budget submitted by 31 January 2023	-
WEIGHTING					27									

4.4. KEY PERFORMANCE AREA (KPA 4): LOCAL ECONOMIC DEVELOPMENT

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/2023 Annual Target	Annual Budget 2022/23	2022/2023 Performance Per Quarter			
											Q1	Q2	Q3	Q4
GOAL 5: a New Post Mining World City	Develop investment campaigns for implementation of investment and catalytic projects	All	23	DLED	2	Number of catalytic projects facilitated by 30 June 2023	Confirmation Letter from Investor / Developer or Catalytic Projects Committee Report Attendance Register of Projects Committee meeting	2	2	R1m	-	-	-	2
GOAL 6: a smart, prosperous city	Review of policies	All	24	DLED	2	Number of LED Strategy revised by March 2023	Revised LED Strategy Council Agenda Council minutes	0	1	R4,6m			1	
GOAL 6: a smart, prosperous city	Drive a vibrant diversified economic growth and job creation	All	25	DLED	2	Number of work opportunities created through Public Employment Programmes (incl. EPWP, CWP and other own related employment programmes)	List of People employed with ID Numbers or Projects' Reports on Number of Jobs Created	1983	1500	R0.00	-	700	-	1500
GOAL 6: a smart, prosperous city	Drive a vibrant diversified economic growth and job creation	All	26	DLED	3	Percentage Completion of the Boitekong Hawkers Stalls project.	Procurement Plan List of tenders awarded Completion Certificate	New	100%	R11.6m	-	-	50%	100%
GOAL 6: a smart, prosperous city	Develop Policy and Programmes to support local agriculture sector development Partnerships with key stakeholders to support	All	27	DLED	3	Number of Farmer's Production Support Unit (FPSU) renovated	Agriculture Development Support Programme/ Technical Committee Report on Recommended Farms for Support / Report on Training / Mentorship Completed	New	1	R4m	-	-	-	1

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/2023 Annual Target	Annual Budget 2022/23	2022/2023 Performance Per Quarter			
											Q1	Q2	Q3	Q4
	development of rural and township economies						Purchase Order Completion Certificate							
WEIGHTING					10									

4.5 KEY PERFORMANCE AREA (KPA 5): BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT

Key Focus Area	Strategies	Area/ Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/23 Annual Target	Annual Budget 2022/23	2022/23 Performance Per Quarter			
											Q1	Q2	Q3	Q4
Service Delivery: Sustainable Livelihoods and resilient Infrastructure	Reduce the distribution & non-revenue water losses	All	28	DTIS	2	Percentage reduction of real water losses per IWA standards by 30 June 2023	IWA Balance report	Real losses were 17%	3%	R0.00	-	-	-	3%
Service Delivery: Sustainable Livelihoods and resilient Infrastructure	Water Provision	All	29	DTIS	2	Percentage of drinking water samples complying to SANS241 by 30 June 2023	Laboratory reports of last month of the previous quarter and 2 reports for the 4th quarter	98% Compliance	98%	R3.5m	98%	98%	98%	98%
Sustainable Livelihoods and resilient Infrastructure	Electricity Provision	All	30	DTIS	2	Percentage completion of civil works, earth works and procurement of long lead material for the construction of Boitekong Substation by 30 June 2023	Progress report Proof of order	Phase 2 Civil Construction	R30m	100%	25%	50%	75%	100%
Sustainable Livelihoods and resilient Infrastructure	Electricity Provision	All	31	PMU	3	Number of Electrical projects implemented by 30 June 2023.	Service provider Completion Certificates	Designed previous year	1	R30m	-	-	-	1
Sustainable Livelihoods and resilient Infrastructure	Sanitation Provision	All	32	PMU	3	Number of sewer projects implemented by 30 June 2023	Appointment Letters Completion Certificates	Reticulation previous year	5	R70m	-	-	-	5

Key Focus Area	Strategies	Area/ Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/23 Annual Target	Annual Budget 2022/23	2022/23 Performance Per Quarter			
											Q1	Q2	Q3	Q4
1.1 Municipal Strategic Objective: Accelerated delivery and maintenance of quality basic and essential services to all Communities														
Goal 3: Habitable, clean and green city	Safe and Clean Environment	All	33	DCD	2	Number of air quality monitoring operations undertaken by 30 June 2023	Smoke meter report x 4 Report from Mines (Anglo & Tharisa) x 4 Air Quality Monitoring Stations Reports x 4	13 operations	12	R457 880	3	3	3	3
Goal 3: Habitable, clean and green city	Safe and Clean Environment	All	34	DCD	4	Percentage of known informal settlements receiving basic refuse removal services by 30 June 2023	DPHS Database of Informal Settlements Waste Management Service Reports	20 informal settlements	83%	R60 421 828.00	75%	75%	79%	83%
Goal 3: Habitable, clean and green city	Safe and Clean Environment	All	35	DCD	4	Percentage of formal households with a weekly solid waste removal service by 30 June 2023	Valuation Roll Consolidated Weekly Schedule Vehicle Tracking Reports	Formal households on the valuation roll	100%		100%	100%	100%	100%
1. MUNICIPAL STRATEGIC PRIORITY: IMPROVED PUBLIC TRANSPORT														
1.5 Municipal Strategic Objective : Improve Public Transport Infrastructure and Services														
Provision of basic municipal services	Improve public transport	All	36	DR&T	3	Number of stations completed for the integrated transport system by 30 June 2023	Completion certificate	2 completed June 2022.	6 Stations	R68m	-	-		6 stations
Provision of basic municipal services	Improve public transport	All	37	DR&T	3	Number of Buses Operating through Bus Operating company by 30 June	Contract Management report	10 buses	22 buses	R12 m	-	5 buses	10 buses	22 buses

Key Focus Area	Strategies	Area/ Locality (Ward/Area)	KPI No	REF	Weighting	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/23 Annual Target	Annual Budget 2022/23	2022/23 Performance Per Quarter			
											Q1	Q2	Q3	Q4
						2023								
Provision of basic municipal services	Improve public transport	All	38	DR&T	3	Kilometres of new municipal road lanes built by 30 June 2023	Service provider progress reports and Completion Certificates	10km	30km	R45m	0	5km	15km	30km
Municipal Strategic Objective: Maintain a safe, healthy and socially cohesive environment for all														
3.3 Municipal Strategic Objective: Implement integrated community safety and security strategy and measures														
Fire Services	Improve fire safety compliance at business premises	All	39	DPS	3	Percentage of compliance with the required attendance time for structural firefighting incidents by 30 June 2023	Register of fire incidents Quarterly reports signed by Director Public Safety	98%	98%	Opex	98%	98%	98%	98%
Promotion of road safety	Road Safety monitoring	All	40	DPS	2	Number of road safety education campaigns conducted by 30 June 2023	Report on road safety campaigns conducted	40	40	Opex	10	20	30	40
Crime Prevention	Crime Prevention monitoring	All	41	DPS	2	Number of crime prevention operations conducted by 30 June 2023	Notices on crime prevention operations conducted Report on crime prevention operations conducted	20	20	Opex	5	10	15	20
WEIGHTING					38									

4.6 KEY PERFORMANCE AREA (KPA 6): SPATIAL RATIONALE

Key Focus Area	Strategies	Area/Locality (Ward/Area)	KPI No	REF	Weight- ing	Key Performance Indicator (KPI)	Portfolio of Evidence (POE)	Baseline 2021/22	2022/23 Annual Target	Annual Budget 2022/23	2022/23 Performance Per Quarter			
											Q1	Q2	Q3	Q4
MUNICIPAL STRATEGIC PRIORITY: Develop and sustain spatial, natural and built environment														
1.2 Municipal Strategic Objective: Improved service delivery through provision of high quality, reliable and cost-effective infrastructure based on integrated spatial planning														
Improved service delivery through provision of high quality, reliable and cost-effective infrastructure based on integrated spatial planning	Eradication of housing backlog	Municipal wide	42	DPHS	2	Number of privately owned portions of land acquired for human settlement by 30 June 2023	Signed deed of donation document / Deed of sale	3	1	R6,252m	-	Progress Report	Progress Report	1
	Eradication of housing backlog	Municipal Wide	43	DPHS	2	Number of townships established by 30 June 2023	Township Establishment application	2	2	R5 007 657	-	Progress Report	Progress Report	2
	Spatial planning	Municipal Wide	44	DPHS	2	Number of SDF submitted to Council by 30 June 2023	Council Minutes SDF	1	1	R0.00	-	Progress Report	Progress Report	1
	Spatial planning	Municipal Wide	45	DPHS	2	% of rezoning applications approved within prescribed timeframe.	List of applications	0	75%	R144 708	50%	60%	65%	75%
	Spatial planning	Municipal Wide	46	DPHS	2	% of building applications approved within prescribed timeframe	List of applications	0	75%	R780 000	50%	60%	65%	75%
WEIGHTING					10									

CHAPTER 5: SUMMARY OF THE KPIS OF THE SDBIP 2022-2023

During 2022/2023 financial year, at the level of a top layer SDBIP the municipal Manager will be implementing 47 KPIs as per the KPAs depicted on the table below. This implementation will take place through all the directorates constituting the administrative echelons of the municipality.

KPA NO.	Key Performance Area (KPA)	No of Key Performance Indicators (KPIs)	Weighting per KPA
1	4.1 Municipal Transformation and Institutional Development	5	5
2	4.2 Good Governance and Public Participation	4	8
3	4.4 Local Economic Development	5	12
4	4.3 Municipal Financial Viability and Management	13	27
5	4.5 Basic Service Delivery and Infrastructure Development	14	38
6	4.6 Spatial Rationale	5	10
	TOTAL	46	100